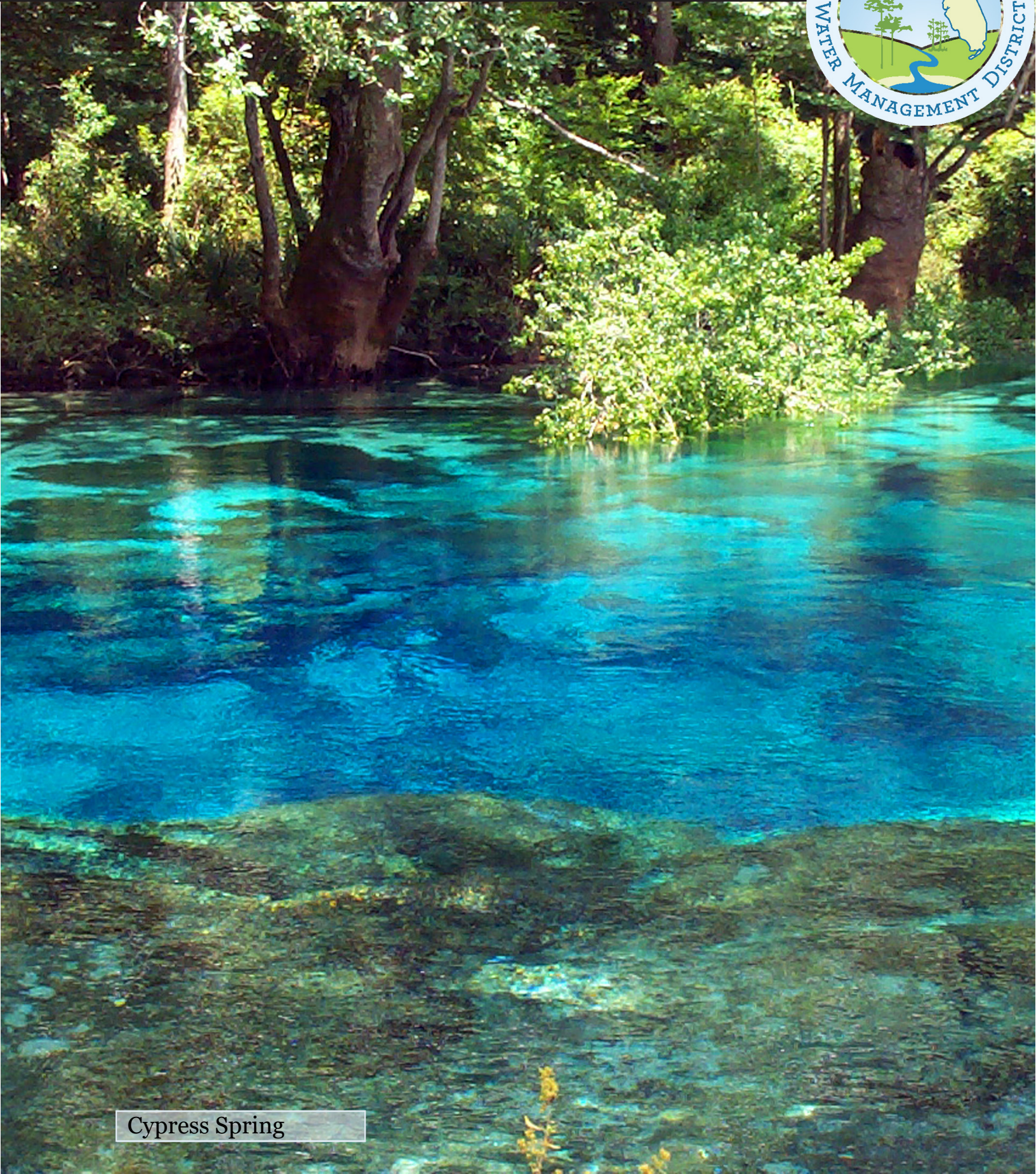


Northwest Florida Water Management District

Preliminary Budget

Fiscal Year 2019-2020



Cypress Spring



Brett J. Cyphers
Executive Director

Northwest Florida Water Management District

81 Water Management Drive, Havana, Florida 32333-4712
(U.S. Highway 90, 10 miles west of Tallahassee)

Phone: (850) 539-5999 • Fax: (850) 539-2777

January 15, 2019

The Honorable Ron DeSantis, Governor
Plaza Level, The Capitol
400 South Monroe Street
Tallahassee, FL 32399-0001

Subject: Northwest Florida Water Management District
Preliminary Budget for Fiscal Year 2019-20

Dear Governor DeSantis:

The Northwest Florida Water Management District respectfully submits the District's Preliminary Budget for Fiscal Year (FY) 2019-20 in accordance with section 373.535, Florida Statutes. Through the enclosed Preliminary Budget of \$74.0 million, the District continues to demonstrate its focus on projects and activities that directly benefit the water resources and communities of northwest Florida.

This budget also reflects the District's commitment to protecting northwest Florida's water resources without adding to the financial burden of our taxpayers. The FY 2019-20 Preliminary Budget uses the same millage rate of 0.0338 from 2018 for the purposes of estimating tax revenue of \$3.4 million. The millage rate will be updated to reflect the 2019 rolled-back rate finalized in July for the FY 2019-20 Tentative Budget submitted by August 1st.

The Preliminary Budget continues funding priority projects and activities that are vital to support the District's core mission of water supply, water quality, natural systems, and flood protections, including:

- \$47.4 million for Springs Restoration and Protection Projects. This funding will enable the District to continue restoration efforts for Wakulla Spring, Jackson Blue Spring, and springs associated with the St. Marks River, Chipola River, Econfina Creek, and Holmes Creek. Funded activities include fee simple and less-than-fee land acquisition, agricultural best management practices, septic-to-sewer conversion projects, stormwater treatment, and springs restoration.
- \$5.7 million for Watershed Restoration. This funding will facilitate continued efforts to protect water quality and restore estuarine habitats in the Apalachicola River and Bay system through the implementation of cooperative water quality improvement projects and best management practices. This funding will also support stormwater treatment benefitting St. Joseph Bay and Escambia Bay, as well as continued project planning and implementation to benefit watersheds across northwest Florida.

GEORGE ROBERTS
Chair
Panama City

JERRY PATE
Vice Chair
Pensacola

JOHN W. ALTER
Secretary-Treasurer
Malone

GUS ANDREWS
DeFuniak Springs

JON COSTELLO
Tallahassee

TED EVERETT
Chipley

NICK PATRONIS
Panama City Beach

BO SPRING
Port St. Joe

- \$2.1 million for monitoring and technical assessments to develop Minimum Flows and Minimum Water Levels (MFLs) for Wakulla Spring; Sally Ward Spring; Jackson Blue Spring; the Floridan aquifer in coastal Okaloosa, Santa Rosa, and Walton counties; the Shoal River; the Gainer Spring Group; Sylvan Spring Group; Williford Spring Group; Econfina Blue Spring Group; and Devils Hole Spring.
- \$1.4 million for Water Resource and Supply Development. This funding includes water supply development assistance for cooperative grant projects across northwest Florida, including the North Bay Wastewater Reuse Project in Bay County, as well as other water resource development activities that ensure sustainable water resource management.

Thank you for your consideration of our FY 2019-20 Preliminary Budget. We look forward to continuing to work closely with your office, the Florida Legislature, and the Florida Department of Environmental Protection to finalize our budget and protect and restore the water resources of our region for the benefit of its taxpayers and citizens.

Please contact me if you have any questions or if additional information is required.

Sincerely,



Brett J. Cyphers
Executive Director

Enclosures

cc:

The Honorable Bill Galvano, President, Florida Senate
 The Honorable Jose Oliva, Speaker, Florida House of Representatives
 The Honorable Rob Bradley, Chair, Senate Committee on Appropriations
 The Honorable Debbie Mayfield, Chair, Senate Appropriations Subcommittee on Agriculture, Environment, and General Government
 The Honorable Bill Montford, Chair, Senate Committee on Environment and Natural Resources
 The Honorable W. Travis Cummings, Chair, House Appropriations Committee
 The Honorable Holly Raschein, Chair, House Agriculture and Natural Resources Appropriations Subcommittee
 The Honorable Blaise Ingoglia, Chair, House State Affairs Committee
 The Honorable Chuck Clemons, Chair, House Agriculture and Natural Resources Subcommittee
 Executive Office of the Governor
 Noah Valenstein, Secretary, Florida Department of Environmental Protection

Table of Contents

I. Foreword	3
II. Introduction.....	5
A.History of Water Management Districts	5
B.Overview of the District	6
C.Mission and Guiding Principles of the District	8
D.Development of the District Budget	9
E.Budget Guidelines	11
F.Budget Development Calendar and Milestones	13
III. Budget Highlights.....	14
A.Current Year Accomplishments and Efficiencies.....	14
B.Goals, Objectives, and Priorities	25
C.Budget Summary.....	34
1. Overview.....	34
2. Adequacy of Fiscal Resources.....	37
3. Source of Funds Three-Year Comparison.....	43
4. Major Sources of Funds Variances	45
5. Source of Funds by Program	48
6. Proposed Millage Rate.....	51
7. Use of Funds by Program Three-Year Comparison	53
8. Major Use of Funds Variances	55
IV. Program Allocations.....	58
A.Program and Activity Definitions, Descriptions and Budget.....	58
B.District Specific Programs	157
1. District Springs Program	157
C.Program Allocations by Area of Responsibility.....	158
V. Summary of Staffing Levels.....	162
VI. Performance Measures	163
A.Natural Systems	163
B.Water Quality	165
C.Water Supply	166
D.Mission Support.....	168
VII. Basin Budgets	169
VIII. Appendices	170
A.Related Reports.....	170
B.Alternative Water Supply Funding.....	171
C.Project Worksheets	172
D.Outstanding Debt.....	173

E.Consistency Issues for Fiscal Year 2019-20	174
1. Prior Fiscal Years' Summary.....	174
2. Current Fiscal Years' Summary	174
IX. Contact	176

Introduction

I. Foreword

This Preliminary Budget report has been prepared to satisfy the requirements of Senate Bill 1986 (Chapter 2012-126, Laws of Florida), which made significant revisions to sections 373.503, 373.535 and 373.536, Florida Statutes (F.S.), and provided the Legislature additional oversight of the water management districts' budgets. This report provides the Legislature with a comprehensive budget that allows for an analysis that coincides with the annual legislative session and enables the Legislature to review the effectiveness of the districts' utilization of taxpayer resources to meet core mission responsibilities. The Preliminary Budget also provides a fiscal analysis determination regarding the progress of each district in meeting its 20-year projected water supply demands, including funding for alternative sources and conservation. The report will highlight projects dedicated to supporting the districts' core missions of water supply, water quality, flood protection and floodplain management, and natural systems.

The content and format of this report were developed collaboratively by the staffs of the Executive Office of the Governor (EOG), Senate, House of Representatives, Department of Environmental Protection (DEP), and all five water management districts. The report's standardized format utilizes six statutorily identified District program areas listed below.

1. Water Resources Planning and Monitoring
2. Land Acquisition, Restoration, and Public Works
3. Operation and Maintenance of Lands and Works
4. Regulation
5. Outreach
6. District Management and Administration

The Legislature may annually review the Preliminary Budget for each district. On or before March 1 of each year, the President of the Senate and the Speaker of the House of Representatives may submit comments regarding the Preliminary Budget to the districts and provide a copy of the comments to the EOG. Each district is required to respond to any comments in writing on or before March 15 of each year to the President of the Senate, the Speaker of the House of Representatives, and the EOG. If, following such review, the Legislature does not take any further action on or before July 1 of each year, a water management district may proceed with Tentative Budget development.

In compliance with statutory requirements, the Northwest Florida Water Management District submits this January 15 Preliminary Budget for review to the President of the Senate, the Speaker of the House of Representatives, and the chairs of each legislative committee and subcommittee having substantive or fiscal jurisdiction over water management districts, as determined by the President of the Senate or the Speaker of the House of Representatives.

Standardized definitions and acronyms that may help the reader in reviewing this document have been provided on the Department of Environmental Protection's website

Introduction

at <https://floridadep.gov/water-policy/water-policy/documents/wmd-budget-definitions-and-acronyms>.

Introduction

II. Introduction

A. History of Water Management Districts

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972: the Environmental Land and Water Management Act, the Comprehensive Planning Act, the Land Conservation Act, and the Water Resources Act. Collectively, these policy initiatives reflected the philosophy that land use, growth management, and water management should be joined.

Florida's institutional arrangement for water management is unique. The Florida Water Resources Act of 1972 (WRA) (Chapter 373, F.S.) granted Florida's five water management districts broad authority and responsibility. Two of the five districts existed prior to the passage of the WRA (South Florida and Southwest Florida), primarily as flood control agencies. Today, however, the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection and floodplain management, and natural systems.

The five regional water management districts, established by the Legislature and recognized in the Florida Constitution, are set up largely on hydrologic boundaries. Water management districts are funded by ad valorem taxes normally reserved for local governments using taxing authority which emanates from a constitutional amendment passed by Floridians in 1976. The water management districts are governed regionally by boards appointed by the Governor and confirmed by the Senate. There is also general oversight at the state level by the DEP.

In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. Florida law recognizes the importance of balancing human needs for water with those of Florida's natural systems.

Each of Florida's five water management districts has a history that cannot be completely detailed here. Together, these unique organizations work with state agencies and local governments to ensure there are adequate water supplies to meet growing demands while: protecting and restoring the water resources of the state; addressing water quality issues; protecting natural systems in Florida through land acquisition, land management, and ecosystem restoration; and promoting flood protection. For additional information, interested readers should review the districts' websites and contact officials at each district. The Northwest Florida Water Management District's website is www.nwfwater.com.

Introduction

B. Overview of the District

The Northwest Florida Water Management District includes about 17 percent of the state's total area. The District encompasses all or part* of 16 counties and stretches from the St. Marks River watershed in Jefferson County to the Perdido River in Escambia County, as further illustrated in Figure 1 below.

Bay	Calhoun	Escambia	Franklin
Gadsden	Gulf	Holmes	Jackson
Jefferson*	Leon	Liberty	Okaloosa
Santa Rosa	Wakulla	Walton	Washington

Figure 1. District Map



Within the District's 11,305-square mile area lie several major hydrologic (or drainage) basins: Perdido River and Bay System, Pensacola Bay System (Escambia, Blackwater, and Yellow rivers), Choctawhatchee River and Bay System, St. Andrew Bay System, Apalachicola River and Bay System, Ochlockonee River and Bay System, and St. Marks River watershed (St. Marks and Wakulla rivers and Apalachee Bay). Also included are three Outstanding Florida Springs: Wakulla Spring in Wakulla County; Jackson Blue Spring in Jackson County; and Gainer Spring Group in northern Bay County. With approximately 1.47 million residents, the northwest region represents approximately seven percent of the state's population.

The nine-member Governing Board guides the District's budget and activities. Board members are appointed by the Governor and confirmed by the Florida Senate to serve four-year terms without compensation. Members may be re-appointed. One Board member is appointed to represent each of the District's five major hydrologic basins and four are selected at-large.

Introduction

The Executive Director oversees a staff of 100 authorized positions and 9.4 Other Personal Services (OPS) full-time equivalent positions that include hydrologists, geologists, biologists, engineers, planners, foresters, land managers, and administrative personnel. Operations are categorized across the following six program areas:

- Water Resources Planning and Monitoring
- Land Acquisition, Restoration, and Public Works
- Operation and Maintenance of Lands and Works
- Regulation
- Outreach
- District Management and Administration

The District has two public office facilities strategically located to provide convenient access to citizens within its 16-county area. The locations of these offices are:

HEADQUARTERS

81 Water Management Drive
Havana, Florida 32333-4712
(850) 539-5999

FIELD OFFICE

700 US Highway 331 South
DeFuniak Springs, FL 32435
(850) 683-5044

District operations are funded mainly from state appropriations and state agency grants or contracts followed by ad valorem revenue then federal agreements. These and other revenue sources, as well as expenses of the District, are detailed in this report by program and by activity within each program.

Introduction

C. Mission and Guiding Principles of the District

The mission of the Northwest Florida Water Management District is to implement the provisions of Chapter 373, F.S., in a manner that best ensures the continued welfare of the residents and water resources of northwest Florida.

The District strives to remain policy-based, priority-driven, and fully accountable to taxpayers and their elected representatives.

The District has established a goal that acts as a guiding principle for each of the four areas of responsibility (AORs):

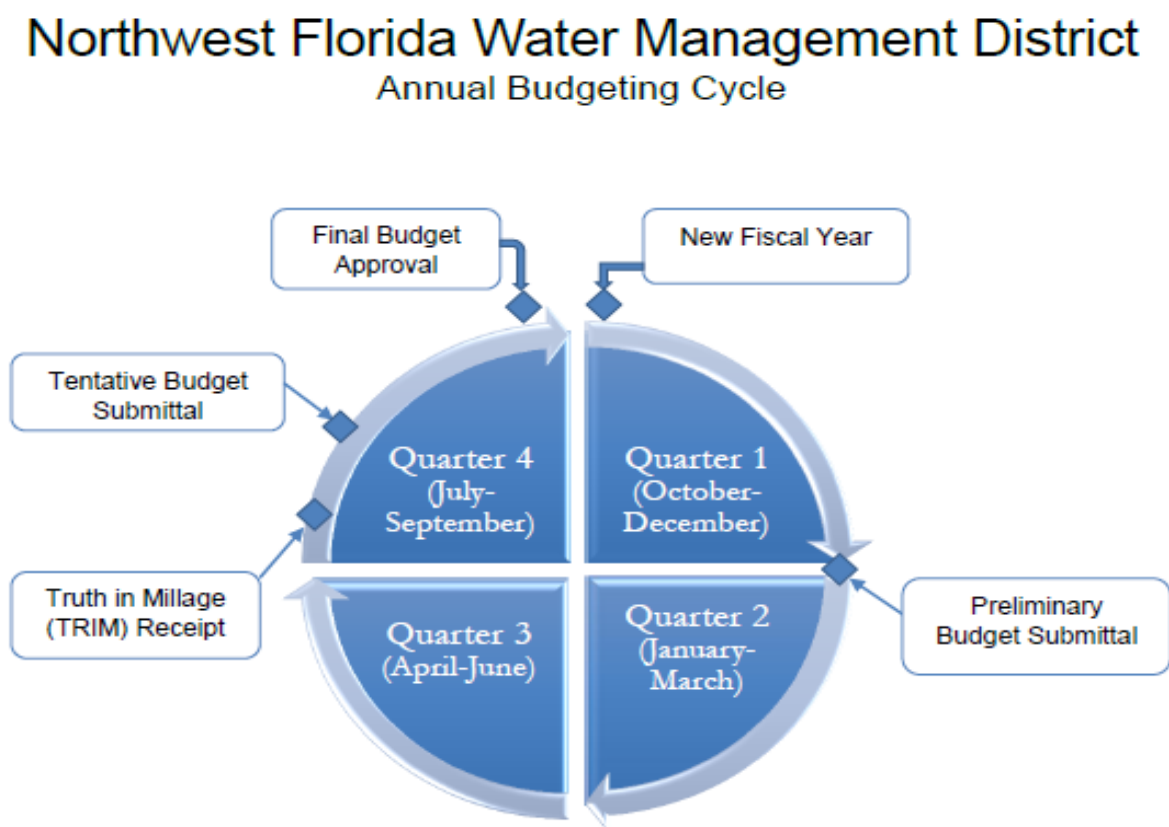
- Water Supply – Promote the availability of sufficient water for all existing and future reasonable-beneficial uses and natural systems.
- Water Quality – Protect and improve the quality of the District's water resources.
- Flood Protection and Floodplain Management – Maintain natural floodplain functions and minimize harm from flooding.
- Natural Systems – Protect and enhance natural systems.

Introduction

D. Development of the District Budget

This District's fiscal year runs from October 1 through September 30. The budget development process takes place throughout the fiscal year with guidance from the Governing Board. All meetings of the Governing Board, its committees, and subcommittees are advertised to provide the public with an opportunity to discuss issues and concerns prior to the adoption of the budget. Figure 2 shows the cyclical nature of this process.

Figure 2. Budget Process



Prior to adoption of the final budget and in compliance with section 200.065, F.S., the District will advise all county property appraisers within its jurisdiction, as required by the Truth in Millage (TRIM) process, of the proposed millage rate for fiscal year (FY) 2019-20, as well as the rolled-back rate and the date, time, and location of the public hearing on the matter.

The District will hold two TRIM public hearings in September. The first public hearing is tentatively scheduled to take place at 5:05 p.m. CDT on Thursday, September 12, 2019, at Gulf Coast State College in Panama City, Florida. The second and final public hearing

Introduction

will take place at 5:05 p.m. EDT on Thursday, September 26, 2019, at District Headquarters. Written disapprovals of any provision in the Tentative Budget by the EOG or Legislative Budget Commission must be received at least five business days prior to the final budget adoption hearing.

The District's Preliminary FY 2019-20 Budget is designed to live within the District's means while meeting its statutory responsibilities. The District continues to operate on a pay-as-you-go basis without debt. The Preliminary Budget maintains an operating profile consistent with FY 2018-19 and in-line with revenue levels to ensure sustainability.

Florida and its water management districts are faced with many long-term challenges and must work efficiently to meet the water resource protection and water supply needs. The Northwest Florida Water Management District is committed to developing budgets that offer efficient and effective levels of service to its citizens while operating within the financial means of the region's taxpayers.

To ensure optimal performance from all programs that receive tax dollars, the District re-examines each program's effectiveness and value to both the water resources and the citizens of northwest Florida on an ongoing basis. District staff works closely with the EOG, DEP, and Legislature during each budget cycle and throughout the year to further realize this standard.

Introduction

E. Budget Guidelines

The District developed its budget under the guidelines established by the EOG and DEP, which include:

- Reviewing, on an ongoing basis, personnel, programs and activities to ensure that each district is meeting its core mission areas without raising costs for the taxpayers they serve;
- Ensuring that District employee benefits are consistent with those provided to state employees;
- Continuing District implementation plans for the beneficial use of excess fund balances; and
- Avoiding new debt.

The District's specific guidelines developed by the Governing Board and management staff include budget preparation assumptions approved by the Governing Board and include:

Maintain core mission responsibilities:

- Water supply;
- Water quality;
- Natural systems; and
- Flood protection and floodplain management.

Maintain commitment to programmatic responsibilities:

- Springs restoration and protection;
- Surface Water Improvement and Management (SWIM) projects to benefit Apalachicola River and Bay;
- Minimum Flows and Minimum Water Levels (MFLs);
- Environmental Resource Permitting (ERP) and Water Use Permitting; and
- Land management, including long-term maintenance of mitigation lands funded through the Florida Department of Transportation (FDOT).

Maintain commitment to cooperative funding projects:

- Water resource and supply development assistance for local governments and non-profit utilities;
- Agriculturally focused Mobile Irrigation Laboratory (MIL), Grass-Based Crop Rotation, and other Best Management Practice (BMP) Cost-Share Programs; and

Introduction

- Cooperative technical and financial support for local governments seeking to join the District in improving water quality.

Maintain commitment to other District projects:

- Risk Mapping, Assessment, and Planning (Risk MAP) program funded by the Federal Emergency Management Agency (FEMA); and
- Information Technology improvements.

Statutory authority in section 373.536(5)(c), Florida Statutes, states that the Legislative Budget Commission (LBC) may reject district *Tentative Budget* proposals based on the statutory thresholds described below. The thresholds in this Preliminary Budget are presented below for informational purposes.

- A single purchase of land in excess of \$10 million, except for land exchanges.
 - The District does not have any single purchase of land in excess of \$10 million in the Preliminary Budget.
- Any cumulative purchase of land during a single fiscal year in excess of \$50 million.
 - The District does not have a cumulative purchase of land in excess of \$50 million in the Preliminary Budget.
- Any issuance of debt on or after July 1, 2012.
 - The District does not have any issuance of debt in the Preliminary Budget.
- Any individual variances in a district's Tentative Budget in excess of 25 percent from a district's Preliminary Budget.
 - Not applicable for Preliminary Budget submittal.
- Any program expenditures as described in section 373.536(5)(e)4.e. (Outreach) and f. (Management and Administration) in excess of 15 percent of a district's total budget.
 - The District's Outreach and Management and Administration programs do not exceed 15 percent of the District's total budget as illustrated below.

Program	Fiscal Year 2019-20 Preliminary Budget	% of Total Budget
5.0 Outreach	\$135,854	0.18%
6.0 District Management & Administration	\$2,040,275	2.76%
Grand Total (programs 1.0 through 6.0)	\$74,026,116	100.00%
5.0 & 6.0 Total	\$2,176,129	2.94%

Introduction

F. Budget Development Calendar and Milestones

Date	Activity
October 1	New fiscal year begins
October	Preliminary Budget development begins
December 13	Present draft Preliminary Budget to Governing Board
December 18	Preliminary Budget due to DEP for review
January 1	Truth in Millage (TRIM) certification of compliance or noncompliance with section 200.065, F.S., due to the Department of Financial Services (section 373.053(6), F.S.)
January 15	Preliminary Budget due to Legislature (section 373.535(1)(a), F.S.)
March 1	Legislative Preliminary Budget comments due to the Districts (section 373.535(2)(b), F.S.)
March 15	Districts must provide written response to any legislative comments (section 373.535(2)(b), F.S.)
April - May	Districts continue evaluation and refinement of the budget
May 23	Draft Tentative Budget summary presented to the Governing Board Committee of the Whole for discussion
June 1	Estimates of taxable values from the county property appraisers
June 27	District Governing Board adopts the proposed millage rate and approves the August 1 st submittal of the Tentative Budget (section 373.536(2), F.S.)
July 1	If no action taken by the Legislature, development of the Tentative Budget proceeds (section 373.535(2)(c), F.S.)
July 1	Property Appraisers provide certificates of taxable values to Districts – TRIM (section 193.023(1) and section 200.065(1), F.S.)
July	Tentative Budget due to DEP for review
August 1	Tentative Budget due to Legislature (section 373.536(5)(d), F.S.)
August 15	TRIM – DR-420 forms submitted to county property appraisers (section 200.065(2)(b), F.S.)
August	Tentative Budget presented to legislative staff
September 5	Comments on the Tentative Budget due from legislative committees and subcommittees (section 373.536(5)(f), F.S.)
September 10	Tentative Budget posted on District's official website (section 373.536(5)(d), F.S.)
September 12	Public hearing to adopt the Tentative Budget and millage rate in Panama City, FL (section 373.536(3), F.S.)
September 26	Public hearing to adopt the Tentative Budget and final millage rate at District Headquarters (section 373.536(3), F.S.)
September 30	Send copies of the resolution adopting the millage rate and budget to counties served by the District (section 200.065(4), F.S.)
September 30	District fiscal year ends
October 1	New fiscal year begins
October 4	District submits Adopted Budget for current fiscal year to the Legislature (section 373.536(6)(a)1., F.S.)
October 25	Adopted Budget posted on District website
October 25	District submits TRIM certification package to Department of Revenue (section 200.068, F.S.)

Budget Highlights

III. Budget Highlights

A. Current Year Accomplishments and Efficiencies

This budget, submitted January 15, has been drafted after one quarter of the current fiscal year. Thus, this section will be completed in the Tentative Budget to include all the major FY 2018-19 accomplishments. Below are highlights of what has been accomplished this fiscal year to date and what is planned to occur during the remainder of FY 2018-19. Please note that while the District's activities have been adversely impacted by Hurricane Michael, staff are making every effort to continue to show progress toward existing and new projects.

Springs Restoration and Protection

The District is committed to protecting and restoring northwest Florida's springs. Projects have been developed to restore and protect spring habitats; to enhance public access; and to assess, protect, and improve water quality within the groundwater contribution areas of major spring systems. These efforts are complemented by the District's dedicated focus to establish Minimum Flows and Minimum Water Levels (MFLs) for the St. Marks River Rise, Wakulla Spring and Sally Ward Spring, Jackson Blue Spring, Gainer Spring Group, Sylvan Spring Group, Williford Spring Group, Econfinia Blue Spring Group, and Devils Hole Spring.

Projects are underway that reduce erosion, enhance public access, improve water quality, and provide long-term protection and restoration to springs in several communities. Note that progress on several springs projects in the first quarter of FY 2018-19 was severely affected by Hurricane Michael. Funding awards for the new FY 2018-19 springs projects must be approved by the Legislative Budget Commission.

Jackson Blue Spring

The District's Agricultural BMP Cost-Share Program began its sixth year in FY 2018-19. The program provides grant funding to producers to improve irrigation and nutrient application efficiencies in the Jackson Blue Spring groundwater contribution area. This cost-share grant program is a cooperative effort between the District, DEP, the Florida Department of Agriculture and Consumer Services (FDACS), and the Jackson Soil and Water Conservation District. Through December 2018, staff worked with producers to facilitate the repair of irrigation systems and equipment that are under maintenance. The District plans to begin this year's cycle of cost-share applications in early 2019, pending approval of funds.

Jackson County continues to implement a septic-to-sewer project serving the Indian Springs neighborhood adjacent to Jackson Blue Spring and Merritts Mill Pond. Phase I of the project is in construction but has experienced delays in the first quarter FY 2018-19 due to Hurricane Michael. Design work continues for Phase 2A of this project. A second major septic-to-sewer project is also underway in Jackson County along Blue Spring Road, which ends at the recreation area and primary vent of Jackson Blue Spring. Both

Budget Highlights

projects include substantial community outreach campaigns to inform residents of connection options.

The Town of Malone has substantially completed a project to connect the local high school with the town wastewater treatment facility. However, the new facility sustained damage from Hurricane Michael and is undergoing an evaluation of costs for repairs as of December 2018.

Jackson County continues work to make stormwater treatment and shoreline restoration improvements at the Blue Spring Recreation Area. Project design is expected to be complete in May 2019 with bidding in August 2019 and construction to begin in September 2019. Construction of the project is expected to be completed in January 2020.

Wakulla Spring

The District and cooperating local governments continue implementation of projects benefitting Wakulla Spring. Construction continues for Phases I and II of Wakulla County's Magnolia and Wakulla Gardens septic-to-sewer connection projects. As of December 2018, 146 individual homes have been connected and 113 septic tanks have been abandoned. Construction on these phases is scheduled to be completed by the end of FY 2018-19.

Work continues on a project with the City of Tallahassee that will connect up to 130 properties on septic systems to central sewer. Through December 2018, 18 homes have been connected, with 26 in progress. The project is scheduled to be completed by June 2019. Additional funding to further extend this project is also planned, subject to LBC approval.

Land Acquisition

During the first quarter of FY 2018-19, the District completed the Holmes Creek Land Acquisition of a 303.55-acre conservation easement on Cypress Spring in Washington County. Negotiations also continued on several land acquisition projects benefitting Gainer Spring Group, Jackson Blue Spring, and Wakulla Spring.

Streambank Restoration and Protection

The Devils Hole Spring project on Econfina Creek includes streambank stabilization, a boardwalk overlook, and a stream-access boardwalk. The initial work was completed in January 2018. Since then, requirements for additional streambank stabilization have been identified. This work was to begin in FY 2018-19. It may, however, be delayed due to resource constraints associated with Hurricane Michael.

Shoreline restoration and public access improvements at Econfina Blue Spring Camp continued during the first quarter of FY 2018-19, including advertising the construction bid in early October 2018. However, this recreation site sustained substantial tree damage from Hurricane Michael and staff are evaluating the feasibility of the project to proceed as designed.

Budget Highlights

The District continues to work with DEP on the Horn Spring Restoration project in Leon County. A scope of work is being finalized by DEP.

Mobile Irrigation Laboratory

In FY 2018-19, the District continues support for the Mobile Irrigation Lab (MIL), a cooperative effort with the West Florida Resource Conservation and Development Council, FDACS, and the U.S. Department of Agriculture's Natural Resources Conservation Service (USDA-NRCS). The MIL provides a free service to help agricultural producers identify inefficiencies in irrigation systems and implement appropriate agricultural BMPs to improve water use efficiency and reduce nutrient loading. Since 2004, the water savings from this program total approximately 11.8 million gallons of water per day (MGD). These efforts protect groundwater and springs and support long-term efforts to protect and improve watershed conditions.

Grass-Based Crop Rotation Program

The District renewed a grant with the University of Florida's Institute of Food and Agricultural Sciences (IFAS) for continued research and public outreach on the Grass-Based Crop Rotation Program in the first quarter of FY 2018-19. The funding supports the evaluation of alternative (non-traditional) crops for effectiveness in reducing water and nutrient use. In addition, the District began work on a federal 319(h) grant project to provide cost-share grants to agricultural producers for implementation of grass-based crop rotation practices. As of December 2018, nine contracts with producers have been executed and initial grass establishment has been completed for six of the nine producers. This program complements the District's Agriculture BMP and MIL programs that protect the quality and quantity of water within the Jackson Blue Spring groundwater contribution area.

Spring Water Quality and Flow Monitoring

In FY 2018-19, the District is continuing collection of quarterly water quality samples at St. Marks River Rise, Wakulla, Jackson Blue, Pitt, Econfina Blue, and Williford springs. The District also monitors continuous spring flow at Jackson Blue, Sally Ward, and Wakulla springs. Partnering with DEP, the District is monitoring conditions at the Spring Creek Springs Group in coastal Wakulla County through a joint funding agreement with the United States Geological Survey (USGS). These activities support the ongoing MFL technical assessments for Wakulla Spring and Sally Ward Spring.

FY 2018-19 Springs Restoration Projects

The District budgeted \$10.6 million from the FY 2018-19 General Appropriations Act for springs restoration projects. As of December 2018, these projects are pending consideration by the Legislative Budget Commission. Should the projects be approved, staff will work with DEP to develop agreements and begin project implementation in the remainder of FY 2018-19.

Minimum Flows and Minimum Water Levels

To ensure a sustainable supply of water for its citizens and environment, the District continues to implement an ambitious districtwide MFL program. During the first quarter of FY 2018-19, the District completed the technical assessment report, peer review process,

Budget Highlights

and rule development workshop to establish minimum flows for the St. Marks River Rise, a first magnitude spring in Leon County. This will be the first minimum flow established in the District, with rule adoption planned for 2019.

During the first quarter of FY 2018-19, the District also allocated resources toward establishing MFLs for five additional waterbodies: Wakulla Spring, Sally Ward Spring, Jackson Blue Spring, the Floridan aquifer in Coastal Planning Region II (Okaloosa, Santa Rosa, and Walton counties), and the Shoal River. Three waterbodies - Wakulla Spring, Jackson Blue Spring, and the Gainer Spring Group - are Outstanding Florida Springs. The District is on schedule to adopt MFLs for the Outstanding Florida Springs before the statutory deadline of July 1, 2026.

In the first quarter of FY 2018-19, temperature data were collected by the District to support the evaluation of manatee thermal refuge at Wakulla Spring. Additionally, hydrologic data collection continued at Sally Ward Spring. The Wakulla River hydrologic model was updated and refined using additional stage and flow data. Preliminary calibration of a regional groundwater flow model encompassing the contribution areas for Wakulla Spring, Sally Ward Spring, and the St. Marks River Rise was also completed.

To support MFL development for the Floridan aquifer in Coastal Planning Region II (Walton, Okaloosa, and Santa Rosa counties), monitoring of aquifer levels continued in the first quarter of FY 2018-19 as well as work toward the development of a regional groundwater flow model. To support MFL development for the Shoal River, new well locations were identified and long-term site access has been requested.

Hydrologic monitoring of Spring Creek and the Chipola River continue in support of MFL development for Jackson Blue Spring. The creek and river, however, were substantially impacted by Hurricane Michael. District staff will evaluate resulting hydrologic changes during FY 2018-19 and adjust monitoring and planning programs as needed. Hydrologic and stream channel data collection planned in FY 2018-19 for the Gainer Spring Group, Sylvan Spring Group, Williford Spring Group, Econfinia Blue Spring Group, and Devils Hole Spring is also being reassessed due to extensive damage in the area from Hurricane Michael.

The latest MFL priority list and schedule for northwest Florida can be found at <http://www.nwfwater.com/water-resources/minimum-flows-levels/>.

Water Supply

Funding Assistance to Local Governments

In the first quarter of FY 2018-19, the District continues to implement previously awarded water supply development grant projects that address important local and regional needs throughout the District. There are 10 active projects as of December 2018, with three in the final close-out stages; six under construction; and one in the design stage. All of these projects will be completed by the end of the fiscal year.

Budget Highlights

Regional Water Supply Plan Implementation

In December 2018, the District's Governing Board determined that the Regional Water Supply Plan (RWSP) should continue for Region II (Santa Rosa, Okaloosa, and Walton counties); that the RWSP for Region III (Bay County) should be discontinued; and that no other planning regions are required at this time. This determination was based on the data and analysis provide in the 2018 Water Supply Assessment Update. An update to the Region II RWSP was initiated in October 2018 and will continue throughout the fiscal year.

Staff also manage and help implement cooperative projects to meet regional water supply and alternative water supply goals of the plans as well as to support local efforts to implement water reuse projects and conservation efforts in all areas of the District. Efforts continue to be made on the design of the Bay County North Bay Wastewater Reuse project; however, progress in the first quarter of FY 2018-19 was limited due to impacts from Hurricane Michael.

Apalachicola-Chattahoochee-Flint River Basin

Management of water resources in the Apalachicola-Chattahoochee-Flint (ACF) River Basin continues to be a challenge for the State and the District, particularly given that nearly 90 percent of the watershed lies outside the State of Florida. Extreme low-flow conditions in the Apalachicola River, created largely by consumptive use in Georgia, have caused significant impacts to fisheries and habitats in Apalachicola Bay and the Apalachicola River, creating economic and ecological harm. Despite the immense damage caused by Georgia's over-consumption, the District continues efforts to protect and restore these valuable water resources through the activities described below.

Technical Assistance

The District continues to provide technical support for the State of Florida's United States Supreme Court trial, as well as other related assistance to the Governor's Office and DEP on issues related to the ACF freshwater allocation.

Intergovernmental Cooperation

Staff works with the Governor's Office; state agencies, including FDACS, DEP, and the Florida Fish and Wildlife Conservation Commission (FWC); and local governments to improve water quality in the Apalachicola Bay. These efforts, further described below, include planning for local water quality improvement projects, federal Resources and Ecosystems Sustainability, Tourism Opportunities and Revived Economies (RESTORE) Act, and Natural Resource Damage Assessment (NRDA) funded projects for the system.

Watershed Resource Protection and Restoration

The District focuses on efforts to protect and restore water quality and aquatic habitats districtwide as part of the Surface Water Improvement and Management (SWIM) program.

Budget Highlights

Gulf of Mexico Restoration

The District continues to provide technical assistance to support Florida's efforts to identify opportunities and implement projects to restore and protect coastal waterbodies pursuant to the federal RESTORE Act, NRDA, Wildlife Foundation's Gulf Environmental Benefit Fund (GEBF), and Triumph Gulf Coast, Inc. In the first quarter of FY 2018-19, staff continued coordination efforts on two NRDA projects to improve water resources for St. Joseph Bay and Apalachicola Bay. District staff also continued planning for implementation of a NRDA-funded project to improve recreational use and access to District lands on the Perdido River.

Watershed Restoration and Protection

The District continues working with the cities of Apalachicola and Carrabelle on two projects that will improve the quality of waters discharging to Apalachicola Bay and St. George Sound. Both projects have made progress with project design as of December 2018. Construction on the City of Apalachicola's stormwater project is planned to begin in early 2019. The City of Carrabelle's septic-to-sewer project is working to secure additional drinking water funding helping with cost efficiencies for construction. Both projects were delayed due to impacts from Hurricane Michael. The District is also involved in planning activities to support NRDA-funded stormwater treatment improvements in cooperation with the City of Port St. Joe that will improve the quality of water discharged into St. Joseph Bay.

Monitoring and Data Collection

Among the District's priorities for water resource development and water supply planning is the expansion and improvement of its water resource monitoring network. Enhancements initiated include installation of additional water level, water quality, and rainfall stations. These improved capabilities are vital to supporting resource evaluations and cumulative impact assessments that allow the District to protect water resources, further define alternative water supply potential, and support establishment of MFLs. Data collection is ongoing at 224 District operated hydrologic data stations, with plans to add three to six stations within Region II.

Staff coordinated with other governmental agencies on water resource monitoring and related issues through participation on several working groups and committees including the Inter-District Monitoring Workgroup, DEP's Florida Water Resources Monitoring Council and its subgroups, and the Florida Geological Survey (FGS) Inter-district Potentiometric Mapping Working Group.

During FY 2018-19, the District continues to contribute to the FGS production of biannual statewide Floridan aquifer potentiometric maps. The maps show regional scale features such as depression cones resulting from cumulative groundwater withdrawals and areas of potential groundwater discharge. The District's involvement with these mapping efforts include the quarterly collection and review of 234 water level measurements and the review of contour lines proposed by FGS.

Budget Highlights

Floodplain Management

Digital Flood Insurance Rate Maps

During the first quarter of FY 2018-19, the District continued work to complete flood map updates for Escambia, Santa Rosa, Okaloosa, Walton, Bay, and Gulf counties. Preliminary digital flood insurance rate maps (DFIRMs) were completed in FY 2017-18 for the lower Ochlockonee River watershed.

Flood Information Portal

The District continues to make improvements to an online Flood Information Portal that provides detailed flood information to the public. The flood portal is a mapping tool that displays the location of flood zones down to the individual parcel level. The flood portal is available at: <http://portal.nwfwmdfloodmaps.com/>. The District provides detailed Light Detection and Ranging (LiDAR) based elevation and surface feature data for properties across northwest Florida. The acquisition of updated LiDAR data District-wide was completed in 2018. The updated LiDAR data reflects changes from the previous data collected a decade earlier. This provides an important tool for many water resource management and flood protection functions. Residents and technical experts can also access the data to plan for activities including landscaping, resource protection, flood risk evaluation, and construction.

Risk Mapping, Assessment, and Planning (Risk MAP) Program

The District continues to address flood hazard mapping, assessment, and planning evaluations at the watershed level as part of FEMA's Risk MAP program. This effort includes collaboration with state and local agencies to deliver quality data to increase public awareness of and support for actions that reduce flood-related risks. Risk MAP projects for the lower Ochlockonee River, Apalachicola River, New River, Chipola River, Pensacola Bay, Perdido Bay, Perdido River, Apalachee Bay–St. Marks River, and Pea River watersheds are ongoing and projects for the St. Andrew–St. Joseph bays, Lower Choctawhatchee, Choctawhatchee Bay, and the Escambia watersheds are in the planning stage.

FDOT Mitigation

Since 1997, pursuant to section 373.4137, F.S., the District has developed 31 mitigation sites on approximately 10,150 acres enabling the Florida Department of Transportation (FDOT) to move forward with 66 transportation improvement projects across northwest Florida. The associated mitigation includes approximately 2,911 acres of wetland restoration and enhancement, 3,791 acres of wetland preservation, and 3,446 acres of upland buffer enhancements.

The District does not compete with private mitigation banks. When the District's mitigation program was initiated, there were no private mitigation banks in northwest Florida, and until 2009 there was only one private bank that made credits available for purchase for FDOT projects. As of the first quarter of FY 2018-19, approximately 68 percent of the District's jurisdiction remains outside of any permitted private mitigation bank service areas. The FDOT purchases credits from private banks when available.

Budget Highlights

The following activities were accomplished during the first quarter of FY 2018-19:

- Annual monitoring at eight mitigation project sites;
- Annual monitoring at the Sand Hill Lakes Mitigation Bank (SHLMB); and
- Toothache grass seed collection at Ward Creek West.

Activities planned for the remainder of FY 2018-19 include annual monitoring at six additional sites; vegetation management and restoration for approximately 250 acres of hardwoods and shrubs at the Dutex, Lafayette Creek, and Ward Creek West properties; prescribed contract burning on 1,400 acres across several sites; re-establishment of natural wetland vegetation on approximately 100 acres; and planning and design of a major salt marsh restoration project on Choctawhatchee Bay.

Land Management

The District's primary land management primary focus is water resource protection. These activities are focused on restoration, maintenance of public land, and land acquisition. Additional land management efforts provide public access and recreation opportunities, as well as revenue generation from timber sales.

Restoration

The District continues to restore natural systems and protect water quality through reforestation and traditional forestry and land management practices. In FY 2018-19, the Bureau of Land Management Operations will complete the site preparation and planting of 1,424,412 longleaf pine tree seedlings on 1,962 acres. Related activities to be conducted in FY 2018-19 include:

- Site preparation burns totaling 1,962 acres;
- Chemical site preparation services on up to 1,412 acres of clear-cut timberland to prepare for longleaf pine restoration and the planting of longleaf pine seedlings in FY 2019-20; and
- Contracting for the purchase of 1,424,412 longleaf pine seedlings followed by hand planting the seedlings in January 2019.

Maintenance

District land managers also work to protect and enhance District-owned natural resources through a variety of maintenance activities, which include:

- Prescribed burning – the District received funding in the amount of \$130,000 from the Florida Forest Service to enhance prescribed burning efforts in FY 2018-19;
- Contracted for chemical pine release herbicide services on 1,962 acres to improve the survival of longleaf pine tree saplings;
- Contracted for prescribed burning services on 400 acres through a cost-share program with FWC to improve habitat;
- Contracted for off-site sand pine and hardwood tree eradication on 814 acres;

Budget Highlights

- Improved erosion control and public access through improving road sites (2 miles); and
- Scheduled maintenance (paint and post) of approximately 80 miles of boundary line.

Revenue Generation from District Lands

- Plans to complete timber sales in FY 2018-19 that would have produced revenue of approximately \$2 million were curtailed when Hurricane Michael severely impacted timber resources and timber industry in the area of the District's largest timber resource holdings. Timber sales already completed, underway, and contracted in FY 2018-19 have an estimated value of \$1.4 million; however, it is now unlikely that more than 20 percent of this revenue will be received during FY 2018-19; and
- Leases for 18 apiary sites on District Lands, which generate \$1,025 in revenue.

Public Access and Recreation

The District provides public access to all its lands. This access provides opportunities for a wide range of outdoor recreational activities, such as boating, hiking, camping, hunting, fishing, and swimming in world-class springs, while also protecting the land and water resources. The District encourages public use of District-owned lands by:

- Improving and managing recreation sites to provide public access to many popular springs, while minimizing resource impacts from recreational activities. Three additional improved campsites at Cotton Landing are scheduled to be operational in January 2019 and two additional sites are planned for Blue Springs;
- Hosting a special hunt for wounded veterans at Econfina Creek Wildlife Management Area (WMA) with support from FDACS' Operation Outdoor Freedom program;
- Managing more than 80 public recreation sites and more than 75 miles of public access roads;
- Managing a free reservation system for 88 designated campsites on District lands throughout northwest Florida. In the first quarter of FY 2018-19, more than 340 reservations were made through the District's campsite reservation system for reservation-only campsites and one special resource area permit was issued for events on District lands; and
- Restoring recreation areas impacted by Hurricane Michael. Most of the District's recreation sites in the Econfina Creek, Chipola River, and Apalachicola River WMA's were severely impacted by the hurricane. Substantial recovery work is underway and will continue during FY 2018-19. Recovery and rebuilding work will likely extend into FY 2019-20.

Budget Highlights

Land Surplus, Exchange, or Donation

The District received Governing Board approval for the exchange of approximately 22.5 acres in Bay County that offers greater water resource protection and will establish a public access point for kayakers and canoeists on Econfina Creek in partnership with Bay County. The exchange is scheduled to close in the second quarter of FY 2018-19. Three surplus parcels totaling approximately 161 acres continue to be offered for sale.

Regulatory Services

The Division of Regulatory Services continues to improve customer service, permit evaluation and processing times, inspection frequency, and compliance and enforcement of applicable state laws and District rules. The division's performance metrics continue to trend in positive directions across all bureaus, showing increased productivity and efficiency at a lower cost per activity.

A well construction online e-Permitting and e-Regulatory automated database has been developed and is operational along with Water Use Permitting and Environmental Resource and Surface Water Permitting. This system is shared with St. Johns River Water Management District (SJRWMD) and Suwannee River Water Management District (SRWMD).

The Regulatory Services field office has moved to a new office in DeFuniak Springs due to an increase in rent at the Crestview location. DeFuniak Springs is a convenient location for many of the Regulatory constituents.

Information Technology Improvements

The Information Technology (IT) Bureau is scheduled to perform IT infrastructure upgrades, which include:

- Replacing servers reaching End of Support under the VMWare licensing;
- Converting of network circuits to the MFN2 network;
- Increasing network bandwidth (at the same cost);
- Migrating District equipment to new reserved IP ranges;
- Implementing additional email security measures DKIM, DMARC;
- Enhancing the ability to support equipment at remote field offices;
- Developing and implement secure web services for field data collection; and
- Creating and enhancing web interfaces for sharing data with the public and other government entities.

Current Year and/or Ongoing Cost Savings Efficiencies

- Continuation of a replacement plan for the 13 central air conditioning units at Headquarters to mitigate the utility bill, service calls, and emergency replacement costs;

Budget Highlights

- Online access to all Regulatory permitting is available on the e-Permitting database system in conjunction with SJRWMD and SRWMD;
- Negotiation of contract concessions with all contractors and consultants at three percent or greater per contract task;
- Modernization of infrastructure by replacing legacy systems with modern technologies;
- Removal of legacy Oracle applications replaced with industry standard products, cloud-based where possible; and
- Reduction of staff time by providing a web interface for sharing data with public and other government entities.

In addition to these efficiencies, the District has the following cost-share initiatives to leverage District and state funding and increase the return on investment:

- Continuation of federal grant funding of \$455,828 from U.S. Environmental Protection Agency (via DEP) for a four-year grass-based crop rotation project with producers in the Jackson Blue Spring groundwater contribution area to offset the implementation costs of the District and/or State;
- Funding assistance of \$130,000 from the Florida Forest Service, a division of FDACS, to increase enhance prescribed burning efforts on District lands;
- Allocation of \$3,096,324 in funding from NRDA to leverage existing District grant funds and expand the City of Carrabelle's Lighthouse Estates septic-to-sewer project. This will provide additional water quality improvement and protection for St. George Sound and Apalachicola Bay;
- Allocation of \$344,360 from NRDA for development of new and improved public access facilities within the Perdido River WMA as part of the Perdido River Paddling Trail;
- An additional \$906,750 from NRDA to support construction of stormwater retrofit facilities and stormwater master planning within the City of Port St. Joe, furthering efforts to protect and restore water quality in St. Joseph Bay;
- Agreement with Florida Department of Corrections (Washington County Reception Center) for Public Works Inmate Crew to assist with repairs and improvements on District lands;
- Cooperative agreement with U.S. Forest Service for a Prescribed Fire Training Team to assist with prescribed burns on District lands;
- Cooperative agreement with Apalachicola Regional Stewardship Alliance for a burn team to assist with prescribed burns on District lands; and
- Cooperative agreement with Gulf Coastal Plain Ecosystem Partnership for a burn team to assist with prescribed burns on District lands.

Budget Highlights

B. Goals, Objectives, and Priorities

Chapter 373, F.S., authorizes the District to direct a wide range of initiatives, programs, and actions. These responsibilities are grouped under four core mission areas by statute: water supply, water quality, flood protection and floodplain management, and natural systems.

The District annually develops a strategic plan, which is adopted in the fall each year. The District Governing Board approved the FY 2018-19 Strategic Plan on September 13, 2018, which is available online at <http://www.nwfwater.com/Data-Publications/Reports-Plans/Water-Management-Plans>. The upcoming FY 2019-20 Strategic Plan will be presented to the Board for approval in September 2019. The Strategic Plan reflects the District's commitment to meeting the following four core mission areas outlined.

Area of Responsibility (AOR)	Strategic Plan Goal	Fiscal Year 2018-19 Preliminary Budget
Water Supply	Promote the availability of sufficient water for all existing and future reasonable-beneficial uses and natural systems.	\$8,091,456
Water Quality	Improve and protect the quality of the District's water resources.	\$31,135,335
Flood Protection and Floodplain Management	Maintain natural floodplain functions and minimize harm from flooding.	\$11,741,959
Natural Systems	Enhance and protect natural systems.	\$21,017,092

Details for these numbers can be found in Section IV.C. Program Allocations by Area of Responsibility (AOR).

Budget figures in the following narrative include the FY 2018-19 springs restoration and protection funds of \$10,646,836 that are part of DEP's proposal to the Legislative Budget Commission, dated August 14, 2018.

Budget Highlights

Water Supply

Water Supply Development Assistance

All the cooperative grant projects funded through the grant program will be complete by the end of FY 2018-19. The FY 2019-20 budgeted amount of \$471,873 includes \$461,854 in grant funding and \$9,919 for staff time to administer the program. The \$461,954 represents the remaining balance of General Fund Reserves set aside for this program and will be available for grants toward additional water supply needs of local communities. Staff will continue to work with local governments and utilities to help facilitate project funding for water supply needs across northwest Florida.

Water Resource Development

Water resource development includes regional projects designed to identify quantifiable supplies of water from traditional or alternative sources. Water resource development projects are identified in a Regional Water Supply Plan (RWSP) and the Five-Year Water Resource Development Work Program.

Priorities include continuing implementation of water resource development projects in Santa Rosa, Okaloosa, and Walton counties, pursuant to the approved RWSP and as outlined in the Five-Year Water Resource Development Work Program. Contracted services will continue to be engaged to support the development and refinement of groundwater flow models, which support the RWSP and Regulatory Services programs. Supporting tasks include data collection, modeling, monitoring, and water resource assessments; engineering and geographic analysis of water supply alternatives; and water conservation and reuse.

Water resource development under Subactivity 2.2.1 is budgeted at \$969,470 for FY 2019-20. Included in this amount is carryover funding of \$500,000 for a multi-year grant to Bay County for a major collaborative wastewater reuse pipeline project with Gulf Power Company; \$50,000 in grant funding available to assist local governments and utilities with water resource development projects; and \$111,125 in cooperative funding to support continuation and expansion of the northwest Florida MIL.

Water Supply Planning

This subactivity supports planning to ensure water supply sources are sufficient to meet short-term and long-term water supply needs while also sustaining natural systems. Included are Water Supply Assessments (WSAs) developed pursuant to section 373.036, F.S., and RWSPs developed pursuant to section 373.709, F.S. Districtwide water supply planning expenditures are budgeted at \$190,417 for FY 2019-20. Areas of focus will include updating the Region II RWSP and continued coordination with DEP, FDACS, and the Office of Economic and Demographic Research (EDR) on statewide water use estimates and projections. The District will continue water use data collection and analysis to support reporting on statewide water use metrics and identifying emerging challenges and opportunities.

Budget Highlights

Water Quality

Springs Restoration and Protection

During FY 2019-20, the District will continue to implement projects with funding appropriated by the Legislature since FY 2013-14. These projects will improve water resources in Wakulla Spring; Jackson Blue Spring; and springs associated with the St. Marks River, Chipola River, and Econfina and Holmes Creek systems. The map below shows the locations of these springs for reference. Note that funding awards for the new FY 2018-19 springs projects must be approved by the Legislative Budget Commission.

SPRING PROJECT LOCATIONS



Jackson Blue Spring Agricultural BMP Cost-Share Program

The Agricultural BMP Cost-Share Program initiative will continue through FY 2019-20. The program provides grant funding to producers to retrofit existing irrigation systems and purchase equipment that will conserve water and reduce the amount of fertilizer applied on crops. This cost-share grant program provides 75 percent of the equipment costs with producers providing the remaining 25 percent. Beginning in FY 2019-20, this program will expand to include grass-based crop rotation activities, based on lessons learned from the pilot project (described below) and to offer a full range of BMP options to producers. The FY 2019-20 Preliminary Budget includes carryforward grant funding from prior years of \$4,095,683. From FY 2013-14 through FY 2018-19, the District has committed \$7,274,875 for this program, leveraging \$2,424,957 in producer contributions.

Participation in the BMP Cost-Share Program requires producers with pivot irrigation systems to have MIL evaluations to estimate water use and provide recommended irrigation retrofits that conserve water. Producers are also required to enroll in the FDACS BMP program and implement agricultural BMPs. This initiative will reduce agricultural

Budget Highlights

water use and improve water quality by reducing the amount of nitrogen leaking into the Floridan aquifer within the Jackson Blue Spring groundwater contribution area.

Grass-Based Crop Rotation Program

The District renewed a grant with the University of Florida's Institute of Food and Agricultural Sciences (IFAS) for research and public outreach on the Grass-Based Crop Rotation Program in FY 2019-20. Additionally, the District will continue implementing a project for up to nine producers in the Jackson Blue Spring basin. The project will evaluate the effectiveness of grass-based crop rotation at reducing irrigation rates and nutrient and pesticide applications while increasing crop yields under commercial farm conditions. The FY 2019-20 Preliminary Budget includes \$519,828 for this effort, consisting of \$455,828 in federal funds and \$64,000 in ad valorem as District match.

Mobile Irrigation Laboratory (MIL)

The District will continue to provide funding support for the MIL. This is a cooperative effort with FDACS and the USDA-NRCS to provide this service to producers in the Panhandle. The District funding of \$111,125 is matched by a similar amount from FDACS and an in-kind match from the USDA-NRCS. This level of funding is an increase of \$40,000 in FY 2019-20 to provide additional staffing and support to expand efforts to include additional irrigations users. As of December 2018, water savings of approximately 11.8 MGD have been attributed to this program in northwest Florida since it was initiated in 2004.

Septic-to-Sewer Retrofit Projects

Implementation of four major septic-to-sewer retrofit projects to protect and help reduce nutrient loading to Jackson Blue Spring and Wakulla Spring will continue in Jackson, Leon, and Wakulla counties. The FY 2019-20 Preliminary Budget includes \$12,859,048 in previously awarded state funding for planning, designing, permitting, and construction, including the following projects:

- Magnolia Gardens and Wakulla Gardens Sewer System Expansion projects – grants to Wakulla County for sewer expansion and connection of homes on septic systems to the county's Advanced Wastewater Treatment (AWT) plant (\$4,323,492);
- Indian Springs Sewer Extension Phases I and 2A – grant to Jackson County to implement the first two phases of a project to extend central sewer to the Indian Springs subdivision adjacent to Merritts Mill Pond, which receives flow from Jackson Blue Spring and other submerged springs (\$3,912,487);
- Septic Connection to Existing Sewer in the Wakulla BMAP – grant to the City of Tallahassee for the connection of properties on septic tanks to existing central sewer within the Wakulla Basin Management Action Plan (BMAP) Priority Focus Area 1 (the highest priority area in the basin) (\$1,056,320); and
- Blue Springs Road Sewer Project – grant to Jackson County for design and construction to extend central sewer service to the Jackson Blue Springs Recreation Area and residences along Jackson Blue Spring and Merritts Mill Pond in Jackson County (\$3,566,749).

Budget Highlights

Streambank Restoration and Protection

The District has budgeted \$837,062 to continue spring and water quality improvements at Econfina Blue Spring campsite on Econfina Creek, an MFL priority spring. The project at this second magnitude spring will include spring shoreline restoration and protection, stormwater facilities, and public-access improvements. Additionally, \$500,000 has been budgeted for restoration activities at Horn Spring in Leon County, in partnership with DEP.

Potential FY 2019-20 General Appropriations Act (GAA) Funding

The District's FY 2019-20 Preliminary Budget includes \$15,000,000 in springs funding, subject to the State's FY 2019-20 GAA. This amount is based on annual grant funds received for springs restoration and protection since FY 2014-15. A grant funding cycle will open in December 2018 and the District's Governing Board will consider funding requests in May 2019. The Board-approved list will be reviewed by DEP for final award determination.

Land Acquisition

Land acquisition funding of \$9,043,038 is included in the FY 2019-20 Preliminary Budget for land acquisition projects (fee simple and/or conservation easements) that aid in the long-term protection of northwest Florida springs:

- Gainer Springs Land Acquisition – acquisition of fee simple interest in approximately 923 acres and the remainder interest in 30.9 acres in northern Bay County;
- Jackson Blue Spring Acquisition – acquisition of conservation easements on approximately 164 acres; and
- Wakulla Spring Land Acquisition – acquisition of conservation easements within Primary Focus Areas 1 or 2 in Wakulla County.

Land acquisition funds also include \$112,793 for District staff to address the potential sale or acquisition of inholdings and additions.

Apalachicola-Chattahoochee-Flint (ACF) River Basin

Management of water resources in the ACF River Basin continues to be a major emphasis of the District, in partnership with state agencies and regional stakeholders. In October 2013, the State of Florida initiated legal action against the State of Georgia in the U.S. Supreme Court concerning over-consumption of water by Georgia in the ACF River Basin. The District will continue to provide technical assistance to the State of Florida on an array of issues related to interstate freshwater allocation.

Budget Highlights

Flood Protection and Floodplain Management

The District continues to address flood hazard mapping, assessment, and planning evaluations as part of FEMA's Risk MAP program. Preliminary digital flood insurance rate maps (DFIRMs) are scheduled to be issued for Bay County in 2019. Final effective DFIRMs are scheduled to be issued for Walton County, Okaloosa County, Gulf County, Santa Rosa County, Bay County, and Escambia County in calendar years 2018 to 2020.

Risk MAP evaluations are ongoing for the lower Ochlockonee River, Apalachicola River, New River, Chipola River, Pensacola Bay, Perdido River, Perdido Bay, Apalachee Bay–St. Marks River, and the Pea River watersheds. Risk MAP evaluations are in the planning stage for the St. Andrew–St. Joseph bays, Lower Choctawhatchee, Choctawhatchee Bay, and Escambia watersheds. These studies will provide additional information to communities to mitigate and reduce flood risk. The Flood Information Portal, which provides internet access to digital flood maps for the Panhandle will be maintained in FY 2019-20. In addition, the District will continue to make available high-resolution elevation data (LiDAR) to the public in FY 2019-20. FEMA revenue budgeted for the District's floodplain management program is \$2,577,639 during FY 2019-20. More information about the District's Risk MAP program may be found at <http://portal.nwfwmdfloodmaps.com/>.

Natural Systems

Minimum Flows and Minimum Water Levels (MFLs) and Water Resource Monitoring

The FY 2019-20 Preliminary Budget of \$1,987,537 for MFL development will allow the District to accomplish the ambitious schedule set in its priority list, to include the adoption of MFL rules and a minimum flow for the St. Marks River Rise and the continuation of MFL development for 10 of 12 priority waterbodies. As required by section 373.042, F.S., the priority list and schedule identify the specific waterbodies and timeframes for MFL development. The priority list and schedule are submitted annually to DEP for review and approval. Work planned for FY 2018-19 includes:

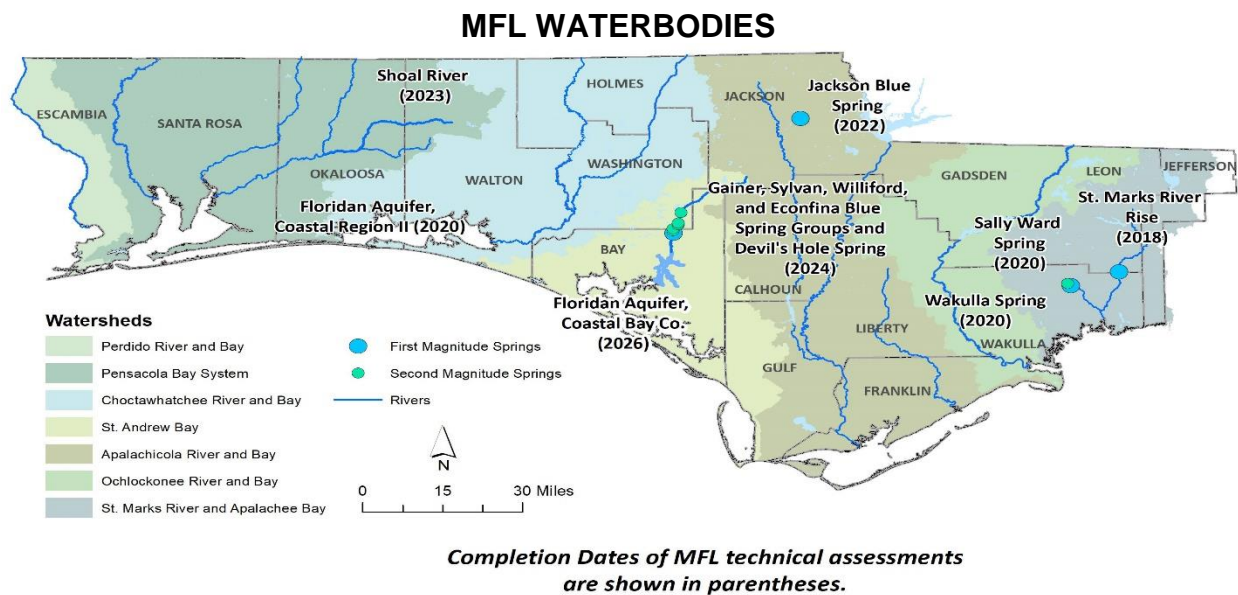
- Adoption of MFL rules for the St. Marks River Rise;
- The collection of thermal data to assess manatee refuge at Wakulla Spring and the completion of hydrologic models for the Wakulla Spring, an Outstanding Florida Spring, and Sally Ward Spring;
- Continued hydrologic data collection for Jackson Blue Spring, an Outstanding Florida Spring;
- Continued water quality sampling and the development of a groundwater transport model to simulate saltwater intrusion to support MFLs for the coastal Floridan aquifer in Planning Region II (Okaloosa, Santa Rosa, and Walton counties);
- Collection of ecologic data, topographic, and hydrologic data for the Shoal River; and

Budget Highlights

- Collection of discharge measurements for the Gainer Spring Group, an Outstanding Florida Spring, and Sylvan Spring Group, Williford Spring Group, Econfina Blue Spring Group, and Devils Hole Spring.

Several MFL springs and associated spring runs have been affected by Hurricane Michael, including Jackson Blue Spring, Gainer Spring Group, Sylvan Spring Group, Williford Spring Group, Econfina Blue Spring Group, and Devils Hole Spring. The effects of the hurricane on the MFL development process and schedule will be assessed during FY 2018-19.

Below is a map showing the locations of the priority MFL waterbodies with the estimated technical assessment completion dates indicated for each.



Monitoring Network and Data Collection

In FY 2019-20, hydrologic monitoring activities will continue with a budget of \$1,072,137. The information and data collected through its monitoring programs are an essential component used to assess the status of districtwide water resources and identify threats or vulnerabilities related to the resource. Monitoring programs are implemented in an integrated manner so that one monitoring activity may serve multiple programs and areas of responsibility.

The major objectives and priorities for FY 2019-20 include expansion of the hydrologic monitoring network in support of the MFL program and continued network improvements to efficiency and expansion of real time access to hydrologic data on the District's website. Enhancement of the District's groundwater, surface water, and rainfall-monitoring network is a priority in MFL development and resource evaluation.

The District will renew agreements with DEP to monitor water quality in District aquifers, streams, and lakes, and renew revenue agreements with Bay County, Leon County, and the City of Tallahassee to monitor surface water discharge and rainfall for reservoir

Budget Highlights

supply, stormwater management, and flood warning. The District will also continue its joint funding agreement with the USGS to collect hydrologic data on the Apalachicola River, Yellow River, Telogia Creek, and the Spring Creek Springs Group.

Watershed Resource Restoration and Protection

Watershed resource restoration and protection priorities in FY 2019-20 will include activities planned and implemented under the District's SWIM program. These include projects described above to benefit important spring systems, projects designed to protect and restore the Apalachicola River and Bay watershed, and efforts to assist the state and regional stakeholders in Gulf of Mexico restoration, benefitting northwest Florida's coastal and estuarine watersheds.

Apalachicola River and Bay

Activities noted earlier include ACF River Basin management and spring protection and restoration. Activities for ACF River Basin management include technical assistance to DEP and the Governor's Office. In addition, work continues to develop and implement water quality improvement projects in the ACF basin with the cities of Apalachicola and Carrabelle. These projects include the retrofit of stormwater facilities and connection of new and existing customers to central sewer systems, with abandonment of septic tanks, directly improving the quality of waters discharging to Apalachicola Bay. A total of \$1,240,677 is in the FY 2019-20 Preliminary Budget for continued progress on these projects.

Additionally, in cooperation with the City of Carrabelle and the Florida Department of Environmental Protection, initiation of Phase II of Carrabelle's Lighthouse Estates Septic-to-Sewer project is planned for FY 2019-20. Funding in the amount of \$3,096,324 will be provided for this project from NRDA.

St. Andrew Bay

A project with the City of Port St. Joe to retrofit stormwater management facilities to treat a 280-acre sub-basin is planned in FY 2019-20. Funding in the amount of \$906,750 will be provided for this project from NRDA. This project will improve the quality of waters discharging to Patton Bayou and St. Joseph Bay.

Watersheds Districtwide

In addition to the projects described above, the District will continue working with stakeholders and state and federal resource agencies to identify and facilitate implementation of restoration projects benefitting watershed resources across the District.

FDOT Mitigation

Four new projects have been added to the FDOT environmental impact inventory that may require compensatory wetland mitigation during FY 2018-19 per section 373.4137, F.S. These project impacts occur in areas not served by any private mitigation bank. The District will only provide mitigation in cases where private mitigation options are unavailable. In the absence of a private mitigation bank option for FDOT permitting

Budget Highlights

requirements, the District's mitigation sites that could potentially provide compensatory mitigation to meet the needs of FDOT include the SHLMB and mitigation projects included in the federally approved In-Lieu Fee Mitigation Instrument: Dutex, Yellow River Ranch, Lafayette Creek, Live Oak Point, Shuler, Tate's Hell, and Ward Creek West. On occasions, if required to support FDOT, the District also develops mitigation projects in areas not served by private mitigation banks, the SHLMB, or approved in-lieu fee projects. Such mitigation projects are typically minor hydrologic or habitat improvements that, in addition to meeting FDOT mitigation needs, help to further the resource objectives for District lands or state lands. Please refer to the following map for general project locations.

MITIGATION SITES



Ongoing activities in support of FDOT mitigation include wetland restoration and enhancement outlined in approved restoration plans and permits, and the development and release of mitigation credits associated with the federal In-Lieu Fee Instrument and SHLMB. The FY 2019-20 Preliminary Budget for these activities, and for long-term maintenance and monitoring for all mitigation sites, is \$1,094,862. A detailed description of the District's wetland programs and mitigation projects, as well as information on private mitigation bank options, may be found at <https://www.nfwwater.com/Water-Resources/Regional-Wetland-Mitigation-Program>.

Perdido WMA

Funding from Natural Resource Damage Assessment (NRDA) Trustees in the amount of \$348,231 is budgeted for the Perdido River Paddling Trail project. The District will construct improvements at five recreation sites within the Perdido River WMA to increase compatible public access to the Perdido River. Planned improvements consist of camping shelters; access road improvements; bank protection; and installation of ramps, composting toilets, signs, and campsite amenities. This work will complement comparable projects to be completed on other lands along the Perdido River owned by Escambia County and The Nature Conservancy.

Budget Highlights

C. Budget Summary

1. Overview

The FY 2019-20 Preliminary Budget demonstrates the District's commitment to protecting Florida's water and restoring water resources. The District proposes to continue to focus on mission critical areas, protecting Florida springs, completing District projects, including Alternative Water Supply (AWS) projects, and funding capital investment in the region. The Preliminary Budget is \$74,026,116, compared to the Adopted Budget of \$69,458,538 for FY 2018-19. This is an increase of \$4,567,578 or 6.6 percent, the majority of which represents an increase in Interagency Expenditures (grant and springs restoration and protection funding). This Preliminary Budget was developed soon after Hurricane Michael came through northwest Florida impacting communities, water resources, and District-managed public lands and facilities. As the District continues to assess the damage left behind from the storm, modifications to the budget may be requested through amendments to the FY 2018-19 Adopted Budget as well as the FY 2019-20 Tentative Budget.

Operating expenditures, which include categories of Salaries and Benefits; Other Personal Services (OPS); Contracted Services; Operating Expenses; and Operating Capital Outlay (OCO) total \$20,433,323, an increase of \$663,598 or 3.4 percent. The increase is attributable to additional budget for Salaries and Benefits and Contracted Services. Personnel costs increase to address districtwide health insurance and personnel and operational changes in both the Information Technology Bureau and Division of Resource Management, while increases in contract work are planned for several MFL projects, land management plans, and prescribed burns. Of the proposed operating budget, \$18,411,888 is recurring and \$2,021,435 is non-recurring.

The District's staffing levels in FY 2018-19 are 100.0 authorized permanent and 9.4 OPS full-time equivalent positions (FTE). The FY 2019-20 Preliminary Budget proposes no change in FTE.

Non-Operating expenditures, considered Fixed Capital Outlay (FCO) and Interagency Expenditures (e.g., grants to public entities), total \$53,592,793, an increase of \$3,903,980 or 7.9 percent. FCO decreases by \$4,382,893 and is primarily due to the completion of conservation easement acquisitions in FY 2018-19. The increase in Grants of \$8,286,873 is a combination of potential new springs funding from FY 2019-20 state appropriations and new funds from the NRDA process for Gulf of Mexico restoration projects offset by reductions from progress made on water supply development assistance grants and other springs projects as well as a transfer of Leon County springs projects to DEP for grant management. Of the proposed non-operating budget, \$326,625 is recurring and \$53,266,168 is non-recurring.

The total projected revenue of \$69,417,802 is comprised of \$35,283,891 (50.8 percent) in new revenue and \$34,133,911 (49.2 percent) of funds provided to the District in prior years (tracked via internal revenue budget coding). In addition, \$4,608,314 of fund balances will be used to support the Preliminary Budget. New revenue mainly includes:

Budget Highlights

(1) estimated state appropriations of \$18,421,000 from the Land Acquisition Trust Fund for MFLs (\$1,811,000), land management activities (\$1,610,000), and potential new springs funding (\$15,000,000); and \$5,211,231 from the General Revenue Fund for environmental resource permitting (\$1,851,231) and other District operations (\$3,360,000); (2) \$4,347,434 in NRDA funding for water quality improvement and public access projects; (3) \$3,433,483 in ad valorem; (4) \$3,047,341 in Federal funds; (5) \$365,000 from permitting; and (6) \$188,262 in local project funding. Prior appropriations carried forward consist of: (1) state funds of \$31,535,769 for springs-related land acquisition, restoration, protection, and monitoring; (2) \$1,179,253 for Apalachicola Bay water quality improvements (the remaining balance in the Water Management Lands Trust Fund); (3) \$974,434 for mitigation efforts (District mitigation fund which includes overhead budget); (4) \$372,480 in Florida Forever funds for a Blue Spring Campsite restoration project; and (5) \$71,975 in Ecosystem Management and Restoration Trust Fund earmarked for the completion of the Devil's Hole Spring restoration project.

Ad valorem property tax revenue of \$3,433,483 mentioned above is based on using the rolled-back millage rate accounting for growth in new construction. The FY 2019-20 Preliminary Budget uses the same millage rate of 0.0338 from FY 2018-19 for the purposes of estimating revenue only. The millage rate will be updated to reflect the rolled-back rate finalized in July.

In accordance with section 373.535, F.S., the District is submitting this FY 2019-20 Preliminary Budget for legislative review by January 15, 2019. The table in Section 8, Major Use of Funds Variances, provides a programmatic comparison of the FY 2018-19 Adopted Budget to the FY 2019-20 Preliminary Budget. The table on the following page provides a summary of the source and use of funds, fund balance, and workforce and includes a comparison of the FY 2018-19 Adopted Budget to the FY 2019-20 Preliminary Budget.

Budget Highlights

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT
SOURCE AND USE OF FUNDS, FUND BALANCE AND WORKFORCE
 Fiscal Years 2018-19 and 2019-20
 PRELIMINARY BUDGET - Fiscal Year 2019-20

	Fiscal Year 2018-19 (Adopted)	New Issues (Increases)	Reductions	Fiscal Year 2019-20 (Preliminary)
SOURCE OF FUNDS				
Beginning Fund Balance	22,625,033			20,660,225
District Revenues	10,145,044	-	1,728,987	8,416,057
Local Revenues	163,519	24,743	-	188,262
Debt	-	-	-	-
Unearned Revenue	13,665,972	-	1,203,191	12,462,781
State Revenues	52,768,598	4,997,544	-	57,766,142
Federal Revenues	3,110,421	-	63,080	3,047,341
SOURCE OF FUND TOTAL	102,478,587	5,022,287	2,995,258	102,540,808

USE OF FUNDS				
Salaries and Benefits	8,644,018	528,355	294,652	8,877,721
Other Personal Services	346,348	5,914	2,756	349,506
Contracted Services	7,324,266	1,811,024	1,411,483	7,723,807
Operating Expenses	2,776,641	256,480	285,784	2,747,337
Operating Capital Outlay	678,452	160,000	103,500	734,952
Fixed Capital Outlay	15,163,286	44,970	4,427,863	10,780,393
Interagency Expenditures (Cooperative Funding)	34,525,527	15,182,420	6,895,547	42,812,400
Debt	-	-	-	-
Reserves - Emergency Response	-	-	-	-
USE OF FUNDS TOTAL	69,458,538	17,989,163	13,421,585	74,026,116

Unearned Revenue (ESTIMATED)				
DOT Mitigation Funds	13,436,819	-	1,154,414	12,282,405
State Ecosystems Trust Fund	104,802	-	32,827	71,975
Phipps Park Endowment & Advanced Timber Sales	124,351	-	15,950	108,401
TOTAL UNEARNED REVENUE	13,665,972	0	1,203,191	12,462,781

FUND BALANCE (ESTIMATED)				
Nonspendable	-	-	-	-
Restricted	9,230,398	-	3,434,202	5,796,196
Committed	5,268,646	-	1,174,112	4,094,534
Assigned	6,161,181	-	-	6,161,181
Unassigned	-	-	-	-
TOTAL FUND BALANCE	20,660,225	-	4,608,314	16,051,911

WORKFORCE				
Authorized Position (Full-Time Equivalents/FTE)	100.00	-	-	100.00
Contingent Worker (Independent Contractors)	-	-	-	-
Other Personal Services (OPS)	9.40	-	-	9.40
Intern	-	-	-	-
Volunteer	-	-	-	-
TOTAL WORKFORCE	109.40	-	-	109.40

Reserves:

Nonspendable - amounts required to be maintained intact as principal or an endowment
 Restricted - amounts that can be spent only for specific purposes like grants or through enabling legislation
 Committed - amounts that can be used only for specific purposes determined and set by the District Governing Board
 Assigned - amounts intended to be used for specific contracts or purchase orders
 Unassigned - available balances that may be used for a yet to be determined purpose in the general fund only

Budget Highlights

2. Adequacy of Fiscal Resources

The evaluation of fiscal resources over a five-year span is required to ensure sustainable funding for all projects and plans set forth by the District. This evaluation includes the District's long-term funding plan, demonstrating the District's ability to adequately address the core mission areas of responsibility (AORs).

Since FY 2007-08, the District has assessed a millage rate less than the 0.0500 set by Florida Statute and the state constitution. The rate assessed in FY 2018-19 was 0.0338. The FY 2019-20 Preliminary Budget uses the same millage rate of 0.0338 for the purposes of estimating revenue only. The millage rate will be updated to reflect the rolled-back rate finalized in July.

To supplement ad valorem revenue, the District has historically received state appropriations for activities including the management of District-owned lands; the Environmental Resource Permitting (ERP) program; regional water supply planning and development; research and data collection; MFLs; the Apalachicola River and Bay System; and programmatic operations. Similarly, separate funding for specific purposes such as land acquisition (Preservation 2000 and Florida Forever programs); SWIM projects; the Water Protection and Sustainability program; and other direct appropriations are typical, but usually non-recurring.

The District has several Reserve accounts that are available for necessary and unanticipated expenditures. These include Reserves for regulatory services; mitigation; MFLs; water supply development; land management; General Fund deficiency and cash flow needs; and an economic budget stabilization reserve to be used in the event revenues become insufficient to fund District obligations or to mitigate emergency situations. In the FY 2019-20 Preliminary Budget, a significant portion of Reserves has been budgeted to fund essential and recurring programmatic expenditures. Reserve funds will continue to be used in future years for recurring needs until fully expended or a recurring fund source becomes available.

Details on the District's uses of fund balance over the next five years are shown in the tables and graph following these paragraphs. District fund balances are grouped into three types of uses: (1) restricted uses specified by law or rule; (2) committed uses specified via Governing Board resolutions for specific purposes; and (3) assigned uses determined by the Governing Board. The following describes each of the fund balance uses through FY 2023-24.

- Regulatory Services – ERP: \$1,875,521 is carryforward funding previously appropriated to support the statutorily required ERP program and cannot be used for any other purpose. The District intends to retain this balance for unanticipated costs which are more than annual regulatory expenditures covered by state appropriations.
- Mitigation: \$1,712,189 is to meet statutory and associated permit requirements for FDOT mitigation projects conducted by the District and cannot be used for any

Budget Highlights

other purpose. Any change in the amount of fund balance over the next five years will be the result of ongoing maintenance requirements.

- Minimum Flows and Minimum Water Levels: \$1,831,669 is for statutorily required resource management activities related to the Minimum Flows and Minimum Water Levels (MFL) program. Since FY 2015-16, state appropriations have provided \$1,500,000 annually for MFLs, increasing to \$1,811,000 in FY 2017-18. A portion of this fund balance, \$290,000, is in the FY 2019-20 Preliminary Budget to offset the MFL budget needs that exceeds the \$1,811,000 annual appropriation. The remaining balance will continue to be used to offset fluctuations between MFL expenditures and appropriations.
- Capital Improvement Projects: \$289,570 is to be used for pre-acquisition, acquisition of land, or restoration projects on District land. The District will continue use of these non-recurring dollars until they are spent. No remaining balance is expected unless there is available cash from a different District funding source to transfer to this fund or from new legislative appropriations.
- Operation and Maintenance of Lands and Works, Reforestation, and Seven Runs Streambank Restoration: \$3,521,449 is in the Land Management Fund consisting of revenues restricted for land management purposes. The main funding source has been timber sales from District lands. Prior to Hurricane Michael in October 2018, annual timber revenues were projected to decline from \$2,000,000 to \$750,000, starting in FY 2021-22, due to the make-up and nature of the District's timber inventory. After Hurricane Michael, timber harvesting has halted with the expectation that no new timber sales revenue will be recognized for the remainder of FY 2018-19. While the hurricane's impact is still under review, no new timber sales revenue is expected until FY 2022-23. From the \$3,521,449 in available Land Management Fund Reserves, a total of \$3,144,202 is budgeted in FY 2019-20. This amount consists of \$2,481,020 for land management operations, \$563,182 for reforestation efforts across District water management areas, and \$100,000 for restorative work on the streambank at Seven Runs Park. Of the \$2,481,020 budgeted for land management operations, \$2,159,777 is for recurring purposes and the remainder are non-recurring allocations of \$281,600 for OCO purchases, \$34,643 for retirement leave payouts, and \$5,000 for field data collection devices related to the forestry/timber database. Funds of \$563,182 for reforestation is also of a recurring nature, while the \$100,000 for Seven Runs Park restorative work is non-recurring.
- Economic Stabilization Fund: \$3,412,365 is an amount equal to two months of the operating budget proposed in FY 2019-20. Through a resolution, the Governing Board established a policy for this funding to provide sufficient financial liquidity for operations only under unforeseen or unexpected extreme events or for major emergencies.
- Program 2.0 Grants: \$1,023,378 in Reserves are budgeted in FY 2019-20 for the Bay County wastewater reuse grant in the North Bay area, remaining water supply development assistance grant funding (initiated in FY 2014-15), and a City of Apalachicola stormwater grant for water quality improvements in Apalachicola Bay.

Budget Highlights

- Program 6.0 Personnel Costs in the Office of Executive Director: Ad valorem is distributed to address funding deficits in Program 4.0 Regulation followed by Program 5.0 Outreach and Activity 6.1.1 Executive Direction (Office of the Executive Director). Smaller ad valorem amounts also fund items such as match or renovations in Programs 1.0 and 2.0. After ad valorem is budgeted, General Fund balance is used to cover any remaining unfunded expenses. Due to a shortage in available funding for FY 2019-20, \$150,734 in Reserves are budgeted to cover the deficit in the Office of the Executive Director's recurring personnel costs. Non-recurring funds will continue to address this gap until General Fund Reserves or other eligible fund sources are no longer available. Projected utilization of fund balance shown in the following chart increases 5.0 percent annually to account for health insurance and retirement rate increases.
- Resource Management Programs and Grants: \$1,161,181 is set aside for future water resource planning and monitoring, water source development, surface water projects, and restorative activities, as well as grants to organizations within the District's 16-county service area that contribute to the District's mission. Funds will be spent for these purposes, or if needed, for other Program 1.0 or 2.0 unanticipated events or needs.
- General Fund Deficiencies: \$4,000,000 is set aside to cover cost overruns and unanticipated expenditures, if actual revenue collections from taxes and fees are lower than budgeted. These funds are also to address cash flow constraints when invoices received exceed cash-on-hand.
- District Short-Term Projects: \$1,000,000 is set aside for future short-term projects. Once expended, this allocation will be contingent on state appropriation support.

Budget Highlights

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROJECTED UTILIZATION OF FUND BALANCE PRELIMINARY BUDGET - Fiscal Year 2019-20

			Five Year Utilization Schedule					
Core Mission	Designations	Total Projected Designated Amounts at 9/30/19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	Remaining Balance
NONSPENDABLE								
		0	0	0	0	0	0	0
	NONSPENDABLE SUBTOTAL	0	0	0	0	0	0	0
RESTRICTED								
WS/WQ/FP/NS	Regulatory Services - Renovations (Regulation Fund)	1,875,521	0	0	0	0	0	1,875,521
WS/WQ/FP/NS	Mitigation - Interest, Other Misc Rev (Mitigation Fund)	1,712,189	0	0	0	0	0	1,712,189
WS/WQ/FP/NS	Min. Flows & Levels Ongoing Projects (Special Projects Fund)	1,831,669	290,000	0	50,713	0	0	1,490,956
WS/WQ/FP/NS	Capital Improvement Projects (Cap Improv & Land Acq TF)	289,570	0	0	0	0	0	289,570
WS/WQ/FP/NS	Operation & Maint. of Lands & Works (Land Management Fund)	2,858,267	2,481,020	377,247	0	0	0	0
WS/WQ/FP/NS	Reforestation (Land Mgt Fund)	563,182	563,182	0	0	0	0	0
WQ/NS	Seven Runs Streambank Restoration (Land Mgt Fund)	100,000	100,000	0	0	0	0	0
	RESTRICTED SUBTOTAL	9,230,398	3,434,202	377,247	50,713	0	0	5,368,236
COMMITTED								
WS/WQ/FP/NS	Economic Stabilization Fund (General Fund)	3,412,365	0	0	0	0	0	3,412,365
WS/WQ/NS	Pgm 2.0: Bay County Water Reuse Grant (General Fund)	500,000	500,000	0	0	0	0	0
WS/WQ/FP/NS	Pgm 2.0: Water Supply Dev. Assist. Grants (General Fund)	461,954	461,954	0	0	0	0	0
WQ/FP/NS	Pgm 2.0: Apalachicola Bay Grant (General Fund)	61,424	61,424	0	0	0	0	0
WS/WQ/FP/NS	Pgm 6.0: Personnel Costs in Office of Exec. Dir. (General Fund)	832,903	150,734	158,271	166,185	174,494	183,219	0
	COMMITTED SUBTOTAL	5,268,646	1,174,112	158,271	166,185	174,494	183,219	3,412,365
ASSIGNED								
WS/WQ/FP/NS	General Fund Deficiencies/Cash Flow (General Fund)	4,000,000	0	0	0	0	0	4,000,000
WS/WQ/FP/NS	Resource Management Programs and Grants (General Fund)	1,161,181	0	0	0	0	0	1,161,181
WS/WQ/FP/NS	District Short-Term Projects (General Fund)	1,000,000	0	0	0	0	0	1,000,000
	ASSIGNED SUBTOTAL	6,161,181	0	0	0	0	0	6,161,181
UNASSIGNED								
		0	0	0	0	0	0	0
	UNASSIGNED SUBTOTAL	0	0	0	0	0	0	0
Total								
		20,660,225	4,608,314	535,518	216,898	174,494	183,219	14,941,782
Remaining Fund Balance at Fiscal Year End								
		16,051,911	15,516,393	15,299,495	15,125,001	14,941,782	14,941,782	

WS = Water Supply: WQ = Water Quality: FP = Flood Protection: NS = Natural Systems

Budget Highlights

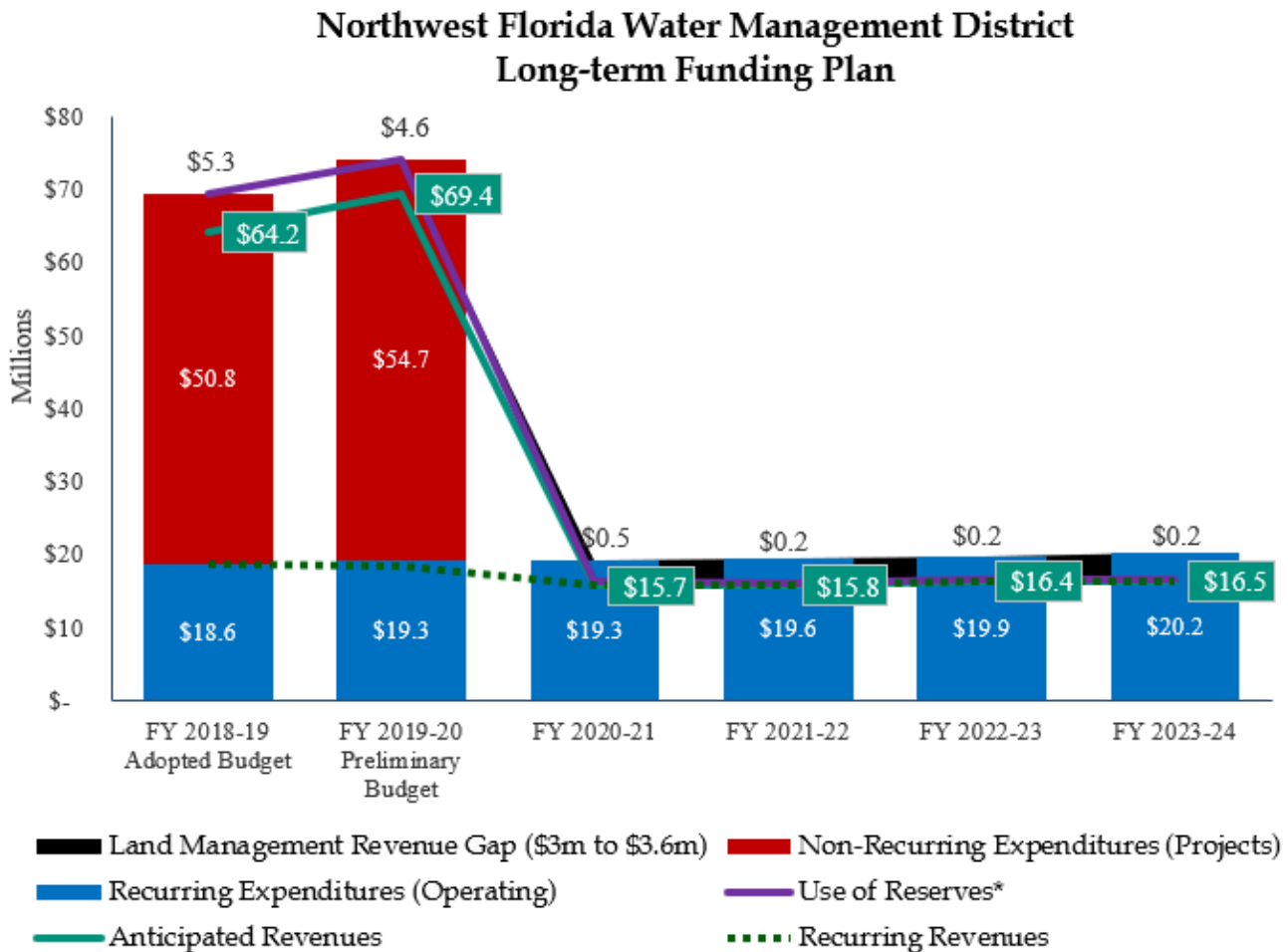
NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT USE OF FUND BALANCE Fiscal Year 2019-20 Preliminary PRELIMINARY BUDGET - Fiscal Year 2019-20

	Fiscal Year 2019-20 (Preliminary)	SOURCES OF FUND						
		District Revenues	Fund Balance	Debt	Local	State	Federal	TOTAL
1.0 Water Resources Planning and Monitoring	7,027,611	-	290,000	-	-	-	-	290,000
2.0 Land Acquisition, Restoration and Public Works	56,759,695	-	1,686,560	-	-	-	-	1,686,560
3.0 Operation and Maintenance of Lands and Works	4,205,723	-	2,481,020	-	-	-	-	2,481,020
4.0 Regulation	3,856,958	-	-	-	-	-	-	-
5.0 Outreach	135,854	-	-	-	-	-	-	-
6.0 District Management and Administration	2,040,275	-	150,734	-	-	-	-	150,734
TOTAL	74,026,116	-	4,608,314	-	-	-	-	4,608,314

	USES OF FUND									
	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures (Cooperative Funding)	Administrative Overhead Transfer	Reserves	TOTAL
1.0 Water Resources Planning and Monitoring	-	-	65,668	25,024	152,250	-	-	47,058	-	290,000
2.0 Land Acquisition, Restoration and Public Works	-	-	386,270	176,912	-	100,000	1,023,378	-	-	1,686,560
3.0 Operation and Maintenance of Lands and Works	530,404	36,311	956,623	561,620	82,228	66,100	-	247,734	-	2,481,020
4.0 Regulation	-	-	-	-	-	-	-	-	-	-
5.0 Outreach	-	-	-	-	-	-	-	-	-	-
6.0 District Management and Administration	150,734	-	-	-	-	-	-	-	-	150,734
TOTAL	681,138	36,311	1,408,561	763,556	234,478	166,100	1,023,378	294,792	-	4,608,314

Budget Highlights

Below is a graph that displays the FY 2019-20 Preliminary Budget and proposed expense and revenue growth through FY 2023-24. The bars represent expenses and the lines represent the projected revenues with the use of Reserves filling in for the revenue gap. Beginning in FY 2020-21, however, Reserves for recurring land management operations will no longer be available. The information in the graph below shows the rates at which Reserves are being spent down with a \$14.9 million fund balance retained due to restricted, committed, or assigned uses, as described in the previous paragraphs. To maintain this Reserve balance the District will have to restrict growth or reduce expenses to operate without a deficit, unless additional revenues are identified. Additionally, future new projects are dependent on funding source availability.

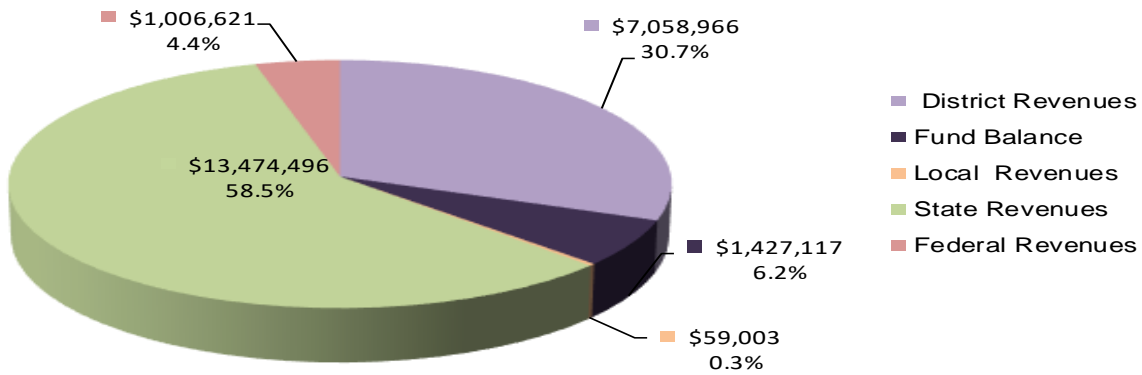


Budget Highlights

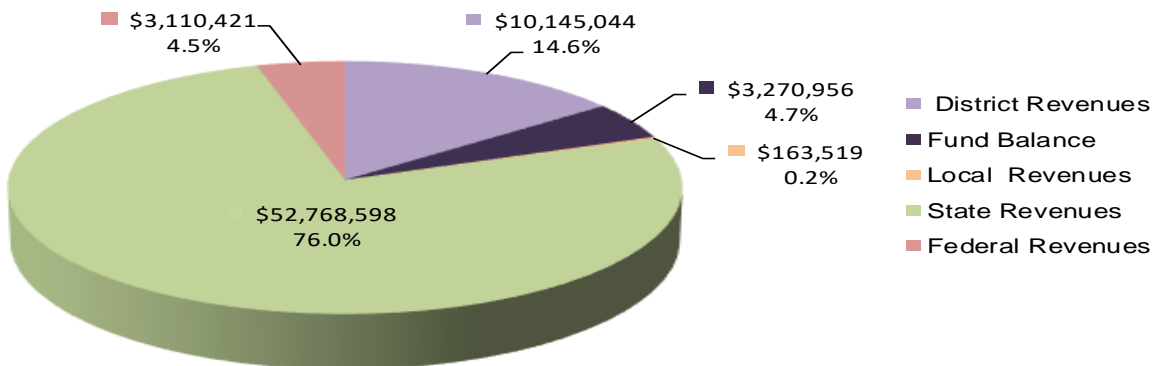
3. Source of Funds Three-Year Comparison

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PRELIMINARY BUDGET - Fiscal Year 2019-20 REVENUES BY SOURCE

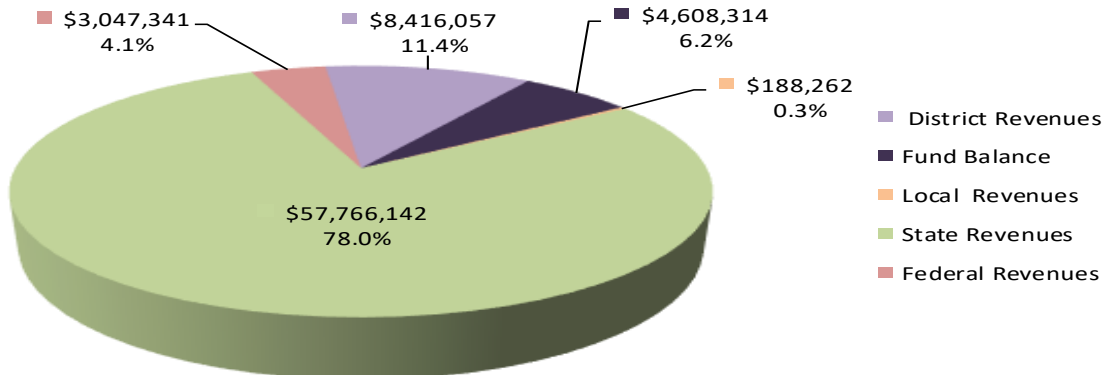
Fiscal Year 2017-18 (Actual-Nonfinal)



Fiscal Year 2018-19 (Adopted)



Fiscal Year 2018-19 (Preliminary)



Budget Highlights

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS

Fiscal Years 2017-18 (Actual-Nonfinal), 2018-19 (Adopted), and 2019-20 (Preliminary)

PRELIMINARY BUDGET - Fiscal Year 2019-20

SOURCE OF FUNDS	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
District Revenues	\$7,058,966	\$10,145,044	\$8,416,057	-\$1,728,987	-17.0%
Fund Balance	\$1,427,117	\$3,270,956	\$4,608,314	\$1,337,358	40.9%
Debt - Certificate of Participation (COPS)	\$0	\$0	\$0	\$0	
Local Revenues	\$59,003	\$163,519	\$188,262	\$24,743	15.1%
State General Revenues	\$7,272,735	\$6,030,571	\$5,594,124	-\$436,447	-7.2%
Ecosystem Management Trust Fund	\$5,400	\$104,802	\$71,975	-\$32,827	-31.3%
FDEP/EPC Gardiner Trust Fund	\$0	\$0	\$0	\$0	
P2000 Revenue	\$0	\$0	\$0	\$0	
FDOT/Mitigation	\$294,735	\$1,054,414	\$974,434	-\$79,980	-7.6%
Water Management Lands Trust Fund	\$0	\$1,189,576	\$1,179,253	-\$10,323	-0.9%
Land Acquisition Trust Fund	\$5,818,892	\$43,886,755	\$49,573,876	\$5,687,121	13.0%
Water Quality Assurance (SWIM) Trust Fund	\$0	\$0	\$0	\$0	
Florida Forever	\$0	\$372,480	\$372,480	\$0	0.0%
Save Our Everglades Trust Fund	\$0	\$0	\$0	\$0	
Alligator Alley Tolls	\$0	\$0	\$0	\$0	
Other State Revenue	\$82,734	\$130,000	\$0	-\$130,000	-100.0%
Federal Revenues	\$1,006,621	\$2,630,389	\$2,591,513	-\$38,876	-1.5%
Federal through State (FDEP)	\$0	\$480,032	\$455,828	-\$24,204	-5.0%
SOURCE OF FUND TOTAL	\$23,026,204	\$69,458,538	\$74,026,116	\$4,567,578	6.6%

District Revenues include:

Ad Valorem	\$3,366,092	\$3,433,483	\$3,433,483	\$0	0%
Timber Sales	\$2,387,303	\$2,000,000	\$0	-\$2,000,000	-100%
Permit & License Fees	\$465,470	\$396,438	\$365,000	-\$31,438	-8%
Miscellaneous Revenues	\$840,102	\$4,315,123	\$4,617,574	\$302,451	7%

REVENUES BY SOURCE	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
District Revenues	\$7,058,966	\$10,145,044	\$8,416,057	-\$1,728,987	-17.0%
Fund Balance	\$1,427,117	\$3,270,956	\$4,608,314	\$1,337,358	40.9%
Debt	\$0	\$0	\$0	\$0	
Local Revenues	\$59,003	\$163,519	\$188,262	\$24,743	15.1%
State Revenues	\$13,474,496	\$52,768,598	\$57,766,142	\$4,997,544	9.5%
Federal Revenues	\$1,006,621	\$3,110,421	\$3,047,341	-\$63,080	-2.0%
TOTAL	\$23,026,204	\$69,458,538	\$74,026,116	\$4,567,578	6.6%

Budget Highlights

4. Major Sources of Funds Variances

This narrative describes major revenue variances between the Adopted Budget for FY 2018-19 and the Preliminary Budget for FY 2019-20 by revenue source.

District Revenues – Total of \$8,416,057, a \$1,728,987 or 17.0 percent decrease.

District sources include estimates for ad valorem revenues (\$3,433,483), permit fees (\$365,000), and miscellaneous revenues (\$4,617,574). Miscellaneous revenues mainly include \$4,347,434 from the NRDA process for Gulf of Mexico restoration projects, \$230,000 in interest earnings from Land Management, Regulatory, and Mitigation Fund balances, and \$30,950 from the Phipps Land Management Fund. The decrease in District revenues is mainly attributable to the loss of \$2,000,000 in otherwise planned timber sales revenue as the result of Hurricane Michael damage to District lands offset by increases of \$202,390 from additional NRDA funding and \$85,061 from recognition of interest due to fund balances.

Fund Balance – Total of \$4,608,314, a \$1,337,358 or 40.9 percent increase.

The District has several Reserve accounts that are earmarked for specific purposes and are detailed in III.C.2 Adequacy of Fiscal Resources. In FY 2019-20, the main uses of Reserves are \$3,144,202 for land management activities and \$1,023,378 in Program 2.0 for previously approved grants to help local governments and non-profit utilities achieve water supply development, wastewater reuse, and watershed improvement priorities. Smaller amounts of \$290,000 and \$150,734 are budgeted for MFL tasks and addressing a shortage of operational funding in Program 6.0, respectively.

Debt – No new debt will be incurred this fiscal year.

Local Revenues – Total of \$188,262, a \$24,743 or 15.1 percent increase.

Local sources include \$142,381 for a City of Tallahassee/Leon County hydrologic monitoring project, \$32,212 for the Bay County Deer Point Lake watershed project, \$13,329 for the Bay County stormwater monitoring project, and \$340 from the Washington County School Board toward law enforcement and security services on 96.2 acres. The increase in local revenues is due to changes in scopes of work and aligning budget closer to historical payments for the first three projects listed.

State Revenues – Total of \$57,766,142, a \$4,997,544 or 9.5 percent increase.

State revenue sources consist of state appropriations from the Land Acquisition Trust Fund, General Revenue Fund, Water Management Land Trust Fund, Mitigation Fund, Florida Forever Fund, and Ecosystem Management and Restoration Trust Fund, as well as other smaller state revenue amounts. The following paragraphs address each of these sources and reasons for variances between the FY 2018-19 Adopted Budget and the FY 2019-20 Preliminary Budget.

Land Acquisition Trust Fund (LATF) – Total of \$49,573,876, a \$5,687,121 or 13.0 percent increase.

LATF is comprised of \$15,000,000 in potential new springs funding, \$1,811,000 for MFLs, \$1,610,000 for land management operations, and \$31,152,876 for other springs

Budget Highlights

acquisition and restoration projects. This is a net increase that is a combination of new springs funding, carryforward/spending down of prior year springs funding, and a transfer of the Leon County springs projects to DEP for grant management.

State General Revenue – Total of \$5,594,124, a \$436,447 or 7.2 percent decrease.

State General Revenue is comprised of \$3,360,000 for general operations, \$1,851,231 for the Environmental Resource Permitting Program, \$226,615 in carryforward funding from prior year springs acquisition and restoration projects, and \$156,278 from DEP for assistance with the Integrated Water Resource Monitoring program. The decrease is mainly due to the planned completion of the Magnolia Gardens Sewer System Expansion, Phase II project.

Water Management Lands Trust Fund (WMLTF) – Total of \$1,179,253, a \$10,323 or 0.9 percent decrease.

This funding is the remainder from a FY 2013-14 non-recurring state appropriation of \$3,000,000 for Apalachicola Bay water quality improvement projects. The balance of \$1,179,253 is budgeted to complete septic-to-sewer and stormwater retrofit projects to improve water quality in Apalachicola Bay.

FDOT/Mitigation – Total of \$974,434, a \$79,980 or 7.6 percent decrease.

These funds are used to implement and maintain wetland mitigation projects required by state and federal permits to support FDOT transportation improvements. The decrease reflects cyclical requirements for implementation and maintenance of restoration, including prescribed fire, shrub reduction, hardwood eradication, and monitoring.

Florida Forever – Total of \$372,480, which represents no change from the Adopted Budget for FY 2018-19.

Florida Forever funding has been used to acquire land and to protect environmentally significant lands for conservation, recreation, water resource protection, wildlife habitat protection, and for capital land improvement and public access to those lands. The balance of \$372,480 is to be spent in FY 2019-20 on the Blue Spring campsite restoration project.

Ecosystem Management and Restoration Trust Fund – Total of \$71,975, a \$32,827 or 31.3 percent decrease.

This trust fund was terminated during the 2015 Special Session A. Funds have remained in the budget in prior fiscal years to complete St. Andrew Bay and Apalachicola River and Bay watershed restoration and protection projects. Remaining dollars in this trust fund are planned for streambank restoration efforts at Devils Hole Spring.

Federal Revenues – Total of \$3,047,341, a \$63,080 or 2.0 percent decrease.

Federal revenue sources are shown as being funded through either DEP or other entities, including Florida Department of Transportation (DOT) and the Federal Emergency Management Agency (FEMA). The following paragraphs address each of these sources and reasons for variances between the FY 2018-19 Adopted Budget and the FY 2019-20 Preliminary Budget.

Budget Highlights

Federal Revenue through DEP – Total of \$455,828, a \$24,204 or 5.0 percent decrease.
Federal funding is estimated as follows:

- This decrease represents the start of reimbursements to producers for the grass-based crop rotation project, which is a federal grant through DEP with the goal of reducing irrigation water usage and nitrogen usage. This project's total funding in FY 2019-20 consists of \$455,828 in federal funds and \$64,000 as District match funding from ad valorem revenue.

Federal Revenue (Other) – Total of \$2,591,513, a \$38,876 or 1.5 percent decrease.
Federal funding is estimated as follows:

- A reduction of \$38,258 was incorporated to account for less contracted work planned for FEMA Risk MAP initiatives involving flood studies for a total budget of \$2,577,639; and
- A downward adjustment of \$618 was made to the DOT Efficient Transportation Decision Making project. A total of \$13,874 remains budgeted for potential DOT requests to assist with reviews and environmental screenings of DOT transportation projects.

Budget Highlights

5. Source of Funds by Program

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SOURCE OF FUNDS BY PROGRAM

Fiscal Year 2017-18 (Actual - Nonfinal)

PRELIMINARY BUDGET - Fiscal Year 2019-20

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2017-18 (Actual - Nonfinal)
District Revenues	38,081	612,507	2,539,011	2,114,761	172,932	1,581,673	7,058,966
Fund Balance	(1,545,603)	5,223,022	(1,134,732)	(367,048)	(27,420)	(721,101)	1,427,117
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	59,003	-	-	-	-	-	59,003
State General Revenues	3,463,725	1,957,779	-	1,851,231	-	-	7,272,735
Ecosystem Management Trust Fund	-	5,400	-	-	-	-	5,400
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	294,735	-	-	-	-	294,735
Water Management Lands Trust Fund	-	-	-	-	-	-	-
Land Acquisition Trust Fund	1,811,000	2,397,892	1,610,000	-	-	-	5,818,892
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	-	2,762	79,972	-	-	-	82,734
Federal Revenues	822,411	184,210	-	-	-	-	1,006,621
Federal through State (FDEP)	-	-	-	-	-	-	-
SOURCE OF FUND TOTAL	4,648,618	10,678,307	3,094,251	3,598,944	145,513	860,572	23,026,204

District Revenues include

Ad Valorem 3,366,092

Timber Sales 2,387,303

Permit & License Fees 465,470

Miscellaneous Revenues 840,102

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2017-18 (Actual - Nonfinal)
District Revenues	38,081	612,507	2,539,011	2,114,761	172,932	1,581,673	7,058,966
Fund Balance	(1,545,603)	5,223,022	(1,134,732)	(367,048)	(27,420)	(721,101)	1,427,117
Debt	-	-	-	-	-	-	-
Local Revenues	59,003	-	-	-	-	-	59,003
State Revenues	5,274,725	4,658,568	1,689,972	1,851,231	-	-	13,474,496
Federal Revenues	822,411	184,210	-	-	-	-	1,006,621
TOTAL	4,648,618	10,678,307	3,094,251	3,598,944	145,513	860,572	23,026,204

Budget Highlights

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SOURCE OF FUNDS BY PROGRAM

Fiscal Year 2018-19 (Adopted)

PRELIMINARY BUDGET - Fiscal Year 2019-20

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2018-19 (Adopted)
District Revenues	-	4,825,169	2,119,338	2,210,769	157,111	832,657	10,145,044
Fund Balance	93,327	3,131,129	46,500	-	-	-	3,270,956
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	163,179	-	340	-	-	-	163,519
State General Revenues	2,465,407	1,305,159	-	2,260,005	-	-	6,030,571
Ecosystem Management Trust Fund	32,827	71,975	-	-	-	-	104,802
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	1,054,414	-	-	-	-	1,054,414
Water Management Lands Trust Fund	-	1,189,576	-	-	-	-	1,189,576
Land Acquisition Trust Fund	1,811,000	40,607,908	1,467,847	-	-	-	43,886,755
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	372,480	-	-	-	-	372,480
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	-	-	130,000	-	-	-	130,000
Federal Revenues	2,615,897	-	-	14,492	-	-	2,630,389
Federal through State (FDEP)	-	480,032	-	-	-	-	480,032
SOURCE OF FUND TOTAL	7,181,637	53,037,842	3,764,025	4,485,266	157,111	832,657	69,458,538

District Revenues include
 Ad Valorem 3,433,483
 Timber Sales 2,000,000
 Permit & License Fees 396,438
 Miscellaneous Revenues 4,315,123

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2018-19 (Adopted)
District Revenues	-	4,825,169	2,119,338	2,210,769	157,111	832,657	10,145,044
Fund Balance	93,327	3,131,129	46,500	-	-	-	3,270,956
Debt	-	-	-	-	-	-	-
Local Revenues	163,179	-	340	-	-	-	163,519
State Revenues	4,309,234	44,601,512	1,597,847	2,260,005	-	-	52,768,598
Federal Revenues	2,615,897	480,032	-	14,492	-	-	3,110,421
TOTAL	7,181,637	53,037,842	3,764,025	4,485,266	157,111	832,657	69,458,538

Budget Highlights

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SOURCE OF FUNDS BY PROGRAM

Fiscal Year 2019-20 (Preliminary)

PRELIMINARY BUDGET - Fiscal Year 2019-20

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2019-20 (Preliminary)
District Revenues	5,000	4,872,559	122,465	2,566,640	160,812	688,581	8,416,057
Fund Balance	290,000	1,686,560	2,481,020	-	-	150,734	4,608,314
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	187,922	-	340	-	-	-	188,262
State General Revenues	2,603,815	1,055,441	-	1,934,868	-	-	5,594,124
Ecosystem Management Trust Fund	-	71,975	-	-	-	-	71,975
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	974,434	-	-	-	-	974,434
Water Management Lands Trust Fund	-	1,179,253	-	-	-	-	1,179,253
Land Acquisition Trust Fund	1,811,000	46,299,409	1,463,467	-	-	-	49,573,876
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	372,480	-	-	-	-	372,480
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	-	-	-	-	-	-	-
Federal Revenues	2,577,639	-	-	13,874	-	-	2,591,513
Federal through State (FDEP)	-	455,828	-	-	-	-	455,828
SOURCE OF FUND TOTAL	7,475,376	56,967,939	4,067,292	4,515,382	160,812	839,315	74,026,116

District Revenues include
 Ad Valorem 3,433,483
 Timber Sales -
 Permit & License Fees 365,000
 Miscellaneous Revenues 4,617,574

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2019-20 (Preliminary)
District Revenues	5,000	4,872,559	122,465	2,566,640	160,812	688,581	8,416,057
Fund Balance	290,000	1,686,560	2,481,020	-	-	150,734	4,608,314
Debt	-	-	-	-	-	-	-
Local Revenues	187,922	-	340	-	-	-	188,262
State Revenues	4,414,815	49,952,992	1,463,467	1,934,868	-	-	57,766,142
Federal Revenues	2,577,639	455,828	-	13,874	-	-	3,047,341
TOTAL	7,475,376	56,967,939	4,067,292	4,515,382	160,812	839,315	74,026,116

Budget Highlights

6. Proposed Millage Rate

Ongoing policy at the District is to levy rolled-back millage rates. In accordance with Florida Statute, the rolled-back millage rate is calculated in the following manner:

The form on which the certification is made shall include instructions to each taxing authority describing the proper method of computing a millage rate which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100 percent, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115 percent of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value. That millage rate shall be known as the "rolled-back rate," Section 200.065(1), F.S.

When certified property values are received from the property appraisers in July, the datum from all counties in the District's jurisdiction is compiled and calculated to determine the rolled-back millage rates for the District. The annual property tax cycle known as TRIM (Truth in Millage) as defined by Florida statute begins with the certification of taxable values every July 1st so taxing authorities can determine the millage rates to levy ad valorem taxes.

The FY 2019-20 Preliminary Budget ad valorem tax revenue is based on a rolled-back millage model and uses the same rolled-back rate (.0338) and ad valorem tax revenue amount (\$3,433,483) as in the FY 2018-19 Adopted Budget. These are for estimation purposes only and will be updated to reflect the 2019 rolled-back rate and resulting ad valorem tax revenue amount in the FY 2019-20 Tentative Budget. The ad valorem budget of \$3,433,483 is slightly lower than the 2019 (pulled from the 2018) TRIM estimate of \$3,613,191, by \$179,708 or 5.0 percent, since ad valorem revenue collections have historically been lower than TRIM estimates.

Budget Highlights

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT
THREE-YEAR AD VALOREM TAX COMPARISON
 Fiscal Years 2017-18, 2018-19 and 2019-20
 Preliminary Budget - Fiscal Year 2019-20

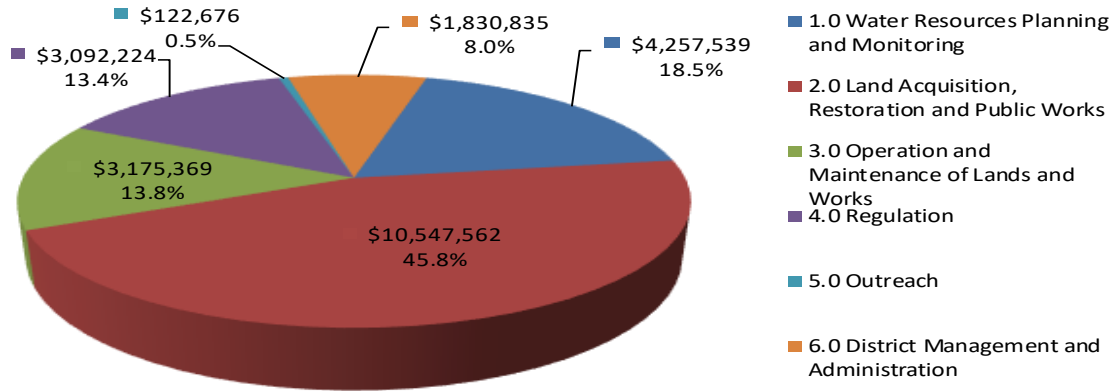
DISTRICTWIDE			
Ad Valorem Tax Comparison	FY 2017-18 (Actual-Nonfinal)	FY 2018-19 (Adopted)	FY 2019-20 (Preliminary)
Ad Valorem Taxes	3,366,092	3,433,483	3,433,483
Millage Rate	0.0353	0.0338	0.0338
Rolled-back Rate	0.0353	0.0338	0.0338
Rolled-back Rate Change (%)	0.00%	0.00%	0.00%
Gross Taxable Value for Operating Purposes	\$100,251,598,348	\$106,899,136,510	\$106,899,136,510
Net New Taxable Value	\$1,666,835,634	\$2,131,976,641	\$2,131,976,641
Adjusted Taxable Value	\$98,584,762,714	\$104,767,159,869	\$104,767,159,869

Budget Highlights

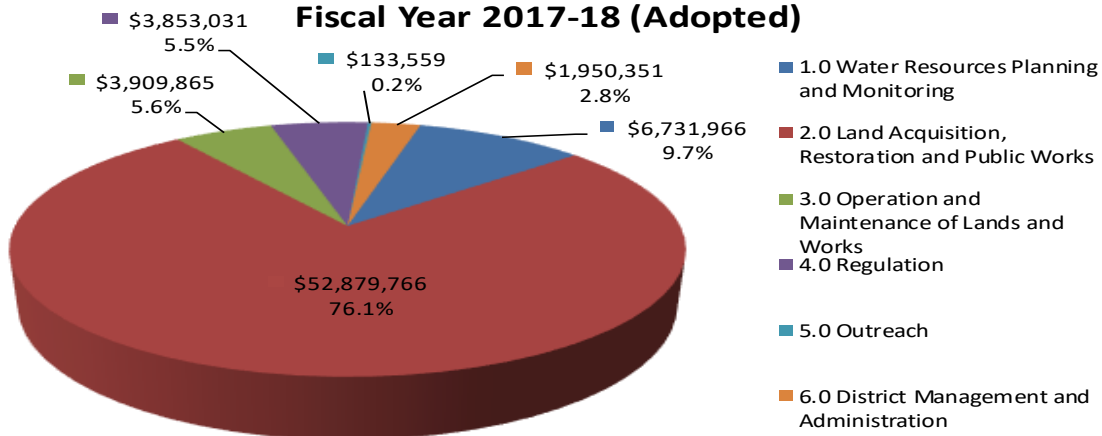
7. Use of Funds by Program Three-Year Comparison

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PRELIMINARY BUDGET - Fiscal Year 2019-20 EXPENDITURES BY PROGRAM

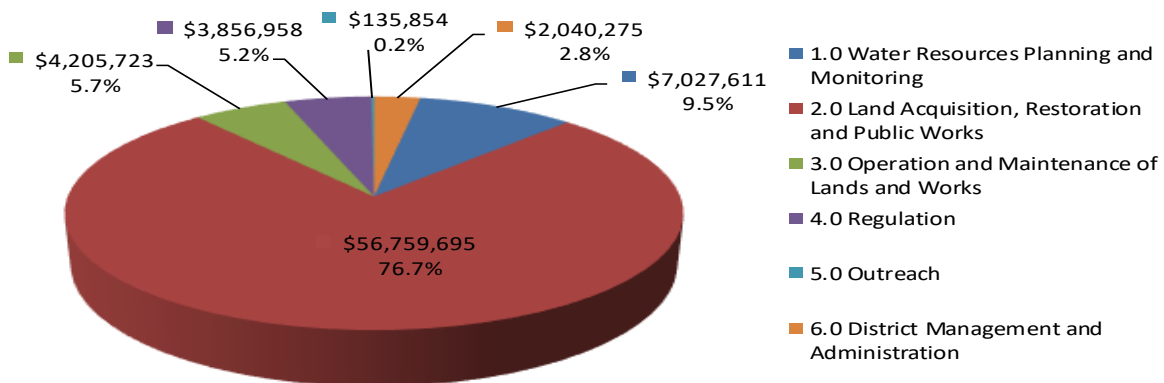
Fiscal Year 2017-18 (Actual-Nonfinal)



Fiscal Year 2017-18 (Adopted)



Fiscal Year 2018-19 (Preliminary)



Budget Highlights

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT THREE-YEAR EXPENDITURE SUMMARY BY PROGRAM Fiscal Years 2017-18 (Actual-Nonfinal), 2018-19 (Adopted), and 2019-20 (Preliminary) PRELIMINARY BUDGET - Fiscal Year 2019-20

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
1.0 Water Resources Planning and Monitoring	\$4,257,539	\$6,731,966	\$7,027,611	\$295,645	4.4%
1.1 - District Water Management Planning	1,711,304	2,516,762	2,754,687	237,925	9.5%
1.1.1 Water Supply Planning	136,525	184,575	190,417	5,842	3.2%
1.1.2 Minimum Flows and Minimum Water Levels	1,063,000	1,773,263	1,987,537	214,274	12.1%
1.1.3 Other Water Resources Planning	511,778	558,924	576,733	17,809	3.2%
1.2 - Research, Data Collection, Analysis and Monitoring	731,332	948,517	1,072,137	123,620	13.0%
1.3 - Technical Assistance	1,407,019	2,720,043	2,677,285	-42,758	-1.6%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	0	
1.5 - Technology and Information Services	407,884	546,644	523,502	-23,142	-4.2%
2.0 Land Acquisition, Restoration and Public Works	\$10,547,562	\$52,879,766	\$56,759,695	\$3,879,929	7.3%
2.1 - Land Acquisition	738,566	13,659,135	9,155,831	-4,503,304	-33.0%
2.2 - Water Source Development	2,782,677	2,886,073	1,441,343	-1,444,730	-50.1%
2.2.1 Water Resource Development Projects	179,907	1,164,062	969,470	-194,592	-16.7%
2.2.2 Water Supply Development Assistance	2,602,770	1,722,011	471,873	-1,250,138	-72.6%
2.2.3 Other Water Source Development Activities	0	0	0	0	
2.3 - Surface Water Projects	6,827,217	33,636,371	43,557,808	9,921,437	29.5%
2.4 - Other Cooperative Projects	0	0	0	0	
2.5 - Facilities Construction and Major Renovations	5,022	150,000	100,000	-50,000	-33.3%
2.6 - Other Acquisition and Restoration Activities	140,964	2,475,217	2,432,063	-43,154	-1.7%
2.7 - Technology and Information Services	53,117	72,970	72,650	-320	-0.4%
3.0 Operation and Maintenance of Lands and Works	\$3,175,369	\$3,909,865	\$4,205,723	\$295,858	7.6%
3.1 - Land Management	2,411,249	2,910,093	3,229,932	319,839	11.0%
3.2 - Works	1,470	18,784	10,423	-8,361	-44.5%
3.3 - Facilities	343,459	399,358	423,989	24,631	6.2%
3.4 - Invasive Plant Control	0	0	0	0	
3.5 - Other Operation and Maintenance Activities	0	0	0	0	
3.6 - Fleet Services	23,395	56,064	56,030	-34	-0.1%
3.7 - Technology and Information Services	395,795	525,566	485,349	-40,217	-7.7%
4.0 Regulation	\$3,092,224	\$3,853,031	\$3,856,958	\$3,927	0.1%
4.1 - Consumptive Use Permitting	539,263	581,118	575,045	-6,073	-1.0%
4.2 - Water Well Construction Permitting and Contractor Licensin	697,864	833,371	854,875	21,504	2.6%
4.3 - Environmental Resource and Surface Water Permitting	1,102,637	1,447,172	1,437,407	-9,765	-0.7%
4.4 - Other Regulatory and Enforcement Activities	239,236	302,651	291,502	-11,149	-3.7%
4.5 - Technology and Information Services	513,223	688,719	698,129	9,410	1.4%
5.0 Outreach	\$122,676	\$133,559	\$135,854	\$2,295	1.7%
5.1 - Water Resource Education	0	0	0	0	
5.2 - Public Information	117,301	123,284	125,579	2,295	1.9%
5.3 - Public Relations	0	0	0	0	
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	5,375	10,275	10,275	0	0.0%
5.5 - Other Outreach Activities	0	0	0	0	
5.6 - Technology and Information Services	0	0	0	0	
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$21,195,369</i>	<i>\$67,508,187</i>	<i>\$71,985,841</i>	<i>\$4,477,654</i>	<i>6.6%</i>
6.0 District Management and Administration	\$1,830,835	\$1,950,351	\$2,040,275	\$89,924	4.6%
6.1 - Administrative and Operations Support	1,775,324	1,890,351	1,980,275	89,924	4.8%
6.1.1 - Executive Direction	600,848	634,764	642,173	7,409	1.2%
6.1.2 - General Counsel / Legal	0	0	0	0	
6.1.3 - Inspector General	0	0	0	0	
6.1.4 - Administrative Support	786,399	850,775	877,017	26,242	3.1%
6.1.5 - Fleet Services	0	0	0	0	
6.1.6 - Procurement / Contract Administration	0	0	0	0	
6.1.7 - Human Resources	110,584	119,807	130,245	10,438	8.7%
6.1.8 - Communications	0	0	0	0	
6.1.9 - Technology and Information Services	277,494	285,005	330,840	45,835	16.1%
6.2 - Computer/Computer Support	0	0	0	0	
6.3 - Reserves	0	0	0	0	
6.4 - Other - (Tax Collector / Property Appraiser Fees)	55,511	60,000	60,000	0	0.0%
TOTAL	\$23,026,204	\$69,458,538	\$74,026,116	\$4,567,578	6.6%

Budget Highlights

8. Major Use of Funds Variances

Expenditures by Program	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted – Preliminary)	% of Change (Adopted – Preliminary)
1.0 Water Resources Planning and Monitoring	\$4,257,539	\$6,731,966	\$7,027,611	\$295,645	4.4%
2.0 Land Acquisition, Restoration and Public Works	\$10,547,562	\$52,879,766	\$56,759,695	\$3,879,929	7.3%
3.0 Operation and Maintenance of Lands and Works	\$3,175,369	\$3,909,865	\$4,205,723	\$295,858	7.6%
4.0 Regulation	\$3,092,224	\$3,853,031	\$3,856,958	\$3,927	0.1%
5.0 Outreach	\$122,676	\$133,559	\$135,854	\$2,295	1.7%
6.0 District Management and Administration	\$1,830,835	\$1,950,351	\$2,040,275	\$89,924	4.6%

This narrative describes major variances between the Adopted Budget for FY 2018-19 and the Preliminary Budget for FY 2019-20 highlighting significant variances at the program level.

Program 1.0 – Water Resources Planning and Monitoring

The program's FY 2019-20 Preliminary Budget is \$7,027,611 which is \$295,645 or a 4.4 percent increase from the Adopted Budget for FY 2018-19 of \$6,731,966. This is net change reflecting increases of \$236,018 in Contracted Services, \$124,000 in Operating Capital Outlay, and \$24,796 in Operating Expenses, offset by a decrease of \$90,071 for Salaries and Benefits. The increase in Contracted Services supports expanded data collection activities for the Shoal River and Gainer Springs Group MFLs. Additional budgeted expenditures in Operating Capital Outlay will enable the District to upgrade computer hardware to support hydrologic models needed for MFL development, and the increase in Operating Expenses will provide additional training resources, cover legal advertising costs required for water supply planning, and support additional data collection. The Salaries and Benefits category decrease is the result of transferring a position and related funds to Program 2.0 to support the District's Agricultural BMP Cost-Share Program.

Program 2.0 – Land Acquisition, Restoration and Public Works

The program's FY 2019-20 Preliminary Budget is \$56,759,695 which is \$3,879,929 or a 7.3 percent increase from the Adopted Budget for FY 2018-19 of \$52,879,766. Increases are in Interagency Expenditures (Grants) of \$8,311,873 and Salaries and Benefits of \$204,583. The net increase in Grants is a combination of the following:

- \$15,000,000 in potential new state springs funding;
- \$182,420 in new NRDA funding; and
- \$6,870,547 less, reflecting progress toward completion of water supply development and springs projects and a transfer of two Leon County springs projects to DEP for grant management purposes.

Budget Highlights

The \$15,000,000 in potential new springs funding is subject to FY 2019-20 state appropriations spring restoration and protection dollars. This amount is estimated based upon the District's annual funding amounts received for spring projects since FY 2014-15.

The increase in Salaries and Benefits is due to additional staff hours being budgeted to support springs restoration projects, hydrogeologic investigations, and other water resource development activities consistent with historic expenditures.

Reductions include \$744 in Other Personal Services, \$58,255 in Contracted Services, \$129,635 in Operating Expenses, \$40,000 in Operating Capital Outlay, and \$4,407,893 in Fixed Capital Outlay. The FCO decrease is primarily due to the removal of budget from two completed conservation easement acquisitions for the protection of the Gainer Spring Group and Cypress Spring as well as planned purchases along Econfina Creek and Jackson Blue Spring.

Program 3.0 – Operation and Maintenance of Lands and Works

The program's FY 2019-20 Preliminary Budget is \$4,205,723 which is \$295,858 or a 7.6 percent increase from the Adopted Budget for FY 2018-19 of \$3,909,865. The increase is primarily in Contracted Services of \$209,919 to provide funding for contracted prescribed burning on District lands, preparation of land management plans for the West Region and Brunson Landing tract, engineer designs and repair to the steps at Williford Spring, aerial burns on District lands, and janitorial services for facilities. The Salaries and Benefits category increases by \$25,991 mainly due to health insurance and FRS rate adjustments. The Operating Expenses category increases by \$87,610 mostly due to road and bridge supplies for District lands and maintenance and supplies for District recreation sites. Operating Capital Outlay decreases due to non-recurring land management purchases in FY 2018-19 of a heavy equipment attachment for the skid steer and a harrow, ATV's, as well as computer hardware and miscellaneous small tools. A lawnmower is also to be purchased for District Headquarters this fiscal year. Fixed Capital Outlay increases due to planned construction of an access walkway to the control structure at Phipps Park and a horse trail bridge in the Chipola River WMA. Grant funding decreases due to planned completion to replace a fishing pier on Simpson River in the Escambia River WMA.

Program 4.0 – Regulation

The program's FY 2019-20 Preliminary Budget is \$3,856,958 which is \$3,927 or a 0.1 percent increase from the Adopted Budget for FY 2018-19 of \$3,853,031. The net increase is due to a \$9,410 increase in IT activities (Activity 4.5) offset by a \$5,483 decrease in Regulatory activities (Activities 4.1 through 4.4). The increase in IT is primarily attributable to an increase in Contracted Services of \$10,341 for application/database conversion costs from Oracle. The main reduction in the Regulatory activities comes from a \$12,000 reduction in legal expenses due to the closure of a legal case.

Budget Highlights

Program 5.0 – Outreach

The program's FY 2019-20 Preliminary Budget is \$135,854 which is \$2,295 or a 1.7 percent increase from the Adopted Budget for FY 2018-19 of \$133,559. This variance reflects estimated health and Florida Retirement Service (FRS) rate adjustments, including annualization of FY 2018-19 health insurance rates to be determined in February 2019 and potential increases for health and FRS rates in FY 2019-20.

Program 6.0 – District Management and Administration

The program's FY 2019-20 Preliminary Budget is \$2,040,275 which is \$89,924 or a 4.6 percent increase from the Adopted Budget for FY 2018-19 of \$1,950,351. This change is mainly due to the Salaries and Benefits category increase of \$85,926 that includes two retirement leave payouts, two changes in health insurance selections from individual to family, estimated health and FRS rate increases, and retention equity pay adjustments in the IT Bureau. An increase in Contracted Services of \$13,520 consists of a request for additional legal counsel budget in Division of Administration for rule development efforts (\$1,500) and for IT Bureau's application/database conversion costs from Oracle (\$12,018). The remaining variance in Program 6.0 is a decrease in Operating Expenses of \$9,520, mainly due to distributing budget for District-provided uniforms of \$7,000 from Division of Administration to all divisions, based on the District's uniform program.

Districtwide Information Technology

Funds for IT are included in the above explanations for Major Uses of Funds Variances by program. The IT budget is allocated across activities and allocated by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses. The allocation in FY 2019-20 for selected IT resources is set at 16.0 percent for Regulatory Services specific to ERP operations, 17.7 percent for other Regulatory Services operations, 25.2 percent for Water Resources Planning and Monitoring, 2.5 percent for mitigation-related assistance, 16.8 percent for Operations and Maintenance of Lands and Works, and 21.8 percent for District Management and Administration.

Districtwide, Information Technology's FY 2019-20 Preliminary Budget is \$2,061,037 which is \$36,475, or a 1.8 percent increase from the Adopted Budget for FY 2018-19 of \$2,024,562. The variance is due to increases in Salaries and Benefits (\$47,299) offset by a reduction in Operational Expenses (\$10,824). The increase in Salaries and Benefits is attributable to staffing changes, benefit selections, and retention/equity pay adjustments. Reduction in Operating Expenses reflects a realignment to actual expenses. The District's IT efforts will continue to focus on maintenance and support to provide solutions that meet the business needs of the organization.

Program Allocations

IV. Program Allocations

A. Program and Activity Definitions, Descriptions and Budget

This section provides the FY 2019-20 Preliminary Budget organized by program, activity, and subactivity. The water management districts are responsible for six program areas pursuant to subsection 373.536(5)(e)4, Florida Statutes: Water Resources Planning and Monitoring; Land Acquisition, Restoration, and Public Works; Operation and Maintenance of Lands and Works; Regulation; Outreach; and District Management and Administration.

The following information is provided for all programs:

- Program by Expenditure Category;
- Source of Funds;
- Rate, Operating and Non-Operating;
- Workforce; and
- Reductions - New Issues Summary.

In addition, for each program, activity, and subactivity, narratives include a Program Title, District Description, Changes and Trends, Budget Variances and Major Budget Items. Budget variances are based on the Program by Expenditure Category tables. Variance explanations are provided for categories that make up at least 90 percent of the total dollar variance found in each program, activity, and subactivity table.

The following information is provided for each activity and subactivity:

- Activity (or Subactivity) by Expenditure Category;
- Source of Funds; and
- Operating and Non-Operating Expenses.

Due to levying a relatively low ad valorem millage rate resulting in a small amount of revenue proportional to the total budget, it is necessary for the District to use all sources of revenue to fund the administrative support activities. All program activities that have Salaries and Benefits in their budget transfer a portion of the revenue collected to the administrative activities. The transfers-out, if presented in the budget, would overstate the requested expenditure budget as they provide authority for the transfer of cash from one fund to another. For the same reason, the transfers-in are not presented in the budget as they are revenue received by another fund being transferred to the General Fund. Including the transfers-in would overstate the available resources of the District.

Because of the required transfers, the revenue and expenditures presented in the following program and activity spreadsheets will not be balanced. Programs transferring funds out will have higher revenue receipts than the expenditure budget, and programs receiving the transfer will show lower revenue than the expenditure budget. No revenue will appear in the following charts for activities funded totally by transfers.

Program Allocations

<u>Expenditure Category</u>	<u>Budget</u>	<u>Funds</u>	<u>Difference</u>
Salaries and Benefits	8,877,721	7,751,920	(1,125,801)
Other Personal Services	349,506	349,506	0
Contracted Services	7,723,807	7,558,009	(165,798)
Operating Expenses	2,747,337	2,287,823	(459,514)
Operating Capital Outlay	734,952	734,952	0
Fixed Capital Outlay	10,780,393	10,780,393	0
Interagency Expenditures (Cooperative Funding)	42,812,400	42,812,400	0
Interagency Transfers	0	1,751,113	1,751,113
Total	<u>74,026,116</u>	<u>74,026,116</u>	<u>0</u>

Program Allocations

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

ALL PROGRAMS

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
1.0 Water Resources Planning and Monitoring	\$ 4,599,880	\$ 4,789,983	\$ 4,257,539	\$ 6,731,966	\$ 7,027,611	\$ 295,645	4.4%
2.0 Acquisition, Restoration and Public Works	\$ 10,671,587	\$ 10,952,872	\$ 10,547,562	\$ 52,879,766	\$ 56,759,695	\$ 3,879,929	7.3%
3.0 Operation and Maintenance of Lands and Works	\$ 3,107,125	\$ 3,285,039	\$ 3,175,369	\$ 3,909,865	\$ 4,205,723	\$ 295,858	7.6%
4.0 Regulation	\$ 3,278,593	\$ 3,338,165	\$ 3,092,224	\$ 3,853,031	\$ 3,856,958	\$ 3,927	0.1%
5.0 Outreach	\$ 162,555	\$ 155,401	\$ 122,676	\$ 133,559	\$ 135,854	\$ 2,295	1.7%
6.0 District Management and Administration	\$ 1,862,065	\$ 1,730,014	\$ 1,830,835	\$ 1,950,351	\$ 2,040,275	\$ 89,924	4.6%
TOTAL	\$ 23,681,805	\$ 24,251,475	\$ 23,026,204	\$ 69,458,538	\$ 74,026,116	\$ 4,567,578	6.6%

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 7,705,242	\$ 7,627,959	\$ 7,764,041	\$ 8,644,018	\$ 8,877,721	\$ 233,703	2.7%
Other Personal Services	\$ 238,650	\$ 241,574	\$ 218,718	\$ 346,348	\$ 349,506	\$ 3,158	0.9%
Contracted Services	\$ 4,076,026	\$ 4,435,043	\$ 3,610,401	\$ 7,324,266	\$ 7,723,807	\$ 399,541	5.5%
Operating Expenses	\$ 1,877,912	\$ 1,985,977	\$ 1,863,513	\$ 2,776,641	\$ 2,747,337	\$ (29,304)	-1.1%
Operating Capital Outlay	\$ 414,624	\$ 315,809	\$ 400,829	\$ 678,452	\$ 734,952	\$ 56,500	8.3%
Fixed Capital Outlay	\$ 379,053	\$ 468,812	\$ 719,767	\$ 15,163,286	\$ 10,780,393	\$ (4,382,893)	-28.9%
Interagency Expenditures (Cooperative Funding)	\$ 8,990,297	\$ 9,176,301	\$ 8,448,935	\$ 34,525,527	\$ 42,812,400	\$ 8,286,873	24.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 23,681,805	\$ 24,251,475	\$ 23,026,204	\$ 69,458,538	\$ 74,026,116	\$ 4,567,578	6.6%

SOURCE OF FUNDS

Fiscal Year 2019-20 Preliminary

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 1,887,495	\$ 681,138	\$ -	\$ 113,367	\$ 4,935,842	\$ 134,078	\$ 7,751,920
Other Personal Services	\$ 52,808	\$ 36,311	\$ -	\$ 1,904	\$ 258,483	\$ -	\$ 349,506
Contracted Services	\$ 264,128	\$ 1,408,561	\$ -	\$ 1,140	\$ 3,469,180	\$ 2,415,000	\$ 7,558,009
Operating Expenses	\$ 609,411	\$ 763,556	\$ -	\$ 26,135	\$ 875,221	\$ 13,500	\$ 2,287,823
Operating Capital Outlay	\$ 231,858	\$ 234,478	\$ -	\$ 20,800	\$ 247,816	\$ -	\$ 734,952
Fixed Capital Outlay	\$ 409,360	\$ 166,100	\$ -	\$ -	\$ 10,204,933	\$ -	\$ 10,780,393
Interagency Expenditures (Cooperative Funding)	\$ 4,228,199	\$ 1,023,378	\$ -	\$ -	\$ 37,104,995	\$ 455,828	\$ 42,812,400
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Intra-agency Transfers	\$ 732,798	\$ 294,792	\$ -	\$ 24,916	\$ 669,672	\$ 28,935	\$ 1,751,113
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 8,416,057	\$ 4,608,314	\$ -	\$ 188,262	\$ 57,766,142	\$ 3,047,341	\$ 74,026,116

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	100.0	\$ 5,953,463	\$ 8,805,294	\$ 72,427	\$ 8,877,721
Other Personal Services	9.4	\$ 283,023	\$ 349,506	\$ -	\$ 349,506
Contracted Services	-	\$ -	\$ 6,205,659	\$ 1,518,148	\$ 7,723,807
Operating Expenses			\$ 2,675,727	\$ 71,610	\$ 2,747,337
Operating Capital Outlay			\$ 375,702	\$ 359,250	\$ 734,952
Fixed Capital Outlay			\$ 51,500	\$ 10,728,893	\$ 10,780,393
Interagency Expenditures (Cooperative Funding)			\$ 275,125	\$ 42,537,275	\$ 42,812,400
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 18,738,513	\$ 55,287,603	\$ 74,026,116

WORKFORCE

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2017-2018 to 2018-2019	
	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Difference	% Change
Authorized Positions	101.0	101.0	101.0	100.0	100.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	9.4	9.4	9.4	9.4	9.4	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	110.4	110.4	110.4	109.4	109.4	0.0	0.00%

Program Allocations

The District has not budgeted any funds for activities/subactivities 1.4, 2.2.3, 2.4, 3.4, 3.5, 5.1, 5.3, 5.5, 5.6, 6.1.2, 6.1.3, 6.1.5, 6.1.6, 6.1.8, 6.2, and 6.3 nor have any funds been budgeted in those areas for the past five years:

- Activity 1.4 - Other Water Resources Planning and Monitoring Activities has had no funding for the past five years due to a budgeting practice where all other water resource planning services under this activity are reported in activities 1.1.3 or 1.2, respectively.
- Subactivity 2.2.3 - Other Water Source Development Activities has had no funding for the past five years due to a budgeting practice where all water resource development and water supply services under this activity are reported in activities 2.2.1 and 2.2.2, respectively.
- Activity 2.4 - Other Cooperative Projects has had no funding for the past five years due to the District having no additional non-water source development cooperative projects other than those accounted for in activities 2.2. and 2.3.
- Activity 3.4 - Invasive Plant Control has had no funding for the past five years due to budgeting for this activity in Activity 3.1.
- Activity 3.5 - Other Operation and Maintenance Activities has had no funding for the past five years due to the District having no right-of-way management projects and budgeting for other general maintenance is accounted for in Activity 3.1.
- Activity 5.1 - Water Resource Education has had no funding for the past five years due to a budgeting practice where all educational services under this activity are reported in Activity 5.2.
- Activity 5.3 - Public Relations has had no funding for the past five years due to a budgeting practice where all public relation services under this activity are reported in Activity 5.2.
- Activity 5.5 - Other Outreach Activities has had no funding for the past five years due to a budgeting practice where all outreach services under this activity are reported in Activity 5.2.
- Activity 5.6 - Technology and Information Services has had no funding for the past five years due to a budgeting practice where all technology and information services under this activity have been moved to Activity 5.2.
- Subactivity 6.1.2 - General Counsel/Legal has had no funding for the past five years. The District does not use this subactivity. Costs are reported in the activity or subactivity in which they are incurred.
- Subactivity 6.1.3 - Inspector General has had no funding for the past five years. The District does not use this activity. These services are contracted out and reported in Subactivity 6.1.4.
- Subactivity 6.1.5 - Fleet Services has had no funding for the past five years. The District does not use this subactivity. Fleet costs are reported in the activity or subactivity in which they are incurred. Fleet for the District pool are in Activity 3.6.
- Subactivity 6.1.6 - Procurement/Contract Administration has had no funding for the past five years. The District does not use this subactivity and does not have

Program Allocations

dedicated staff for this purpose. Costs related to procurement are absorbed by Divisions.

- Subactivity 6.1.8 – Communications, has had no funding for the past five years due to a budgeting practice where all communication services under this subactivity are reported in Activity 5.2.
- Activity 6.2 - Computer/Computer Support has had no funding for the past five years due to a budgeting practice where all computer services under this activity have been moved to Subactivity 6.1.9.
- Activity 6.3 – Reserves has had no funding for the past five years. The District does not use this activity. If Reserves are used, they are reported in the activity or subactivity in which they are budgeted.

As a result, the District has excluded those activities entirely from this budget report.

Program Allocations

Northwest Florida Water Management District
NEW ISSUES - REDUCTION SUMMARY
Fiscal Year 2019-20
Preliminary Budget - January 15, 2019

	1.0 Water Resources Planning and Monitoring	2.0 Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
Reductions							
Salaries and Benefits	224,804	39,922	5,188	24,738	0	0	294,652
Other Personal Services	1,187	1,145	424	0	0	0	2,756
Contracted Services	892,284	344,899	161,800	12,000	0	500	1,411,483
Operating Expenses	18,368	132,867	113,970	7,134	250	13,195	285,784
Operating Capital Outlay	8,000	40,000	55,500	0	0	0	103,500
Fixed Capital Outlay	0	4,427,863	0	0	0	0	4,427,863
Interagency Expenditures (Cooperative Funding)	0	6,870,547	25,000	0	0	0	6,895,547
Reserves - Emergency Response	0	0	0	0	0	0	0
	1,144,643	11,857,243	361,882	43,872	250	13,695	

New Issues							
Salaries and Benefits	134,733	244,505	31,179	29,717	2,295	85,926	528,355
Other Personal Services	2,089	401	262	3,162	0	0	5,914
Contracted Services	1,128,302	286,644	371,719	10,341	0	14,018	1,811,024
Operating Expenses	43,164	3,232	201,580	4,579	250	3,675	256,480
Operating Capital Outlay	132,000	0	28,000	0	0	0	160,000
Fixed Capital Outlay	0	19,970	25,000	0	0	0	44,970
Interagency Expenditures (Cooperative Funding)	0	15,182,420	0	0	0	0	15,182,420
Reserves - Emergency Response	0	0	0	0	0	0	0
	1,440,288	15,737,172	657,740	47,799	2,545	103,619	

	1.0 Water Resources Planning and Monitoring	2.0 Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
NET CHANGE							
Salaries and Benefits	(90,071)	204,583	25,991	4,979	2,295	85,926	233,703
Other Personal Services	902	(744)	(162)	3,162	0	0	3,158
Contracted Services	236,018	(58,255)	209,919	(1,659)	0	13,518	399,541
Operating Expenses	24,796	(129,635)	87,610	(2,555)	0	(9,520)	(29,304)
Operating Capital Outlay	124,000	(40,000)	(27,500)	0	0	0	56,500
Fixed Capital Outlay	0	(4,407,893)	25,000	0	0	0	(4,382,893)
Interagency Expenditures (Cooperative Funding)	0	8,311,873	(25,000)	0	0	0	8,286,873
Reserves - Emergency Response	0	0	0	0	0	0	0
	295,645	3,879,929	295,858	3,927	2,295	89,924	4,567,578

Program Allocations

1.0 Water Resources Planning and Monitoring - This program includes all water management planning, including water supply planning, development of minimum flows and minimum water levels, and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review).

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this program.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

1.0 Water Resources Planning and Monitoring

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 1,887,875	\$ 1,861,419	\$ 1,894,772	\$ 2,132,708	\$ 2,042,637	\$ (90,071)	-4.2%
Other Personal Services	\$ 16,166	\$ 17,955	\$ 18,504	\$ 28,037	\$ 28,939	\$ 902	3.2%
Contracted Services	\$ 2,317,536	\$ 2,473,794	\$ 1,936,396	\$ 3,917,681	\$ 4,153,699	\$ 236,018	6.0%
Operating Expenses	\$ 215,823	\$ 254,532	\$ 274,964	\$ 401,430	\$ 426,226	\$ 24,796	6.2%
Operating Capital Outlay	\$ 121,328	\$ 132,283	\$ 105,504	\$ 202,110	\$ 326,110	\$ 124,000	61.4%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 41,153	\$ 50,000	\$ 27,398	\$ 50,000	\$ 50,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 4,599,880	\$ 4,789,983	\$ 4,257,539	\$ 6,731,966	\$ 7,027,611	\$ 295,645	4.4%

SOURCE OF FUNDS

Fiscal Year 2019-20 Preliminary

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 4,075	\$ -	\$ -	\$ 113,367	\$ 1,802,525	\$ 122,670	\$ 2,042,637
Other Personal Services	\$ -	\$ -	\$ -	\$ 1,904	\$ 27,035	\$ -	\$ 28,939
Contracted Services	\$ -	\$ 65,668	\$ -	\$ 800	\$ 1,672,231	\$ 2,415,000	\$ 4,153,699
Operating Expenses	\$ -	\$ 25,024	\$ -	\$ 26,135	\$ 361,567	\$ 13,500	\$ 426,226
Operating Capital Outlay	\$ -	\$ 152,250	\$ -	\$ 20,800	\$ 153,060	\$ -	\$ 326,110
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 5,000	\$ 290,000	\$ -	\$ 187,922	\$ 4,414,815	\$ 2,577,639	\$ 7,475,376

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	23.0	\$ 1,401,575	\$ 2,039,133	\$ 3,504	\$ 2,042,637
Other Personal Services	1.5	\$ 26,804	\$ 28,939	\$ -	\$ 28,939
Contracted Services	-	\$ -	\$ 3,619,672	\$ 534,027	\$ 4,153,699
Operating Expenses			\$ 380,676	\$ 45,550	\$ 426,226
Operating Capital Outlay			\$ 173,860	\$ 152,250	\$ 326,110
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 50,000	\$ -	\$ 50,000
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 6,292,280	\$ 735,331	\$ 7,027,611

WORKFORCE

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2018-2019 to 2019-2020	
	2015-2016	2016-2017	2017-2018	2018-19	2019-20	Difference	% Change
Authorized Positions	21.0	22.0	22.0	24.0	23.0	(1.0)	-4.2%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	-
Other Personal Services	1.0	1.5	1.5	1.5	1.5	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	-
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	-
TOTAL WORKFORCE	22.0	23.5	23.5	25.5	24.5	(1.0)	-3.92%

Program Allocations

Northwest Florida Water Management District

REDUCTIONS - NEW ISSUES

1.0 Water Resources Planning and Monitoring

Fiscal Year 2019-20

Preliminary Budget - January 15, 2019

FY 2018-19 Budget (Adopted)			25.50	\$ 6,731,966	
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			1.00	224,804	
1	MFLs - Salaries and benefits	120,208			Realignment of MFL position to Program 2.0 for Ag BMP program
2	FEMA - Salaries and benefits	54,204			Completion of FEMA activities
3	Monitoring/Data Collection - Salaries and benefits	24,087			Realignment of staff based on 3-year average
4	Other Water Resource Planning - Salaries and benefits	13,291			Movement of specific surface water/spring project development and management to Program 2.0
5	Intergovernmental/ Technical Assistance - Salaries and benefits	11,911			Realignment of staff based on 3-year average
6	IT Bureau - Salaries and benefits	1,103			Realignment for GIS-reallocation and Director salary allocation
Other Personal Services				1,187	
7	Monitoring/Data Collection - OPS salaries and benefits	1,032			Adjusted for changes in planned workload
8	Technical Assistance - OPS salaries and benefits	155			Adjusted for changes in planned workload
Contracted Services				892,284	
9	Management consultants - FEMA	651,350			Completion of FEMA activities
10	Legal counsel, laboratory services, management consultants - MFLs	217,500			Reduced to reflect refined MFL water quality needs and completion of activities and costs that vary across years
11	Contractual services - IT Bureau	22,534			Application/database conversion costs
12	Contractual services - Monitoring/Data Collection	900			Adjusted for changes in planned workload
Operating Expenses				18,368	
13	Staff travel, continuing education and office supplies - FEMA	5,700			Realigned to match historical expenditures
14	Postage, staff travel, and R&M field vehicles - MFLs	5,300			Realigned to match historical expenditures
15	R&M software	4,494			Realigned to match historical expenditures
16	Watercraft supplies, on-line data service, other field & technical supplies, staff travel, and insurance - Monitoring/Data Collection	2,669			Reduction of operating expenses for monitoring and data collection program based upon actual usage
17	Postage - Other Water Resource Planning	205			Reduction of operating expenses for RMD activities
Operating Capital Outlay				8,000	
18	Metering/Gaging - MFLs	8,000			Reduced to reflect refined MFL water quality needs and recategorization based on equipment costs
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				-	
Reserves				-	
TOTAL REDUCTIONS			1.00	\$ 1,144,643	

Program Allocations

Northwest Florida Water Management District

REDUCTIONS - NEW ISSUES

1.0 Water Resources Planning and Monitoring

Fiscal Year 2019-20

Preliminary Budget - January 15, 2019

FY 2018-19 Budget (Adopted)		25.50	\$ 6,731,966	
New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal Issue Narrative
Salaries and Benefits				134,733
1	FEMA - Salaries and benefits	45,862		Realignment of staff between projects to better reflect workload
2	Monitoring/Data Collection - Salaries and benefits	39,169		Realignment of staff between projects to better reflect workload
3	Other Water Resource Planning - Salaries and benefits	24,541		Planned leave payout and staff realignment to better reflect workload
4	MFLs - Salaries and benefits	15,357		Changes to planned workload
5	Water Resource Development - Salaries and benefits	5,842		Planned staff leave payout
6	IT Bureau - Salaries and benefits	3,962		Equity/retention adjustments
Other Personal Services				2,089
7	Monitoring/Data Collection - OPS salaries and benefits	1,225		Realignment of staff time across projects to better reflect workload
8	Other Water Resource Planning - OPS salaries and benefits	864		Continued support for front lobby coverage
Contracted Services				1,128,302
9	Management consultants - FEMA	630,000		Initiation of tasks and realignment of budgets for FEMA projects
10	Management consultants and data collection services - MFLs	400,000		Initiation of tasks and realignment of budgets for MFL projects
11	Laboratory services, data collection and legal counsel - Field Services & Monitoring	98,302		Initiation of tasks and realignment of budgets for monitoring contracts
Operating Expenses				43,164
12	Travel, continuing education, supplies for vehicles, lab, and field needs, fuel, R&M vehicles - Monitoring/Data Collection	21,612		Realignment of operating expenses for monitoring and data collection program to reflect planned needs
13	Travel, continuing education, legal ads and other field and technical supplies - MFLs	9,925		Realignment of operating expenses across projects to better reflect workload
14	Continuing education, office supplies, uniforms and other operational expenses - Other Water Resource Planning	5,900		Realignment of operating expenses across projects to better reflect workload
15	Travel, continuing education and office supplies - FEMA	4,700		Initiation of new FEMA projects
16	Computer supplies	1,027		GIS plotter supplies
Operating Capital Outlay				132,000
17	Metering/Gaging (MFLs)	132,000		Initiation of tasks and realignment of budgets for MFL projects
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Reserves				-
TOTAL NEW ISSUES		0.00	\$ 1,440,288	
1.0 Water Resources Planning and Monitoring				
Total Workforce and Preliminary Budget for FY 2019-20		24.50	\$ 7,027,611	

Program Allocations

Changes and Trends

The total budget for this program remains generally consistent over a five-year period, with an increase in FY 2018-19 and a slight decrease in FY 2019-20. The development of MFLs for northwest Florida and technical support for floodplain management and mapping are the primary activities, accounting for two-thirds of the program's budget. Decreases in Contracted Services in actual expenditures between FY 2015-16 and FY 2017-18 were due to completion of a DEP springs monitoring grant in FY 2015-16 and shifts in FEMA work activities to accommodate new LiDAR projects. MFL development and FEMA technical assistance projects will continue to comprise the largest portions of this program, with Contracted Services budgets that vary from year-to-year based on work accomplished and the cyclical nature of the work products.

Budget Variances

This program's FY 2019-20 Preliminary Budget is \$295,645 (4.4 percent) higher than the FY 2018-19 Adopted Budget. Reductions in Salaries and Benefits of \$90,071 are countered by increases in Contracted Services of \$236,018 (6.0 percent). Decreases in Salaries and Benefits in FY 2019-20 reflect a realignment to better match actual expenditures, including reallocation of an FTE to Program 2.0 (see Subactivity 1.1.2 for details). Operating Capital Outlay increased by \$124,000 (61.4 percent), which reflects a non-recurring cost to upgrade computer hardware to support hydrologic models needed for MFL development. Other Personal Services increased by \$902 (3.2 percent) and Operating Expenses by \$24,796 (6.2 percent) to support water supply planning, and to better reflect actual data collection and MFL program operating costs.

Major Budget Items

Major budget items for this program include the following (program categories >\$500,000 and activity/subactivity categories >\$100,000):

- Salaries and Benefits (\$2,042,637) (25.5 FTE)
- Contracted Services (\$4,153,699):
 - Subactivity 1.1.2 MFLs (\$1,266,000)
 - Activity 1.2 Research, Data Collection, Analysis and Monitoring (\$302,697)
 - Activity 1.3 Technical Assistance (\$2,415,000)

Refer to the activity or subactivity sections for more details on major budget items.

Program Allocations

1.1 District Water Management Planning - Local and regional water management and water supply planning, minimum flows and minimum water levels, and other long-term water resource planning efforts. The District Water Management Plans, developed pursuant to section 373.036, Florida Statutes, are the district-wide planning documents which encompass other levels of water management planning.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

1.1 District Water Management Planning

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 988,597	\$ 991,942	\$ 1,032,191	\$ 1,171,691	\$ 1,083,932	\$ (87,759)	-7.5%
Other Personal Services	\$ 7,580	\$ 9,439	\$ 12,689	\$ 18,031	\$ 18,895	\$ 864	4.8%
Contracted Services	\$ 509,478	\$ 1,190,424	\$ 569,841	\$ 1,196,027	\$ 1,378,527	\$ 182,500	15.3%
Operating Expenses	\$ 12,103	\$ 23,100	\$ 38,647	\$ 60,763	\$ 71,083	\$ 10,320	17.0%
Operating Capital Outlay	\$ -	\$ 14,670	\$ 30,538	\$ 20,250	\$ 152,250	\$ 132,000	651.9%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 41,153	\$ 50,000	\$ 27,398	\$ 50,000	\$ 50,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 1,558,912	\$ 2,279,574	\$ 1,711,304	\$ 2,516,762	\$ 2,754,687	\$ 237,925	9.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ -	\$ 290,000	\$ -	\$ -	\$ 2,703,059	\$ -	\$ 2,993,059

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,083,932	\$ -	\$ 1,083,932
Other Personal Services	\$ 18,895	\$ -	\$ 18,895
Contracted Services	\$ 1,252,300	\$ 126,227	\$ 1,378,527
Operating Expenses	\$ 26,733	\$ 44,350	\$ 71,083
Operating Capital Outlay	\$ -	\$ 152,250	\$ 152,250
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 2,431,860	\$ 322,827	\$ 2,754,687

Program Allocations

Changes and Trends

The changes and trends for this activity reflect those described earlier in Program 1.0 and include continuing efforts to develop MFLs for northwest Florida; cyclical updates to the WSA and Region II RWSP; and watershed planning in support of the state's Gulf of Mexico restoration effort as well as project planning in support of other restoration efforts. Increases in Salaries and Benefits and Other Personal Services between FY 2015-16 and FY 2017-18 reflect increases in Water Supply Planning and MFLs, offset by decreases in Other Water Resource Planning, based on the programmatic realignments and cyclical works noted previously. Increases in Contracted Services, Operating Expenses, and Operating Capital Outlay between FY 2015-16 and FY 2017-18 reflect additional work efforts for development of MFLs in FY 2017-18.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$237,925 (9.5 percent) higher than the FY 2018-19 Adopted Budget. Increases are in four of the five budget categories. Contracted Services increases by \$182,500 (15.3 percent) and reflects added data collection activities for the Shoal River and Gainer Springs Group MFLs. The increase in Operating Capital Outlay of \$132,000 (651.9 percent) is to upgrade computer hardware to support hydrologic models needed for MFL development. Increases in Operating Expenses of \$10,320 (17.0 percent) and Other Personal Services of \$864 (4.8 percent) reflect additional training for staff and reallocation of staff time to reflect planned work activities in MFLs and Other Water Resource Planning. As previously noted, decreases in Salaries and Benefits of \$87,759 (7.5 percent) are largely due to reallocation of one FTE to Program 2.0.

Major Budget Items

Details on the major budget items are provided in the three subactivities under 1.1 District Water Management Planning.

Program Allocations

1.1.1 Water Supply Planning - Long-term planning to assess and quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources, for humans and natural systems. This includes water supply assessments developed pursuant to section 373.036, Florida Statutes, and regional water supply plans developed pursuant to section 373.709, Florida Statutes.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this program.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

1.1.1 Water Supply Planning

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 73,884	\$ 83,119	\$ 128,116	\$ 100,222	\$ 106,064	\$ 5,842	5.8%
Other Personal Services	\$ 884	\$ 3,228	\$ 4,463	\$ 5,053	\$ 5,053	\$ -	0.0%
Contracted Services	\$ 665	\$ 22,900	\$ 2,340	\$ 77,400	\$ 77,400	\$ -	0.0%
Operating Expenses	\$ 360	\$ 1,732	\$ 1,607	\$ 1,900	\$ 1,900	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 75,793	\$ 110,979	\$ 136,525	\$ 184,575	\$ 190,417	\$ 5,842	3.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ -	\$ -	\$ -	\$ -	\$ 214,434	\$ -	\$ 214,434

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 106,064	\$ -	\$ 106,064
Other Personal Services	\$ 5,053	\$ -	\$ 5,053
Contracted Services	\$ 77,400	\$ -	\$ 77,400
Operating Expenses	\$ 1,900	\$ -	\$ 1,900
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 190,417	\$ -	\$ 190,417

Program Allocations

Changes and Trends

Expenditures for water supply planning vary over a five-year period to reflect the cyclical statutory and rule requirements for updating assessments and plans. Increases in expenditures for Salaries and Benefits, Other Personal Services, Contracted Services, and Operating Expenses between FY 2015-16 and FY 2017-18 reflect implementation of updates for both the districtwide WSA and Region II RWSP. These increases include recurring Contracted Services support for water supply planning. Additional Operating Expenses during this time also provided additional training resources for staff and covered legal advertising costs of the WSA.

Budget Variances

This subactivity's FY 2019-20 Preliminary Budget is \$5,842 (3.2 percent) higher than the FY 2018-19 Adopted Budget. The increase in Salaries and Benefits of \$5,842 (5.8 percent) represents a potential employee leave payout.

Major Budget Items

Major budget items for this subactivity include the following (categories >\$100,000):

- Salaries and Benefits (\$106,064)

Program Allocations

1.1.2 Minimum Flows and Minimum Water Levels - The establishment of minimum surface and ground water levels and surface water flow conditions required to protect water resources from significant harm, as determined by the district Governing Board.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this subactivity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

1.1.2 Minimum Flows and Minimum Water Levels

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 338,736	\$ 357,910	\$ 444,218	\$ 629,011	\$ 524,160	\$ (104,851)	-16.7%
Other Personal Services	\$ -	\$ 1,408	\$ 498	\$ 777	\$ 777	\$ -	0.0%
Contracted Services	\$ 505,059	\$ 1,166,159	\$ 565,911	\$ 1,083,500	\$ 1,266,000	\$ 182,500	16.8%
Operating Expenses	\$ 5,601	\$ 6,592	\$ 21,836	\$ 39,725	\$ 44,350	\$ 4,625	11.6%
Operating Capital Outlay	\$ -	\$ 14,670	\$ 30,538	\$ 20,250	\$ 152,250	\$ 132,000	651.9%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 849,396	\$ 1,546,739	\$ 1,063,000	\$ 1,773,263	\$ 1,987,537	\$ 214,274	12.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ -	\$ 290,000	\$ -	\$ -	\$ 1,811,000	\$ -	\$ 2,101,000

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 524,160	\$ -	\$ 524,160
Other Personal Services	\$ 777	\$ -	\$ 777
Contracted Services	\$ 1,172,600	\$ 93,400	\$ 1,266,000
Operating Expenses	\$ -	\$ 44,350	\$ 44,350
Operating Capital Outlay	\$ -	\$ 152,250	\$ 152,250
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,697,537	\$ 290,000	\$ 1,987,537

Changes and Trends

The District budget for MFL development generally has increased since FY 2015-16, concurrent with the expansion of the program to include additional priority waterbodies. Salaries and Benefits and Contracted Services reflect staff and contracted services needed for the development of MFLs for 10 waterbodies including three outstanding Florida Springs: Wakulla Spring, Jackson Blue Spring, and the Gainer Spring Group. There is an accompanying increase in Operating Expenses for data collection efforts. Operating Capital Outlay reflects year-to-year variations in equipment needs and the realignment of funds between Activity 1.2 and Subactivity 1.1.2 as this program has developed.

Program Allocations

Budget Variances

This subactivity's FY 2019-20 Preliminary Budget is \$214,274 (12.1 percent) higher than the FY 2018-19 Adopted Budget. The variance is mainly for additional budget in Contracted Services of \$182,500 (16.8 percent) to increase efforts for Shoal River MFL and Gainer Springs Group MFLs, Operating Capital Outlay of \$132,000 (651.9 percent) to upgrade computer hardware to support hydrologic models needed for MFL development, and Operating Expenses of \$4,625 (11.6 percent) for training and supplies related to data collection. The increase in Contracted Services is a combination of adding \$400,000 for the efforts described offset by removing \$217,500 no longer needed for legal counsel, lab services, and consultants due to the completion of work for St. Marks River Rise, Wakulla Spring and other waterbodies addressed under Current Year Accomplishments. Salaries and Benefits has a decrease of \$104,851 (16.7 percent) reflect a realignment to better reflect actual expenditures: two FTEs were transferred to the MFL program in FY 2018-19 and the salaries and benefits for the two positions were combined to hire a senior scientist. The remaining FTE is proposed to be transferred to Activity 2.3 in FY 2019-20, with added personnel budget to provide salary and benefits for the transferred FTE. Additional staff resources were also reallocated from the MFL program to Water Resource Development (Activity 2.2.1). A total of \$290,000 of this activity's budget is funded with Reserves to support MFL development.

Major Budget Items

Major budget items for this subactivity include the following (categories >\$100,000):

- Salaries and Benefits (\$524,160)
- Contracted Services (\$1,266,000)
 - Coastal Region II MFL (\$280,000)
 - Wakulla Spring MFL (\$225,000)
 - Jackson Blue Spring MFL (\$305,000)
 - Shoal River System MFL (\$260,000)
 - Econfina Creek and Springs MFL (\$185,000)
 - General MFL (\$6,000)
 - St. Marks River Rise MFL (\$5,000)
- Operating Capital Outlay (\$152,250)
 - Hydrologic modeling computer hardware upgrades (\$125,000)
 - Pump, meter, and datalogger equipment (\$27,250)

Program Allocations

1.1.3 Other Water Resources Planning - District water management planning efforts not otherwise categorized above, such as comprehensive planning, watershed assessments and plans, SWIM planning, and feasibility studies.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this subactivity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

1.1.3 Other Water Resources Planning

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 575,977	\$ 550,913	\$ 459,857	\$ 442,458	\$ 453,708	\$ 11,250	2.5%
Other Personal Services	\$ 6,696	\$ 4,803	\$ 7,728	\$ 12,201	\$ 13,065	\$ 864	7.1%
Contracted Services	\$ 3,754	\$ 1,365	\$ 1,590	\$ 35,127	\$ 35,127	\$ -	0.0%
Operating Expenses	\$ 6,142	\$ 14,775	\$ 15,205	\$ 19,138	\$ 24,833	\$ 5,695	29.8%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 41,153	\$ 50,000	\$ 27,398	\$ 50,000	\$ 50,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 633,722	\$ 621,856	\$ 511,778	\$ 558,924	\$ 576,733	\$ 17,809	3.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ -	\$ -	\$ -	\$ -	\$ 677,625	\$ -	\$ 677,625

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 453,708	\$ -	\$ 453,708
Other Personal Services	\$ 13,065	\$ -	\$ 13,065
Contracted Services	\$ 2,300	\$ 32,827	\$ 35,127
Operating Expenses	\$ 24,833	\$ -	\$ 24,833
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 543,906	\$ 32,827	\$ 576,733

Changes and Trends

Decreases in expenditures between FY 2015-16 and FY 2017-18 reflect the reallocation of staff time for major spring and watershed restoration projects from Program 1.0 to Program 2.0 (Salaries and Benefits) as well as associated legal costs for contracts (Contracted Services). Increases in Operating Expenses vary year-to-year in this program; however, increases between FY 2015-16 and FY 2017-18 are due to increased staff travel and training costs, as well as allocation of shared districtwide operational expenses. The decrease in Interagency Expenditures is due to a fiscal year-end invoice with a grantee that has not yet been paid at the time this budget development.

Program Allocations

Budget Variances

This subactivity's FY 2019-20 Preliminary Budget is \$17,809 (3.2 percent) higher than the FY 2018-19 Adopted Budget. The increase in Salaries and Benefits of \$11,250 (2.5 percent) reflects additional staff time allocated from Program 2.0 to meet increased administrative requirements, as well as a staff leave payout. Increases in Operating Expenses of \$5,695 (29.8 percent) will provide additional staff training resources and cover District uniform costs. The \$864 (7.1 percent) increase in Other Personal Services is attributable to a minor realignment of staff to reflect planned workload.

Major Budget Items

Major budget items for this subactivity include the following (categories >\$100,000):

- Salaries and Benefits (\$453,708)

Program Allocations

1.2 Research, Data Collection, Analysis and Monitoring - Activities that support district water management planning, restoration, and preservation efforts, including water quality monitoring, data collection and evaluation, and research.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

1.2 Research, Data Collection, Analysis and Monitoring

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 497,596	\$ 487,735	\$ 472,693	\$ 499,840	\$ 514,922	\$ 15,082	3.0%
Other Personal Services	\$ 8,585	\$ 8,516	\$ 5,816	\$ 9,851	\$ 10,044	\$ 193	2.0%
Contracted Services	\$ 296,653	\$ 398,978	\$ 139,478	\$ 205,295	\$ 302,697	\$ 97,402	47.4%
Operating Expenses	\$ 77,091	\$ 93,811	\$ 68,430	\$ 109,231	\$ 128,174	\$ 18,943	17.3%
Operating Capital Outlay	\$ 48,142	\$ 111,775	\$ 44,916	\$ 124,300	\$ 116,300	\$ (8,000)	-6.4%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 928,067	\$ 1,100,815	\$ 731,332	\$ 948,517	\$ 1,072,137	\$ 123,620	13.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ -	\$ -	\$ -	\$ 187,922	\$ 997,686	\$ -	\$ 1,185,608

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 514,922	\$ -	\$ 514,922
Other Personal Services	\$ 10,044	\$ -	\$ 10,044
Contracted Services	\$ 302,397	\$ 300	\$ 302,697
Operating Expenses	\$ 128,174	\$ -	\$ 128,174
Operating Capital Outlay	\$ 116,300	\$ -	\$ 116,300
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,071,837	\$ 300	\$ 1,072,137

Changes and Trends

Generally, staff time and expenses for the hydrologic monitoring program sees little fluctuation from year-to-year. Changes to expenditures in Salaries and Benefits between FY 2015-16 and FY 2017-18 reflect reallocation of time to monitoring efforts for MFLs. The decrease in Contracted Services in FY 2017-18 is due to the completion of a DEP grant for enhanced hydrologic and water quality monitoring of Wakulla Spring and Jackson Blue Spring ahead of schedule. Operating Expenses vary over the five-year period, reflecting reduced fuel costs coupled with increases to accommodate more staff travel and repair and maintenance costs for vehicles and equipment associated with expanded monitoring networks.

Program Allocations

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$123,620 (13.0 percent) higher than the FY 2018-19 Adopted Budget. Four of the five budget categories with changes have an increase in budget. The increase in personnel costs is driven by a realignment of staff time, based on historical charges, with increases of \$15,082 (3.0 percent) in Salaries and Benefits and \$193 (2.0 percent) in Other Personal Services. The increase in Contracted Services of \$97,402 (47.4 percent) is primarily due to a new three-year vendor contract procured by the St. Johns River Water Management District on behalf of and in collaboration with all Water Management Districts for continuation of ongoing gauge adjusted radar rainfall analysis. The increase in Operating Expenses of \$18,943 (17.3 percent) and decrease in Operating Capital Outlay of \$8,000 (6.4 percent) are mainly impacted by a planned slowing in the growth of the monitoring network and an expected continuation of replacement equipment prices remaining below the Operating Capital Outlay threshold of \$1,000.

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits (\$514,922)
- Contracted Services (\$302,697)
 - Data collection and monitoring; including funding for USGS monitoring (\$180,444)
- Operating Expenses (\$128,174)
 - Field and technical supplies (\$32,378)
 - Repair and maintenance for field equipment, vehicles, watercraft (\$23,900)
 - Staff travel (\$20,660)
 - Fuel and lubricants (\$16,790)
- Operating Capital Outlay (\$116,300)
 - Metering/gauging and testing equipment (\$62,800)
 - Field vehicle (\$40,000)

Program Allocations

1.3 Technical Assistance - Activities that provide local, state, tribal, and federal planning support, including local government comprehensive plan reviews, DRI siting, and Coastal Zone Management efforts.

District Description: Technical assistance activities include local, state, tribal, and federal planning support, including review of state transportation projects; floodplain management and mapping efforts; assistance to the State Emergency Operations Center; local government comprehensive plan technical assistance; developments of regional impact review; and coastal zone management technical assistance.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

1.3 Technical Assistance

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 220,919	\$ 211,897	\$ 213,011	\$ 268,538	\$ 248,285	\$ (20,253)	-7.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ 155	\$ -	\$ (155)	-100.0%
Contracted Services	\$ 1,476,824	\$ 837,925	\$ 1,190,576	\$ 2,436,350	\$ 2,415,000	\$ (21,350)	-0.9%
Operating Expenses	\$ 2,828	\$ 3,054	\$ 3,432	\$ 15,000	\$ 14,000	\$ (1,000)	-6.7%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,700,571	\$ 1,052,877	\$ 1,407,019	\$ 2,720,043	\$ 2,677,285	\$ (42,758)	-1.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 5,000	\$ -	\$ -	\$ -	\$ 148,311	\$ 2,577,639	\$ 2,730,950

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 248,285	\$ -	\$ 248,285
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 2,007,500	\$ 407,500	\$ 2,415,000
Operating Expenses	\$ 12,800	\$ 1,200	\$ 14,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 2,268,585	\$ 408,700	\$ 2,677,285

Changes and Trends

Expenditures for this activity have varied over the last five years due to changes in FEMA and regional priorities and related work plans. The funding reflects carryforward of previously awarded FEMA funds for multi-year projects as well as new tasks for Risk MAP efforts. Budget category variations across fiscal years reflect cyclical work and completion of work plan activities. Decreases in Contracted Services expenditures between FY 2015-16 and FY 2017-18 reflect shifts in FEMA work activities to accommodate new LiDAR projects.

Program Allocations

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$42,758 (1.6 percent) lower than the FY 2018-19 Adopted Budget. This is largely attributable to decreases in Salaries and Benefits of \$20,353 (7.5 percent), Contracted Services of \$21,350 (0.9 percent), and Operating Expenses of \$1,000 (6.7 percent) to realign costs with actual expenditures over the last three years. Affected staff resources were reallocated to Subactivity 2.3.0 to support spring restoration projects and to Subactivity 1.1.3 to support Geographic Information System (GIS) integration across programs and for program administration.

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits (\$248,285)
- Contracted Services (\$2,415,000)
 - Apalachee Bay/St. Marks Watershed (\$350,000)
 - Base level engineering (\$300,000)
 - Escambia Watershed (\$250,000)
 - St. Andrew-St. Joseph bays (\$250,000)
 - Lower Choctawhatchee Watershed (\$200,000)
 - FY09 Panhandle Upgrade (\$150,000)
 - New FEMA funding for FY 2019-20 (\$100,000)
 - Pea Watershed (\$100,000)

Program Allocations

1.5 Technology and Information Services - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

1.5 Technology and Information Services

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 180,762	\$ 169,846	\$ 176,877	\$ 192,639	\$ 195,498	\$ 2,859	1.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 34,580	\$ 46,467	\$ 36,502	\$ 80,009	\$ 57,475	\$ (22,534)	-28.2%
Operating Expenses	\$ 123,802	\$ 134,567	\$ 164,455	\$ 216,436	\$ 212,969	\$ (3,467)	-1.6%
Operating Capital Outlay	\$ 73,186	\$ 5,838	\$ 30,051	\$ 57,560	\$ 57,560	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 412,331	\$ 356,717	\$ 407,884	\$ 546,644	\$ 523,502	\$ (23,142)	-4.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ -	\$ -	\$ -	\$ -	\$ 565,759	\$ -	\$ 565,759

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 191,994	\$ 3,504	\$ 195,498
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 57,475	\$ -	\$ 57,475
Operating Expenses	\$ 212,969	\$ -	\$ 212,969
Operating Capital Outlay	\$ 57,560	\$ -	\$ 57,560
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 519,998	\$ 3,504	\$ 523,502

Changes and Trends

The IT budget has been distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. IT has been in a support mode, maintaining technology that provides solutions to meet the business needs of the organization and replacing legacy systems with industry standard technology. Hardware and software is maintained or replaced as needed to ensure

Program Allocations

capacity, performance, and adherence to support requirements. IT costs are shared among all divisions by either direct usage of specific technologies or, for shared technology resources, by percentage based on the number of computers each division uses. The increase in Operating Expenses primarily reflects an increase in software maintenance costs. The reduction in Operating Capital Outlay in FY 2016-17 is due primarily to large non-recurring purchases made to update infrastructure in FY 2015-16.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$23,142 (4.2 percent) lower than the FY 2018-19 Adopted Budget. The decrease is mainly due to Contracted Services decreasing by \$22,534 (28.2 percent) for application/database conversion costs. Other decreases are in Operating Expenses by \$3,467 (1.6 percent) for software support and maintenance costs. Salaries and Benefits has an increase of \$2,859 (1.5%) for equity and retention adjustments.

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits (\$195,498)
- Operating Expenses (\$212,969)
 - Software maintenance services (\$149,351)
 - Computer equipment (\$15,508)

Program Allocations

2.0 Land Acquisition, Restoration and Public Works - This program includes the development and construction of all capital projects (except for those contained in Program 3.0), including water resource development projects, water supply development assistance, water control projects, and support and administrative facilities construction; cooperative projects; land acquisition and the restoration of lands and water bodies.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this program.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

2.0 Land Acquisition, Restoration and Public Works

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 593,835	\$ 520,566	\$ 653,513	\$ 730,058	\$ 934,641	\$ 204,583	28.0%
Other Personal Services	\$ 16,522	\$ 16,996	\$ 6,910	\$ 29,523	\$ 28,779	\$ (744)	-2.5%
Contracted Services	\$ 697,985	\$ 787,983	\$ 658,974	\$ 2,096,943	\$ 2,038,688	\$ (58,255)	-2.8%
Operating Expenses	\$ 38,994	\$ 98,389	\$ 26,345	\$ 410,615	\$ 280,980	\$ (129,635)	-31.6%
Operating Capital Outlay	\$ 6,976	\$ 239	\$ 60,517	\$ 54,914	\$ 14,914	\$ (40,000)	-72.8%
Fixed Capital Outlay	\$ 376,131	\$ 410,398	\$ 719,767	\$ 15,107,186	\$ 10,699,293	\$ (4,407,893)	-29.2%
Interagency Expenditures (Cooperative Funding)	\$ 8,941,144	\$ 9,118,301	\$ 8,421,537	\$ 34,450,527	\$ 42,762,400	\$ 8,311,873	24.1%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 10,671,587	\$ 10,952,872	\$ 10,547,562	\$ 52,879,766	\$ 56,759,695	\$ 3,879,929	7.3%

SOURCE OF FUNDS

Fiscal Year 2019-20 Preliminary

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ 934,641	\$ -	\$ 934,641
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ 28,779	\$ -	\$ 28,779
Contracted Services	\$ 132,476	\$ 386,270	\$ -	\$ -	\$ 1,519,942	\$ -	\$ 2,038,688
Operating Expenses	\$ 63,083	\$ 176,912	\$ -	\$ -	\$ 40,985	\$ -	\$ 280,980
Operating Capital Outlay	\$ 10,000	\$ -	\$ -	\$ -	\$ 4,914	\$ -	\$ 14,914
Fixed Capital Outlay	\$ 394,360	\$ 100,000	\$ -	\$ -	\$ 10,204,933	\$ -	\$ 10,699,293
Interagency Expenditures (Cooperative Funding)	\$ 4,228,199	\$ 1,023,378	\$ -	\$ -	\$ 37,054,995	\$ 455,828	\$ 42,762,400
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 4,872,559	\$ 1,686,560	\$ -	\$ -	\$ 49,952,992	\$ 455,828	\$ 56,967,939

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	7.0	\$ 634,031	\$ 934,291	\$ 350	\$ 934,641
Other Personal Services	1.0	\$ 26,620	\$ 28,779	\$ -	\$ 28,779
Contracted Services	-	\$ -	\$ 1,099,567	\$ 939,121	\$ 2,038,688
Operating Expenses			\$ 279,480	\$ 1,500	\$ 280,980
Operating Capital Outlay			\$ 14,914	\$ -	\$ 14,914
Fixed Capital Outlay			\$ 50,000	\$ 10,649,293	\$ 10,699,293
Interagency Expenditures (Cooperative Funding)			\$ 225,125	\$ 42,537,275	\$ 42,762,400
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 2,632,156	\$ 54,127,539	\$ 56,759,695

WORKFORCE

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2018-2019 to 2019-2020	
	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Difference	% Change
Authorized Positions	7.0	6.0	6.0	6.0	7.0	1.0	16.7%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	-
Other Personal Services	1.0	0.5	1.0	1.0	1.0	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	-
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	-
TOTAL WORKFORCE	8.0	6.5	7.0	7.0	8.0	1.0	14.3%

Program Allocations

Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
2.0 Acquisition, Restoration and Public Works
Fiscal Year 2019-20
Preliminary Budget - January 15, 2019

FY 2018-19 Budget (Adopted)		7.00	\$ 52,879,766		
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits				39,922	
1	Salaries and benefits - Springs management and support	15,201			Realigned for completion of District springs restoration projects
2	Salaries and benefits - Mitigation	11,474			Adjusted for changes in planned workload; cyclical implementation requirements
3	Salaries and benefits - Water Supply Development	7,092			Completion of projects and drawdown of grant program; no new grant cycle planned
4	Salaries and benefits - Water Resource Development	6,045			Adjusted for changes in planned workload
5	Salaries and benefits - IT Bureau	110			Realignment for GIS-reallocation and Director salary allocation
Other Personal Services				1,145	
6	OPS salaries and benefits - Springs support	475			Adjusted for changes in planned workload
7	OPS salaries and benefits - Water Resource Development	389			Adjusted for changes in planned workload
8	OPS salaries and benefits - Mitigation	281			Adjusted for changes in planned workload
Contracted Services				344,899	
9	Management consultants, lands improvements, other management and planning and legal counsel - Mitigation	188,745			Adjusted to reflect planned needs; mitigation costs are cyclical, varying between years based on sequence of restoration activities; reduction also reflects reduction in planned contractual expenditures for monitoring
10	Contractual services for springs land acquisition projects	117,630			Realignment of contractual services for springs land acquisition projects
11	Management consultants and laboratory services - Water Resource Development	37,835			Reduction to reflect actual expenditures and planned workload
12	Contractual services - IT Bureau	689			Application/database conversion costs from Oracle
Operating Expenses				132,867	
13	Road/Bridge repairs, tubelings & seedlings, R & M recreation , maps & aerials and other services (Mitigation)	84,805			Costs for FDOT activities are cyclical, with requirements varying between years
14	Tubelings and seedlings	37,312			Reduction in tubelings needed for reforestation of District lands
15	Office furniture and equipment and building and ground supplies	10,000			Reduction due to anticipated completion of construction of new ERP Office in DeFuniak Springs
16	R&M software	450			Realignment with actual expenditures
17	Fuel and lubricant (Apalachicola SW Project)	300			Reduction in level of effort planned
Operating Capital Outlay				40,000	
18	Office equipment	38,800			Planned completion of construction of new ERP Office in DeFuniak Springs
19	Computer hardware	1,200			Planned completion of construction of new ERP Office in DeFuniak Springs
Fixed Capital Outlay				4,427,863	
20	Land acquisition - Springs related	4,388,574			Realignment of fixed capital outlay for springs land acquisition projects
21	Resource protection and improvements - Blue Springs	39,289			Partial completion of project activities
Interagency Expenditures (Cooperative Funding)				6,870,547	
22	Grants & Aids - Water Resource Development	245,000			Realgnment of funding to other programs
23	Grants & Aids - Water Supply Development	1,243,046			Completion of project and discontinuation of water supply grant program
24	Grants & Aids - Apalachicola Bay Water Quality	59,593			Partial completion of project
25	Grants & Aids - Jackson Blue Spring Ag BMP	959,012			Partial completion of project
26	Grants & Aids - Magnolia Wakulla Gardens	3,403,977			Partial completion of project
27	Grants & Aids - Grass-based crop rotation	24,204			Partial completion of project
28	Grants & Aids - Malone High School Sewer	360,715			Completion of project
29	Grants & Aids - Surface Water Project Development	75,000			Completion of project
30	Grants & Aids - Capital Cascades Stormwater	500,000			DEP to administer project directly
Debt				-	
Reserves				-	
TOTAL REDUCTIONS			0.00	\$ 11,857,243	

Program Allocations

Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
2.0 Acquisition, Restoration and Public Works
Fiscal Year 2019-20
Preliminary Budget - January 15, 2019

FY 2018-19 Budget (Adopted)		7.00	\$ 52,879,766	
New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal Issue Narrative
Salaries and Benefits			1.00	244,505
1	Salaries and benefits - Ongoing springs management and support	110,100		Realigned for additional projects and additional staff
2	Salaries and benefits - Water Resource Development	91,442		Realigned to match historical expenditures
3	Salaries and benefits - Mitigation	23,982		Increased level of effort reflects restoration needs
4	Salaries and benefits - New springs management and support	15,484		Realigned for continuation and addition of new District springs restoration projects
5	Salaries and benefits - Springs land acquisition support	2,900		Planned increase in staff hours for spring land acquisition projects
6	Salaries and benefits - IT Bureau	597		Equity/retention adjustments
Other Personal Services				401
7	OPS salaries and benefits - Mitigation	401		Planned increase in workload
Contracted Services				286,644
8	Contractual services, lands improvement, management consultants, and other contractual and planning services	273,450		Adjusted to reflect planned needs; Mitigation costs are cyclical, varying between years based on sequence of restoration activities
9	Lands improvements	13,194		Planned increase for reforestation on District lands
Operating Expenses				3,232
10	R & L field equipment and other services (Mitigation)	2,500		Increased operating expenses for mitigation program
11	Travel and continuing education (WR development)	400		Increased operating expenses for Ag BMP program & implementation of RMD training plan
12	Computer supplies	332		Reallocation for GIS plotter supplies
Operating Capital Outlay				-
Fixed Capital Outlay				19,970
13	Resource protection & improvements (Perdido Paddling)	19,970		Cost estimate revised based on released NRDA restoration plan
Interagency Expenditures (Cooperative Funding)				15,182,420
14	Grants & Aids - Estimated FY19-20 Springs Projects	15,000,000		Placeholder for potential new grant projects
15	Grants & Aids - Carrabelle Lighthouse	128,170		New NRDA project; cost estimate revised based on released NRDA restoration plan
16	Grants & Aids - Port St. Joe Stormwater	54,250		New NRDA project; cost estimate revised based on released NRDA restoration plan
Debt				
Reserves				-
TOTAL NEW ISSUES		1.00		\$ 15,737,172
2.0 Acquisition, Restoration and Public Works				
Total Workforce and Preliminary Budget for FY 2019-20				8.00 \$ 56,759,695

Program Allocations

Changes and Trends

In FY 2014-15, the Legislature provided annual increases in springs restoration and protection efforts. The result is the substantial budget provided to the District in Interagency Expenditures. The first three of the five-year period reflect actual expenditures, while FYs 2018-19 and 2019-20 reflect budget from new appropriations as well as cumulative carryforward budget (unspent) from prior years. The decrease in Other Personal Services expenditures between FY 2015-16 and FY 2017-18 reflects a reallocation of OPS staff to support Program 1.0 activities. Increases in Operating Capital Outlay and Fixed Capital Outlay during this same time reflect procurement of equipment for FDOT mitigation activities and land acquisition projects for spring protection. Changes in Interagency Expenditures are due to progress being made by grantees as well as the completion of water supply development grants. Fixed Capital Outlay costs have increased from new or completed land acquisition projects for spring protection as well as restoration and capital projects completed on District lands. Increases and decreases in other budget categories are often proportional to these major initiatives representing associated costs to implement the projects. Expenditures in Contracted Services fluctuate based on the cyclical nature of routine FDOT mitigation activities and FDOT's potential mitigation needs.

Budget Variances

This program's FY 2019-20 Preliminary Budget is \$3,879,929 (7.3 percent) higher than the FY 2018-19 Adopted Budget. This primarily reflects a \$8,311,873 (24.1 percent) net increase in Interagency Expenditures (grants), coupled with completion of projects, including the following:

- \$15,000,000 in potential new state springs funding;
- \$182,420 in additional NRDA funding; and
- A reduction of \$6,870,547 reflecting completion of water supply development, springs restoration, and springs land acquisition projects; and reallocation of ad valorem water resource development funds to other projects.

Other variances include increases of \$204,583 (28.0 percent) in Salaries and Benefits to support implementation and management of springs land acquisition and restoration projects, increased water resource development activities, and regional wetland mitigation activities. These increases also support the transfer of 1.0 FTE from Program 1.0 to 2.3 to support the agricultural BMP cost-share and grass-based crop rotation projects. Reductions in Fixed Capital Outlay of \$4,407,893 (29.2 percent), \$129,635 (31.6 percent) in Operating Expenses, and \$40,000 (72.8 percent) in Operating Capital Outlay primarily reflect completion of land acquisition projects and cyclical land management and mitigation costs.

Major Budget Items

Major budget items for this program include the following (program categories >\$500,000 and activity/subactivity categories >\$100,000):

Program Allocations

- Salaries and Benefits (\$934,641) (7.0 FTE)
- Contracted Services (\$2,038,688):
 - Activity 2.1 Land Acquisition (\$305,271)
 - Subactivity 2.2.1 Water Resource Development Projects (\$115,250)
 - Activity 2.3 Surface Water Projects (\$1,219,550)
 - Activity 2.6 Other Acquisition and Restoration Activities (\$386,270)
- Fixed Capital Outlay (\$10,699,293):
 - Activity 2.1 Land Acquisition (\$8,799,767)
 - Activity 2.6 Other Acquisition and Restoration Activities (\$1,849,526)
- Interagency Expenditures (Grants) (\$42,762,400):
 - Subactivity 2.2.1 Water Resource Development Projects (\$661,125)
 - Subactivity 2.2.2 Water Supply Development Assistance (\$461,954)
 - Activity 2.3 Surface Water Projects (\$41,639,321)

Refer to the activity or subactivity sections for more details on major budget items.

Program Allocations

2.1 Land Acquisition - The acquisition of land and facilities for the protection and management of water resources. This activity category does not include land acquisition components of "water resource development projects," "surface water projects," or "other cooperative projects."

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

2.1 - Land Acquisition

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 21,554	\$ 11,491	\$ 35,737	\$ 44,293	\$ 47,193	\$ 2,900	6.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 20,280	\$ 4,250	\$ 128,971	\$ 422,901	\$ 305,271	\$ (117,630)	-27.8%
Operating Expenses	\$ 206	\$ -	\$ 77	\$ 3,600	\$ 3,600	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ 48,648	\$ -	\$ 573,781	\$ 13,188,341	\$ 8,799,767	\$ (4,388,574)	-33.3%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 90,687	\$ 15,741	\$ 738,566	\$ 13,659,135	\$ 9,155,831	\$ (4,503,304)	-33.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ -	\$ -	\$ -	\$ -	\$ 9,166,032	\$ -	\$ 9,166,032

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 47,193	\$ -	\$ 47,193
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 62,000	\$ 243,271	\$ 305,271
Operating Expenses	\$ 3,600	\$ -	\$ 3,600
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ 8,799,767	\$ 8,799,767
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 112,793	\$ 9,043,038	\$ 9,155,831

Changes and Trends

This activity is dependent on available state funding for land acquisition. Beginning in FY 2015-16, state appropriations were provided for land purchases related to springs protection and the District continues to pursue land acquisitions in FY 2019-20 with these funds. Salaries and Benefits, Contracted Services, and Fixed Capital Outlay all increased from FY 2015-16 to FY 2017-18 for this same reason. Operating Expenses however, declined between FY 2015-16 and FY 2017-18. A conservation easement purchase for protection of Cypress Spring and planned purchases along Econfina Creek and Jackson Blue Spring account for the increase in FY 2018-19. In FY 2015-16, Operating Expenses

Program Allocations

were for recording fees for the James acquisition project and in FY 2017-18 legal advertising fees. Both the recording and legal advertising fees are only incurred when the District successfully negotiates the purchase of a conservation easement or a fee simple acquisition.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$4,503,304 (33.0 percent) lower than the FY 2018-19 Adopted Budget. The decrease of \$4,388,574 (33.3 percent) in Fixed Capital Outlay is due to the removal of excess budget related to the completion of a land acquisition project (conservation easement) for protection of the Gainer Spring Group along Econfina Creek in FY 2017-18, completion of a conservation easement purchase for protection of Cypress Spring in FY 2018-19, and planned purchases along Econfina Creek and Jackson Blue Spring during FY 2018-19. A \$117,630 (27.8 percent) decrease in Contracted Services mainly reflects activities associated with the land acquisitions. Salaries and Benefits increases by \$2,900 (6.5 percent) to account for estimated health insurance and FRS rate adjustments and increased staff hours for springs land acquisition projects in FY 2019-20.

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Contracted Services (\$305,271):
 - Surveys (\$58,000)
 - Appraisals (\$56,426)
 - Title search/insurance (\$55,825)
 - Baseline documentation (\$48,000)
- Fixed Capital Outlay (\$8,799,767):
 - Land acquisitions in Wakulla Spring contribution area, Gainer Spring, and Jackson Blue Spring contribution area

Program Allocations

2.2 Water Source Development - Water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

2.2 - Water Source Development

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 196,444	\$ 146,525	\$ 152,127	\$ 108,747	\$ 187,052	\$ 78,305	72.0%
Other Personal Services	\$ 8,841	\$ 6,434	\$ 5,368	\$ 13,951	\$ 13,562	\$ (389)	-2.8%
Contracted Services	\$ 179,608	\$ 88,317	\$ 9,764	\$ 150,250	\$ 115,250	\$ (35,000)	-23.3%
Operating Expenses	\$ 251	\$ 1,919	\$ -	\$ 2,000	\$ 2,400	\$ 400	20.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 5,525,036	\$ 5,298,612	\$ 2,615,418	\$ 2,611,125	\$ 1,123,079	\$ (1,488,046)	-57.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 5,910,181	\$ 5,541,807	\$ 2,782,677	\$ 2,886,073	\$ 1,441,343	\$ (1,444,730)	-50.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 161,125	\$ 961,954	\$ -	\$ -	\$ 361,627	\$ -	\$ 1,484,706

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 187,052	\$ -	\$ 187,052
Other Personal Services	\$ 13,562	\$ -	\$ 13,562
Contracted Services	\$ 115,250	\$ -	\$ 115,250
Operating Expenses	\$ 2,400	\$ -	\$ 2,400
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 161,125	\$ 961,954	\$ 1,123,079
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 479,389	\$ 961,954	\$ 1,441,343

Program Allocations

Changes and Trends

The most significant trend for this activity is in Interagency Expenditures reflecting funds for the District's water supply development grant program and their subsequent completion. The reduction in Interagency Expenditures between FY 2015-16 and FY 2017-18 reflects substantial completion of a major regional grant program to help local governments and utilities address priority water supply development needs across northwest Florida. Contracted Services has been decreasing due to less modeling work needed in this activity, however, its budget is retained for planned model refinements. Decreased costs for Operating Expenses are due to reduced travel requirements for the District's Agricultural programs in Activity 2.2.1. Changes to staffing are largely related to the management of grants and consultant contracts to implement these projects.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$1,444,730 (50.1 percent) lower than the FY 2018-19 Adopted Budget. The changes reflect decreases in Interagency Expenditures of \$1,488,046 (57.0 percent) and Contracted Services for \$35,000 (23.3 percent). These decreases were partially offset by increases in Salaries and Benefits for \$78,305 (72.0 percent) and a slight increase in Operating Expenses of \$400 (20.0 percent). Details for these variances are provided in the following discussions of Subactivities 2.2.1 and 2.2.2.

Major Budget Items

Details on the major budget items are provided in the two subactivities under 2.2 Water Source Development.

Program Allocations

2.2.1 Water Resource Development Projects - Regional projects designed to create, from traditional or alternative sources, an identifiable, quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in section 373.019(21), Florida Statutes. Such projects may include the construction, operation, and maintenance of major public works facilities that provide for the augmentation of available surface and ground water supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district regional water supply plans or district water management plans, as applicable.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this subactivity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

2.2.1 Water Resource Development Projects

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 117,139	\$ 77,842	\$ 112,025	\$ 91,736	\$ 177,133	\$ 85,397	93.1%
Other Personal Services	\$ 8,803	\$ 6,434	\$ 4,775	\$ 13,951	\$ 13,562	\$ (389)	-2.8%
Contracted Services	\$ 179,008	\$ 88,037	\$ 9,764	\$ 150,250	\$ 115,250	\$ (35,000)	-23.3%
Operating Expenses	\$ 233	\$ 1,919	\$ -	\$ 2,000	\$ 2,400	\$ 400	20.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 71,125	\$ 53,344	\$ 906,125	\$ 661,125	\$ (245,000)	-27.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 305,183	\$ 245,357	\$ 179,907	\$ 1,164,062	\$ 969,470	\$ (194,592)	-16.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 161,125	\$ 500,000	\$ -	\$ -	\$ 349,564	\$ -	\$ 1,010,689

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 177,133	\$ -	\$ 177,133
Other Personal Services	\$ 13,562	\$ -	\$ 13,562
Contracted Services	\$ 115,250	\$ -	\$ 115,250
Operating Expenses	\$ 2,400	\$ -	\$ 2,400
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 161,125	\$ 500,000	\$ 661,125
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 469,470	\$ 500,000	\$ 969,470

Changes and Trends

Budget categories in this subactivity fluctuate across years due to the timing of different initiatives. Salaries and Benefits and Other Personal Services decreased between FY 2015-16 and FY 2017-18, reflecting progress on groundwater model development and other water resource development activities that support implementation of the Region II RWSP, the MFL program, and the WSA update. Decreases in Contracted Services

Program Allocations

and Operating Expenses are the result of work completed related to monitor well construction and repair and development of regional groundwater flow models to support the RWSPs, MFLs, and other water resource evaluations. The increase in Interagency Expenditures represents payments for the Mobile Irrigation Laboratory, which was reallocated to Program 2.2.1 following the completion of the Ecosystem Management funding source.

Budget Variances

This subactivity's FY 2019-20 Preliminary Budget is \$194,592 (16.7 percent) lower than the FY 2018-19 Adopted Budget. Decreases in Interagency Expenditures of \$245,000 (27.0 percent) and Contracted Services of \$35,000 (23.3 percent) reflect reallocation of grant funding to other projects and reduction of Contracted Services to more closely match historical expenditures. The increase in Salaries and Benefits of \$85,397 (93.1 percent) reflects additional staffing to support hydrogeologic investigations and other water resource development activities consistent with historic expenditures as well as two retirement-related leave payouts. A total of \$500,000 of this activity's budget is funded with Reserves to support the Bay County North Bay Reuse Project.

Major Budget Items

Major budget items for this subactivity include the following (categories >\$100,000):

- Salaries and Benefits (\$177,133)
- Contracted Services (\$115,250):
 - Groundwater model development and refinements (\$115,250)
- Interagency Expenditures (\$661,125)
 - Bay County North Bay Reuse Project (\$500,000)
 - UF IFAS Mobile Irrigation Laboratory assistance to agricultural producers across northwest Florida (\$111,125)
 - Grants to support water resource development projects with local governments (\$50,000)

Program Allocations

2.2.2 Water Supply Development Assistance - Financial assistance for regional or local water supply development projects. Such projects may include the construction of facilities included in the term “water supply development” as defined in section 373.019(21), Florida Statutes.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this subactivity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

2.2.2 Water Supply Development Assistance

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 79,306	\$ 68,683	\$ 40,102	\$ 17,011	\$ 9,919	\$ (7,092)	-41.7%
Other Personal Services	\$ 39	\$ -	\$ 593	\$ -	\$ -	\$ -	
Contracted Services	\$ 600	\$ 280	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 18	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 5,525,036	\$ 5,227,487	\$ 2,562,074	\$ 1,705,000	\$ 461,954	\$ (1,243,046)	-72.9%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 5,604,998	\$ 5,296,450	\$ 2,602,770	\$ 1,722,011	\$ 471,873	\$ (1,250,138)	-72.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ -	\$ 461,954	\$ -	\$ -	\$ 12,063	\$ -	\$ 474,017

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 9,919	\$ -	\$ 9,919
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 461,954	\$ 461,954
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 9,919	\$ 461,954	\$ 471,873

Changes and Trends

The District has made a significant investment in water supply development as shown in Interagency Expenditures. The substantial decrease in actual costs for Salaries and Benefits, Contracted Services, Operating Expenses, and Interagency Expenditures

Program Allocations

between FY 2015-16 and FY 2017-18 reflects scheduled completion of projects and associated reductions in staff time and contract management activities. The increase in Other Personal Services represents a temporary realignment of part-time staff to assist with management of water supply development projects.

Budget Variances

This subactivity's FY 2019-20 Preliminary Budget is \$1,250,138 (72.6 percent) lower than the FY 2018-19 Adopted Budget. The primary change is a decrease in Interagency Expenditures of \$1,243,046 (72.9 percent), reflecting completion of District-funded water supply grants. The decrease in Salaries and Benefits of \$7,092 (41.7 percent) is associated with the reduction in project management activities. The Interagency Expenditure category is fully funded with Reserves.

Major Budget Items

Major budget items for this subactivity include the following (categories >\$100,000):

- Interagency Expenditures (\$461,954)
 - Water supply development projects (\$461,954)

Program Allocations

2.3 Surface Water Projects - Those projects that restore or protect surface water quality, flood protection, or surface water-related resources through the acquisition and improvement of land, construction of public works, and other activities.

District Description: The description above accurately reflects all the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

2.3 - Surface Water Projects

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 342,902	\$ 332,101	\$ 439,258	\$ 526,409	\$ 649,017	\$ 122,608	23.3%
Other Personal Services	\$ 7,680	\$ 10,562	\$ 1,542	\$ 15,572	\$ 15,217	\$ (355)	-2.3%
Contracted Services	\$ 493,683	\$ 688,021	\$ 512,411	\$ 1,137,680	\$ 1,219,550	\$ 81,870	7.2%
Operating Expenses	\$ 20,168	\$ 64,616	\$ 9,694	\$ 117,308	\$ 34,703	\$ (82,605)	-70.4%
Operating Capital Outlay	\$ -	\$ -	\$ 58,194	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ 6,541	\$ 1,879	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 3,416,108	\$ 3,819,690	\$ 5,806,119	\$ 31,839,402	\$ 41,639,321	\$ 9,799,919	30.8%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 4,287,083	\$ 4,916,868	\$ 6,827,217	\$ 33,636,371	\$ 43,557,808	\$ 9,921,437	29.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 4,267,074	\$ 61,424	\$ -	\$ -	\$ 38,917,056	\$ 455,828	\$ 43,701,382

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 649,017	\$ -	\$ 649,017
Other Personal Services	\$ 15,217	\$ -	\$ 15,217
Contracted Services	\$ 523,700	\$ 695,850	\$ 1,219,550
Operating Expenses	\$ 33,203	\$ 1,500	\$ 34,703
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 64,000	\$ 41,575,321	\$ 41,639,321
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,285,137	\$ 42,272,671	\$ 43,557,808

Program Allocations

Changes and Trends

Budgeted expenditures for this activity vary greatly between categories and across years. With additional Legislative appropriations starting in FY 2014-15 for springs restoration and protection, substantial grant funding has been spent in the Interagency Expenditures category between FY 2015-16 and FY 2017-18 marking completion or progress across numerous springs restoration and other watershed restoration projects. The first two years of grant expenditures reflect start-up costs for planning, design, bidding and awarding work followed by significant outlay for construction. Decreases in costs for Operating Expenses and Fixed Capital Outlay have been driven by cyclical needs for restoration and management of regional mitigation sites and procurement of equipment for the FDOT mitigation program. Decreases in Other Personal Services were due to reallocation of staff time on springs projects to other program needs in Subactivity 2.2.1.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$9,921,437 (29.5 percent) higher than the FY 2018-19 Adopted Budget. This variance is due to an increase of \$9,799,919 (30.8 percent) in Interagency Expenditures consisting of \$15,000,000 in potential additional springs project funding from FY 2019-20 state appropriations and carryforward of existing project funding based on construction schedules. The increase also includes additional budget (\$182,420) for two NRDA grant projects in the cities of Carrabelle and Port St. Joe. Increases in Salaries and Benefits of \$122,608 (23.3 percent) reflect the reallocation of staff time to manage and implement springs projects and related budget for one full-time position that is being transferred from Subactivity 1.1.2 to this activity. The increase in Contracted Services of \$81,870 (7.2 percent) is primarily for a new mitigation shoreline restoration project at Live Oak Point. Decreases of \$82,605 (70.4 percent) in Operating Expenses reflect completion of cyclical wetland mitigation activities and redistribution of expenses among other projects. A total of \$61,424 of this activity's budget is funded with Reserves to support Apalachicola Bay Water Quality Improvements.

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits (\$649,017)
- Contracted Services (\$1,219,550)
 - Horn Spring restoration (\$500,000)
 - Live Oak Point (\$195,850)
 - Mitigation Maintenance and Monitoring (\$178,100)
 - Sand Hill Lakes Mitigation Bank (\$105,150)
 - Dutex Escambia mitigation (\$100,500)
- Interagency Expenditures (\$41,639,321)
 - FY 2019-20 Springs Projects estimate (\$15,000,000)
 - Wakulla County Magnolia and Wakulla Gardens Sewer Expansion, Phases I-III (\$7,515,303)
 - Jackson Blue Spring Ag BMPs (\$4,095,683)

Program Allocations

- Jackson County Indian Springs Sewer Extension Phases 1 and 2A (\$3,912,487)
- Jackson County Blue Spring Road Sewer project (\$3,566,749)
- Carrabelle Lighthouse Estates Phase II (\$3,096,324)
- Apalachicola Bay Water Quality Improvements (\$1,240,677)
- Septic Connection to Existing Sewer in the Wakulla BMAP (\$1,056,320)
- Port St. Joe Stormwater Improvements (\$906,750)
- Jackson Blue Spring Recreation Area Stormwater Improvement Project (\$729,200)
- Grass-Based Crop Rotation project (\$519,828)

Program Allocations

2.5 Facilities Construction and Major Renovations - The proposed work for the facilities improvement program includes project management, permitting, and conceptual, preliminary, and detailed engineering for the development and preparation of contract plans and specification for the construction of planned replacement, improvement, or repair to the District's administrative and field station facilities.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

2.5 - Facilities Construction and Major Renovations

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 27	\$ 1,313	\$ -	\$ 50,000	\$ 40,000	\$ (10,000)	-20.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ 50,000	\$ 10,000	\$ (40,000)	-80.0%
Fixed Capital Outlay	\$ 98,874	\$ 62,523	\$ 5,022	\$ 50,000	\$ 50,000	\$ -	0.0%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 98,901	\$ 63,836	\$ 5,022	\$ 150,000	\$ 100,000	\$ (50,000)	-33.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 40,000	\$ -	\$ 40,000
Operating Capital Outlay	\$ 10,000	\$ -	\$ 10,000
Fixed Capital Outlay	\$ 50,000	\$ -	\$ 50,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 100,000	\$ -	\$ 100,000

Program Allocations

Changes and Trends

Construction, renovation, and repairs have been ongoing at the District's Headquarters office complex consisting of four buildings located near Midway. The buildings are about 40 years old and have continuous structural, electrical, and other deficiencies that require attention. These ongoing repairs and renovations ensure proper maintenance and provide a safe work place for the District's employees, customers, and Governing Board members, as well as ensuring the maximum effective use of existing space.

In FY 2015-16, the main expenditure was for installation of a second Internet connection to Headquarters to improve continuous service of key District operations. The main renovation expense in FY 2016-17 was for the renovation of the maintenance building at Headquarters to provide offices for Regulatory Services staff that had moved from space formerly leased in Tallahassee. These renovations included the installation of three new air conditioning systems, installation of sheetrock, painting of the walls, installation of tile on the floors, lighting, and electrical and computer wiring. In FY 2017-18, the roof of the IT building was replaced along with necessary repairs at Headquarters. These repairs included repairing a damaged wall in the Headquarters building and some minor repairs to the maintenance shop. The decreases in Operating Expenses and Fixed Capital Outlay between FY 2015-16 and FY 2017-18 are attributed to non-recurring cost of adding a second internet connection for Headquarters in FY 2015-16 and the costs associated with renovations to the maintenance building at Headquarters to provide offices for Regulatory Services staff in FY 2016-17.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$50,000 (33.3 percent) lower than the FY 2018-19 Adopted Budget. The decrease is due to planned completion in FY 2018-19 of purchasing office furniture and equipment, various other supplies, projectors, TV screens and computer hardware for the Governing Board room at the DeFuniak Springs ERP office.

Major Budget Items

Major budget items for this activity include the following to support improvements of administrative buildings:

- Operating Expenses (\$40,000)
- Operating Capital Outlay (\$10,000)
- Fixed Capital Outlay (\$50,000)

Program Allocations

2.6 Other Acquisition and Restoration Activities - Acquisition and restoration activities not otherwise categorized above, such as capital improvement projects associated with administrative and operational facilities.

District Description: This activity is for the protection and restoration of forests, springs, spring recharge areas, spring shorelines and creek and river shorelines located on District lands while allowing for public access and recreation.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

2.6 - Other Acquisition and Restoration Activities

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ 19,072	\$ 19,355	\$ 283	1.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ 373,076	\$ 386,270	\$ 13,194	3.5%
Operating Expenses	\$ -	\$ -	\$ -	\$ 214,224	\$ 176,912	\$ (37,312)	-17.4%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ 222,068	\$ 345,995	\$ 140,964	\$ 1,868,845	\$ 1,849,526	\$ (19,319)	-1.0%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 222,068	\$ 345,995	\$ 140,964	\$ 2,475,217	\$ 2,432,063	\$ (43,154)	-1.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 344,360	\$ 663,182	\$ -	\$ -	\$ 1,428,705	\$ -	\$ 2,436,247

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

		Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits		\$ 19,355	\$ -	\$ 19,355
Other Personal Services		\$ -	\$ -	\$ -
Contracted Services		\$ 386,270	\$ -	\$ 386,270
Operating Expenses		\$ 176,912	\$ -	\$ 176,912
Operating Capital Outlay		\$ -	\$ -	\$ -
Fixed Capital Outlay		\$ -	\$ 1,849,526	\$ 1,849,526
Interagency Expenditures (Cooperative Funding)		\$ -	\$ -	\$ -
Debt		\$ -	\$ -	\$ -
Reserves - Emergency Response		\$ -	\$ -	\$ -
TOTAL		\$ 582,537	\$ 1,849,526	\$ 2,432,063

Program Allocations

Changes and Trends

Expenditures for this activity over the last five years has varied based on the receipt of Legislative springs funding for springs water quality, restoration and protection, and public access improvements on District lands. Decreases in Fixed Capital Outlay between FY 2015-16 and FY 2017-18 represent the completion of a major spring restoration project at Williford Spring, followed by increases in subsequent years for completion of springs restoration projects at Cotton Landing and Devil's Hole as well as partial completion of tasks for work at Econfina Blue Spring Camp.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$43,154 (1.7 percent) lower than the FY 2018-19 Adopted Budget. The increase of \$13,194 (3.5 percent) in Contracted Services and the decrease of \$37,312 (17.4 percent) in Operating Expenses are for longleaf pine reforestation activities of District lands which includes chemical site prep, site prep burns, tubelings and seedlings purchases, and their planting costs. The decrease in Fixed Capital Outlay of \$19,319 (1.0 percent) is due to partial completion of tasks at Econfina Blue Spring Camp. Other public access improvements and restoration activities planned include Perdido River Paddling Trail, Seven Runs Creek, and additional work at Devils Hole Spring streambank. A total of \$663,182 of this activity's budget is funded with Reserves to support reforestation (\$563,182) and Seven Runs streambank restoration (\$100,000) efforts.

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Contracted Services (\$386,270)
 - Restoration of longleaf pine forest (\$386,270)
- Operating Expenses (\$176,912)
 - Tubelings and seedlings (\$176,912)
- Fixed Capital Outlay (\$1,849,526)
 - Econfina Blue Spring Camp restoration (\$833,191)
 - Cypress Spring restoration (\$500,000)
 - Perdido River Paddling Trail improvements (\$344,360)
 - Seven Runs Park restoration (\$100,000)

Program Allocations

2.7 Technology and Information Services - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

2.7 - Technology and Information Services

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 32,935	\$ 30,449	\$ 26,391	\$ 31,537	\$ 32,024	\$ 487	1.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 4,413	\$ 7,396	\$ 7,828	\$ 13,036	\$ 12,347	\$ (689)	-5.3%
Operating Expenses	\$ 18,342	\$ 30,541	\$ 16,575	\$ 23,483	\$ 23,365	\$ (118)	-0.5%
Operating Capital Outlay	\$ 6,976	\$ 239	\$ 2,323	\$ 4,914	\$ 4,914	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 62,666	\$ 68,625	\$ 53,117	\$ 72,970	\$ 72,650	\$ (320)	-0.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ -	\$ -	\$ -	\$ -	\$ 79,572	\$ -	\$ 79,572

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 31,674	\$ 350	\$ 32,024
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 12,347	\$ -	\$ 12,347
Operating Expenses	\$ 23,365	\$ -	\$ 23,365
Operating Capital Outlay	\$ 4,914	\$ -	\$ 4,914
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 72,300	\$ 350	\$ 72,650

Program Allocations

Changes and Trends

The IT budget has been distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. IT has been in a support mode, maintaining technology that provides solutions to meet the business needs of the organization and replacing legacy systems with industry standard technology. Hardware and software is maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements. IT costs are shared among all divisions by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses. The changes in Contracted Services are primarily a result of adding staff augmentation for GIS and Database development. The spike in Operating Expenses for FY 2016-17 is attributable to how software usage was applied across several projects. The reduction in Operating Capital Outlay is due primarily to large non-recurring purchases to update infrastructure in FY 2015-16.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$320 (0.4 percent) lower than the FY 2018-19 Adopted Budget. The decrease is due to a \$689 (5.3 percent) reallocation of Contracted Services for application/database conversion costs, offset by a \$487 (1.5 percent) increase in Salaries and Benefits for equity and retention adjustments (based on Program 2.0's allocation of the IT Bureau's budgeted costs).

Major Budget Items

Major budget items for this activity include the following:

- Salaries and Benefits (\$32,024)
- Operating Expenses (\$23,365)
 - Software maintenance services (\$14,405)
 - Computer equipment (\$3,101)

Program Allocations

3.0 Operation and Maintenance of Lands and Works - This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, Florida Statutes.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this program.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

3.0 Operation and Maintenance of Lands and Works

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 1,343,071	\$ 1,371,302	\$ 1,337,402	\$ 1,393,603	\$ 1,419,594	\$ 25,991	1.9%
Other Personal Services	\$ 30,031	\$ 25,190	\$ 12,436	\$ 41,000	\$ 40,838	\$ (162)	-0.4%
Contracted Services	\$ 776,306	\$ 785,999	\$ 790,653	\$ 1,002,551	\$ 1,212,470	\$ 209,919	20.9%
Operating Expenses	\$ 819,923	\$ 883,281	\$ 883,180	\$ 1,111,851	\$ 1,199,461	\$ 87,610	7.9%
Operating Capital Outlay	\$ 126,871	\$ 152,853	\$ 151,697	\$ 279,760	\$ 252,260	\$ (27,500)	-9.8%
Fixed Capital Outlay	\$ 2,922	\$ 58,414	\$ -	\$ 56,100	\$ 81,100	\$ 25,000	44.6%
Interagency Expenditures (Cooperative Funding)	\$ 8,000	\$ 8,000	\$ -	\$ 25,000	\$ -	\$ (25,000)	-100.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 3,107,125	\$ 3,285,039	\$ 3,175,369	\$ 3,909,865	\$ 4,205,723	\$ 295,858	7.6%

SOURCE OF FUNDS

Fiscal Year 2019-20 Preliminary

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 2,323	\$ 530,404	\$ -	\$ -	\$ 745,842	\$ -	\$ 1,278,569
Other Personal Services	\$ -	\$ 36,311	\$ -	\$ -	\$ 4,527	\$ -	\$ 40,838
Contracted Services	\$ 12,500	\$ 956,623	\$ -	\$ 340	\$ 205,007	\$ -	\$ 1,174,470
Operating Expenses	\$ 11,950	\$ 561,620	\$ -	\$ -	\$ 381,297	\$ -	\$ 954,867
Operating Capital Outlay	\$ 80,190	\$ 82,228	\$ -	\$ -	\$ 89,842	\$ -	\$ 252,260
Fixed Capital Outlay	\$ 15,000	\$ 66,100	\$ -	\$ -	\$ -	\$ -	\$ 81,100
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 122,465	\$ 2,481,020	\$ -	\$ 340	\$ 1,463,467	\$ -	\$ 4,067,292

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	16.0	\$ 935,119	\$ 1,378,673	\$ 40,921	\$ 1,419,594
Other Personal Services	1.9	\$ 36,681	\$ 40,838	\$ -	\$ 40,838
Contracted Services	-	\$ -	\$ 1,167,470	\$ 45,000	\$ 1,212,470
Operating Expenses			\$ 1,175,461	\$ 24,000	\$ 1,199,461
Operating Capital Outlay			\$ 71,260	\$ 181,000	\$ 252,260
Fixed Capital Outlay			\$ 1,500	\$ 79,600	\$ 81,100
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 3,835,202	\$ 370,521	\$ 4,205,723

WORKFORCE

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2018-2019 to 2019-2020	
	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Difference	% Change
Authorized Positions	16.0	16.0	16.0	16.0	16.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	1.9	1.9	1.9	1.9	1.9	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	17.9	17.9	17.9	17.9	17.9	0.0	0.0

Program Allocations

Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
3.0 Operation and Maintenance of Lands and Works
Fiscal Year 2019-20
Preliminary Budget - January 15, 2019

FY 2018-19 Budget (Adopted)			17.90	\$3,909,865	
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits				5,188	
1	Salaries and benefits - Asset Management Division	4,453			Realignment of staff between land management projects
2	Salaries and benefits - IT Bureau	735			Realignment for GIS-reallocation and Director salary allocation
Other Personal Services				424	
3	OPS salaries and benefits - Asset Management Division	424			Realignment of staff between land management projects
Contracted Services				161,800	
4	Contractual services - Lake Jackson facility	50,000			Completion of spillway repair at Lake Jackson Facility and model run on timber resources on District lands completed
5	Management and planning services - aerial burn	27,500			Helicopter services to conduct aerial burn in Choctawhatchee River WMA shifted to object code 523490 and completion of aerial burn at Garcon Point WMA
6	Management consultants - Perdido River WMA	25,500			Reduction in road rehab projects and pricing for recreation site cleanup in Perdido River WMA
7	Contractual services - Escambia River WMA	22,500			Completion of the construction of toilet platforms in the Escambia River WMA and gully repairs on the Glover Conservation Easement
8	Lands improvements	16,800			Budget moved to Activity 2.6 to be included in Reforestation
9	Timber inventories - Econfinia Creek WMA	15,000			Reduction in number of strata level plots needed for Econfinia Creek WMA
10	Appraisals and title search/insurance	4,500			Reduction for appraisals and title search/insurance
Operating Expenses				113,970	
11	Road/Bridge Repair Supplies	52,000			Moved budget to other WMAs for same purpose
12	R&M of equipment/recreation site items, operating supplies, tires, and trees/shrubs	26,460			Reduced need for these expenses
13	R&M administrative building	24,000			Moved budget to R&M Buildings and Grounds
14	Cell phones	5,200			Realignment of budget to purchase ipads
15	Clothing/Uniforms	3,000			Reduction based on planned uniform replacement
16	R&M Software	2,995			Realignment with actual expenditures
17	Auto insurance and postage	315			Reduction due to Districtwide allocations
Operating Capital Outlay				55,500	
18	Heavy Equipment	25,000			Reduced need for these expenses
19	Other Field Tools & Equipment	12,000			Reduction for anticipated purchase of lawnmower for facilities
20	Special Purpose Vehicle	11,500			Reduction for replacing ATV
21	Computer hardware	5,000			Reduced need for these expenses
22	Miscellaneous small tools	2,000			Reduced need for these expenses
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				25,000	
23	Grants & Aids	25,000			Pier at Simpson River should be completed in FY 18-19
Debt				-	
Reserves				-	
TOTAL REDUCTIONS			0.00	\$ 361,882	

Program Allocations

Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
3.0 Operation and Maintenance of Lands and Works
Fiscal Year 2019-20
Preliminary Budget - January 15, 2019

FY 2018-19 Budget (Adopted)			17.90	\$3,909,865	
New Issues					
		Issue		Category	
Issue	Description	Amount	Workforce	Subtotal	Issue Narrative
Salaries and Benefits				31,179	
1	Salaries and benefits - Asset Management Division	26,098			Benefits adjustments and realignment of staff between land management projects
2	Salaries and benefits - Facilities and Works management	1,863			Benefits adjustments
3	Salaries and benefits - IT Bureau	3,218			Equity/retention adjustments
Other Personal Services				262	
4	OPS salaries and benefits - Asset Management Division	262			Realignment of staff between land management projects
Contracted Services				371,719	
5	Contractual prescribed burning	142,400			Contractual prescribed burning for District lands
6	Management consultants	101,500			Preparation of land management plans for West Region, servicing of portable toilets, engineer designs to repair steps at Williford Spring
7	Other management and planning services	79,700			Preparation of land management plan for Brunson Landing tract
8	Lands improvements	30,000			Step repair at Williford Spring Day Use Area
9	Other contractual services	12,500			Helicopter services for aerial prescribed burning in the Choctawhatchee River WMA
10	Janitorial Services	4,455			Contract increase for building janitorial services
11	IT Bureau - Contractual services	864			Application/database conversion costs from Oracle
12	Security services	300			Provided for Brunson Landing tract
Operating Expenses				201,580	
13	Road/Bridge repair supplies	106,600			Road and bridge repair projects in Choctawhatchee River, Chipola River, Econfinia Creek, Yellow River and Perdido River WMAs as well as unplanned road repairs
14	R&M recreation site items	33,636			Projected increase for providing and servicing portable toilets in the Escamiba and Chipola River WMAs, tree removal post Hurricane Michael and dock/ramp at Otto Hill Site
15	R&M Buuildings/Grounds	24,344			Realignment of budget from R&M Administrative building to grounds
16	Signs and other operating supplies	12,000			Signs at Perdido River Paddling Trail sites and recreation site supplies for Escambia River WMA
17	Fuel and lubricants	5,000			Diesel fuel for heavy truck and equipment and DEF (Diesel Exhaust Fluid)
18	Field and technical supplies	5,000			Projected increase in other field and technical supplies
19	Computer equipment	3,000			iPads for Lands Management staff
20	R&M vehicle and field equipment	3,750			Projected increases for repair and maintenance
21	Vehicle supplies	2,500			Three brush guards and one winch for trucks purchased for Land Management Operations
22	Office furniture and equipment, WEX Telematics, clothing/uniforms, vehicle license, Lake Jackson facility utilities	1,560			Each of these items listed has \$500 or less in expected costs
23	Computer supplies	1,340			Reallocation for GIS plotter supplies
24	Building and ground supplies	1,050			Projected increase for building and ground supplies (facilities)
25	Dumpster services	900			Projected increase in dumpster services for land management offices
26	R&L Other rentals and leases	900			Projected increase for legisltive tours in the Choctawhatchee River WMA
Operating Capital Outlay				28,000	
27	Trucks	28,000			Replacement truck for Facilities Section
Fixed Capital Outlay				25,000	
28	Resource protection and improvement-non capital	15,000			Construction of access walkway to control structure at Phipps Park
29	Building and improvements-recreation items	10,000			Horse trail bridge in the Chipola River WMA
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves				-	
TOTAL NEW ISSUES			0.00	\$ 657,740	
3.0 Operation and Maintenance of Lands and Works					
Total Workforce and Preliminary Budget for FY 2019-20					
			17.90	\$ 4,205,723	

Program Allocations

Changes and Trends

Program funding has been consistent over the past several years with changes generally driven by project specific funding and equipment needs. Land management on District-owned lands represents a large percentage of this program's budget. Overall, Salaries and Benefits, Operating Expenses, and Contracted Services continue to be significant expenses as demonstrated across the past several years in comparison to Fixed Capital Outlay and Operating Capital Outlay which can vary substantially from year to year. Beginning in FY 2018-19, budget for restoration activities associated with longleaf pine reforestation of District lands were moved to Activity 2.6. Shifting this non-recurring budget to Activity 2.6 offers clearer separation of the operational recurring costs of land management activities. The decline in Other Personal Services (OPS) from FY 2015-16 to FY 2017-18 is due to turnover in staff and vacancies for three OPS positions within the Bureau of Land Management Operations. During this same time, Fixed Capital Outlay also decreased due to completion of the construction of the control structure at Lake Victoria and less demand for heavy duty gates on District lands. Interagency Expenditures decreased due to completion of an agreement with the University of Florida for Conserved Forest Ecosystems Outreach and Research (CFEOR).

Included in this program is budget for maintenance, support, and training for the timber management database; timber information dashboard; and strategic timber planning initiatives. The timber database and plans will provide reports and mapping to determine and optimize pine harvest operations; and aid in the planning and evaluation for prescribed burns, reforestation and other forest management activities.

Budget Variances

This program's FY 2019-20 Preliminary Budget is \$295,858 (7.6 percent) higher than the FY 2018-19 Adopted Budget. The increase is primarily in Contracted Services of \$209,919 (20.9 percent) to provide funding for contracted prescribed burning on District lands, the initial preparation of regional land management plans and Board of Trustee's Brunson Landing tract, engineering designs and repair to the steps at Williford Spring, aerial burns on District lands, and janitorial services for facilities. The Salaries and Benefits category increases by \$25,991 (1.9 percent) mainly due to estimated health insurance and FRS rate adjustments. The Operating Expenses category increases by \$87,610 (7.9 percent) mostly due to road and bridge supplies for District lands, servicing of portable bathrooms on District lands, tree removal on District lands post Hurricane Michael, deck/ramp repair at Otto Hill day use area, fuel and lubricants, vehicle supplies for three replacement trucks, and recreation site supplies to operate the land management program. In addition, repair and maintenance for vehicles, office furniture and equipment, and other field and technical supplies were adjusted based on prior actual expenses. A decrease in Operating Capital Outlay of \$27,500 (9.8 percent) is attributed to the non-recurring purchases in FY 2018-19 of a heavy equipment attachment for the skid steer mulcher, harrow, ATVs, as well as computer hardware and miscellaneous small tools. A lawnmower is also to be purchased for District Headquarters this fiscal year. The remaining Operating Capital Outlay budget is to: (1) purchase one special purpose vehicle (ATV) and another replacement, if needed; (2) replace three 4x4 trucks for land management; (3) replace one vehicle in the District fleet and the facilities truck; (4) replace

Program Allocations

field tools which include blowers, chainsaws, weed eaters, and safety equipment for land management; (5) replacement technological improvements related to the District's forestry/timber database; (6) one replacement utility trailer for land management; (7) a heavy equipment grapple; and (8) furniture (desk, chairs and tables), if needed for Facilities. Fixed Capital Outlay increases by \$25,000 (44.6 percent) to construct an access walkway to the control structure at Phipps Park and a horse trail bridge in the Chipola River WMA. Grant funding of \$25,000 is removed due to planned completion to replace a fishing pier on Simpson River in the Escambia River WMA.

Major Budget Items

Major budget items for this program include the following (program categories >\$500,000 and activity/subactivity categories >\$100,000):

- Salaries and Benefits (\$1,419,594)
- Contracted Services (\$1,212,470):
 - Activity 3.1 Land Management (\$1,081,263)
- Operating Expenses (\$1,199,461)
 - Activity 3.1 Land Management (\$763,442)
 - Activity 3.3 Facilities (\$213,964)
 - Activity 3.7 Technology and Information Services (\$188,925)

Refer to the activity sections for details on major budget items.

Program Allocations

3.1 Land Management - Maintenance, custodial, and restoration efforts for lands acquired through federal, state, and locally sponsored land acquisition programs.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

3.1 - Land Management

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 1,073,035	\$ 1,119,823	\$ 1,057,774	\$ 1,083,735	\$ 1,105,289	\$ 21,554	2.0%
Other Personal Services	\$ 30,031	\$ 25,190	\$ 12,436	\$ 41,000	\$ 40,838	\$ (162)	-0.4%
Contracted Services	\$ 594,309	\$ 694,968	\$ 665,978	\$ 826,663	\$ 1,081,263	\$ 254,600	30.8%
Operating Expenses	\$ 528,576	\$ 581,987	\$ 539,998	\$ 681,095	\$ 763,442	\$ 82,347	12.1%
Operating Capital Outlay	\$ 80,362	\$ 147,859	\$ 135,063	\$ 196,500	\$ 158,000	\$ (38,500)	-19.6%
Fixed Capital Outlay	\$ 2,922	\$ 58,414	\$ -	\$ 56,100	\$ 81,100	\$ 25,000	44.6%
Interagency Expenditures (Cooperative Funding)	\$ 8,000	\$ 8,000	\$ -	\$ 25,000	\$ -	\$ (25,000)	-100.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 2,317,235	\$ 2,636,241	\$ 2,411,249	\$ 2,910,093	\$ 3,229,932	\$ 319,839	11.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 55,140	\$ 2,476,020	\$ -	\$ 340	\$ 946,166	\$ -	\$ 3,477,666

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,070,646	\$ 34,643	\$ 1,105,289
Other Personal Services	\$ 40,838	\$ -	\$ 40,838
Contracted Services	\$ 1,036,263	\$ 45,000	\$ 1,081,263
Operating Expenses	\$ 740,442	\$ 23,000	\$ 763,442
Operating Capital Outlay	\$ 9,000	\$ 149,000	\$ 158,000
Fixed Capital Outlay	\$ 1,500	\$ 79,600	\$ 81,100
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 2,898,689	\$ 331,243	\$ 3,229,932

Changes and Trends

This activity's budget and expenditures change each year, based on management of District lands and mitigation site work. Personnel costs fluctuate as staff time moves between mitigation (in Activity 2.3), land management, and related IT projects; however, the decline in Other Personal Services (OPS) from FY 2015-16 to FY 2017-18 is due to turn over in staff and vacancies for three OPS positions within the Bureau of Land Management Operations. Contracted Services reductions in FY 2018-19 were due to

Program Allocations

budget for restoration activities associated with longleaf pine reforestation of District lands being moved to Activity 2.6. Shifting these non-recurring expenses to Activity 2.6 offers clearer separation of the recurring operational costs of land management activities. Contracted Services increased in FY 2019-20 primarily due to contracted prescribed burning on District lands, initial preparation of regional land management plans and the Board of Trustee's Brunson Landing tract, engineer designs and repair to the steps at Williford Spring, and aerial burns on District lands; however, Contracted Services continues to show an upward trend due to improvements on District lands which include contracted burning, herbicide, eradication and tree planting services. Operating Expenses follows Contracted Services and Salaries and Benefits as being one of the largest areas of expenses for the land management program and continues this trend into FY 2019-20. Operating Expenses budget tends to match changes in personnel due to staff use of fuel, repair and maintenance required of vehicles, and purchases of road and bridge supplies, safety supplies, and other field and technical supplies. Operating Capital Outlay has increased over the last two years due to the non-recurring purchase of trucks, heavy equipment, and special purpose vehicles, but represents fewer and less expensive purchases in FY 2019-20. Fixed Capital Outlay fluctuates due to varied project restoration and improvements on District lands. Interagency Expenditures decreased due to non-renewal of an agreement with the University of Florida for Conserved Forest Ecosystems Outreach and Research (CFEOR).

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$319,839 (11.0 percent) higher than the FY 2018-19 Adopted Budget. This upward adjustment is mainly due to increases in Contracted Services, Operating Expenses, and Fixed Capital Outlay. The Contracted Services category represents a net increase of \$254,600 or 30.8 percent. Contracted Services increases are driven by contracted prescribed burning on District lands, initial preparation of regional land management plans and Board of Trustee's Brunson Landing tract, engineering designs and repair to the steps at Williford Spring, and aerial burns on District lands. These increases are offset by Contracted Services decreases are due to shifting of expenses for reforestation to Activity 2.6 on the Bayport and Sacred Heart mitigation sites, planned completion of aerial burns, reduction in number of strata plots for required for maintaining timber data, contracted services for road rehabilitation, and reduced rates in recreation site cleanup. Appraisals and title search and insurance were also reduced to align budget closer to actuals. A decrease occurs in Operating Capital Outlay of \$38,500 (19.6 percent) mainly due to non-recurring purchases in FY 2018-19 of three ATV's and an attachment for the skid steer mulcher and a harrow. Budget for purchases of three 4x4 trucks, two ATV's, one utility trailer, safety equipment, a heavy equipment grapple and miscellaneous small tools are included in the FY 2019-20 Preliminary Budget.

This activity also recognizes increases in Operating Expenses of \$82,347 (12.1 percent) and Fixed Capital Outlay of \$25,000 (44.6 percent). Operating Expenses includes the purchase of road and bridge supplies for road improvements, servicing of portable bathrooms on District lands, tree removal on District lands post Hurricane Michael, deck/ramp repair at Otto Hill day use area, realignment of budget for buildings and ground, fuel and lubricants, as well as IT computer equipment and supplies and general

Program Allocations

and vehicle supplies. Fixed Capital Outlay includes pavilions for placement at camp sites on the Econfina Creek and Escambia River WMAs. The increase in Salaries and Benefits of \$21,554 (2.0 percent) is primarily attributable to estimated health insurance and FRS rate adjustments. Other Personal Services decreases by \$162 (0.4 percent) due to realignment of staff between projects. Grant funding of \$25,000 for Santa Rosa County is removed due to planned completion to replace a fishing pier on Simpson River in the Escambia River WMA. A total of \$2,476,020 of this activity's budget is funded with Reserves.

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits (\$1,105,289)
- Contracted Services (\$1,081,263)
 - Security services (\$254,768)
 - Contracted prescribed burning (\$350,000)
 - Management consultants (\$274,800)
- Operating Expenses (\$763,442)
 - Road and bridge repair supplies (\$240,100)
 - Repair and maintenance – recreation sites (\$156,360)
 - Payment in lieu of taxes for District lands (\$86,100)
- Operating Capital Outlay (\$158,000):
 - Trucks (\$115,000)
 - Special purpose vehicle (\$25,000)

Program Allocations

3.2 Works - The maintenance of flood control and water supply system infrastructure, such as canals, levees, and water control structures. This includes electronic communication and control activities.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this program.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

3.2 - Works

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 1,320	\$ 45	\$ 65	\$ 2,284	\$ 2,323	\$ 39	1.7%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 1,487	\$ -	\$ -	\$ 16,000	\$ 6,000	\$ (10,000)	-62.5%
Operating Expenses	\$ 1,732	\$ 632	\$ 1,405	\$ 500	\$ 2,100	\$ 1,600	320.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 4,538	\$ 677	\$ 1,470	\$ 18,784	\$ 10,423	\$ (8,361)	-44.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 10,925	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,925

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,323	\$ -	\$ 2,323
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 6,000	\$ -	\$ 6,000
Operating Expenses	\$ 2,100	\$ -	\$ 2,100
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 10,423	\$ -	\$ 10,423

Program Allocations

Changes and Trends

Salaries and Benefits, Contracted Services, and Operating Expenses fluctuate from year-to-year based on maintenance needs of the Lake Jackson Regional Stormwater Treatment Facility. District staff time includes monitoring, designing/engineering, and facilitating maintenance. Salaries and Benefits declined from FY 2015-16 to FY 2017-18 due to less need for repairs and maintenance therefore less staff time; however, a spillway repair is planned during FY 2018-19 which accounts for the higher budget in Contracted Services. In FY 2015-16, Operating Expenses incurred a higher cost due to fence repairs. In the next two fiscal years, lower Operating Expenses were due to fewer and less expensive repairs, however, utilities continue to be a consistent operating expense.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$8,361 (44.5 percent) lower than the FY 2018-19 Adopted Budget. The decrease is due to \$10,000 (62.5 percent) less in Contracted Services for the planned completion of the spillway repair in FY 2018-19. This includes replacement of culverts draining into the artificial marsh at the facility; however, Operating Expenses increases by \$1,600 (320.0 percent) due to a greater need for utilities and repairs and maintenance for equipment to operate the facility. Salaries and Benefits increased by \$39 (1.7 percent) due to the portion of benefits for staff charged to this activity.

Major Budget Items

The major budget item for this activity is:

- Contracted Services (\$6,000)

Program Allocations

3.3 Facilities - The operation and maintenance of district support and administrative facilities.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

3.3 - Facilities

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 110,127	\$ 96,074	\$ 132,613	\$ 139,201	\$ 141,025	\$ 1,824	1.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 30,527	\$ 30,916	\$ 29,915	\$ 33,545	\$ 38,000	\$ 4,455	13.3%
Operating Expenses	\$ 156,123	\$ 134,813	\$ 180,931	\$ 211,612	\$ 213,964	\$ 2,352	1.1%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ 15,000	\$ 31,000	\$ 16,000	106.7%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 296,777	\$ 261,803	\$ 343,459	\$ 399,358	\$ 423,989	\$ 24,631	6.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 31,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,400

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 137,084	\$ 3,941	\$ 141,025
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 38,000	\$ -	\$ 38,000
Operating Expenses	\$ 213,964	\$ -	\$ 213,964
Operating Capital Outlay	\$ 3,000	\$ 28,000	\$ 31,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 392,048	\$ 31,941	\$ 423,989

Program Allocations

Changes and Trends

The budget is for routine maintenance, including staff salaries; outsourced contracts for janitorial, security, major electrical, and plumbing repairs, etc.; and supplies and materials for routine facilities and grounds maintenance. Increases are due to non-recurring needs, such as major repairs for septic tanks, air conditioning, and plumbing. The higher costs expended in Operating Expenses during FY 2017-18 was for the phasing in of a replacement plan for the District Headquarters' 13 central air conditioning/heating units and a new roof for the IT building. Salaries and Benefits also increased in FY 2017-18 due to incorporating a portion of the Asset Management Director's personnel costs into the Facilities budget for oversight and management of District facilities.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$24,631 (6.2 percent) higher than the FY 2018-19 Adopted Budget. This variance is mainly due to the increase in Operating Capital Outlay of \$16,000 (106.7 percent) to replace a facilities truck and in Contracted Services of \$4,455 (13.3 percent) to cover the janitorial contract cost increase. An increase in Operating Expenses of \$2,352 (1.1 percent) is for a vehicle license and certificate registration for the facilities truck, Wex-Telematics (GPS tracking) fees, uniform stipend for pants and replacement shirts for facilities staff, and for building and ground supplies. The increase in Salaries and Benefits of \$1,824 (1.3 percent) is due to estimated health insurance and FRS rate adjustments.

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits (\$141,025)
- Operating Expenses (\$213,964)
 - Repair and maintenance of buildings and grounds (\$68,000)
 - Utilities (\$61,000)
 - Building/contents/general liability insurance (\$30,000)

Program Allocations

3.6 Fleet Services - This activity includes fleet services support to all District programs and projects.

District Description: Fleet Services is associated with the on-road vehicles owned by the District and provided for staff use. All costs of the fleet, including repair, maintenance, tires, and fuel, are paid from this category.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

3.6 - Fleet Services

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 33,394	\$ 20,421	\$ 23,395	\$ 31,064	\$ 31,030	\$ (34)	-0.1%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 33,394	\$ 20,421	\$ 23,395	\$ 56,064	\$ 56,030	\$ (34)	-0.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 31,030	\$ -	\$ 31,030
Operating Capital Outlay	\$ 25,000	\$ -	\$ 25,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 56,030	\$ -	\$ 56,030

Program Allocations

Changes and Trends

Fleet expenses have been consistently steady for the last several years; however, the reduction in Operating Expenses between FY 2015-16 to FY 2017-18 is due to transferring to cost of auto insurance directly to the program areas. Budget increases are shown in Operating Capital Outlay to replace a vehicle in FY 2018-19 and another in FY 2019-20. This will help level fleet replacement over time.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$34 (0.1 percent) lower than the FY 2018-19 Adopted Budget. This variance from a small adjustment in the auto insurance premium based on fleet inventory. Operating Capital Outlay went unchanged in FY 2019-20, since the budget reflects a planned vehicle purchase in FY 2018-19 and FY 2019-20.

Major Budget Items

Major budget items for this activity include the following for pool vehicles:

- Operating Expenses (\$31,030)
 - Fuel and lubricants (\$14,500)
 - Repair and maintenance (\$7,000)
 - Insurance (\$3,028)

Program Allocations

3.7 Technology and Information Services - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

3.7 - Technology and Information Services

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 158,590	\$ 155,360	\$ 146,950	\$ 168,383	\$ 170,957	\$ 2,574	1.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 149,983	\$ 60,115	\$ 94,759	\$ 126,343	\$ 87,207	\$ (39,136)	-31.0%
Operating Expenses	\$ 100,098	\$ 145,429	\$ 137,452	\$ 187,580	\$ 188,925	\$ 1,345	0.7%
Operating Capital Outlay	\$ 46,509	\$ 4,994	\$ 16,634	\$ 43,260	\$ 38,260	\$ (5,000)	-11.6%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 455,180	\$ 365,897	\$ 395,795	\$ 525,566	\$ 485,349	\$ (40,217)	-7.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ -	\$ 5,000	\$ -	\$ -	\$ 517,301	\$ -	\$ 522,301

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 168,620	\$ 2,337	\$ 170,957
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 87,207	\$ -	\$ 87,207
Operating Expenses	\$ 187,925	\$ 1,000	\$ 188,925
Operating Capital Outlay	\$ 34,260	\$ 4,000	\$ 38,260
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 478,012	\$ 7,337	\$ 485,349

Program Allocations

Changes and Trends

The IT budget has been distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. IT has been in a support mode, maintaining technology that provides solutions to meet the business needs of the organization and replacing legacy systems with industry standard technology. Hardware and software is maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements. IT costs are shared among all divisions by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses.

Beginning in FY 2015-16, the District continues to upgrade its timber management records to a Forest Information Dashboard system and conduct strategic forest planning. The development of this database has been vital to the efficient and effective management of District lands, especially to determine the long-term growth and yield of pine and accessible mixed bottomland hardwood timber resources for revenue generation that helps fund the District's land management operations. Under the new system, timber management database information is uploaded daily with the system providing enhanced web-based reporting, analytics, and mapping capabilities. In FY 2017-18, the District completed the timber management database forest information dashboard, a strategic forest planning initiative and project that integrated the West Region timber resources into the system. Additional growth and yield modeling is part of the ongoing effort to maximize revenue generation through pine timber harvesting optimized on District lands. Salaries and Benefits costs in the Bureau of Land Management Operations have declined following the completion of development and start-up activities associated with the forest management database. The reduction in Contracted Services reflects a one-time expenditure to redesign the District Website in FY 2015-16 and fluctuation in contracted work associated with development, improvement and implementation of the forest management database. The increase in Operating Expenses primarily reflects an increase in software maintenance costs. The reduction in Operating Capital Outlay costs is due to non-recurring purchases to update IT infrastructure in FY 2015-16.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$40,217 (7.7 percent) lower than the FY 2018-19 Adopted Budget. The decrease is due in part to Contracted Services of \$39,136 (31.0 percent) for the scheduled completion of a periodic timber growth and yield modeling project in FY 2018-19. Operating Capital Outlay decreases by \$5,000 (11.6 percent) due to the planned purchase of mobile tablets to inventory physical resources on District lands in FY 2018-19. Salaries and Benefits has an increase of \$2,574 (1.5 percent) for staff equity and retention adjustments as well as an estimated increase in health insurance and FRS rate costs. Operating Expenses increases of \$1,345 (0.7 percent) are for higher software support and maintenance costs. A total of \$5,000 of this activity's budget is funded with Reserves to support non-recurring equipment purchases.

Program Allocations

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits (\$170,957)
- Operating Expenses (\$188,925)
 - Software maintenance services (\$97,011)
 - Ethernet charges (\$45,728)
 - Computer equipment (\$11,672)

Program Allocations

4.0 Regulation - This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource and surface water management permitting, permit administration and enforcement, and any delegated regulatory program.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this program.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

4.0 Regulation

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 2,343,491	\$ 2,364,060	\$ 2,313,308	\$ 2,790,224	\$ 2,795,203	\$ 4,979	0.2%
Other Personal Services	\$ 175,931	\$ 181,433	\$ 180,867	\$ 247,788	\$ 250,950	\$ 3,162	1.3%
Contracted Services	\$ 119,374	\$ 246,899	\$ 103,576	\$ 166,036	\$ 164,377	\$ (1,659)	-1.0%
Operating Expenses	\$ 543,192	\$ 517,416	\$ 433,800	\$ 552,923	\$ 550,368	\$ (2,555)	-0.5%
Operating Capital Outlay	\$ 96,605	\$ 28,357	\$ 60,673	\$ 96,060	\$ 96,060	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 3,278,593	\$ 3,338,165	\$ 3,092,224	\$ 3,853,031	\$ 3,856,958	\$ 3,927	0.1%

SOURCE OF FUNDS

Fiscal Year 2019-20 Preliminary

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 1,330,961	\$ -	\$ -	\$ -	\$ 1,452,834	\$ 11,408	\$ 2,795,203
Other Personal Services	\$ 52,808	\$ -	\$ -	\$ -	\$ 198,142	\$ -	\$ 250,950
Contracted Services	\$ 92,377	\$ -	\$ -	\$ -	\$ 72,000	\$ -	\$ 164,377
Operating Expenses	\$ 458,996	\$ -	\$ -	\$ -	\$ 91,372	\$ -	\$ 550,368
Operating Capital Outlay	\$ 96,060	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 96,060
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 2,566,640	\$ -	\$ -	\$ -	\$ 1,934,868	\$ 13,874	\$ 4,515,382

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	31.0	\$ 1,844,254	\$ 2,780,755	\$ 14,448	\$ 2,795,203
Other Personal Services	5.0	\$ 192,918	\$ 250,950	\$ -	\$ 250,950
Contracted Services	-	\$ -	\$ 164,377	\$ -	\$ 164,377
Operating Expenses			\$ 549,808	\$ 560	\$ 550,368
Operating Capital Outlay			\$ 70,060	\$ 26,000	\$ 96,060
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 3,815,950	\$ 41,008	\$ 3,856,958

WORKFORCE

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2018-2019 to 2019-2020	
	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Difference	% Change
Authorized Positions	32.0	32.0	32.0	31.0	31.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	5.0	5.0	5.0	5.0	5.0	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	37.0	37.0	37.0	36.0	36.0	0.0	0.00%

Program Allocations

Northwest Florida Water Management District

REDUCTIONS - NEW ISSUES

4.0 Regulation

Fiscal Year 2019-20

Preliminary Budget - January 15, 2019

FY 2018-19 Budget (Adopted)				36.00	\$3,853,031
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits				24,738	
1	Salaries and benefits - CUP and ERP programs	23,267			Change in benefit selections and allocation of staff time between projects
2	Salaries and benefits - IT Bureau	1,471			Realignment for GIS-reallocation and Director salary allocation
Other Personal Services				-	
Contracted Services				12,000	
3	Legal counsel	12,000			Completion of legal case
Operating Expenses				7,134	
4	R&M software	5,993			Realignment with actual expenditures
5	Auto insurance and postage	1,141			Reduction due to Districtwide allocations
Operating Capital Outlay				-	
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative F				-	
Debt				-	
Reserves				-	
TOTAL REDUCTIONS			0.00	\$ 43,872	
New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits				29,717	
1	Salaries and benefits - Wells Program	24,488			Change in benefit selections and allocation of staff time between projects, increase in health and FRS costs
2	Salaries and benefits - IT Bureau	5,229			Equity/retention adjustments
Other Personal Services				3,162	
3	OPS salaries and benefits - Regulatory Division	3,162			Increase in health insurance
Contracted Services				10,341	
4	Contractual services	10,341			Application/database conversion costs from Oracle
Operating Expenses				4,579	
5	Clothing/Uniforms	1,700			Adjustment to include district provided uniforms
6	Computer supplies, building supplies - Regulatory Division	1,475			Increase to align budget with projected expenses
7	Computer supplies - IT Bureau	1,304			Reallocation for GIS plotter supplies
8	Travel for training	100			Increase to align budget with projected expenses
Operating Capital Outlay				-	
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves				-	
TOTAL NEW ISSUES			0.00	\$ 47,799	
4.0 Regulation					
Total Workforce and Preliminary Budget for FY 2019-20					
			36.00	\$ 3,856,958	

Program Allocations

Changes and Trends

The Regulatory Services Division is committed to increasing productivity and efficiency at the lowest cost per activity ensuring that protection of our natural resources is achieved while providing the public with fair, consistent, and timely customer service. The District provides an online e-Permitting and e-Regulatory automated database for Water Use, Well Construction, Environmental Resource, and Surface Water Permitting. This enables the District's customers to apply for new permits, check the status of permit applications, and access information about existing permits online. Staff can evaluate applications and manage the permitting process in a shared database environment which has greatly increased efficiency. Expenditures for these services remain steady across fiscal years with a decrease in Operating Expenses for FY2017-18 due to the closure of the Tallahassee field office.

Budget Variances

This program's FY 2019-20 Preliminary Budget is \$3,927 (0.1 percent) higher than the FY 2018-19 Adopted Budget. The net increase is due to a \$9,410 increase in IT activities (Activity 4.5) offset by a \$5,483 decrease in Regulatory activities (Activities 4.1 through 4.4). Salaries and Benefits increased \$4,979 (0.2 percent) due to benefit selections and benefit rate increases in the Regulatory Division along with equity and retention adjustments in the IT Bureau. The increase in Other Personal Services for regulatory staff of \$3,162 (1.3 percent) is also due to benefit selections and benefit rate increases. The \$1,659 (1.0 percent) reduction in Contracted Services is the result of a \$12,000 decrease in legal expenses due to the conclusion of a legal case in the Regulatory Division, offset by a \$10,341 increase in the IT Bureau for application/database conversion costs. Operating Expenses has a net decrease of \$2,555 (0.5 percent) due to realignment of budget to better reflect actual expenses for uniforms, computer supplies, building supplies, vehicle insurance, postage, and repair and maintenance of software.

Major Budget Items

Major budget items for this program include the following (program categories >\$500,000 and activity/subactivity categories >\$100,000):

- Salaries and Benefits (\$2,795,203) (36.0 FTE)
- Operating Expenses (\$550,368)
 - Activity 4.4 Other Regulatory and Enforcement Activities (\$202,502)
 - Activity 4.5 Technology and Information Services (\$295,826)

Refer to the activity sections for details on major budget items.

Program Allocations

4.1 Consumptive Use Permitting - The review, issuance, renewal, and enforcement of water use permits.

District Description: Consumptive Use Permitting includes the review, issuance, renewal, and enforcement of water use permits. The terms Consumptive Use Permitting (CUP) and Water Use Permitting (WUP) are used interchangeably throughout the document.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

4.1 - Consumptive Use Permitting

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 477,025	\$ 488,872	\$ 525,987	\$ 536,366	\$ 529,597	\$ (6,769)	-1.3%
Other Personal Services	\$ 106	\$ -	\$ -	\$ 26,082	\$ 27,030	\$ 948	3.6%
Contracted Services	\$ 1,760	\$ 1,626	\$ 948	\$ 2,000	\$ 2,000	\$ -	0.0%
Operating Expenses	\$ 10,381	\$ 10,595	\$ 12,328	\$ 16,670	\$ 16,418	\$ (252)	-1.5%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 489,272	\$ 501,093	\$ 539,263	\$ 581,118	\$ 575,045	\$ (6,073)	-1.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 695,359	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 695,359

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

		Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits		\$ 529,597	\$ -	\$ 529,597
Other Personal Services		\$ 27,030	\$ -	\$ 27,030
Contracted Services		\$ 2,000	\$ -	\$ 2,000
Operating Expenses		\$ 16,418	\$ -	\$ 16,418
Operating Capital Outlay		\$ -	\$ -	\$ -
Fixed Capital Outlay		\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)		\$ -	\$ -	\$ -
Debt		\$ -	\$ -	\$ -
Reserves - Emergency Response		\$ -	\$ -	\$ -
TOTAL		\$ 575,045	\$ -	\$ 575,045

Program Allocations

Changes and Trends

The District continues to work with DEP to increase regulatory consistency in the Water Use Permitting (WUP) program. WUP has acquired an e-Permitting capability which has improved response time and overall staff productivity. The main changes over the years are reflected in personnel. The budget for Salaries and Benefits has increased due to benefit selection changes in FY 2016-17, and salary adjustments as well as the overlapping of personnel for training a retiree's replacement in FY 2017-18. The hire of a summer intern resulted in the \$106 Other Personal Services (OPS) charges in FY 2015-16. There has been one OPS position budgeted and vacant since FY 2016-17.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$6,073 (1.0 percent) lower than the FY 2019-20 Adopted Budget, mainly due to the decrease in Salaries and Benefits of \$6,769 (1.3 percent) from the change in benefit selections and allocation of staff time between projects, off set by the increase in Other Personal Services of \$948 (3.6 percent) due to the increase in health insurance.

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits (\$529,597)

Program Allocations

4.2 Water Well Construction Permitting and Contractor Licensing - The review, issuance, renewal, and enforcement of water well construction permits and regulation of contractor licensing.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

4.2 - Water Well Construction Permitting and Contractor Licensing

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 675,754	\$ 674,786	\$ 687,281	\$ 778,554	\$ 799,150	\$ 20,596	2.6%
Other Personal Services	\$ 238	\$ -	\$ -	\$ 24,830	\$ 25,778	\$ 948	3.8%
Contracted Services	\$ 8,447	\$ 6,408	\$ 1,265	\$ 15,500	\$ 15,500	\$ -	0.0%
Operating Expenses	\$ 5,943	\$ 7,781	\$ 9,318	\$ 14,487	\$ 14,447	\$ (40)	-0.3%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 690,381	\$ 688,975	\$ 697,864	\$ 833,371	\$ 854,875	\$ 21,504	2.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 983,597	\$ -	\$ -	\$ -	\$ 49,585	\$ -	\$ 1,033,182

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 793,468	\$ 5,682	\$ 799,150
Other Personal Services	\$ 25,778	\$ -	\$ 25,778
Contracted Services	\$ 15,500	\$ -	\$ 15,500
Operating Expenses	\$ 14,447	\$ -	\$ 14,447
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 849,193	\$ 5,682	\$ 854,875

Program Allocations

Changes and Trends

The Water Well Construction program continues its effort to improve customer service by implementing an e-Permitting well construction system with the SJRWMD and SRWMD. A summer intern resulted in the \$238 Other Personal Services (OPS) charges in FY 2015-16. There has been one OPS position budgeted and vacant since FY 2016-17. Contracted Services provides budget for online e-Permitting services and well abandonment activities which are performed on an as needed basis, reflected in the fluctuation of actual expenditures over the past three years. Operating Expenses have increased due to alignment in staff travel, continuing education, office supplies, District clothing and the National Groundwater Association membership.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$21,504 (2.6 percent) higher than the FY 2018-19 Adopted Budget. The increase of \$20,596 (2.6 percent) in Salaries and Benefits is due to changes in benefit selections and allocation of staff time between projects. Other Personal Services increases \$948 (3.8 percent) due to increased benefit rates

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits (\$799,150)

Program Allocations

4.3 Environmental Resource and Surface Water Permitting - The review, issuance, and enforcement of environmental resource and surface water permits

District Description: The District implements the permitting, compliance monitoring, and enforcement activities of surface water regulation programs, including: Environmental Resource Permitting; Regulation of Agricultural and Forestry Surface Water Management Projects; Works of the District; and Dam Safety.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

4.3 - Environmental Resource and Surface Water Permitting

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 971,911	\$ 994,959	\$ 881,265	\$ 1,221,696	\$ 1,209,090	\$ (12,606)	-1.0%
Other Personal Services	\$ 175,588	\$ 181,433	\$ 180,867	\$ 196,876	\$ 198,142	\$ 1,266	0.6%
Contracted Services	\$ 1,760	\$ 11,893	\$ 18,178	\$ 9,000	\$ 9,000	\$ -	0.0%
Operating Expenses	\$ 18,240	\$ 13,577	\$ 22,327	\$ 19,600	\$ 21,175	\$ 1,575	8.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 1,167,499	\$ 1,201,861	\$ 1,102,637	\$ 1,447,172	\$ 1,437,407	\$ (9,765)	-0.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 190,000	\$ -	\$ -	\$ -	\$ 1,537,706	\$ 13,874	\$ 1,741,580

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,204,997	\$ 4,093	\$ 1,209,090
Other Personal Services	\$ 198,142	\$ -	\$ 198,142
Contracted Services	\$ 9,000	\$ -	\$ 9,000
Operating Expenses	\$ 21,175	\$ -	\$ 21,175
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,433,314	\$ 4,093	\$ 1,437,407

Program Allocations

Changes and Trends

The Environmental Resource Permitting (ERP) program continues to decrease permitting time for applicants while maintaining the same resource protection standards. The implementation of the new database system has enabled process improvement and streamlining. Salaries and Benefits decreased in FY 2017-18 due to the reallocation of staff time and multiple vacant positions. The increase in Contracted Services for FY 2016-17 was for costs associated with appraisals for conservation easements. Legal costs for litigation services resulted in the increase in FY 2017-18.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$9,765 (0.7 percent) lower than the FY 2018-19 Adopted Budget. This is primarily due to a decrease in Salaries and Benefits of \$12,606 (1.0 percent) from changes in benefit selections. This decrease is offset by increases in Operating Expenses of \$1,575 (8.0 percent) from clothing/uniforms, building supplies and SunPass fees.

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits (\$1,209,090)
- Other Personal Services (\$198,142)

Program Allocations

4.4 Other Regulatory and Enforcement Activities - Regulatory and enforcement activities not otherwise categorized above.

District Description: This activity includes other regulatory service activities not associated with a specific permit and support for the regulatory activities. Costs include legal counsel; administrative hearings; office space rentals and associated costs; equipment rental; vehicle fuel and maintenance; and telecommunications expenses related to the District's regulatory functions.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

4.4 - Other Regulatory and Enforcement Activities

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 48,603	\$ 156,187	\$ 42,868	\$ 75,000	\$ 63,000	\$ (12,000)	-16.0%
Operating Expenses	\$ 234,432	\$ 255,634	\$ 171,281	\$ 201,651	\$ 202,502	\$ 851	0.4%
Operating Capital Outlay	\$ -	\$ 25,163	\$ 25,088	\$ 26,000	\$ 26,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 283,034	\$ 436,985	\$ 239,236	\$ 302,651	\$ 291,502	\$ (11,149)	-3.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 158,305	\$ -	\$ -	\$ -	\$ 133,197	\$ -	\$ 291,502

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 63,000	\$ -	\$ 63,000
Operating Expenses	\$ 201,942	\$ 560	\$ 202,502
Operating Capital Outlay	\$ -	\$ 26,000	\$ 26,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 264,942	\$ 26,560	\$ 291,502

Program Allocations

Changes and Trends

Operating Expenses increased in FY 2016-17 due to litigation costs. The legal case concluded the following year, resulting in a decrease in Operating Expenses in FY 2017-18. Operating Capital Outlay changes reflect truck and vehicle replacements for Regulatory staff.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$11,149 (3.7 percent) lower than the FY 2018-19 Adopted Budget. The reduction in Contracted Services of \$12,000 (16.0 percent) is due to the conclusion of a legal case in FY 2018-19. This increase is offset by a reduction in Operating Expenses of \$851 (0.4 percent) to realign budget with actual expenses.

Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Operating Expenses (\$202,502)
 - Building lease (\$97,500)
 - Fuel and lubricants (\$30,250)
 - Field office phone services (\$22,850)

Program Allocations

4.5 Technology and Information Services - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

4.5 - Technology and Information Services

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 218,801	\$ 205,443	\$ 218,775	\$ 253,608	\$ 257,366	\$ 3,758	1.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 58,804	\$ 70,785	\$ 40,316	\$ 64,536	\$ 74,877	\$ 10,341	16.0%
Operating Expenses	\$ 274,197	\$ 229,828	\$ 218,546	\$ 300,515	\$ 295,826	\$ (4,689)	-1.6%
Operating Capital Outlay	\$ 96,605	\$ 3,194	\$ 35,585	\$ 70,060	\$ 70,060	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 648,407	\$ 509,250	\$ 513,223	\$ 688,719	\$ 698,129	\$ 9,410	1.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 539,379	\$ -	\$ -	\$ -	\$ 214,380	\$ -	\$ 753,759

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 252,693	\$ 4,673	\$ 257,366
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 74,877	\$ -	\$ 74,877
Operating Expenses	\$ 295,826	\$ -	\$ 295,826
Operating Capital Outlay	\$ 70,060	\$ -	\$ 70,060
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 693,456	\$ 4,673	\$ 698,129

Program Allocations

Changes and Trends

The IT budget has been distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. IT has been in a support mode, maintaining technology that provides solutions to meet the business needs of the organization and replacing legacy systems with industry standard technology. Hardware and software is maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements. IT costs are shared among all divisions by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses. The changes in Contracted Services are primarily a result of a reallocation for application/database conversion costs. Operating Expenses decreased for this activity due to changes in ethernet charges and software support and maintenance. The overall decrease in Operating Capital Outlay results from a one-time purchase in FY2015-16 to improve infrastructure in the first year.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$9,410 (1.4 percent) higher than the FY 2018-19 Adopted Budget. The increase is due to an increase in Contracted Services of \$10,341 (16.0 percent) for application/database conversion costs offset by a decrease in Operating Expenses of \$4,689 (1.6 percent) for realignment with actual expenses. Salaries and Benefits increase \$3,758 (1.5 percent) as a result of equity and retention adjustments and realignment of GIS allocations in the IT Bureau.

Major Budget Items

Major budget items for this activity include the following (categories > \$100,000):

- Salaries and Benefits (\$257,366)
- Operating Expenses (\$295,826)
 - Software maintenance services (\$178,026)
 - Ethernet charges (\$63,465)
 - Computer equipment (\$15,345)

Program Allocations

5.0 Outreach - This program includes all environmental education activities, such as water conservation campaigns and water resources education; public information activities; all lobbying activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including related public service announcements and advertising in the media.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this program.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENSE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20
PRELIMINARY BUDGET - Fiscal Year 2019-20

5.0 Outreach

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 148,884	\$ 142,238	\$ 112,370	\$ 113,172	\$ 115,467	\$ 2,295	2.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 9,725	\$ 4,500	\$ -	\$ 4,775	\$ 4,775	\$ -	0.0%
Operating Expenses	\$ 3,947	\$ 8,663	\$ 10,306	\$ 15,612	\$ 15,612	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 162,555	\$ 155,401	\$ 122,676	\$ 133,559	\$ 135,854	\$ 2,295	1.7%

SOURCE OF FUNDS

Fiscal Year 2019-20 Preliminary

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 115,467	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 115,467
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 4,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,775
Operating Expenses	\$ 15,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,612
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 160,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,812

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	1.0	\$ 74,529	\$ 115,467	\$ -	\$ 115,467
Other Personal Services	0.0	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 4,775	\$ -	\$ 4,775
Operating Expenses			\$ 15,612	\$ -	\$ 15,612
Operating Capital Outlay			\$ -	\$ -	\$ -
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 135,854	\$ -	\$ 135,854

WORKFORCE

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

WORKFORCE CATEGORY	Fiscal Year					(Adopted-Tentative) 2017-2018 to 2018-2019	
	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Difference	% Change
Authorized Positions	2.0	2.0	2.0	1.0	1.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	-
Other Personal Services	0.0	0.0	0.0	0.0	0.0	0.0	-
Intern	0.0	0.0	0.0	0.0	0.0	0.0	-
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	-
TOTAL WORKFORCE	2.0	2.0	2.0	1.0	1.0	0.0	0.0%

Program Allocations

Northwest Florida Water Management District

REDUCTIONS - NEW ISSUES

5.0 Outreach

Fiscal Year 2019-20

Preliminary Budget - January 15, 2019

FY 2018-19 Budget (Adopted)				1.00	\$ 133,559
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits				-	
Other Personal Services				-	
Contracted Services				-	
Operating Expenses				250	
1	Printing and copying	250			Reduction to offset provision of budget for District clothing
Operating Capital Outlay				-	
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves				-	
TOTAL REDUCTIONS			0.00	\$ 250	
New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits				2,295	
1	Salaries and benefits	2,295			Health insurance and FRS rate increase estimate
Other Personal Services				-	
Contracted Services				-	
Operating Expenses				250	
2	Clothing/Uniforms	250			District-provided clothing
Operating Capital Outlay				-	
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves				-	
TOTAL NEW ISSUES			0.00	\$ 2,545	
5.0 Outreach					
Total Workforce and Preliminary Budget for FY 2019-20					
			1.00	\$ 135,854	

Program Allocations

Changes and Trends

Outreach, Program 5.0, has the smallest budget across the six programs. Actual expenses in Salaries and Benefits have decreased over the years due to turnover in FY 2016-17 followed by a reduction from two to one full-time position. The Contracted Services category shows decreases in FY 2016-17 from moving \$5,225 to Operating Expenses to budget costs of a governmental research and legislative monitoring website and in FY 2017-18 when the District was not charged by DEP to pay for shared Washington, D.C. legislative services. Budget remains in Contracted Services to cover these services in FY 2018-19 and FY 2019-20. Beginning in FY 2017-18, Program 5.0 began to pay for its share of printer/copier lease and computer equipment costs, also reflected in Operating Expenses. Budget for Operating Expenses has been higher than actual costs because of setting aside budget for professional printing and copying services. In prior years, the District had a large inventory of posters and brochures that were printed for water conservation and water resource educational events. As this inventory declines, expenditures for printing and copying will increase and therefore become more aligned with the approved budget.

Budget Variances

This program's FY 2019-20 Preliminary Budget is \$2,295 (1.7 percent) higher than the FY 2018-19 Adopted Budget. This variance reflects estimated health and Florida Retirement Service (FRS) rate adjustments, including annualization of FY 2018-19 health insurance rates to be determined in February 2019 and potential increases for health and FRS rates in FY 2019-20.

Major Budget Items

Major budget items for this program include the following:

- Salaries and Benefits (\$115,467) (1 FTE)
- Operating Expenses (\$10,112)

Program Allocations

5.2 Public Information - All public notices regarding water management district decision-making and Governing Board, basin board, and advisory committee meetings, public workshops, public hearings, and other district meetings; and factual information provided to the public and others by a water management district regarding district structure, functions, programs, budget, and other operational aspects of the district.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

5.2 - Public Information

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 148,884	\$ 142,238	\$ 112,370	\$ 113,172	\$ 115,467	\$ 2,295	2.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 3,752	\$ 3,288	\$ 4,931	\$ 10,112	\$ 10,112	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 152,635	\$ 145,526	\$ 117,301	\$ 123,284	\$ 125,579	\$ 2,295	1.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 150,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,537

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

		Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits		\$ 115,467	\$ -	\$ 115,467
Other Personal Services		\$ -	\$ -	\$ -
Contracted Services		\$ -	\$ -	\$ -
Operating Expenses		\$ 10,112	\$ -	\$ 10,112
Operating Capital Outlay		\$ -	\$ -	\$ -
Fixed Capital Outlay		\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)		\$ -	\$ -	\$ -
Debt		\$ -	\$ -	\$ -
Reserves - Emergency Response		\$ -	\$ -	\$ -
TOTAL		\$ 125,579	\$ -	\$ 125,579

Program Allocations

Changes and Trends

This activity consists of two budget categories: Salaries and Benefits and Operating Expenses. Actual expenses in Salaries and Benefits have decreased due to turnover in FY 2016-17 followed by a reduction from two to one full-time position. Beginning in FY 2017-18, Program 5.0 began to pay for its share of printer/copier lease and computer equipment costs, which is reflected in actual costs under Operating Expenses. Budget for Operating Expenses is much higher due to setting aside funds for professional printing and copying of media-related documents for public education and information events.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$2,295 (1.9 percent) higher than the FY 2018-19 Adopted Budget. This variance reflects estimated health and Florida Retirement Service (FRS) rate adjustments, including annualization of FY 2018-19 health insurance rates to be determined in February 2019 and potential increases for health and FRS rates in FY 2019-20.

Major Budget Items

Major budget items for this activity include the following:

- Salaries and Benefits (\$115,467)
- Operating Expenses (\$10,112)
 - Media/tracking subscription (\$2,750)
 - Printing and copying (\$1,750)
 - Rental and lease office equipment allocation (\$1,012)

Program Allocations

5.4 Lobbying/Legislative Affairs/Cabinet Affairs - Influencing or attempting to influence legislative action or non-action through oral or written communication or an attempt to obtain the goodwill of a member or employee of the Legislature. (See section 11.045, Florida Statutes) For purposes of the standard budget reporting format, this definition includes Federal legislative action or non-action.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this activity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

5.4 - Lobbying / Legislative Affairs / Cabinet Affairs

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 9,725	\$ 4,500	\$ -	\$ 4,775	\$ 4,775	\$ -	0.0%
Operating Expenses	\$ 195	\$ 5,375	\$ 5,375	\$ 5,500	\$ 5,500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 9,920	\$ 9,875	\$ 5,375	\$ 10,275	\$ 10,275	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 10,275	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,275

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 4,775	\$ -	\$ 4,775
Operating Expenses	\$ 5,500	\$ -	\$ 5,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 10,275	\$ -	\$ 10,275

Program Allocations

Changes and Trends

This activity consists of two budget categories: Contracted Services and Operating Expenses. The Contracted Services category shows decreases in FY 2016-17 from moving \$5,225 to Operating Expenses to budget costs of a governmental research and legislative monitoring website and in FY 2017-18 when the District was not charged by DEP to pay for shared Washington, D.C. legislative services. Budget remains in Contracted Services to cover these services in FY 2018-19 and FY 2019-20.

Budget Variances

No change is being proposed in the FY 2019-20 Preliminary Budget from the FY 2018-19 Adopted Budget.

Major Budget Items

Major budget items for this activity include the following:

- Contracted Services (\$4,775)
 - Legislative assistance in Washington, D.C. (\$4,775)
- Operating Expenses (\$5,500)
 - Governmental research and legislative monitoring website (\$5,225)

Program Allocations

6.0 District Management and Administration - This program includes all governing support; executive support; management information systems; unrestricted reserves; and general counsel, ombudsman, human resources, finance, audit, risk management, and administrative services.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this program.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

6.0 District Management and Administration

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 1,388,086	\$ 1,368,374	\$ 1,452,677	\$ 1,484,253	\$ 1,570,179	\$ 85,926	5.8%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 155,101	\$ 135,868	\$ 120,803	\$ 136,280	\$ 149,798	\$ 13,518	9.9%
Operating Expenses	\$ 256,033	\$ 223,697	\$ 234,918	\$ 284,210	\$ 274,690	\$ (9,520)	-3.3%
Operating Capital Outlay	\$ 62,844	\$ 2,076	\$ 22,438	\$ 45,608	\$ 45,608	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,862,065	\$ 1,730,014	\$ 1,830,835	\$ 1,950,351	\$ 2,040,275	\$ 89,924	4.6%

SOURCE OF FUNDS

Fiscal Year 2019-20 Preliminary

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 434,669	\$ 150,734	\$ -	\$ -	\$ -	\$ -	\$ 585,403
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000
Operating Expenses	\$ 59,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,770
Operating Capital Outlay	\$ 45,608	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,608
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 688,581	\$ 150,734	\$ -	\$ -	\$ -	\$ -	\$ 839,315

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	22.0	\$ 1,063,955	\$ 1,556,975	\$ 13,204	\$ 1,570,179
Other Personal Services	0.0	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 149,798	\$ -	\$ 149,798
Operating Expenses			\$ 274,690	\$ -	\$ 274,690
Operating Capital Outlay			\$ 45,608	\$ -	\$ 45,608
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 2,027,071	\$ 13,204	\$ 2,040,275

WORKFORCE

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

WORKFORCE CATEGORY	Fiscal Year					(Adopted -- Preliminary) 2018-2019 to 2019-2020	
	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Difference	% Change
Authorized Positions	23.0	23.0	23.0	22.0	22.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	-
Other Personal Services	0.5	0.5	0.0	0.0	0.0	0.0	-
Intern	0.0	0.0	0.0	0.0	0.0	0.0	-
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	-
TOTAL WORKFORCE	23.5	23.5	23.0	22.0	22.0	0.0	0.00%

Program Allocations

Northwest Florida Water Management District
REDUCTIONS - NEW ISSUES
6.0 District Management and Administration
Fiscal Year 2019-20
Preliminary Budget - January 15, 2019

FY 2018-19 Budget (Adopted)			22.00	\$ 1,950,351	
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits				-	
Other Personal Services				-	
Contracted Services				500	
1	Financial audits	500			Recognized savings from lower audit costs
Operating Expenses				13,195	
2	Clothing/Uniforms	7,000			Decentralized responsibility by moving from Administration Division to other Divisions
3	R&M Software	3,895			Realignment with actual expenditures
4	Staff travel	1,385			Less travel expected related to ACF litigation
5	General postage	765			Adjustment based on prior year usage
6	Personnel ads	150			Adjustment based on prior year usage
Operating Capital Outlay				-	
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves				-	
TOTAL REDUCTIONS			0.00	13,695	
New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits				85,926	
1	IT Bureau Salaries and benefits	37,712			Realignment of Division Director salary allocation and equity/retention adjustments
2	Administrative Division salaries and benefits	30,367			Health insurance and FRS rate increase estimate as well as new hire with family coverage (prior employee had single coverage)
3	Human Resources salaries and benefits	10,438			Potential retirement leave payout
4	Office of Executive Director salaries and benefits	7,409			Health insurance and FRS rate increase estimate
Other Personal Services				-	
Contracted Services				14,018	
5	IT Bureau - Other Contractual Services	12,018			Application/database conversion costs from Oracle
6	Legal counsel	2,000			Rule-making assistance for Administration Division
Operating Expenses				3,675	
7	Clothing/Uniforms	1,300			District-provided clothing for Board and employees
8	Legal ad for rules	850			Rule making ads for breach of contract rule
9	Continuing education and seminars	700			Alignment with prior year expenditures
10	Travel for training	500			Munis (District financial software) conference travel costs
11	Licenses	300			Notary certification for Agency Clerk and HR Administrator
12	Memberships/professional organizations	25			Cover costs for additional membership to FGFOA
Operating Capital Outlay				-	
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves				-	
TOTAL NEWISSUES			0.00	\$ 103,619	
6.0 District Management and Administration					
Total Workforce and Preliminary Budget for FY 2019-20					
			22.00	\$ 2,040,275	

Program Allocations

Changes and Trends

The Salaries and Benefits budget category makes up just over three-quarters (77.0 percent) of Program 6.0's budget, funding four full-time positions in the Office of Executive Director, nine full-time positions in the Division of Administration, and a portion of the nine full-time staff in the IT Bureau. Personnel costs have changed across the years due to turnover and benefit changes in FY 2015-16 and FY 2016-17, and a districtwide pay increase in line with salary increases for all State of Florida employees in FY 2017-18. The FY 2018-19 and FY 2019-20 budgets for Salaries and Benefits includes estimates for health and FRS rate increases, health selection changes, and leave payouts for potential retirements. Contracted Services and Operating Expenses have fluctuated based on administrative needs across IT, Human Resources, Accounting, Governing Board, and the Office of Executive Director. Budget is commonly higher than prior years' actual expenditures for reasons such as plans for purchases or services are revised or delayed. Changes in Operating Capital Outlay are due to changes in computer hardware costs. The Operating Capital Outlay decrease in FY 2016-17 was due to a planned purchase for additional disk storage that was delayed and budgeted again in FY 2017-18.

The combined budgets for Program 5.0, Outreach (\$135,854) and Program 6.0, District Management and Administration (\$2,040,275) represent 2.9 percent of the total budget proposed for FY 2019-20.

Budget Variances

This program's FY 2019-20 Preliminary Budget is \$89,924 (4.6 percent) higher than the FY 2018-19 Adopted Budget. This change is mainly due to the Salaries and Benefits category increase of \$85,926 that includes two retirement leave payouts, two changes in health insurance selections from individual to family, estimated health and FRS rate increases, and a retention equity pay adjustments in the IT Bureau. An increase in Contracted Services of \$13,518 consists of a request for additional legal counsel budget in Division of Administration for rule development efforts (\$1,500) and for IT Bureau's application/database conversion costs (\$12,018). The remaining variance in Program 6.0 is a decrease in Operating Expenses of \$9,520, mainly due to distributing budget for District-provided uniforms of \$7,000 from Division of Administration to all divisions, based on the District's uniform program.

Major Budget Items

Major budget items for this program include the following (categories > \$100,000):

- Salaries and Benefits (\$1,570,179) (22.0 FTE)
- Contracted Services (\$149,798)
- Operating Expenses (\$274,690)
 - Subactivity 6.1.4 Administrative Support (\$61,707)
 - Subactivity 6.1.9 Technology and Information Services (\$103,721)
 - Activity 6.4 Other - Tax Collector/Property Appraiser Fees (\$60,000)

Refer to the activity and subactivity sections for details on major budget items.

Program Allocations

6.1 Administrative and Operations Support - Executive management, executive support, Governing Board support, ombudsman, inspector general, general counsel, human resources, insurance, risk management, finance, accounting, procurement, budget, vehicle pool.

District Description: This activity includes executive management, executive support, Governing Board support, general counsel, inspector general, administrative support (general), procurement and contract administration, insurance, finance, accounting, budget, and human resources. In addition, this activity includes administrative and programmatic computer systems support, directs maintenance and replacement of equipment, hardware and software support, and includes the Geographic Information System (GIS) staff and systems support.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

6.1 - Administrative and Operations Support

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 1,388,086	\$ 1,368,374	\$ 1,452,677	\$ 1,484,253	\$ 1,570,179	\$ 85,926	5.8%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 155,101	\$ 135,868	\$ 120,803	\$ 136,280	\$ 149,798	\$ 13,518	9.9%
Operating Expenses	\$ 202,213	\$ 170,939	\$ 179,407	\$ 224,210	\$ 214,690	\$ (9,520)	-4.2%
Operating Capital Outlay	\$ 62,844	\$ 2,076	\$ 22,438	\$ 45,608	\$ 45,608	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 1,808,245	\$ 1,677,256	\$ 1,775,324	\$ 1,890,351	\$ 1,980,275	\$ 89,924	4.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 688,581	\$ 150,734	\$ -	\$ -	\$ -	\$ -	\$ 839,315

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,556,975	\$ 13,204	\$ 1,570,179
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 149,798	\$ -	\$ 149,798
Operating Expenses	\$ 214,690	\$ -	\$ 214,690
Operating Capital Outlay	\$ 45,608	\$ -	\$ 45,608
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,980,275	\$ 13,204	\$ 1,993,479

Program Allocations

Changes and Trends

Activity 6.1 differs from Program 6.0 only by the \$60,000 budgeted annually in 6.4 Other (Tax Collector/Property Appraiser Fees). Therefore, the Changes and Trends for Activity 6.1 align with those mentioned above for Program 6.0. Personnel costs have changed across the years due to turnover and benefit changes in FY 2015-16 and FY 2016-17, and a districtwide pay increase in line with salary increases for all State of Florida employees in FY 2017-18. The FY 2018-19 and FY 2019-20 budgets for Salaries and Benefits includes estimates for health and FRS rate increases, health selection changes, and leave payouts for potential retirements. Contracted Services and Operating Expenses have fluctuated based on administrative needs across IT, Human Resources, Accounting, Governing Board, and the Office of Executive Director. Budget is commonly higher than prior years' actual expenditures for reasons such as plans for purchases or services are revised or delayed. Changes in Operating Capital Outlay are due to changes in computer hardware costs. The OCO decrease in FY 2016-17 was due to a planned purchase for additional disk storage that was delayed and budgeted again in FY 2017-18.

Budget Variances

This activity's FY 2019-20 Preliminary Budget is \$89,924 (4.8 percent) higher than the FY 2018-19 Adopted Budget. This change is mainly due to the Salaries and Benefits category increase of \$85,926 that includes two retirement leave payouts, two changes in health insurance selections from individual to family, estimated health and FRS rate increases, and a retention equity pay adjustments in the IT Bureau. An increase in Contracted Services of \$13,520 consists of a request for additional legal counsel budget in Division of Administration for rule development efforts (\$1,500) and for IT Bureau's application/database conversion costs (\$12,018). The remaining variance in Program 6.0 is a decrease in Operating Expenses of \$9,520, mainly due to distributing budget for District-provided uniforms of \$7,000 from Division of Administration to all divisions, based on the District's uniform program.

Major Budget Items

Major budget items for this activity include the following (categories > \$100,000):

- Salaries and Benefits (\$1,570,179) (22.0 FTE)
- Contracted Services (\$149,798)
 - District independent auditor (\$42,000)
 - Internal Auditor/Inspector General (\$40,000)
 - Legal Counsel (\$31,093)
 - IT contracted services (\$23,205)
- Operating Expenses (\$214,690)
 - Software maintenance services (\$71,039)
 - Districtwide professional liability insurance (\$24,000)
 - Office of Executive Director staff travel (\$12,955)
 - Continuing Education (\$11,341)

Program Allocations

- Ethernet charges (\$10,051)
- Governing Board and legal counsel travel (\$10,000)
- Computer equipment (\$8,374)
- Required legal ads for budget proposals (\$8,350)

Program Allocations

6.1.1 Executive Direction - This subactivity includes the executive office, Governing Board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the Department of Environmental Protection, the Florida Legislature, and the Executive Office of the Governor.

District Description: This subactivity includes the executive office, Governing Board, and executive services support. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the Department of Environmental Protection, the Florida Legislature, and the Executive Office of the Governor.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

6.1.1 - Executive Direction

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 559,546	\$ 533,718	\$ 555,184	\$ 577,994	\$ 585,403	\$ 7,409	1.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 25,771	\$ 20,775	\$ 19,195	\$ 22,000	\$ 22,000	\$ -	0.0%
Operating Expenses	\$ 20,180	\$ 17,910	\$ 26,470	\$ 34,770	\$ 34,770	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 605,497	\$ 572,403	\$ 600,848	\$ 634,764	\$ 642,173	\$ 7,409	1.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 617,973	\$ 150,734	\$ -	\$ -	\$ -	\$ -	\$ 768,707

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 585,403	\$ -	\$ 585,403
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 22,000	\$ -	\$ 22,000
Operating Expenses	\$ 34,770	\$ -	\$ 34,770
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 642,173	\$ -	\$ 642,173

Program Allocations

Changes and Trends

Budget in this activity is for the Office of Executive Director. Salaries and Benefits changes across the years are due to a retirement leave payout in FY 2015-16, turnover and benefit changes in FY 2015-16 through FY 2017-18, as well as a districtwide pay increase in line with salary increases for all State of Florida employees and one merit pay adjustment in FY 2017-18. Variations in actual costs for Contracted Services across the years have been the result of legal counsel needs, while those in Operating Expenses have been driven by Board and executive management travel obligations.

Budget Variances

This subactivity's FY 2019-20 Preliminary Budget is \$7,409 (1.2 percent) higher than the FY 201819 Adopted Budget. This variance reflects estimated health and Florida Retirement Service (FRS) rate adjustments, including annualization of FY 2018-19 health insurance rates to be determined in February 2019 and potential increases for health and FRS rates in FY 2019-20. As addressed under Section III.C.2 Adequacy of Fiscal Resources, this subactivity is funded with \$150,734 in Reserves.

Major Budget Items

Major budget items for this subactivity include the following:

- Salaries and Benefits (\$585,403)
- Operating Expenses (\$34,770)
 - Office of Executive Director staff travel (\$12,955)
 - Governing Board and legal consultant travel (\$10,000)

Program Allocations

6.1.4 Administrative Support - This subactivity includes finance, budget, accounting, risk management, and document services which provides districtwide print and mail services, all aspects of records management and imaging services.

District Description: This subactivity includes administrative support (general), procurement and contract administration, risk assessment, insurance, finance, accounting, and budget.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

6.1.4 - Administrative Support

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 613,168	\$ 633,357	\$ 654,642	\$ 687,443	\$ 717,810	\$ 30,367	4.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 90,240	\$ 84,830	\$ 88,150	\$ 96,000	\$ 97,500	\$ 1,500	1.6%
Operating Expenses	\$ 58,590	\$ 41,518	\$ 43,607	\$ 67,332	\$ 61,707	\$ (5,625)	-8.4%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 761,998	\$ 759,705	\$ 786,399	\$ 850,775	\$ 877,017	\$ 26,242	3.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 715,814	\$ 1,996	\$ 717,810
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 97,500	\$ -	\$ 97,500
Operating Expenses	\$ 61,707	\$ -	\$ 61,707
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 875,021	\$ 1,996	\$ 877,017

Program Allocations

Changes and Trends

Budget in this subactivity is for the Division of Administration. Salaries and Benefits changes across the years are due to general salary and benefit changes in FY 2015-16 through FY 2017-18. Decreases in non-labor costs were recognized in FY 2016-17 from lower professional liability costs and allocation of postage costs to other divisions (Operating Expenses) as well as less work required of the Inspector General and removal of budget used for a prior year actuarial study (Contracted Services). However, expenses in these categories increased in FY 2017-18 for legal ads (Operating Expenses) and legal counsel services (Contracted Services) relating to two Requests for Proposals – Inspector General and independent audit services.

Budget Variances

This subactivity's FY 2019-20 Preliminary Budget is \$26,242 (3.1 percent) higher than the FY 2018-19 Adopted Budget. This change is mainly due to the Salaries and Benefits category increase of \$30,367 that includes a retirement leave payout, a change in health insurance selections from individual to family, and estimated health and FRS rate increases. Contracted Services has a net increase of \$1,500 attributable to a request for additional legal counsel budget in Division of Administration for rule development efforts (\$1,500) offset by a cost savings for lower internal audit costs. A decrease in Operating Expenses is mainly due to distributing budget for District-provided uniforms from Division of Administration to all divisions, based on the District's uniform program. Small increases for training, legal ads, and notary certification are also included in the Operating Expenses category.

Major Budget Items

Major budget items for this subactivity include the following:

- Salaries and Benefits (\$717,810)
- Contracted Services (\$97,500)
 - District independent auditor (\$42,000)
 - Internal Auditor/Inspector General (\$40,000)
 - Other postemployment benefits actuarial study (\$5,500)

Program Allocations

6.1.7 Human Resources - This subactivity provides human resources support for the District.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this subactivity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

6.1.7 - Human Resources

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 91,708	\$ 94,449	\$ 97,009	\$ 99,315	\$ 109,753	\$ 10,438	10.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 4,450	\$ 4,290	\$ 3,548	\$ 6,000	\$ 6,000	\$ -	0.0%
Operating Expenses	\$ 7,500	\$ 9,356	\$ 10,027	\$ 14,492	\$ 14,492	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 103,658	\$ 108,095	\$ 110,584	\$ 119,807	\$ 130,245	\$ 10,438	8.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 101,581	\$ 8,172	\$ 109,753
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 6,000	\$ -	\$ 6,000
Operating Expenses	\$ 14,492	\$ -	\$ 14,492
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 122,073	\$ 8,172	\$ 130,245

Program Allocations

Changes and Trends

The Salaries and Benefits category represents one full-time Human Resources Administrator with actual costs reflecting adjustments in the position's retirement rate and insurance premium. Contracted Services experienced less costs for legal counsel and professional recruitment across the last few years, while Operating Expenses incurred higher costs due to moving from an owned copier/printer to one on a lease and the purchase of employee service recognition awards.

Budget Variances

This subactivity's FY 2019-20 Preliminary Budget is \$10,438 (8.7 percent) higher than the FY 2018-19 Adopted Budget. This change is in the Salaries and Benefits category that includes a retirement leave payout and estimated health and FRS rate increases.

Major Budget Items

Major budget items for this subactivity include the following:

- Salaries and Benefits (\$109,753)
- Operating Expenses (\$14,492)
 - Continuing Education (\$4,000)
 - Legal ads – personnel (\$2,092)
 - Leased copier/printer (\$1,900)

Program Allocations

6.1.9 Technology and Information Services - This subactivity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

District Description: The description above accurately reflects all of the budgeted activities the District has captured under this subactivity.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

6.1.9 - Technology and Information Services

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ 123,664	\$ 106,849	\$ 145,843	\$ 119,501	\$ 157,213	\$ 37,712	31.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 34,641	\$ 25,972	\$ 9,910	\$ 12,280	\$ 24,298	\$ 12,018	97.9%
Operating Expenses	\$ 115,943	\$ 102,155	\$ 99,303	\$ 107,616	\$ 103,721	\$ (3,895)	-3.6%
Operating Capital Outlay	\$ 62,844	\$ 2,076	\$ 22,438	\$ 45,608	\$ 45,608	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 337,091	\$ 237,053	\$ 277,494	\$ 285,005	\$ 330,840	\$ 45,835	16.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ 45,608	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,608

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 154,177	\$ 3,036	\$ 157,213
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 24,298	\$ -	\$ 24,298
Operating Expenses	\$ 103,721	\$ -	\$ 103,721
Operating Capital Outlay	\$ 45,608	\$ -	\$ 45,608
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 327,804	\$ 3,036	\$ 330,840

Program Allocations

Changes and Trends

The IT budget has been distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. IT has been in a support mode, maintaining technology that provides solutions to meet the business needs of the organization and replacing legacy systems with industry standard technology. Hardware and software is maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements. IT costs are shared among all divisions by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses.

Budget Variances

This subactivity's FY 2019-20 Preliminary Budget is \$45,835 (16.1 percent) higher than the FY 2018-19 Adopted Budget. This budget reflects a net increase from an increase of \$37,712 (31.6 percent) for GIS-reallocation and realignment of Division Director salary allocation, and in Contracted Services of \$12,018 (97.9 percent) for application/database conversion costs. This is offset by a reduction on operating expenses \$3,895 (3.6 percent) for realignment with actual expenses.

Major Budget Items

Major budget items for this activity include the following:

- Salaries and Benefits (\$157,213)
- Operating Expenses (\$103,721)
 - Software maintenance services (\$71,039)
 - Ethernet charges (\$10,051)
 - Computer equipment (\$8,374)

Program Allocations

6.4 Other - (Tax Collector/Property Appraiser Fees) - Tax collector/property appraiser fees.

District Description: This category includes fees charged by the tax collectors and property appraisers of the 16 counties within the District's jurisdiction. These fees are to compensate the counties for their costs associated with the noticing, collection, and remittance of ad valorem tax revenues on behalf of and to the District.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

6.4 - Other - (Tax Collector / Property Appraiser Fees)

	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Actual-Audited)	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Difference in \$ (Adopted -- Preliminary)	% of Change (Adopted -- Preliminary)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 53,820	\$ 52,758	\$ 55,511	\$ 60,000	\$ 60,000	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 53,820	\$ 52,758	\$ 55,511	\$ 60,000	\$ 60,000	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2019-20 Preliminary	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2019-20 Preliminary

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 60,000	\$ -	\$ 60,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 60,000	\$ -	\$ 60,000

Program Allocations

Changes and Trends

Fees paid to the property appraisers are based on a percent of their approved budget and the District's share of ad valorem taxes levied. Tax collectors are paid based on the amount of taxes collected. As the property appraisers' budgets and/or the District's share of ad valorem taxes levied continue to increase, so will the budget for this activity.

Budget Variances

This activity represents a continued level of service consistent with FY 2018-19.

Major Budget Items

Major budget items for this activity include the following:

- Operating Expenses (\$60,000)

Program Allocations

B. District Specific Programs

1. District Springs Program

The District is home to three Outstanding Florida Springs and numerous other Florida Springs. Since FY 2013-14, with funds from the Legislature and District and cooperator matching funds, the District has shown a commitment to funding springs restoration projects. The figures reflected below are included in, not in place of, the funding amounts in Programs 1.0 – 6.0.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

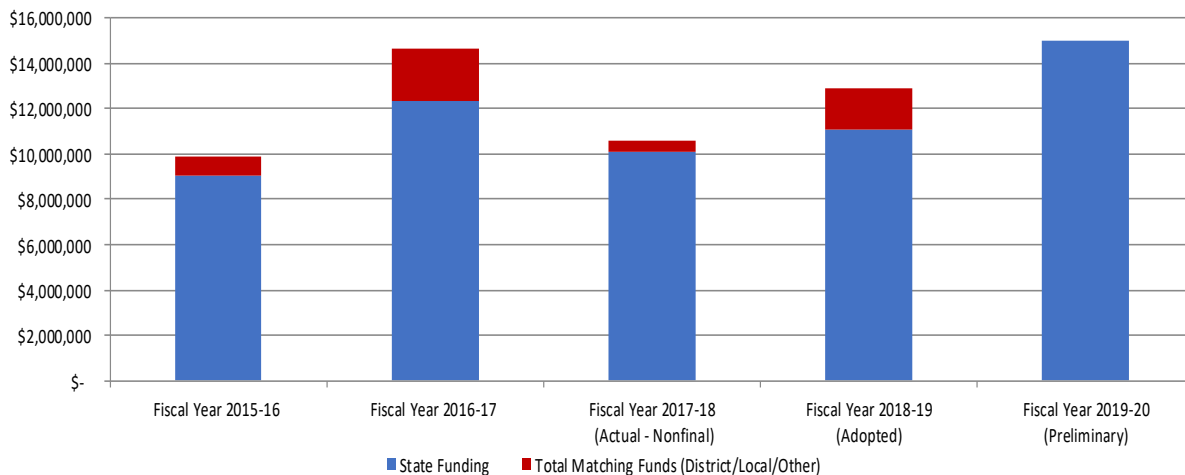
Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

Springs Program

	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18 (Actual - Nonfinal)	Fiscal Year 2018-19 (Adopted)	Fiscal Year 2019-20 (Preliminary)	Total
State Funding	\$ 9,021,221	\$ 12,338,200	\$ 10,093,106	\$ 11,061,329	\$ 15,000,000	\$ 57,513,856
Total Matching Funds (District/Local/Other)	\$ 833,333	\$ 2,283,333	\$ 522,000	\$ 1,855,833	\$ -	\$ 5,494,499
TOTAL	\$ 9,854,554	\$ 14,621,533	\$ 10,615,106	\$ 12,917,162	\$ 15,000,000	\$ 63,008,355

Springs Funding From FY 2015-16 through FY 2019-20



Note: The FY 2019-20 Preliminary Budget amount is based on prior year's funding levels and 2017 Legislative appropriations. This amount may be amended when actual projects are finalized.

Program Allocations

C. Program Allocations by Area of Responsibility

Subsection 373.535(1)(a)2., Florida Statutes, requires the District to report the total estimated amount in the District budget for each area of responsibility (AOR). All programs and activities at water management districts are categorized by four AORs: water supply, water quality, flood protection and floodplain management, and natural systems.

Expenditures in the four AORs are provided only at the program level. These AOR (water supply, water quality, flood protection and floodplain management, and natural systems) expenditures are estimates only and have been allocated among the programs, since a project may serve more than one purpose.

Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each AOR.

The following tables provide the AOR expenditures for fiscal years 2017-18 Actual-Nonfinal, 2018-19 Adopted, and 2019-20 Preliminary Budget.

Program Allocations

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2017-18 (Actual - Nonfinal)

PRELIMINARY BUDGET - Fiscal Year 2019-20

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2017-18 (Actual - Nonfinal)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$4,257,539	\$870,932	\$1,390,091	\$2,206,177	\$2,264,766
1.1 - District Water Management Planning	1,711,304	X	X	X	X
1.1.1 Water Supply Planning	136,525	X	X		
1.1.2 Minimum Flows and Levels	1,063,000	X	X		X
1.1.3 Other Water Resources Planning	511,778	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	731,332	X	X	X	X
1.3 - Technical Assistance	1,407,019	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	407,884	X	X	X	X
2.0 Land Acquisition, Restoration and Public Works	\$10,547,562	\$4,693,721	\$25,070,516	\$8,135,924	\$14,979,605
2.1 - Land Acquisition	738,566	X	X	X	X
2.2 - Water Source Development	2,782,677	X	X		X
2.2.1 Water Resource Development Projects	179,907	X	X		X
2.2.2 Water Supply Development Assistance	2,602,770	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	6,827,217		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	5,022	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	140,964	X	X	X	X
2.7 - Technology & Information Service	53,117	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$3,175,369	\$536,256	\$1,137,059	\$1,118,275	\$1,118,275
3.1 - Land Management	2,411,249	X	X	X	X
3.2 - Works	1,470		X		
3.3 - Facilities	343,459	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	23,395	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	395,795	X	X	X	X
4.0 Regulation	\$3,092,224	\$1,573,719	\$1,088,453	\$487,708	\$703,150
4.1 - Consumptive Use Permitting	539,263	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	697,864	X	X		X
4.3 - Environmental Resource and Surface Water Permitting	1,102,637	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	239,236	X	X	X	X
4.5 - Technology & Information Service	513,223	X	X	X	X
5.0 Outreach	\$122,676	\$33,390	\$33,390	\$33,390	\$33,390
5.1 - Water Resource Education	0	X	X	X	X
5.2 - Public Information	117,301	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	5,375	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$21,195,369</i>				
6.0 District Management and Administration	\$1,830,835				
6.1 - Administrative and Operations Support	1,775,324				
6.1.1 - Executive Direction	600,848				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	786,399				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	110,584				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	277,494				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	55,511				
TOTAL	\$23,026,204				

Program Allocations

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2018-19 (Adopted)

PRELIMINARY BUDGET - Fiscal Year 2019-20

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2018-19 (Adopted)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	6,731,966	870,932	1,278,307	2,262,070	2,320,658
1.1 - District Water Management Planning	2,516,762	X	X	X	X
1.1.1 Water Supply Planning	184,575	X	X		
1.1.2 Minimum Flows and Levels	1,773,263	X	X		X
1.1.3 Other Water Resources Planning	558,924	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	948,517	X	X	X	X
1.3 - Technical Assistance	2,720,043	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	546,644	X	X	X	X
2.0 Land Acquisition, Restoration and Public Works	52,879,766	6,375,539	23,388,698	8,135,924	14,979,605
2.1 - Land Acquisition	13,659,135	X	X	X	X
2.2 - Water Source Development	2,886,073	X	X		X
2.2.1 Water Resource Development Projects	1,164,062	X	X		X
2.2.2 Water Supply Development Assistance	1,722,011	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	33,636,371		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	150,000	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	2,475,217	X	X	X	X
2.7 - Technology & Information Service	72,970	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	3,909,865	536,256	1,137,059	1,118,275	1,118,275
3.1 - Land Management	2,910,093	X	X	X	X
3.2 - Works	18,784		X		
3.3 - Facilities	399,358	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	56,064	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	525,566	X	X	X	X
4.0 Regulation	3,853,031	1,573,719	1,088,453	487,708	703,150
4.1 - Consumptive Use Permitting	581,118	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	833,371	X	X		X
4.3 - Environmental Resource and Surface Water Permitting	1,447,172	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	302,651	X	X	X	X
4.5 - Technology & Information Service	688,719	X	X	X	X
5.0 Outreach	133,559	33,390	33,390	33,390	33,390
5.1 - Water Resource Education	0	X	X	X	X
5.2 - Public Information	123,284	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	10,275	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>67,508,187</i>				
6.0 District Management and Administration	1,950,351				
6.1 - Administrative and Operations Support	1,890,351				
6.1.1 - Executive Direction	634,764				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	850,775				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	119,807				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	285,005				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	60,000				
TOTAL	69,458,538				

Program Allocations

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2019-20 (Preliminary)

PRELIMINARY BUDGET - Fiscal Year 2019-20

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2019-20 (Preliminary)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	7,027,611	916,490	1,342,618	2,258,558	2,509,945
1.1 - District Water Management Planning	2,754,687	X	X	X	X
1.1.1 Water Supply Planning	190,417	X	X		
1.1.2 Minimum Flows and Levels	1,987,537	X	X		X
1.1.3 Other Water Resources Planning	576,733	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	1,072,137	X	X	X	X
1.3 - Technical Assistance	2,677,285	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	523,502	X	X	X	X
2.0 Land Acquisition, Restoration and Public Works	56,759,695	4,992,101	27,451,669	7,753,708	16,562,217
2.1 - Land Acquisition	9,155,831	X	X	X	X
2.2 - Water Source Development	1,441,343	X	X		X
2.2.1 Water Resource Development Projects	969,470	X	X		X
2.2.2 Water Supply Development Assistance	471,873	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	43,557,808		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	100,000	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	2,432,063	X	X	X	X
2.7 - Technology & Information Service	72,650	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	4,205,723	564,335	1,220,745	1,210,322	1,210,322
3.1 - Land Management	3,229,932	X	X	X	X
3.2 - Works	10,423		X		
3.3 - Facilities	423,989	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	56,030	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	485,349	X	X	X	X
4.0 Regulation	3,856,958	1,584,566	1,086,340	485,408	700,644
4.1 - Consumptive Use Permitting	575,045	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	854,875	X	X		X
4.3 - Environmental Resource and Surface Water Permitting	1,437,407	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	291,502	X	X	X	X
4.5 - Technology & Information Service	698,129	X	X	X	X
5.0 Outreach	135,854	33,964	33,964	33,964	33,964
5.1 - Water Resource Education	0	X	X	X	X
5.2 - Public Information	125,579	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	10,275	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>71,985,841</i>				
6.0 District Management and Administration	2,040,275				
6.1 - Administrative and Operations Support	1,980,275				
6.1.1 - Executive Direction	642,173				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	877,017				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	130,245				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	330,840				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	60,000				
TOTAL	74,026,116				

Summary of Staffing Levels

V. Summary of Staffing Levels

This section summarizes workforce levels at the District from FY 2015-16 to FY 2019-20.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SUMMARY OF WORKFORCE

Fiscal Years 2015-16, 2016-17, 2017-18, 2018-19, and 2019-20

PRELIMINARY BUDGET - Fiscal Year 2019-20

PROGRAM	WORKFORCE CATEGORY	2015-16 to 2019-20							Adopted to Preliminary 2018-19 to 2019-20	
		Difference	% Change	2015-16	2016-17	2017-18	2018-19	2019-20	Difference	% Change
All Programs	Authorized Positions	(1.0)	-0.99%	101.0	101.0	101.0	100.0	100.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	9.4	9.4	9.4	9.4	9.4	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(1.0)	-0.91%	110.4	110.4	110.4	109.4	109.4	-	0.00%
										-
Water Resource Planning and Monitoring	Authorized Positions	2.0	9.52%	21.0	22.0	22.0	24.0	23.0	(1.0)	-4.17%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	0.5	50.00%	1.0	1.5	1.5	1.5	1.5	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(1.0)	-4.55%	22.0	23.5	23.5	25.5	24.5	(1.0)	-3.92%
										-
Land Acquisition, Restoration and Public Works	Authorized Positions	-	0.00%	7.0	6.0	6.0	6.0	7.0	1.0	16.67%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	1.0	0.5	1.0	1.0	1.0	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(1.0)	-12.50%	8.0	6.5	7.0	7.0	8.0	1.0	14.29%
										-
Operations and Maintenance of Lands and Works	Authorized Positions	-	0.00%	16.0	16.0	16.0	16.0	16.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	1.9	1.9	1.9	1.9	1.9	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-	0.00%	-	-	-	-	-	-	
	TOTAL WORKFORCE	(1.0)	-5.59%	17.9	17.9	17.9	17.9	17.9	-	0.00%
										-
Regulation	Authorized Positions	(1.0)	-3.13%	32.0	32.0	32.0	31.0	31.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	5.0	5.0	5.0	5.0	5.0	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(1.0)	-2.70%	37.0	37.0	37.0	36.0	36.0	-	0.00%
										-
Outreach	Authorized Positions	(1.0)	-50.00%	2.0	2.0	2.0	1.0	1.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(1.0)	-50.00%	2.0	2.0	2.0	1.0	1.0	-	0.00%
										-
Management and Administration	Authorized Positions	(1.0)	-4.35%	23.0	23.0	23.0	22.0	22.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(0.5)	-100.00%	0.5	0.5	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(1.0)	-4.26%	23.5	23.5	23.0	22.0	22.0	-	0.00%

Performance Measures

VI. Performance Measures

This section presents a selection of process performance measurements that were developed through a joint effort with the Department of Environmental Protection and all five water management districts. These measures reflect three of the core mission areas of the District – natural systems, water quality, and water supply – as well as mission support activities. The information is reported as of the end of FY 2017-18 and is in a standard format developed for this report.

Overall Goal: The District budget maintains core missions and prioritized programs are administered both effectively and efficiently.

A. Natural Systems

Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems.

Natural System Objective 1: Maintain the integrity and functions of water resources and related natural systems.

- Number of Minimum Flows and Minimum Water Levels (MFLs) and Reservations, by water body type, established annually (fiscal year) and cumulatively.
- Number and percentage of water bodies meeting their adopted MFLs.

Annual Measures	Fiscal Year 17-18	
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively	Annual	Cumulative
Aquifer	0	0
Estuary	0	0
Lake	0	0
River	0	2
Spring	0	0
Wetland	0	0
Number and percentage of water bodies meeting their adopted MFLs	Annual	Percent
Number of water bodies meeting MFLs	0	0.00%
Number of water bodies with adopted MFLs	0	

Performance Measures

Natural System Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.

- For waterbodies not meeting their adopted MFLs, the number and percentage of those water bodies within an adopted or approved recovery or prevention strategy.

For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted recovery or prevention strategy.	Annual	Percent
Number of water bodies with an adopted recovery or prevention strategy	0	0.00%
Number of water bodies supposed to have an adopted recovery or prevention strategy	0	

Performance Measures

B. Water Quality

Primary Goal: To achieve and maintain surface water quality standards.

Water Quality Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing.

- For closed applications, median time to process Environmental Resource Permits (ERPs) by permit type and total.
- For ERPs, cost to issue permit for all permit types.
- For ERPs, in-house application to staff ratio for all permit types.

Northwest Florida Water Management District
PERFORMANCE MEASURES - WATER QUALITY
 Fiscal Year 17-18 End of Year Performance Data
 Preliminary Budget - January 15, 2019

Water Quality Primary Goal: To achieve and maintain surface water quality standards

WQ Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY 17-18 Annualized Performance	
For closed applications, the median time to process ERP by permit type and total.	Median		Median		Median		Median		Median	
Exemptions and noticed general permits	2.84		4.00		11.00		3.00		4.00	
Individually processed permits	14.50		14.50		19.00		15.00		16.00	
All authorizations combined	8.00		8.00		16.00		9.00		11.00	
For ERPs, cost to issue permit for all permit types	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost	Number	Cost/Permit
Total cost	\$29,070.88	\$240.26	\$29,297.24	\$268.78	\$32,436.56	\$277.24	\$29,182.63	\$235.34	\$119,987.31	\$254.75
Number of permits	121		109		117		124		471	
For ERP, In-House Application to Staff Ratio for All Permit Types	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	121	75.63	109	65.27	117	67.63	124	77.50	471	71.36
Number of staff for the permit area	1.60		1.67		1.73		1.60		6.60	

Performance Measures

C. Water Supply

Primary Goal: To ensure a safe and adequate source of water for all users.

Water Supply Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.

- Districtwide, estimated amount of water (million gallons per day) made available through projects that the District has constructed or contributed funding to, excluding conservation projects.
- Uniform residential per capita water use (Public Supply) by District (gallons per capita per day).

Annual Measure	Fiscal Year 17-18
District-wide, the quantity (mgd) of the 2010-2030 Public Supply increase in demand that has been met, excluding water conservation projects	MGD
	24.69
Uniform residential per capita water use (Public Supply) by District	GPCD
	78.36

Performance Measures

Water Supply Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.

- For closed applications, median time to process Consumptive Use Permits (CUPs) by permit type and total.
- For CUPs, cost to issue permit for all permit types.
- For CUPs, in-house application to staff ratio for all permit types.

Northwest Florida Water Management District
PERFORMANCE MEASURES - WATER SUPPLY
 Fiscal Year 17-18 End of Year Performance Data
 Preliminary Budget - January 15, 2019

Water Supply Primary Goal: To ensure a safe and adequate source of water for all users

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.	
Annual Measure	Fiscal Year 17-18
District-wide, the quantity (mgd) of the 2010-2030 Public Supply increase in demand that has been met, excluding water conservation projects	MGD
	24.69
Uniform residential per capita water use (Public Supply) by District	GPCD
	78.36

WS Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY17-18 Annualized Performance	
For closed applications, the median time to process CUP by permit type and total.	Median		Median		Median		Median		Median	
Individually processed permits (all sizes)	4.00		3.00		4.00		3.00		3.50	
All authorizations combined	4.00		3.00		4.00		3.00		3.00	
For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures)	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost
Total cost	\$8,152.84	\$301.96	\$8,564.97	\$244.71	\$10,287.69	\$270.73	\$8,004.36	\$216.33		\$255.55
Number of permits	27		35		38		37		137	
For CUP, In-House application to staff ratio for all permit types (Metric - Report Quarterly Measures)	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	27	54.00	35	63.64	38	62.30	37	74.00	137	63.43
Number of staff for the permit area	0.50		0.55		0.61		0.50		2.16	

Performance Measures

D. Mission Support

Primary Goal: Support District core programs both effectively and efficiently.

Mission Support Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.

- Administrative costs as a percentage of total expenditures (cumulative totals reported for each quarter during a fiscal year).

Annual Measure	Fiscal Year 17-18	
	Number	Percentage
Administrative Costs as a Percentage of Total Expenditures		
Administrative Costs	\$1,185,844	5.27%
Total expenditures	\$22,493,021	

Basin Budgets

VII. Basin Budgets

Not applicable to Northwest Florida Water Management District.

Appendices

VIII. Appendices

A. Related Reports

The following table includes a list of reports provided to the state that support the District's Annual Service Budget. Also, included are the due dates and the District's contact information

PLAN/REPORT/ACTIVITY	DUE DATE	CONTACT	E-MAIL/TELEPHONE
Preliminary Budget	Annually January 15	Wendy Dugan	wendy.dugan@nwfwater.com
Florida Department of Transportation (FDOT) Mitigation Plan	Annually March 1	Carlos Herd	carlos.herd@nwfwater.com
Consolidated Annual Report (CAR)	Annually March 1	Carlos Herd	carlos.herd@nwfwater.com
Five-year Capital Improvement Plan	Annually March 1	Lennie Zeiler	lennie.zeiler@nwfwater.com
Florida Forever Land Acquisition Work Plan	Annually March 1	Lennie Zeiler	lennie.zeiler@nwfwater.com
Tentative Budget	Annually August 1	Wendy Dugan	wendy.dugan@nwfwater.com
Minimum Flows and Minimum Water Levels Priority List	Annually November 15	Carlos Herd	carlos.herd@nwfwater.com
Regulatory Plan	Annually October 1	Lyle Seigler	lyle.seigler@nwfwater.com
Five-Year Water Resource Development Work Program	Within 30 days of the date of the adopted budget (Last updated 10/27/17)	Carlos Herd	carlos.herd@nwfwater.com
Strategic Water Management Plan	Annually November 30	Carlos Herd	carlos.herd@nwfwater.com
Regional Water Supply Plan	Every Five Years (Last Updated 2012, 2014)	Carlos Herd	carlos.herd@nwfwater.com
SWIM Plans (all)	As needed (Last Updated 2017-18)	Carlos Herd	carlos.herd@nwfwater.com

Appendices

B. Alternative Water Supply Funding

Pursuant to Section 373.707(6)(a), F.S., the District has reviewed its funding for Alternative Water Supply (AWS) projects, as summarized below. For the FY 2019-20 Preliminary Budget, there is \$0.00 of funding from the Water Protection and Sustainability Trust Fund included in the below table.

Alternative Water Supply (AWS) Funding in Northwest Florida FY 2019-20 Preliminary Budget

Funding Source	Amount of Funding	Percent of Total
District Funding for AWS	\$500,000	100%
State Funding for AWS	\$0	0%
Total Funding for AWS	\$500,000	100%

Appendices

C. Project Worksheets

Not applicable to the FY 2019-20 Preliminary Budget submission. The project worksheet will be included in the FY 2019-20 Tentative Budget submission.

Appendices

D. Outstanding Debt

Not applicable to Northwest Florida Water Management District.

Appendices

E. Consistency Issues for Fiscal Year 2019-20

1. Prior Fiscal Years' Summary

In FY 2011-12 the five water management districts agreed to and implemented a tiered management classification and performance metrics.

In FY 2012-13 the management tiers were re-evaluated based on district size, scope, and programs of each district. The tiers are set at SFWMD Tier 1, SWFWMD and SJRWMD at Tier 2, and NFWWMD and SRWMD at Tier 3. The Tier 2 and Tier 3 districts have all adopted common pay grades, which facilitates the development of more consistent nomenclature for positions. Initially, the Tier 2 districts achieved pay grade consistency for approximately 50 jobs, particularly jobs in information technology, engineering and science.

Additionally, the performance metrics were evaluated annually and in FY 2014-15 were finalized to include 7 CUP, 9 ERP, 1 Mission Support, 3 Natural Systems, and 3 Water Supply metrics for a total of 25 combined quarterly and annual metrics.

In addition to the structure, nomenclature, and performance metrics standards, the districts also adopted the Department of Management Services (DMS) Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost, and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a mileage (hours) / age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The water management districts evaluated their fleet and equipment replacement policies, compared them to the state's criteria, and adopted the state's minimum equipment replacement criteria (floor) or established criteria greater than the state.

2. Current Fiscal Years' Summary

a. Staff Levels/Reorganization

Each water management district continues to evaluate its organizational structure and staffing levels as it focuses on its core mission.

Staffing in FY 2018-19 is 109.4 FTE with no proposed change in FY 2019-20.

b. Health Insurance

The Water Management Districts continue to explore options individually, as well as collectively, to standardize benefits and control health insurance costs for both the employee and employer. NFWWMD negotiates annual rates with insurance providers taking into account budgeted increases and/or potential changes in rate structure or service delivery that may be necessary to mitigate an increase.

Appendices

c. Contract and Lease Renewals

District report on progress of price of concessions from vendors.

Governor Scott has asked each state agency falling under his purview to examine their existing contracts and seek price concessions from their vendors. Each water management district is encouraged, regarding contracts or lease agreements, to seek these same price concessions from their vendors for existing contracts. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.

NWFWMD reviews all existing contract renewals and subsequent reprocurments with vendors for the possibility of reducing contract payments by at least three (3) percent. The review assumes that no impediment to the level and quality of services would result from related negotiations.

Contact

IX. Contact



Northwest Florida Water Management District

81 Water Management Drive
Havana, FL 32333-4712
Telephone: (850) 539-5999 or Toll Free: (800) 913-1518
Facsimile (850) 539-2777
Website: www.nwfwater.com/

Brett J. Cyphers, Executive Director
brett.cyphers@nwfwater.com

Guy Gowens, Chief of Staff
guy.gowens@nwfwater.com

Carlos Herd, Director, Division of Resource Management
carlos.herd@nwfwater.com

Lennie Zeiler, Director, Division of Asset Management
lennie.zeiler@nwfwater.com

Lyle Seigler, Director, Division of Regulatory Services
lyle.seigler@nwfwater.com

Wendy Dugan, Director, Division of Administration
wendy.dugan@nwfwater.com