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#### Foreword

To ensure the fiscal accountability of the water management districts, section 373.536, Florida Statutes (F.S.), authorizes the Executive Office of the Governor (EOG) to approve or disapprove water management district (WMD) budgets, in whole or in part. Section 373.536, F.S., also directs the water management districts to submit a tentative budget by August 1 in a standard format prescribed by the EOG. The content and format of this report were developed collaboratively by the staffs of the Executive Office of the Governor, Senate, House of Representatives, Department of Environmental Protection (DEP), and all five water management districts. It uses the statutory program to standardize accounting between districts. This report has been prepared to satisfy the requirements of section 373.536, F.S.

The Northwest Florida Water Management District's Executive Director presented a draft of the tentative budget to the District's Governing Board on June 11, 2015 for discussion. In compliance with statutory requirements, the Governing Board considered and approved a millage rate and tentative budget on July 9, 2015. The District now submits this August 1, 2015, tentative budget for review by the Governor, the President of the Senate, the Speaker of the House of Representatives, the Legislative Budget Commission, the Secretary of the Department of Environmental Protection, and the governing body of each county in which the District has jurisdiction or derives any funds for the operations of the District.

The Fiscal Year (FY) 2015-2016 Tentative Budget is scheduled for two public hearings before final adoption. The first hearing will take place on September 10, 2015, and the final budget adoption hearing will take place on September 24, 2015. Because this August 1 submission is a tentative budget, readers are advised to obtain a copy of the District's final budget when it becomes available after September 24, 2015, via the District's website: <a href="http://www.nwfwater.com">http://www.nwfwater.com</a>.

## A. History of Water Management Districts

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972: the Environmental Land and Water Management Act, the Comprehensive Planning Act, the Land Conservation Act, and the Water Resources Act. Collectively, these policy initiatives reflect the philosophy that land use, growth management, and water management should be joined.

Florida's institutional arrangement for water management is unique in the United States. The 1972 Water Resources Act (WRA) granted Florida's five water management districts broad authority and responsibility. Two of the five districts existed prior to the passage of the WRA (South Florida and Southwest Florida), primarily as flood control agencies. Today, the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection, and natural systems management.

Regional water management districts, established by the Legislature and recognized in the State Constitution, are set up largely on hydrologic boundaries. Water management districts are funded by ad valorem taxes normally reserved for local governments using taxing authority which emanates from a constitutional amendment passed by Floridians in 1976. The water management districts are governed regionally by boards appointed by the Governor and confirmed by the Senate. DEP also provides general oversight at the state level.

Florida water law, embodied largely in Chapter 373, F.S., combines aspects of Western (prior appropriation) and Eastern (riparian) water laws. In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. The original law recognized the importance of balancing human needs for water with those of Florida's natural systems.

Each of Florida's water management districts has a history that cannot be completely detailed here. Together, these unique organizations work with state and local governments to assure the availability of water supplies for all reasonable and beneficial uses; protect natural systems in Florida through land acquisition, management, and ecosystem restoration; promote flood protection; and address water quality issues. The reader should review the websites and contact officials at each district for further details.

#### B. Overview of the District

The Northwest Florida Water Management District stretches from the St. Marks River watershed in Jefferson County to the Perdido River in Escambia County. The District is one of five water management districts in Florida created by the Water Resources Act of 1972. Sixteen counties lie within the Northwest Florida Water Management District, including the counties of: Bay, Calhoun, Escambia, Franklin, Gadsden, Gulf, Holmes, Jackson, Leon, Liberty, Okaloosa, Santa Rosa, Wakulla, Walton, Washington, and the westernmost portion of Jefferson County.

Within the District's 11,305-square mile area lie several major hydrologic (or drainage) basins: Perdido River and Bay System, Pensacola Bay System (Escambia, Blackwater, and Yellow rivers), Choctawhatchee River and Bay System, St. Andrew Bay System, Apalachicola River and Bay System, Ochlockonee River and Bay System, and St. Marks River Watershed (St. Marks and Wakulla rivers and Apalachee Bay). With approximately 1.4 million residents, the northwest region represents approximately 7.2 percent of the state's population and 21 percent of its land area.

A nine-member Governing Board guides the District's budget and activities. Board members are appointed by the Governor and confirmed by the Florida Senate to serve four-year terms without compensation. Members may be re-appointed. An Executive Director oversees a staff of 101 authorized positions and 9 Other Personal Services (OPS) positions that include hydrologists, geologists, biologists, engineers, planners, foresters, land managers and various administrative personnel.

The Northwest Florida Water Management District has three public office facilities strategically located to provide convenient access to citizens within its 16-county area. The locations of these offices are:

#### **HEADQUARTERS**

81 Water Management Drive Havana, Florida 32333-4712 (850) 539-5999

#### FIELD OFFICES

Carr Building 3800 Commonwealth Blvd Tallahassee, Florida 32399 (850) 921-2928

180 E. Redstone Avenue Crestview, FL 32539 (850) 683-5044

#### C. Mission and Guiding Principles of the District

The mission of the Northwest Florida Water Management District is to implement the provisions of Chapter 373, F.S., in a manner that best ensures the continued welfare of the residents and water resources of Northwest Florida.

## D. Development of the District Budget

Florida and its water management districts are faced with many long-term challenges and must work efficiently to meet the water resource protection and water supply needs. The Northwest Florida Water Management District is committed to developing budgets that offer efficient and effective levels of service to its citizens while operating within the financial means of the region's taxpayers.

The District continues to conduct a taxpayer-friendly budget process that is policy-based, priority-driven, and fully accountable to taxpayers and their elected representatives. To ensure optimal performance from all programs that receive tax dollars, the District re-examines each program's effectiveness and value to water resources and the citizens of Northwest Florida on an ongoing basis. District staff works closely with the EOG, DEP, and Legislature during each budget cycle and throughout the year to further realize this standard.

The Tentative Budget of the Northwest Florida Water Management District for FY 2015-2016 is created, presented, and adopted in compliance with the provisions of sections 200.065, 373.507, 373.535, and 373.536, F.S. The EOG, DEP, the District's Governing Board, Executive Director and key staff, and the general public all play major roles in the budget development process. As of August 1, 2015, the Tentative Budget is submitted to the Governor and Legislature for review and comment.

The approved Preliminary Budget was used as the basis for developing the Tentative Budget for submission on August 1. The Tentative Budget was presented to the Governing Board during meetings open to the public in June and July. Additionally, two public hearings on the Tentative Budget are held in September prior to budget adoption, with the final budget being enacted at the second budget hearing.

## E. Budget Guidelines

The District continues to develop its budget within the guidelines established by Governor Scott and DEP, which include:

- The ongoing review of personnel, programs, and activities to ensure that each district is meeting its core mission without raising costs for the taxpayers they serve;
- Ensuring that District employee benefits are consistent with those provided to state employees;
- Continuing District implementation plans for the beneficial use of excess fund balances; and
- Avoiding new debt.

The District-specific guidelines developed by the Governing Board and District management include:

## Maintain core mission responsibilities:

- Water supply;
- Water quality;
- Natural systems; and
- Flood protection.

#### Maintain commitment to programmatic responsibilities:

- Springs restoration and protection;
- Surface Water Improvement and Management (SWIM) projects to benefit Apalachicola and St. Andrew bays;
- Minimum Flows and Levels;
- Environmental Resource Permitting and Water Use Permitting; and
- Land management, including long-term maintenance of mitigation lands funded through the Florida Department of Transportation (FDOT).

#### Maintain commitment to cooperative funding projects:

- Water resource and supply development assistance for local governments and non-profit utilities;
- Agriculturally focused Mobile Irrigation Laboratory, Sod-Based Crop Rotation, and other best management practice (BMP) cost share programs; and
- Cooperative technical and financial support for local governments seeking to join the District in improving water quality.

#### Maintain commitment to other District projects:

- Risk Mapping, Assessment, and Planning (Risk MAP) program funded by the Federal Emergency Management Agency (FEMA); and
- Information Technology improvements.

## F. Budget Development Calendar and Milestones

## October - November 2014

- FY 2014-2015 begins. (10/1)
- Staff develops FY 2015-2016 Preliminary Budget.

#### December 2014

 Draft Preliminary Budget provided to DEP and Governor's Office of Policy and Budget for review.

## January 2015

- Draft Preliminary Budget presented to the Governing Board for approval. (1/8)
- Preliminary Budget submitted to Legislature. (1/15)

#### March 2015

- Legislative Preliminary Budget comments due to the District. (3/1)
- District's response to legislative comments on Preliminary Budget due. (3/15)

#### May - June 2015

- Staff amends the Preliminary Budget as needed to develop the FY 2015-2016 Tentative Budget.
- Property Appraisers provide taxable value estimates. (6/1)
- Draft Tentative Budget summary presented to the Governing Board for discussion. (6/11)

## July 2015

- If no action is taken by the Legislature on the Preliminary Budget, the District may proceed with development of the Tentative Budget. (7/1)
- Property appraisers provide certificates of taxable values TRIM. (7/1)
- The Governing Board approves millage rate and Tentative Budget. (7/9)
- Budget presentation to DEP and Governor's Office of Policy and Budget.

#### August 2015

- Tentative Budget is submitted. (8/1)
- TRIM DR420 sent to property appraisers.
- Tentative Budget presented to legislative staff.

#### September 2015

- Legislative Tentative Budget comments due. (9/5)
- Public hearing on the Tentative Budget. (9/10)
- Governor and Legislative Budget Commission disapproval of Tentative Budget due. (9/17)
- Governing Board adopts FY 2015-2016 millage rate and Budget after final public hearing. (9/24)
- FY 2014-2015 ends. (9/30)

#### October 2015

• FY 2015-2016 begins. (10/1)

## A. Current Year Accomplishments

#### **Springs Restoration and Protection**

The District is committed to protecting and restoring the quality and quantity of water that flows from springs in Northwest Florida. A number of projects have been developed to restore spring habitats; enhance compatible public access; and to assess, protect, and improve water quality within the groundwater contribution areas of major spring systems. These efforts are complemented by the District's dedicated focus to establish minimum flows and levels (MFLs) for the St. Marks River Rise, Wakulla Spring and Sally Ward system, and Jackson Blue Spring.

The District initiated several major spring restoration and protection projects during FY 2013-2014, and these continued through FY 2014-2015. Over the past year, progress continued on habitat restoration and public access enhancements at Williford Spring and Holmes Creek and water quality improvements in the Jackson Blue Spring basin. Additionally, with funding appropriated by the Legislature during the 2014 Legislative Session, cooperative efforts were initiated to better protect water quality within the Wakulla Springs contribution area and to expand efforts to work with farmers to improve water quality and water use efficiency within the Jackson Blue springs contribution area.

## Williford Spring

Extensive shoreline, habitat restoration, and stormwater work, as well as enhanced public access and recreation facilities for Williford Springs, a second-magnitude spring on Econfina Creek, were initiated in April 2014. The major components of the project are expected to be completed by the end of this fiscal year. Resource protection, public safety, public access, and interpretative signage will be initiated in late summer of 2015 and completed by April 2016. The facility is scheduled to open in May or June 2016, subject to site stabilization.

## Jackson Blue Spring

The District's Agricultural Best Management Practices (BMP) Cost Share Program began its second year in FY 2014-2015. The program provides grant funding to producers to improve irrigation and nutrient application efficiencies in the Jackson Blue Spring groundwater contribution area. As of June 2015, 30 contracts have been executed since the program's inception in FY 2013-2014. This cost share grant program is a cooperative effort between the District, DEP, the Florida Department of Agriculture and Consumer Services (DACS) and the Jackson Soil and Water Conservation District.

## <u>Streambank Restoration and Protection for Live Oak, Hightower Springs, and Spurling Landings</u>

The District has entered into a cooperative agreement with Washington County to conduct streambank restoration and protection measures along the extensive Holmes Creek spring run. Along this stretch of the creek, 57 springs have been identified. The measures developed for implementation include constructing stormwater facilities at Live Oak, Hightower Springs, and Spurling Landings within the Holmes Creek Water Management Area (WMA). In addition, public access and recreation enhancements have been scheduled for each of these sites within the Holmes Creek spring run. Except for the construction of a fishing pier, streambank restoration, protection, and improvement measures at Live Oak Landing were completed in the winter of 2015. Due to unexpected high water levels, restoration, protection, and improvement measures to Hightower Springs have been initiated, but not completed. Work at Spurling Landing is still awaiting permits. All three projects are scheduled for completion by the end of FY 2015–2016.

## Streambank Restoration and Protection for Devil's Hole Spring and Cotton Landing

In FY 2014-2015, the District appropriated \$300,000 in funding from DEP to conduct streambank restoration and protection measures at Devil's Hole Spring (\$125,000) on Econfina Creek and for Cotton Landing (\$175,000) along the Holmes Creek spring run. In addition, public access enhancements and recreation facilities are planned at Devil's Hole Spring and Cotton Landing. Plans at Cotton Landing include stormwater facilities, enhanced parking, and four primitive campsites. District funds will be used for nonspring as well as spring-related restoration and protection work, including engineering designs, access boardwalks, and campsite development. Conceptual and final engineering designs are planned for completion by September 30, 2015. Regulatory permits are anticipated by January 2016. Construction is scheduled to start in March 2016 with project completion anticipated before September 30, 2016.

## Mobile Irrigation Laboratory

The District continued support for the Mobile Irrigation Lab (MIL), a cooperative effort with the West Florida Resource Conservation and Development Council, DACS, and the U.S. Natural Resources Conservation Service (NRCS). The MIL provides a free service to help agricultural producers identify inefficiencies in their irrigation systems and implement appropriate agricultural BMPs to improve water use efficiency and reduce nutrient loading. In FY 2014-2015, team members completed 36 initial evaluations and 46 follow-up evaluations, covering an irrigated area of 3,645 acres. The water savings from this work in FY 2014-2015, estimated by the Lab, is approximately 640,000 gallons of water per day. These efforts protect groundwater and springs and support long-term efforts to protect and improve watershed conditions.

## Sod-Based Crop Rotation Program

The District renewed a grant with the University of Florida's Institute of Food and Agricultural Sciences (IFAS) for continued research and public outreach on the Sod-Based Rotation Program. The funding supported the evaluation of alternative (non-traditional) crops for effectiveness in reducing water and nutrient use. This project complements the District's Agriculture BMP and Mobile Irrigation Laboratory programs that help protect the quality and quantity of water within the Jackson Blue Spring groundwater contribution area.

#### Spring Water Quality and Flow Monitoring

In FY 2014-2015, the District continued collecting quarterly water quality samples at Wakulla, Jackson Blue, Pitt, Econfina Blue, and Williford springs. The District also measures continuous spring flow at Jackson Blue, Sally Ward, and Wakulla springs. Partnering with the City of Tallahassee and DEP, the District continued funding flow monitoring at the Spring Creek Springs Group in coastal Wakulla County in FY 2014-2015. These monitoring activities support the ongoing MFL technical assessment for the St. Marks, Wakulla Spring, and Sally Ward Springs complex (including Spring Creek). The District has also worked closely with DEP to establish continuous real-time water quality monitoring at Wakulla and Jackson Blue springs.

#### Wakulla Springs Restoration

In FY 2014-2015, work was initiated to help Wakulla County connect 270 residences in the Magnolia Gardens and Wakulla Gardens areas of Wakulla County to the County's central sewer system. The project will fund sewer connection for the residences and construction of sewer lines to the County's planned advanced wastewater treatment plant. The expanded central sewer collection system will also provide the infrastructure to connect an additional 120 lots in the future. The District also initiated a similar project with Leon County to connect 50 septic systems from the Woodside Heights neighborhood to the City of Tallahassee wastewater treatment system. These improvements will result in a significant reduction of nutrients leaching into the Wakulla Springs contribution area.

#### **Minimum Flows and Levels**

To ensure a sustainable supply of water both for our citizens and environment, the District continues to implement an ambitious Districtwide MFL program. During FY 2014-2015, the District allocated \$2.5 million and significant staff resources toward establishing MFLs for Northwest Florida's water resources.

The District is working on MFL development for five waterbodies: St. Marks River Rise, Wakulla Spring, Sally Ward Spring, Jackson Blue Spring, and the Floridan aquifer in coastal Planning Region II (Okaloosa, Santa Rosa, and Walton counties). The technical assessment of the first MFL. St. Marks River Rise, will be completed in 2018.

During FY 2014-2015, the District completed the construction of 14 monitor wells to provide geologic data and aquifer water levels to develop MFLs for St. Marks River Rise and the Wakulla Spring and Sally Ward Spring system. Surface water discharge and stage monitoring was initiated at nine new sites.

Detailed work plans that describe the process, technical assessments, and schedule for establishing MFLs were developed for Jackson Blue Spring and the coastal Floridan aquifer in Planning Region II during FY 2014-2015. Sites for new monitor wells in both of these MFL areas were identified and bid specifications were developed. To support MFL development in Planning Region II, work was initiated on the refinement of a regional groundwater flow model. The current MFL priority list and schedule for Northwest Florida can be found at <a href="http://www.nwfwater.com/water-resources/minimum-flows-levels/">http://www.nwfwater.com/water-resources/minimum-flows-levels/</a>.

## Water Supply

## Funding Assistance to Local Governments

In FY 2013-2014 and FY 2014-2015, the Governing Board awarded over \$18.2 million in new grant funding for 49 water supply development projects that address important local and regional needs throughout the District. Funded projects help communities replace aging water distribution systems, increase both potable and reclaimed water storage, develop system interconnections, and extend and improve potable and reclaimed water systems. Thirty-two of the projects funded serve financially disadvantaged communities. The District grant funding will leverage more than \$7 million in additional funding from both local and federal sources. These funds also complement state legislative appropriations in making significant new investments in public water supply infrastructure in Northwest Florida.

The Bay County Alternative Water Supply project is progressing toward completion in August 2015. For this project, the District awarded \$5.47 million from the Water Protection and Sustainability Program Trust Fund to Bay County to supplement nearly \$18 million in local funding for construction of a surface water intake near the mouth of Econfina Creek and raw water transmission pipeline. This facility will protect critical public water supply infrastructure from coastal storm surge events and ensure long-term water supply system reliability. The project is a priority of the Region III Regional Water Supply Plan (RWSP).

#### Regional Water Supply Plan Implementation

Regional Water Supply Plan implementation continued for water supply planning regions II and III. In Region II (Santa Rosa, Okaloosa, and Walton counties), previously completed projects have fulfilled a major plan objective by increasing the capacity of utilities to deliver inland groundwater to meet coastal water use demands. New water transmission pipelines have particularly expanded capacities to deliver water from inland wellfields in Walton County to meet the needs of populations served by Regional Utilities, South Walton Utility Company, and Destin Water Users. Over the past several

years, the District contributed more than \$11 million for construction of these facilities, matched by more than \$33 million in local funding. Additionally, of the \$18.2 million in grant funding described above, more than \$1.43 million is assisting in the development of new reclaimed water projects sponsored by Fort Walton Beach, Gulf Breeze, Niceville, Holley Navarre Water System, and Pace Water System.

In Region III (Bay County), the \$5.47 million grant to Bay County noted above helps to fulfill a major objective of the Region III Regional Water Supply Plan by helping the county establish an alternative raw water pumping station that is well protected from potential direct coastal storm surge impacts.

Also during FY 2014-2015, District staff continued reuse planning efforts, focused on identifying opportunities to expand the reuse of reclaimed water throughout the District. Staff also completed an analysis of potential savings from water conservation in Regions II and III.

## Apalachicola-Chattahoochee-Flint River Basin

Management of water resources in the Apalachicola-Chattahoochee-Flint (ACF) basin continues to be a challenge for the State and the District, particularly given that nearly 90 percent of the watershed lies outside the State of Florida. Extreme low-flow conditions in the Apalachicola River, created in large part by upstream consumptive use and reservoir operations, have caused significant impacts to fisheries in Apalachicola Bay, creating economic and ecological harm. The District continues its efforts to protect and restore these valuable water resources and efforts to sustain the local economy through the activities described below.

#### **Technical Assistance**

The District has continued to provide technical assistance to the Governor's Office and DEP on a variety of issues related to freshwater allocation. These include development of a three-dimensional hydrodynamic model of Apalachicola Bay; evaluation of alternative operating procedures for the U.S. Army Corps of Engineers' reservoir system through revisions to the Water Control Manual; exploration of options for dealing with the upstream states on water management activities; and participation in interstate stakeholder coordination efforts. The new hydrodynamic model will be used to simulate circulation and salinity within Apalachicola Bay, facilitating evaluation of freshwater inflow data and interface with various water quality and ecological models. The model will also help to answer management-related questions concerning the distribution of fresh water in the bay and its effects on salinity and circulation.

#### Intergovernmental Cooperation

Staff continued to work with the Governor's Office, state agencies, including DACS, DEP, the Florida Fish and Wildlife Conservation Commission (FWC), and local governments to understand and counter the effects of the 2012 commercial oyster fishery failure of the bay. These efforts include planning for construction of a series of

local water quality improvement projects, development of a bay management plan, and additional studies targeting freshwater needs of the system.

## Hydrodynamic Modeling

The District developed a new three-dimensional hydrodynamic model to simulate circulation and salinity within Apalachicola Bay. The model will be used to evaluate freshwater inflow data and can interface with various water quality and ecological models. The model will help support technical assistance and intergovernmental coordination efforts. It will also help to answer management-related questions concerning the distribution of fresh water in the bay and its effects on salinity and circulation.

## Funding Assistance to Local Governments

The District continued to work with local governments to retrofit existing stormwater management systems to improve water quality in the bay by reducing nonpoint source pollution (activities described further below).

#### Watershed Resource Protection and Restoration

The District continues to focus on efforts to protect and restore water quality and estuarine habitats within both Apalachicola and St. Andrew bays under the auspices of the Surface Water Improvement and Management (SWIM) program.

## Apalachicola Bay SWIM

Following earlier basin screening and project planning efforts, the District entered into agreements with the cities of Apalachicola and Carrabelle to fund engineering and construction for five stormwater retrofit projects to improve water quality in the bay while also providing flood relief for the communities. These agreements were funded by previously appropriated funds from the Ecosystem Management and Restoration Trust Fund and legislative funding appropriated in 2013.

Construction of Apalachicola's Battery Park stormwater retrofit project was completed during FY 2014-2015. The constructed facility provides treatment from stormwater runoff from 54 acres of downtown Apalachicola and includes conveyance improvements with enhanced infiltration and a nutrient removing pollutant separator. Engineering is ongoing for three additional stormwater facilities within the City of Apalachicola, with construction planned during FY 2015-2016. These projects will provide stormwater treatment for approximately 200 acres of the City. Additionally, engineering is ongoing for the Marine Street stormwater retrofit project in cooperation with the City of Carrabelle. This project will provide treatment for approximately 10 acres of the City's waterfront area. Construction is expected to be completed during FY 2015-2016. Together, these projects protect and improve watershed conditions and public benefits by reducing nonpoint source pollutant loading and enhancing water use efficiency.

## St. Andrew Bay SWIM

Within the St. Andrew Bay watershed, priority projects have been identified in cooperation with several local governments. One urban stormwater retrofit project and one sediment abatement project were completed during FY 2014-2015. Three additional stormwater retrofit projects are well underway and will be completed during FY 2015-2016. These projects will reduce nonpoint source pollution and sedimentation within the watershed, improving water and aquatic habitat quality within St. Andrew Bay and its tributary waterbodies.

#### **RESTORE Act**

Throughout FY 2014-2015, District staff continued to provide technical assistance to support Florida's efforts to identify opportunities to restore and protect coastal waterbodies pursuant to the federal Resources and Ecosystems Sustainability, Tourism Opportunities and Revived Economies (RESTORE) Act. In addition, late in FY 2014-2015 the District was awarded funds from the National Fish and Wildlife Foundation for updating watershed management plans for the entirety of northwest Florida. Completion of these plans in FY 2016-2017 and continued project development, all accomplished in cooperation with a broad base of public and private stakeholders, will enhance regional watershed management.

#### **MOEX**

Pursuant to the Deepwater Horizon oil spill settlement with MOEX Offshore, LLC, DEP identified several stormwater quality projects for implementation. These projects are intended to improve surface water quality in coastal Gulf of Mexico waters. DEP retained the District to provide engineering design, permit preparation, and construction administration services for: the Lisenby Avenue stormwater management facility (St. Andrew Bay) and the Overbrook and Tanglewood stormwater facilities (Choctawhatchee Bay).

Design of the Lisenby stormwater facility began in 2013, with permits being issued in July 2014. Construction was completed in May 2015. Construction plans and permits were completed for the Overbrook and Tanglewood projects in May 2014. Construction was completed in July 2015.

#### Tate's Hell State Forest Restoration

The District has continued to spearhead hydrologic restoration efforts within Tate's Hell State Forest. Since the State's purchase of the forest in 1994, the District has worked closely with the Florida Forest Service (FFS) to develop and implement a plan to restore many of the historical wetlands and flow pathways severely altered by past forestry practices (i.e., construction of a network of roads and ditches for access and drainage). The goal of these efforts is to restore the hydrologic connectivity of tributaries draining to the bay and improve water quality and habitat. From 1988 through 2014, hydrologic

restoration projects have been completed, encompassing drainage from approximately 55,000 acres. The District also continues to collaborate with the FFS on hydrologic restoration by participating as a member of the Tate's Hell State Forest Liaison Advisory Committee, a public forum for stakeholder input to the FFS on planned activities in the forest.

To build upon completed restoration projects, the District developed a proposal for completion of priority hydrologic restoration within Tate's Hell Swamp. This was submitted to the Gulf Coast Ecosystem Restoration Council in November 2014 as part of Florida's initial proposal for RESTORE Act funding. A final decision by the Council on project funding is expected by December 2015.

## **Monitoring and Data Collection**

During FY 2014-2015, a major priority for both water resource development and water supply planning was to expand and enhance the District's water resource monitoring network. Enhancements initiated include installation of water level, water quality, and rainfall stations; and increased monitoring frequency. These improved capabilities are vital to supporting resource evaluations and cumulative impact assessments that allow the District to protect water resources, further define alternative water supply potential, and support the establishment of MFLs.

Staff coordinated with other governmental agencies on water resource monitoring and related issues through participation on several working groups and committees including: DEP's Florida Water Resources Monitoring Council and its subgroups; the Florida Geological Survey (FGS) STATEMAP advisory committee; and the Inter-district Potentiometric Mapping working group.

In FY 2014-2015, the District began working with the FGS on producing statewide Floridan aquifer potentiometric maps. The maps, which show regional scale features such as depression cones that are the result of cumulative groundwater withdrawals and areas of groundwater discharge, were interpreted using water level data collected from September 2012 through May 2014. The District's contribution to the mapping efforts included the quarterly collection and review of 238 water level measurements and the review of the contour lines using ArcGIS, a geographic information system (GIS) for working with maps and geographic information.

#### Floodplain Management

#### Digital Flood Insurance Rate Maps

During FY 2014-2015, the District continued to develop and update modern digital flood insurance rate maps (DFIRMs) for counties across Northwest Florida. Updated DFIRMs went into effect in September 2014 for Wakulla County. Detailed coastal remapping studies are in progress for Escambia, Santa Rosa, Okaloosa, Walton, Bay, and Gulf counties. Preliminary DFIRMs for these areas are projected to be issued in series beginning in April 2016.

#### Flood Information Portal

The Flood Information Portal is available online for all of Northwest Florida at <a href="https://www.portal.nwfwmdfloodmaps.com">www.portal.nwfwmdfloodmaps.com</a>. The portal makes extensive data sources available to the public through an intuitive online interface and makes detailed flood information available down to the individual parcel level. A public website providing detailed LiDAR-based (Light Detection and Ranging) elevation and surface feature data for properties across Northwest Florida is also available. The data provided is 10 times more detailed than most previous topographic maps. This provides an important tool for many water resource management and flood protection functions. Residents and technical experts can also access the data to plan for activities including landscaping, resource protection, flood risk evaluation, and construction. The website is available at <a href="https://www.nwfwmdlidar.com">www.nwfwmdlidar.com</a>.

#### Risk Mapping, Assessment, and Planning Program

The District continues to address flood hazard mapping, assessment and planning evaluations at the watershed level as part of FEMA's Risk MAP program. This effort includes collaboration with state and local agencies to deliver quality data to increase public awareness of and support for actions that reduce flood-related risks. Risk MAP projects for the lower Ochlockonee River, Apalachicola River, New River, Chipola River, Pensacola Bay, Perdido Bay, Perdido River, and Apalachee Bay-St. Marks River watersheds are underway.

## **FDOT Mitigation**

Since 1997, under section 373.4137, F.S., the District has developed 27 mitigation sites on approximately 11,800 acres and enabled the Florida Department of Transportation (FDOT) to move forward with nearly 60 transportation improvement projects across Northwest Florida. The associated projects included approximately 3,900 acres of wetland restoration and enhancement, 3,000 acres of wetland preservation, and 4,900 acres of upland buffer enhancements.

The District does not compete with private mitigation banks. When the District's mitigation program was first initiated, there were no private mitigation banks in Northwest Florida, and until 2009 there was only one private bank that made credits available for purchase for FDOT projects. As of FY 2014-2015, approximately 68 percent of the District's jurisdiction is still outside of any permitted private mitigation bank service area. FDOT purchases credits from private banks when appropriate.

Highlights for FY 2014-2015 include prescribed burning on 550 acres, invasive and exotic plant control on 164 acres, hardwood forest reestablishment through planting on 30 acres, and beaver and feral hog control activities at four mitigation sites. Additionally, mitigation was completed for two FDOT projects that were outside of any private mitigation bank service area and remote from existing District mitigation sites. Monitoring in accordance with state and federal regulations was conducted on all sites with ongoing restoration and long-term maintenance.

## **Land Management**

A number of restoration and maintenance activities have been undertaken to protect and enhance natural areas. As the District makes all of its lands available to the public, staff also works to provide for resource-based recreational activities that are still protective of the natural and water resources.

#### Restoration

The District is managing the following projects to restore and protect natural systems, water quality, and habitat:

- Spring restoration and protection construction efforts at Williford Spring are scheduled for completion in late August of 2015. Resource protection, public safety, public access, and interpretative signage are scheduled for completion in April 2016. Restoration and protection efforts include: spring sediment removal, springbank restoration and protection, stormwater facilities, public access boardwalks and sidewalks, a canoe dock and mono-pile boardwalk, two small and one large picnic pavilion, composting toilet unit, parking lot, and connector and interpretative trails. The facility is scheduled to open May or June 2016, subject to site stabilization.
- The District is continuing to work with Washington County to complete streambank restoration and protection activities at Live Oak, Hightower Springs, and Spurling Landings along the Holmes Creek WMA. The project is underway and completion is scheduled on or before September 30, 2016, subject to water levels and receipt of regulatory permits for Spurling Landing.
- The District is continuing to complete bank restoration and protection (stabilization) measures for Devil's Hole Swallet in the Econfina Creek WMA utilizing a public works inmate crew and in-house District staff. Approximately 85 percent of the project is complete. Outstanding work includes the installation of additional landscape plants, rail fence installation, and picnic facilities. The project is scheduled for completion on or before September 30, 2015.

## Maintenance

District land managers also worked to protect and enhance District-owned natural resources through a variety of maintenance activities, including:

- Evaluated 2.6 acres of District-owned land for surplus and made preparations for a surplus land sale;
- Performed compliance monitoring activities for 25 less-than-fee conservation easements;
- Completed three timber sales that resulted in FY 2014-2015 revenue of more than \$1.5 million, and commenced four timber sales with an estimated total revenue of \$1.8 million; of which \$1.2 million in revenue has been received as of June 30, 2015.

- Burned 3,463 acres in Quarters 1 and 2 using cooperative prescribed burn partners and in-house crews;
- Contracted for chemical site preparation services on 969 acres of clearcut timberland to prepare for longleaf pine planting in FY 2015-2016;
- Completed nuisance sand pine and hardwood tree eradication on 1,192 acres;
- Planted 995,800 longleaf pine tree seedlings on 1,696 acres;
- Planted 12,000 hardwood tree seedling plugs on 27 acres for wetland mitigation purposes; and
- Completed a sale of 546.4 pounds of bulk wiregrass seed at \$6.12/lb. for \$3,344 in revenue.

#### Public Access and Recreation

As part of its statutory responsibility to provide access to public lands, the District provides the opportunity for a range of recreational activities, such as boating, hiking, camping, hunting, and fishing, while also striving to protect the resource. The District has worked to encourage recreation on District-managed lands by having:

- Hosted a special hunt for wounded veterans at Econfina Creek WMA with support from DACS' Operation Outdoor Freedom program.
- Issued more than 200 permits for reservation-only campsites and six special resource area permits for events on District lands.
- Continued to manage more than 80 public recreation sites and more than 75 miles of public access roads.
- Refined website pages that show all District-owned public recreation sites.
- Managed and continued to refine a new online system for reserving campsites at 16 District recreation sites and added 63 additional campsites at 12 recreation areas to the reservation system.
- Ordered 10,754 signs to identify recreation sites and the campsites that were placed into the reservation system, and for boundary delineation and public access wayfinding.
- Maintained (painted and posted) approximately 80 miles of boundary line.
- Signed a lease agreement with the Board of Trustees of the Internal Improvement Trust Fund of the State of Florida to be the lead manager for the 348.31-acre Brunson Landing in Washington County, Florida as part of the Holmes Creek WMA.
- Managed leases for 22 apiary sites on District Lands, generating \$1,125 in revenue.
- Started evaluating the potential for cattle grazing leases on District lands.

## **Land Acquisition**

## Land Surplus, Exchange, or Donation

During FY 2014-2015, the District's Division of Land Management and Acquisition:

- Surplused 2.6 acres in the Econfina Creek WMA; and
- Surplused 18,282 square feet to FDOT for a bridge replacement on Bluff Springs Road in the Escambia River WMA.

## **Regulatory Services**

The Division of Regulatory Services continues to improve customer service, permit evaluation, and processing times, inspection frequency, and compliance and enforcement of applicable state laws and District rules. The division's performance metrics continue to trend in positive directions across all bureaus, showing increased productivity and efficiency at a lower cost per activity.

#### Rule Revisions and Process Improvements

The District has largely completed its work with St. Johns River Water Management District (SJRWMD) IT staff to modify and implement a database solution developed and in use by SJRWMD and Suwannee River Water Management District (SRWMD). This system includes external e-Permitting functionality for customer use and e-Regulatory module for staff analysis of applications and permit development.

The system was developed by the SJRWMD and it automates the permit process for Environmental Resource Permitting (ERP), groundwater, and well construction, allowing customers to access the system online. Customers can create a unique account, apply for a permit, check on the status of an application, search for existing permits, or submit required compliance data online. The e-permitting system integrates existing District database and GIS systems and allows both customers and Regulatory Services staff to share information by email, reducing the need for time-consuming travel. This streamlines the permit application and evaluation process for customers and staff.

#### **Information Technology Improvements**

The Information Technology Bureau has implemented several new technologies including the District's new external website, <a href="www.nwfwater.com">www.nwfwater.com</a>, an online reservation system for district lands, an asset tracking system, Aquarius Hydrologic Software, and Fleet Management Software. Several inefficient and outdated applications have been retired and replaced with industry standard applications. Other legacy applications were modified to support rule changes for ERP. In addition, upgrades have been made to the District's financial application, Geographic Information Systems, physical hardware, server operating systems, and a rewiring of the network to provide faster connectivity.

## **B.** Major Budget Objectives and Priorities

#### **Springs Restoration and Protection**

During FY 2015-2016, the District will continue to implement projects with funding appropriated by the Legislature since FY 2013-2014. These projects will improve conditions in Wakulla Spring, Jackson Blue Spring, and springs associated with the Holmes Creek and Econfina Creek systems. Additionally, the District will initiate major projects planned for implementation with funding appropriated by the Legislature for FY 2015-2016.

## Williford Spring

Phase II of the Econfina Springs Complex includes the restoration, protection, and recreational enhancement of Williford Spring in Washington County. The construction bid was approved by the Governing Board in April 2014 and work began later that month.

Construction is slated for completion in late August of 2015 with \$30,000 being spent in the last quarter of the fiscal year for resource protection, public safety, public access, and interpretative sign designs. The FY 2015-2016 Tentative Budget includes \$5,000 to replace plants that may die during the site's 12-month stabilization and \$65,000 to complete sign construction and installation services.

## Jackson Blue Spring

Implementation of the Agricultural BMP Cost Share Program will continue through FY 2015-2016. The program provides grant funding to producers to retrofit existing irrigation systems and purchase equipment that will conserve water and reduce the amount of fertilizer applied on crops. This cost share grant program provides 75 percent of the equipment costs with producers providing the remaining 25 percent. The FY 2015-2016 Tentative Budget includes new grant funding of \$1,000,000 plus \$121,875 carried forward to make payment on prior year cost share grants. Since FY 2013-2014, the District has set aside \$2,168,375 in grant funding for this program, leveraging \$722,792 in producer contributions.

Participation in the BMP equipment cost share program requires producers with pivot irrigation systems to have MIL evaluations to estimate water use and provide recommended irrigation retrofits that conserve water. Producers are also required to enroll in the DACS BMP program and implement agricultural BMPs. This initiative will reduce agricultural water use and improve water quality by reducing the amount of nitrogen leaching into the Floridan aquifer in the Jackson Blue Spring groundwater contribution area.

## Claiborne Aquifer Evaluation

The District will begin an investigation into the Claiborne aquifer within the Jackson Blue Spring contribution area in FY 2015-2016. The project involves constructing test and monitor wells; completing aquifer performance testing; and analyses and modeling to determine the aquifer's viability as a potential water source to offset demand on the Floridan aquifer, making additional water available to springs. Funding for this project is \$440,000 for FY 2015-2016.

#### Streambank Restoration and Protection

The District has entered into a \$200,000 cooperative agreement with Washington County to conduct streambank restoration and protection measures, including constructing stormwater facilities at Live Oak, Hightower Springs, and Spurling Landings along the Holmes Creek Water Management Area. In addition, public access and recreation enhancements will take place at each site. The District will purchase and provide geotechnical materials and recreational amenities to Washington County for an additional \$55,000.

Streambank restoration and protection and stormwater activities were completed at Live Oak Landing in FY 2014-2015, but construction of the fishing pier is subject to bid by Washington County. Streambank restoration and protection and stormwater activities are scheduled to be completed by the end of FY 2015-2016 for Hightower Springs Landing, subject to Holmes Creek water levels. While work at Spurling Landing is also scheduled to begin in FY 2015-2016, subject to receipt of necessary permits, the FY 2015-2016 Tentative Budget includes \$107,500, \$95,000, and \$32,500, respectively, to complete construction activities at Live Oak, Hightower Springs, and Spurling landings.

#### Mobile Irrigation Laboratory

The District will continue to renew an agreement with the West Florida Resource Conservation and Development Council to continue to provide funding support for the MIL. This is a cooperative effort that started in FY 2003-2004 with DACS and the U.S. Department of Agriculture's NRCS to provide this service to producers in the panhandle.

In FY 2013-2014, the District increased funding for the MIL from \$60,563 to \$71,125 to augment the MIL staffing level by one person to enable additional evaluations to be completed and to enhance public education. The District funding is matched by a similar amount from DACS and in-kind match from the NRCS. This level of funding will continue through FY 2015-2016. As of July 2015, water savings of approximately 8.6 million gallons per day (MGD) have been attributed to this program in Northwest Florida since it was initiated in 2004.

## Sod-Based Crop Rotation Program

In FY 2015-2016, the District will renew a \$40,000 grant with IFAS for continued research and public outreach on the Sod-Based Rotation Program. This will be the eleventh year the District has provided grant support for this research. IFAS will expand the sod-based research to include alternative crop evaluation to assess the effectiveness and productivity of non-traditional crops. The goal of this grant is to encourage adoption of these practices by farmers and further demonstrate the economic and environmental benefits of integrating beef cattle/perennial grass into a multi-crop production system using conservation technology and other BMPs. These practices have been shown to reduce water irrigation demands and reduce nutrient and pesticide application rates while increasing crop yields.

## Spring Water Quality and Flow Monitoring

In FY 2015-2016, the District will continue collecting quarterly water quality samples at Wakulla, Jackson Blue, Pitt, Econfina Blue, and Williford springs. The District measures spring flow at Jackson Blue, Sally Ward, and Wakulla Spring and will extend this monitoring in FY 2015-2016. The District will continue its partnership with the City of Tallahassee and DEP to fund U.S. Geological Survey flow monitoring at the Spring Creek Springs Group in coastal Wakulla County in FY 2015-2016.

#### Other Ongoing Restoration Projects

Spring restoration and protection activities have begun at Devil's Hole Spring along Econfina Creek and along Holmes Creek at Cotton Landing within the Econfina Creek and Holmes Creek WMAs, subject to engineering design and receipt of necessary permits. In FY 2014-2015, DEP provided the District with \$125,000 in funding for the Devil's Hole Spring project and \$175,000 for the Cotton Landing project. In June 2015, additional funding of \$54,000 was allocated for engineering design services, which are scheduled for completion by September 30, 2015. In the FY 2015-2016 Tentative Budget, the Cotton Landing project is budgeted with \$125,000 for construction, \$6,000 for bidding and construction oversight, and \$6,000 for recreation amenities. The Devil's Hole project is budgeted with \$175,000 for construction, \$9,000 for bidding and construction oversight, and \$9,000 for recreation amenities.

#### FY 2015-2016 Springs State Appropriation

In the 2015 Special Session, the Legislature appropriated \$44,928,523 for statewide spring restoration and protection activities. Of this amount, \$21,550,568 is budgeted for priority projects in Northwest Florida. In cooperation with DEP, DACS, and local governments, the District has identified the following priorities for funding:

 Jackson Blue Spring Agricultural BMP Producer Cost Share Program – expansion of current program to improve water use efficiency and reduce nutrient pollutant loading within the Jackson Blue Spring contribution area;

- Magnolia Gardens Sewer System Expansion, Phase II grant to Wakulla County to implement the second phase of this project, eliminating septic systems within the contribution areas of Wakulla Springs and the greater interconnected spring complex;
- Wakulla Gardens Sewer System Expansion, Phase II grant to Wakulla County to implement the second phase of this project, eliminating septic systems within the contribution areas of Wakulla Springs and the greater interconnected spring complex;
- Woodside Heights Wakulla Springshed Restoration, Phase II grant to Leon County to implement the second phase of this project, eliminating septic systems within the Wakulla Springs groundwater contribution area;
- Indian Springs Sewer Extension Phase I grant to Jackson County to implement the first phase of this project, eliminating septic systems within the Jackson Blue Springs groundwater contribution area;
- Bay County Land Acquisition and Restoration acquisition of approximately three acres on Econfina Creek with restoration of riparian and floodplain habitat;
- Wakulla County Land Acquisition acquisition of approximately 1,077 acres adjacent to Wakulla Springs state park, with access improvements; and
- Jackson County Land Acquisition acquisition of approximately 1,743 acres within the Jackson Blue Spring groundwater contribution area.

## Apalachicola-Chattahoochee-Flint River (ACF) Basin

Management of water resources in the ACF basin continues to be a major emphasis of the District, in partnership with other state agencies and regional stakeholders. The District completed development of a three-dimensional hydrodynamic model of Apalachicola Bay in FY 2014-2015. The District's three-dimensional hydrodynamic model of Apalachicola Bay will support resource assessments and evaluations of potential actions to improve and maintain a healthy bay environment. Examples of such applications include management of freshwater inflows in the bay and implementation of cooperative water quality improvement projects in coastal Franklin County. In October 2013, the State of Florida initiated a legal action against the State of Georgia in the U.S. Supreme Court concerning over-consumption of water in the ACF basin. During FY 2015-2016, the District will continue to provide technical assistance to the State of Florida on an array of issues related to interstate freshwater allocation.

## Minimum Flows and Levels and Water Resource Monitoring

Implementation of an effective Minimum Flows and Levels (MFL) program is a major component of the District's overall effort to ensure the long-term protection and sustainability of regionally significant water resources. The program complements other efforts, including water use permitting, regional water supply planning, and watershed restoration.

The FY 2015-2016 Tentative Budget of \$1.67 million for MFL development will allow the District to accomplish the ambitious schedule set in its current priority list, which includes MFLs for five waterbodies under simultaneous development. Work planned for FY 2015-2016 includes: continued data collection, ecological assessments, and the development of surface and groundwater flow models for the St. Marks River Rise, Wakulla Spring and Sally Ward Spring system; monitor well construction and the collection of hydrologic and ecologic data for Jackson Blue Spring; and monitor well construction, water quality sampling, and refinement of regional groundwater flow and transport models to support MFL development for the coastal Floridan aquifer in Planning Region II.

## Monitoring Network and Data Collection

Hydrologic monitoring activities are essential functions of water management districts. The District uses information and data collected through its monitoring programs to assess the status of Districtwide water resources and identify threats or vulnerabilities related to the resource. Monitoring programs are implemented in an integrated manner so that one monitoring activity may serve multiple programs and areas of responsibility.

The major objectives and priorities for FY 2015-2016 include expansion of the hydrologic monitoring network in support of the MFL program and continued network improvements to improve efficiency and expand real time access to hydrologic data on the District's website. Enhancement of the District's groundwater, surface water, and rainfall monitoring network is a priority in MFL development and resource evaluation.

The District will renew agreements with DEP to monitor water quality in District aquifers, streams, and lakes and renew revenue agreements with Bay County, Leon County, and the City of Tallahassee to monitor surface water discharge and rainfall for stormwater management and flood warning. The District will also continue its joint funding agreement with the U.S. Geological Survey to collect hydrologic data on the Apalachicola River, Yellow River, Telogia Creek, and the Spring Creek Springs Group.

#### Water Supply

#### Water Supply Planning

This activity supports planning to ensure water supply sources are sufficient to meet current and long-term water supply needs while also sustaining natural systems. Included are Water Supply Assessments (WSAs) developed pursuant to section 373.036, F.S., and Regional Water Supply Plans (RWSPs) developed pursuant to section 373.709, F.S. Districtwide water supply planning expenditures are expected to be \$103,255 during FY 2015-2016. Areas of focus will include updating the Region II RWSP, developing an annual water use report, and continued coordination with DACS on statewide agricultural water use projections. The District will continue water use data collection and analysis to support reporting on statewide water use metrics and identifying emerging challenges and opportunities.

## Water Resource Development

Water resource development includes regional projects designed to identify quantifiable supplies of water from traditional or alternative sources. Water resource development projects are identified in RWSPs and the water resource development work program. Districtwide water resource development is budgeted at \$638,340 for FY 2015-2016.

Priorities include continuing efforts to implement water resource development projects in Santa Rosa, Okaloosa, Walton, and Bay counties, pursuant to approved RWSPs and as outlined in the Water Resource Development Work Program. Consulting services will be engaged to support the development and refinement of groundwater flow models, which support the RWSP and Resource Regulation programs. Supporting tasks include data collection, modeling, monitoring, and water resource assessments; engineering and geographic analysis of water supply alternatives; and water conservation and reuse.

Water resource development activities will also include planning for expanded reuse of reclaimed water in Northwest Florida. These efforts will complement an ongoing statewide initiative to further develop reclaimed water as an alternative water supply source.

## Water Supply Development Assistance

The District provides financial assistance for water supply development projects that meet local needs and support regional water resource priorities. During FY 2015-2016, the District will continue support for cooperative grant projects across Northwest Florida funded through the FY 2013-2014 and FY 2014-2015 water supply development grant cycles. It is expected that the majority of the projects funded thus far will be complete by the end of FY 2015-2016. Overall expenditures for Water Supply Development Assistance during FY 2015-2016 are budgeted to be \$13,931,760. Of this amount, \$13,877,793 is for grants funded from General Fund reserves.

#### **Watershed Resource Protection and Restoration**

Watershed protection and restoration priorities in FY 2015-2016 will include an array of activities planned and implemented under the framework for the District's SWIM program. These include projects described above to benefit important spring systems, projects designed to protect and restore the Apalachicola River and Bay and St. Andrew Bay watersheds, and efforts to assist the state and regional stakeholders in Gulf of Mexico restoration, benefitting all of Northwest Florida's coastal and estuarine watersheds.

#### Apalachicola River and Bay

Activities noted earlier include ACF basin management (technical assistance to DEP and the Governor's Office and application of a new three-dimensional hydrodynamic model of Apalachicola Bay) and spring protection and restoration. In addition, the District is providing grant funding for local stormwater retrofit projects to improve water

and aquatic habitat quality in Apalachicola Bay and to provide flood relief for area residents. Expenditures to help the City of Apalachicola complete three stormwater retrofit projects are expected to be complete during FY 2014-2015. Additional efforts in cooperation with the City of Carrabelle are expected to continue through FY 2015-2016. A total of \$1,646,901 is planned for expenditures on projects for the Apalachicola River and Bay watershed during FY 2015-2016.

#### St. Andrew Bay Watershed

During FY 2014-2015, two cooperative stormwater retrofit projects were completed by Panama City and Bay County, and one unpaved road sedimentation reduction project is expected to be completed by Bay County. Additionally, priority stormwater retrofit projects are ongoing in cooperation with Callaway, Parker, and Mexico Beach. These projects will treat runoff generated from more than 300 acres of drainage area and are expected to be completed in FY 2015-2016.

Direct expenditures for the St. Andrew Bay watershed are expected to be \$1,107,187 in FY 2015-2016 to complete the Callaway, Mexico Beach, and Parker stormwater retrofit projects.

#### **RESTORE Act**

Throughout FY 2015-2016 the District will continue to work in cooperation with DEP, FWC, local governments, and other public and private stakeholders to achieve restoration and protection of coastal waters pursuant to the federal RESTORE Act and associated initiatives. Activities will include prioritization and planning of projects, as well as technical assistance for project development and implementation. Additionally, \$333,698 has been budgeted to support the first year of a two-year process to complete updates to all of the District's SWIM plans. This funding is provided through a grant from the National Fish and Wildlife Foundation's Gulf Environmental Benefit Fund.

## Floodplain Management

The District continues to work in cooperation with FEMA on flood map modernization and the Risk MAP program. Final effective digital flood insurance rate maps (DFIRMs) were issued for Franklin and Jefferson counties in February 2014 and for Wakulla County in September 2014. Detailed coastal remapping studies continue for Escambia, Santa Rosa, Okaloosa, Walton, Bay, and Gulf counties. Preliminary DFIRMs for these counties are projected to be released in series beginning in April 2016.

In addition, the Risk MAP evaluations are underway for the lower Ochlockonee River, Apalachicola River, New River, Chipola River, Pensacola Bay, and Perdido River and Bay watersheds. These studies will provide additional information to communities to mitigate and reduce flood risk. The Flood Information Portal, which provides internet access to digital flood maps for the panhandle, and the public light detection and ranging (LiDAR) website, which provides high resolution elevation data, will be

continued in FY 2015-2016. Expenditures for the District's floodplain management programs are budgeted to be \$2,536,415 during FY 2015-2016. More information about the District's flood map modernization and Risk MAP programs may be found at <a href="http://www.nwfwmdfloodmaps.com/index.htm">http://www.nwfwmdfloodmaps.com/index.htm</a>.

## **FDOT Mitigation**

There are five projects on the Florida Department of Transportation's (FDOT) environmental impact inventory that may require compensatory mitigation during FY 2015-2016 per section 373.4137, F.S. None of these project impacts occur in the service area of any private mitigation bank. In the absence of a mitigation bank option for FDOT permitting requirements, the District's mitigation sites that could potentially provide compensatory mitigation for the listed projects include Dutex, Yellow River Ranch, and Shuler.

In addition to developing mitigation projects for new FDOT impacts, activities ongoing on District mitigation sites include wetland restoration and enhancement for development and release of mitigation credits as required by permits associated with the federal In Lieu Fee Instrument and Sand Hill Lakes Mitigation Bank. The FY 2015-2016 Tentative Budget for these activities, as well as for long-term maintenance and monitoring of all mitigation sites, is \$1,391,956. A detailed description of the District's wetland programs and mitigation projects, as well as information on private mitigation bank options, may be found at <a href="http://www.nwfwmdwetlands.com/">http://www.nwfwmdwetlands.com/</a>.

## Information Technology (IT) Initiatives

The District is proposing expenditures of \$1,904,641 for IT in FY 2015-2016, which is \$733,788 less than budgeted in FY 2014-2015. Over the past two fiscal years the District has made significant investment in technology improvements. New systems have been implemented in asset, fleet, contract, project, and document management. A new external website, Intranet site, online reservation system, social media sites, and hydrologic software updates have been implemented. Significant investments and upgrades in server, network, database, and desktop technologies have also been completed.

Going forward, the District will use and maintain this technology to provide solutions that meet the business needs of the organization. Hardware and software will be maintained or replaced on a five year or longer rotation to ensure capacity, performance, and adherences to support requirements are met. In addition, the District will continue to maximize and leverage existing technology to provide better service at a reduced cost to the organization.

## **Cost Savings Efficiencies and Initiatives**

The District continually reviews operations and practices to provide improved service delivery methods and outcomes, while being fiscal stewards of local, state, and federal funds. The following efforts have been made by the District in FY 2014-2015 and/or will be addressed in FY 2015-2016:

#### FY 2014-2015

- Completed prescribed burns on 3,068 acres of District-owned lands during the first and second quarter of FY 2014-2015, using District staff and cooperating partners, for \$15.97 per acre as compared to hiring a private contractor with rates of \$25.70 (FY 2013-2014) for a comparative cost savings of \$29,852.
- Reduced the number of eligible Senior Management Service Class positions from 11 to 6, saving \$52,300.
- Eliminated license costs for help desk tracking software by leveraging existing functionality in Microsoft SharePoint, saving \$2,500 annually.
- Participated in the Florida Municipal Insurance Trust's Matching Safety Grant Fund Reimbursement Program which provides a 50% match to help fund safety equipment purchases up to \$6,000 for FY 2014-2015.
- Moved to cost-free online job announcements in lieu of paying for newspaper ads, reducing costs by \$2,000.
- Obtained a \$30,000 grant from the Arbor Day Foundation and a \$15,000 grant from The Nature Conservancy to purchase longleaf tubelings for habitat restoration efforts in 2015 for a total cost savings of \$45,000.
- Negotiated lower management fees assessed by the employee deferred compensation program provider to be comparable to those assessed by the State of Florida deferred compensation providers. Fees associated with the investments available in the retirement plan reduced by 0.55 percent.
- Reduced usage plans for mobile internet connection devices (jet packs), avoiding future annual costs of \$1,800.
- Began use of GPS vehicle tracking to monitor mileage for improved scheduled maintenance and safety inspections as well as mitigating risk and improving fuel efficiency.
- Changed the Disaster Recovery methodology from tape backups to disc backup therefore significantly reducing the risk associated with, and time required to create and manage network backups, as well as significantly decreasing the time required for the District to recover critical business applications in the event of a disaster.
- Negotiated a higher calendar year maximum benefit for the Preferred Provider Organization (PPO) employee dental insurance plan from \$1,000 to \$1,200.
- Reduced number of cell phones from 35 to 32 and one usage plan saving \$200.

- Acquired and modified the SJRWMD online e-Permitting database, which allows customers to apply for permits, respond to requests for additional information, and submit compliance reports online.
- 25 project managers received Florida Certified Contract Management training to improve on District procurement and contract monitoring, and reduce the risk for bid protests.
- Eliminated two maintenance heavy septic tanks at headquarter facilities and connected to a sewer line.
- Reorganized existing staff in the Regulatory Services division to centralize
  performance and compliance improvement, which allowed permit review staff to
  focus on permit applications, improve customer service, and achieve a higher
  rate of compliance improvement in the regulated community.
- Created online web-based GIS solutions so the public, in addition to District staff, is empowered to obtain Geospatial information themselves that normally would require staff time to provide.
- 27 supervisors were trained on the topic of Workers Compensation and related reporting to improve on employee productivity and claims processing.
- Cross-trained Bureau of Compliance and Improvement field inspectors in both dam safety inspections and environmental resource permit compliance inspections streamlining the inspections process.
- Created industry standard help desk metrics to measure performance identify trends in support requests so we may solve problems before the customer has to call.

#### FY 2015-2016

- Reduction in District operating expenses by \$387,852 or 11.7 percent in FY 2015-2016.
- Closure of the Marianna field office and a transfer of Lands staff to the renovated Econfina field office will save at least \$11,000 annually beginning in FY 2015-2016. This cost savings combined with other field office consolidation efficiencies will result in long-term cost savings for the District, while still maintaining an office in the Marianna facility donated to Jackson County at no cost to the District.
- Transfer of the Grassy Point tract (1,176.60 acres) to the Board of Trustees of the Internal Improvement Trust Fund will result in a District cost savings of \$3,000 annually for recreation site cleanup and eliminate land management and maintenance costs in the land management fund.
- Conducting an evaluation of suitable lands for future cattle lease consideration.
- Anticipated grant funding of \$12,750 from The Nature Conservancy and the National Fish and Wildlife Foundation in FY 2015-2016 for the purchase of 85,000 Longleaf tubelings for habitat restoration efforts.

- Transition of hydrologic data management to the Aquarius software tool in FY 2015-2016 will make it possible to access District data through the web, providing a higher level of service to all data consumers.
- Update District website to enable recreational users to donate funds for the continued management, maintenance, and improvement of recreation sites.
- Cost benefit analysis planned to utilize Voice over IP technology already owned by the District to reduce long distance call charges and increase telephone functionality to employees.

## **Ongoing Efforts**

- Continued implementation of contract concessions with all contractors and consultants at three percent or greater per contract task.
- Pre-project approval received for grant funding from the National Fish and Wildlife Foundation for \$695,000 to complete assessments and project plans for the District's seven SWIM watersheds saving the District and/or State the cost to implement.
- Continue multi-year strategy to reduce license fee costs by replacing numerous legacy applications with more modern technologies currently owned by the District.
- Agreement with Florida Department of Corrections (Washington County Reception Center) for Public Works Inmate Crew to assist with repairs and improvements on District lands.
- Cooperative agreement with U.S. Forest Service for a Prescribed Fire Training Team to assist with prescribed burns on District lands.
- Cooperative agreement with Apalachicola Regional Stewardship Alliance (ARSA) for a burn team to assist with prescribed burns on District lands.
- Cooperative agreement with Gulf Coastal Plain Ecosystem Partnership (GCPEP) for a burn team to assist with prescribed burns on District lands.
- Implementing a replacement plan for the 24 central and window air conditioning units at headquarters to mitigate utility bill, service call, and emergency replacement costs.

## C. Adequacy of Fiscal Resources

Since FY 2007-2008, the District has assessed a millage rate less than the 0.0500 set by Florida Statute and the State Constitution. The rate assessed in FY 2014-2015 was 0.0390. The rate for the FY 2015-2016 Tentative Budget is 0.0378, or 24.4 percent below the maximum authorized. The millage rate of 0.0378 reflects the current year (2015) rolled-back rate, which is the millage rate that would produce the same tax revenue as the previous year (2014). Based on taxable values provided by the 16 counties in the District, tax collections using the rolled-back rate are estimated to be \$3.4 million for FY 2015-2016. With a recurring budget of \$17.5 million, the Northwest Florida Water Management District must rely on state and other revenue sources to conduct many of its programs.

To supplement ad valorem revenue, the District has historically received state appropriations for activities including the management of District-owned lands; the Environmental Resource Permitting (ERP) program; regional water supply planning and development; Surface Water Improvement and Management (SWIM); research and data collection; MFLs; the Apalachicola River and Bay system; and programmatic operations. In FY 2015-2016, the state has also provided new funds for the District from the Land Acquisition Trust Fund. Similarly, separate funding for specific purposes such as land acquisition (Preservation 2000 and Florida Forever programs); SWIM projects; the Water Protection and Sustainability program; and other direct appropriations are typical, but have not been consistent.

The District has a number of reserve accounts that are available for necessary and unanticipated expenditures. These include reserves for water supply development; land management and acquisition; General Fund deficiency for immediate needs not budgeted; and an economic budget stabilization reserve to be used in the event revenues become insufficient to fund District obligations or to mitigate emergency situations. For FY 2015-2016, the District will budget a portion of these reserves to fund mostly nonrecurring, one-time expenditures such as water supply development assistance grants. Due to legislative appropriations approved by the Governor for FY 2015-2016, the use of reserves for recurring expenses will decrease from just over \$3 million to less than \$200,000. The District will continue to pursue cost saving measures as well as recurring fund sources to eliminate dependency on reserves for recurring purposes.

## D. Budget Summary

#### 1. Overview

The FY 2015-2016 Tentative Budget is \$59,533,660, an increase of \$5,924,340 or 11.1 percent above the FY 2014-2015 Current-Amended Budget. Operating expenditures, which include categories of Salaries and Benefits; Other Personal Services; Contracted Services; Operating Expenses; and Operating Capital Outlay (OCO) total \$20,240,552, a decrease of \$2,394,660 or 10.6 percent. Of the operating budget request, \$17,276,601 is recurring and \$2,963,951 is nonrecurring.

Fixed Capital Outlay (FCO) and Interagency Expenditures (e.g., grants to public entities) total \$39,293,108, an increase of \$8,319,000 or 26.9 percent. This amount reflects a net change with an increase in FCO of \$10,189,281 and a decrease in Interagency Expenditures of \$1,870,281.

The proposed ad valorem tax millage rate is 0.0378, which is less than the 0.0390 rate assessed in FY 2014-2015, but is equivalent to the 2015 rollback rate. The 2015 rollback rate, which is calculated using the calendar year, is the rate that would generate the same tax revenue as in 2014. Based on estimated property values provided by the 16 counties in the District, tax revenue is estimated to be \$3,433,785, which accounts for 7.8 percent of total projected revenues.

The total projected revenue of \$44,054,788 is comprised of \$38,211,564 (86.7 percent) in new revenue and \$5,843,224 (13.3 percent) of state funds appropriated to the District in prior years. In addition, \$15,478,872 of fund balances will be used to support the Tentative Budget. New revenue mainly includes \$23,875,568 from the Land Acquisition Trust Fund, \$5,211,231 from the General Revenue Fund, \$3,433,785 in ad valorem, \$2,798,038 in Federal funds, and \$1,500,000 in timber sales. Prior appropriations carried forward consists of mostly state funds of \$1,969,575 for springs restoration and protection, \$1,859,213 for St. Andrew Bay and Apalachicola River and Bay watersheds, and \$1,391,956 for mitigation efforts.

Pursuant to s. 373.536(5)(c)4 and 5, F.S., if the Tentative Budget for outreach, district management, and administration increases more than 15 percent of the District's total annual budget, or if the Tentative Budget increases more than 25 percent in any program from the Preliminary Budget, the Legislative Budget Commission has authority to reject the portion(s) that exceed these thresholds.

The District is below the 15 percent threshold, whereby the sum of Program 5 "Outreach" and Program 6 "District Management and Administration" is at 3.7 percent of the total annual budget.

The District is below the 25 percent threshold for each program having either increased or decreased from the Preliminary Budget by less than 4 percent, except for Program 2, "Acquisition, Restoration, and Public Works." Program 2's Tentative Budget is higher than the Preliminary Budget by \$26.6 million or 167.8 percent.

The variance from the Preliminary Budget is mainly due to the following budget changes:

- \$21.5 million increase in new funds for springs restoration and protection;
- \$5.8 million increase in reappropriated water supply development assistance grants carried forward from the previous year;
- \$2.3 million increase in funds planned for new water supply development assistance grants;
- \$1.1 million increase in reappropriated Apalachicola River and Bay and St. Andrew Bay funds carried forward from the previous year;
- \$333,698 in new Deepwater Horizon oil spill funding provided from the National Fish and Wildlife Foundation's Gulf Environmental Benefit Fund for updating watershed management plans for the entirety of northwest Florida; and
- \$4.5 million decrease by moving funds to FY 2016-2017 reflecting updates to planned construction schedules for wastewater projects benefitting Wakulla Springs.

Table 1. Source and Use of Funds, Funds Balance and Workforce

#### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

SOURCE AND USE OF FUNDS, FUND BALANCE AND WORKFORCE

Fiscal Years 2014-15 and 2015-16

TENTATIVE BUDGET - Fiscal Year 2015-2016

	Fiscal Year 2014-15	New Issues	Reductions	Fiscal Year 2015-16
	(Current-Amended)	(Increases)		(Tentative Budget)
SOURCE OF FUNDS				
Beginning Fund Balance	39,817,516			35,736,267
District Revenues	5,800,615	263,843	-	6,064,458
Local Revenues	162,159		12,890	149,269
Debt	-	-	-	-
Unearned Revenue	21,226,449	-	4,692,004	16,534,445
State Revenues	23,325,347	29,086,799	17,369,123	35,043,023
Federal Revenues	4,080,773		1,282,735	2,798,038
SOURCE OF FUND TOTAL	\$94,412,859	\$29,350,642	\$23,356,752	\$96,325,500
USE OF FUNDS				
Salaries and Benefits	8,123,975	760,914	515,301	8,369,588
Other Personal Services	365,324	21,046	25,873	360,497
Contracted Services	9,710,742	1,811,000	3,668,200	7,853,542
Operating Expenses	3,324,801	366,602	754,454	2,936,949
Operating Capital Outlay	1,110,370	203,316	593,710	719,976
Fixed Capital Outlay	2,056,287	11,432,568	1,243,287	12,245,568
Interagency Expenditures (Cooperative Funding)	28,917,821	12,542,163	14,412,444	27,047,540
Debt	-	-	-	-
Reserves - Emergency Response	-	-	-	-
USE OF FUNDS TOTAL	53,609,320	\$27,137,609	\$21,213,269	59,533,660
Unearned Revenue (ESTIMATED)				
DOT Mitigation Funds	15,328,558		764,250	14,564,308
Springs Initiatives Ch. 2013-40, S.A. 1638A,	499,852		499,852	-
General Fund State Ecosystems Trust Fund	4.050.070		0.000.457	4 050 040
Phipps Park Endowment & Advanced Timber Sales	4,958,370 439,669		3,099,157 328,745	1,859,213 110.924
TOTAL UNEARNED REVENUE			4,692,004	16,534,445
TOTAL UNEARNED REVENUE	21,220,449	•	4,092,004	10,554,445
FUND BALANCE (ESTIMATED)				
Nonspendable	-	-	-	-
Restricted	2,598,016	-	-	2,598,016
Committed	25,510,003	-	14,902,069	10,607,934
Assigned	7,628,248	-	576,803	7,051,445
Unassigned	-	-	-	-
TOTAL FUND BALANCE	35,736,267	-	15,478,872	20,257,395
WORKFORCE				
Authorized Position (Full-Time Equivalents/FTE)	101.00	-	-	101.00
Contingent Worker (Independent Contractors)	-	-	-	-
Other Personal Services (OPS)	9.00	-	-	9.00
Intern	-	-	-	-
Volunteer	-	-	-	
Voluntoon				

#### Reserves:

Nonspendable - amounts required to be maintained intact as principal or an endowment

Restricted - amounts that can be spent only for specific purposes like grants or through enabling legislation

Committed - amounts that can be used only for specific purposes determined and set by the District Governing Board

Assigned - amounts intended to be used for specific contracts or purchase orders

Unassigned - available balances that may be used for a yet to be determined purpose in the general fund only

Table 2. Projected Utilization of Fund Balance

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROJECTED UTILIZATION OF FUND BALANCE TENTATIVE BUDGET - Fiscal Year 2015-2016

			Five Year Utilization Schedule					
Core Mission	Designations (Description of Restrictions)	Total Projected Designated Amounts at September 30, 2015	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Remaining Balance
	NONSPENDABLE							
		0	0	0	0	0	0	0
-	NONSPENDABLE SUBTOTAL	0	0	0	0	0	0	0
	RESTRICTED							
WS/WQ/FP/NS	Mitigation - Interest and Other Misc Revenue	1,437,555	0	0	0	0	0	1,437,555
WS/WQ/FP/NS	Regulation - ERP	1,160,461	0	0	0	0	0	1,160,461
	RESTRICTED SUBTOTAL	2,598,016	0	0	0	0	0	2,598,016
	COMMITTED							
WS/WQ/FP/NS	Water Supply Development Assistance Grants (General Fund)	15,564,765	13,877,793	1,686,972	0	0	0	0
WS/WQ/FP/NS	Operation & Maintenance of Lands & Works	6,088,814	794,276	1,300,000	1,300,000	1,300,000	1,300,000	94,538
WS/WQ/FP/NS	Capital Improvement Projects (Cap Improv & Land Acq TF)	476,252	230,000	70,000	70,000	70,000	36,252	0
WS/WQ/FP/NS	Economic Stabilization Fund (General Fund)	3,380,172	0	0	0	0	0	3,380,172
	COMMITTED SUBTOTAL	25,510,003	14,902,069	3,056,972	1,370,000	1,370,000	1,336,252	3,474,710
	ASSIGNED							
WS/WQ/FP/NS	Water Resources Planning & Monitoring (operational support)	4,658,248	106,803	1,740,808	1,740,808	1,069,829	0	0
WS/WQ/FP/NS	Acquisition, Restoration, & Public Works	250,000	250,000	0	0	0	0	0
WS/WQ/FP/NS	General Fund Deficiencies	2,500,000	0	0	0	0	0	2,500,000
WS/WQ/FP/NS	Building Renovation & Repairs	220,000	220,000	0	0	0	0	0
	ASSIGNED SUBTOTAL	7,628,248	576,803	1,740,808	1,740,808	1,069,829	0	2,500,000
	UNASSIGNED							
		0	0	0	0	0	0	0
	UNASSIGNED SUBTOTAL	0	0	0	0	0	0	0
	Total	35,736,267	15,478,872	4,797,780	3,110,808	2,439,829	1,336,252	8,572,726
	Remaining Fund Bala	nce at Fiscal Year End	20,257,395	15,459,615	12,348,807	9,908,978	8,572,726	8,572,726

Table 3. Use of Fund Balance

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT USE OF FUND BALANCE

Fiscal Year 2015-16

TENTATIVE BUDGET - Fiscal Year 2015-2016

	Fiscal Year 2015-16			SC	URCES OF FU	ND		
	(Tentative Budget)	District Revenues	District Revenues Fund Balance		Local	State	Federal	TOTAL
1.0 Water Resources Planning and Monitoring	7,087,834	-	106,803	-		-	-	106,803
2.0 Acquisition, Restoration and Public Works	42,445,795	-	14,773,735	-	-	•	-	14,773,735
3.0 Operation and Maintenance of Lands and Works	3,920,442	-	598,334	-	-	•	-	598,334
4.0 Regulation	3,864,872	-	-	-	-		-	-
5.0 Outreach	180,324	-	-		-		-	•
6.0 District Management and Administration	2,034,393							•
TOTAL	59,533,660	-	15,478,872	•	-	•	-	15,478,872

					USES OI	FUND				
	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures (Cooperative Funding)	Administrative Overhead Transfer	Reserves	TOTAL
1.0 Water Resources Planning and Monitoring	35,261	-	-	-	62,500	-	-	9,042	-	106,803
2.0 Acquisition, Restoration and Public Works	25,945	•	- 299,750	113,600	10,000	440,000	13,877,793	6,647		14,773,735
3.0 Operation and Maintenance of Lands and Works	15,795	•	128,377	190,552	141,230	80,000	-	42,380	•	598,334
4.0 Regulation	-			-			-	-	•	-
5.0 Outreach	-				-			-		
6.0 District Management and Administration	-	•	-	-	-		-	-	•	-
TOTAL	77,001		428,127	304,152	213,730	520,000	13,877,793	58,069		15,478,872

## 2. Source of Funds Three-Year Comparison

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT TENTATIVE BUDGET - Fiscal Year 2015-2016 REVENUES BY SOURCE

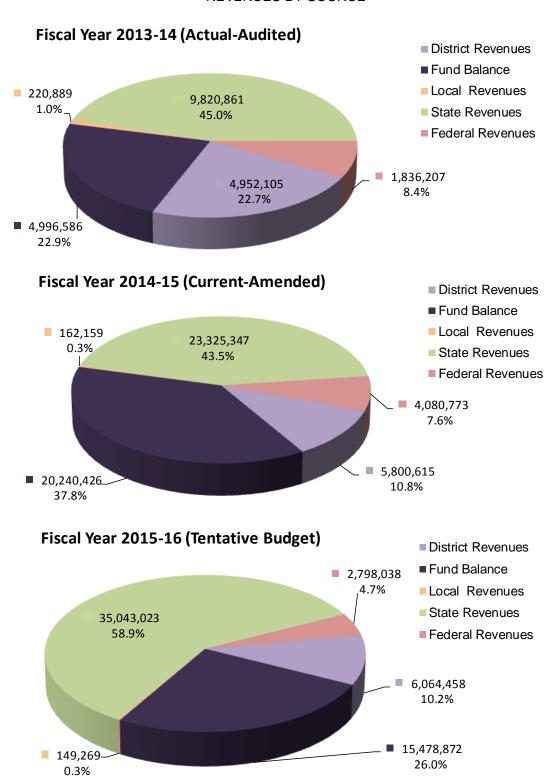


Table 4. Sources of Funds Comparison for Three FYs

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS

Fiscal Years 2013-14 (Actual-Audited) 2014-15 (Current-Amended) 2015-16 (Tentative) TENTATIVE BUDGET - Fiscal Year 2015-2016

SOURCE OF FUNDS	Fiscal Year 2013-14	Fiscal Year 2014-15	Fiscal Year 2015-16	Difference in \$	% of Change
SOURCE OF FUNDS	(Actual-Audited)	(Current-Amended)	(Tentative Budget)	(Current Tentative)	(Current Tentative)
District Revenues	4,952,105	5,800,615	6,064,458	263,843	4.5%
Fund Balance	4,996,586	20,240,426	15,478,872	(4,761,554)	-23.5%
Debt - Certificate of Participation (COPS)	-	-	-	-	
Local Revenues	220,889	162,159	149,269	(12,890)	-7.9%
State General Revenues	103,306	8,292,355	7,293,806	(998,549)	-12.0%
Ecosystem Management Trust Fund	633,892	4,443,313	1,859,213	(2,584,100)	-58.2%
FDEP/EPC Gardinier Trust Fund	-	-	-	-	
P2000 Revenue	-	-	-	-	
FDOT/Mitigation	584,820	2,190,872	1,391,956	(798,916)	-36.5%
Water Management Lands Trust Fund	2,617,207	7,764,677	250,000	(7,514,677)	-96.8%
Land Acquisition Trust Fund	-	-	23,875,568	23,875,568	
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	
Florida Forever	290,896	624,200	372,480	(251,720)	-40.3%
Save Our Everglades Trust Fund	-	-	-	-	
Alligator Alley Tolls	-	-	-	-	
Other State Revenue	5,590,740	9,930	-	(9,930)	-100.0%
Federal Revenues	1,572,849	3,855,708	2,572,859	(1,282,849)	-33.3%
Federal through State (FDEP)	263,358	225,065	225,179	114	0.1%
SOURCE OF FUND TOTAL	21,826,648	53,609,320	59,533,660	5,924,340	11.1%

District Revenues include:

Ad Valorem	3,245,091	3,381,733	3,433,785	52,052	2%
Timber Sales	1,339,142	1,500,000	1,500,000	-	0%
Permit & License Fees	323,815	360,250	332,500	(27,750)	-8%
Miscellaneous Revenues	44.057	558.632	798,173	239,541	43%

#### 3. Major Sources of Funds Variances

The District's annual budget is funded by District, local, state, federal, and miscellaneous revenue sources. District sources include estimates for ad valorem revenues (\$3,433,785), timber sales (\$1,500,000), permit fees and fines (\$332,500), and miscellaneous revenues (\$798,173), such as grants from non-profit groups, interest earnings, the sale of surplus property, and apiary leases. The table on the previous page compares FY 2013-2014 Actual-Audited, FY 2014-2015 Current-Amended, and FY 2015-2016 Tentative Budget revenue by source. The following is a summary of major revenue source variances.

### Ecosystem Management Trust Fund (58.2 percent decrease)

The District's budget includes the remaining Ecosystem Management Trust Fund revenue of \$1,859,213, which represents a decrease of \$2,584,100 from FY 2014-2015. The decrease is due to work being completed for the St. Andrew Bay and Apalachicola River and Bay watersheds during FY 2014-2015. The District is using carryover funds from prior years for these activities. No new legislative funds have been appropriated since 2008.

#### Water Management Land Trust Fund (WMLTF) (96.8 percent decrease)

The WMLTF reduction of \$7,514,677 is due to: (1) spending down a FY 2013-2014 nonrecurring state appropriation of \$3,000,000 for Apalachicola Bay water quality improvement projects; and (2) the termination of the trust fund. The remaining balance of \$250,000 from the FY 2013-2014 WMLTF appropriation is budgeted to complete water quality improvement projects in Apalachicola Bay. And, even though the WMLTF was terminated, the FY 2015-2016 General Appropriations Act (GAA) replaced the District's FY 2014-2015 GAA WMLTF appropriations dollar-for-dollar from the General Fund. This includes \$1,851,231 for environmental resource permitting and \$3,360,000 for general operations to include funds for wetlands protection programs and potable well groundwater contamination activities.

#### State General Revenue (12.0 percent decrease)

The State General Revenue reduction of \$998,549 is mainly due to spending down nonrecurring funds in FY 2014-2015, thereby carrying forward fewer funds into FY 2015-2016. The FY 2014-2015 GAA provided nonrecurring funds of \$8,292,355 for the District to fund projects that will help nine springs-related projects, such as Wakulla Springs, Jackson Blue Spring, and springs associated with the Holmes Creek and Econfina Creek systems. From this amount, \$1,969,575 was carried forward into FY 2015-2016 to continue progress on or complete these projects. DEP provided an additional \$113,000 for springs monitoring activities. As mentioned in the WMLTF variance described above, due to the termination of the WMLTF, FY 2015-2016 state legislative appropriations provided equivalent funding of \$5,211,231 from the General Fund, which mitigates the overall reduction in the District's General Fund appropriations.

#### Florida Forever (40.3 percent decrease)

Florida Forever funding has been used to acquire land and to protect environmentally significant lands for conservation, recreation, water resource protection, wildlife habitat protection, and for capital land improvement and public access to those lands. The

remaining balance of \$372,480 in Florida Forever funding will be directed to water quality improvement and/or habitat restoration consistent with the District's SWIM program in FY 2015-2016.

#### Land Acquisition Trust Fund (LATF)

The FY 2015-2016 GAA provided the District with new funding of \$1,500,000 for MFLs and \$825,000 for lands management operations. Prior to receiving this funding, fund balance reserves were used as the revenue source for these activities. The additional funds significantly reduced the District's dependency on using nonrecurring reserves for recurring purposes in the FY 2015-2016 Tentative Budget. The FY 2015-2016 GAA also provided DEP with LATF funding for springs-related projects from which the District has budgeted \$21,550,568. This new funding from DEP is tentatively approved for implementation of priority spring protection and restoration projects in Northwest Florida.

#### Federal Revenue (33.3 percent decrease)

Federal funding continues to support consultant services for flood studies for the FEMA Risk MAP initiative as well as project reviews and screening conducted for the Efficient Transportation Decision Making (ETDM) program for the Florida Department of Transportation. The District's budget includes \$2,536,415 from FEMA, which represents a decrease of \$1,266,448, primarily due to the completion of coastal flood analysis for six coastal counties. A small reduction of \$1,401 in revenues for the ETDM program is projected, given uncertainty of the need for new transportation project reviews.

### Fund Balance

The District has a number of reserve accounts that are available for necessary and unanticipated large expenditures. For FY 2015-2016, the District will use \$140,362 to fund necessary recurring expenditures and \$15,338,510 for nonrecurring expenditures that are mostly for grants to help local governments and non-profit utilities achieve water supply development priorities. The total use of reserves for FY 2015-2016 is estimated to be \$15,478,872.

## 4. Source of Funds by Program

#### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

## **SOURCE OF FUNDS BY PROGRAM**

Fiscal Year 2014-15 (Current-Amended)
TENTATIVE BUDGET - Fiscal Year 2015-2016

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2014-15 (Current-Amended)
District Revenues	221,162	324,010	1,865,555	2,495,609	10,750	883,529	5,800,615
Fund Balance	1,374,673	16,848,090	1,920,761	96,902	-	-	20,240,426
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	•
Local Revenues	162,159	-	-	-	-	-	162,159
State General Revenues	510,000	7,782,355	-	-	-	-	8,292,355
Ecosystem Management Trust Fund	-	4,443,313	-	-	-	-	4,443,313
FDEP/EPC Gardinier Trust Fund	-	-	-	-	-	-	•
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	2,190,872	-	-	-	-	2,190,872
Water Management Lands Trust Fund	2,982,837	2,570,609	-	2,211,231	-	-	7,764,677
Land Acquisition Trust Fund	-	-	-	-	-	-	-
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	624,200	-	-	-	-	624,200
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	-	9,930	-	-	-	-	9,930
Federal Revenues	3,802,863	-	15,000	37,845	-	-	3,855,708
Federal through State (FDEP)	225,065	-	-	-	-	-	225,065
SOURCE OF FUND TOTAL	9,278,759	34,793,379	3,801,316	4,841,587	10,750	883,529	53,609,320

District Revenues include

Ad Valorem 3,381,733
Timber Sales 1,500,000
Permit & License Fees 360,250
Miscellaneous Revenues 573,632

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

## SOURCE OF FUNDS BY PROGRAM

Fiscal Year 2015-16 (Tentative Budget)

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2015-16 (Tentative Budget)
District Revenues	-	501,383	2,395,529	2,314,457	10,275	842,814	6,064,458
Fund Balance	106,803	14,773,735	598,334	-	-	-	15,478,872
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	
Local Revenues	149,269	-	-	-	-	-	149,269
State General Revenues	3,098,372	1,931,974	-	2,263,460	-	-	7,293,806
Ecosystem Management Trust Fund	-	1,859,213	-	-	-	-	1,859,213
FDEP/EPC Gardinier Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	1,391,956	-	-	-	-	1,391,956
Water Management Lands Trust Fund	-	250,000	-	-	-	-	250,000
Land Acquisition Trust Fund	1,500,000	21,550,568	825,000	-	-	-	23,875,568
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	372,480	-	-	-	-	372,480
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	-	-	-	-	-	-	-
Federal Revenues	2,536,415	-	-	36,444	-	-	2,572,859
Federal through State (FDEP)	225,179	-	-	-	-	-	225,179
SOURCE OF FUND TOTAL	7,616,038	42,631,309	3,818,863	4,614,361	10,275	842,814	59,533,660

District Revenues include

 Ad Valorem
 3,433,785

 Timber Sales
 1,500,000

 Permit & License Fees
 332,500

 Miscellaneous Revenues
 798,173

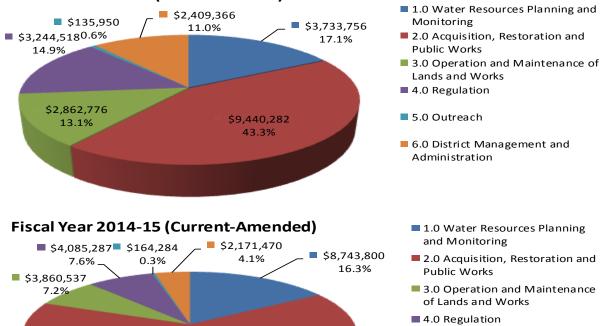
# 5. Proposed Millage Rate

DISTRIC	TWIDE – Ad Valo	rem Taxes	
	Fiscal Year 2013-14 Actual	Fiscal Year 2014-15 Current-Amended	Fiscal Year 2015-16 Tentative
Millage Rate	0.0400	0.0390	0.0378
Rolled-back Rate	0.0400	0.0390	0.0378
Rolled-back Rate Change (%)	0.00%	0.00%	0.00%
Gross Taxable Value for Operating Purposes	\$83,225,021,372	\$86,711,098,855	\$90,840,872,683
Net New Taxable Value	\$ 801,350,156	\$ 1,147,221,046	\$ 1,307,072,757
Adjusted Taxable Value	\$82,423,671,216	\$85,563,877,809	\$89,533,799,926

#### 6. Three-Year Use of Funds by Program

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT TENTATIVE BUDGET - Fiscal Year 2015-2016 EXPENDITURES BY PROGRAM

#### Fiscal Year 2013-14 (Actual-Audited)



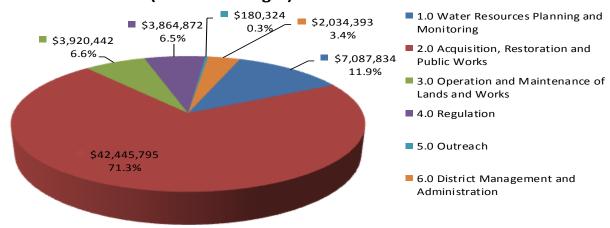
■ 5.0 Outreach

Administration

■ 6.0 District Management and

#### Fiscal Year 2015-16 (Tentative Budget)

\$34,583,942 64.5%



# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT THREE-YEAR EXPENDITURE SUMMARY BY PROGRAM

Fiscal Years 2013-14 (Actual-Audited) 2014-15 (Current-Amended) 2015-16 (Tentative)

TENTATIVE BUDGET - Fiscal Year 2015-2016

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Current-Amended)	Fiscal Year 2015-16 (Tentative)	Difference in \$ (Current Tentative)	% of Change (Current Tentative)
1.0 Water Resources Planning and Monitoring	\$2,469,337	\$3,733,756	\$8,743,800	\$7,087,834	-\$1,655,966	-18.9%
1.1 - District Water Management Planning	563,828	1,558,481	2,961,003	2,356,621	-604,382	-20.4%
1.1.1 Water Supply Planning	142,005	148,435	96,789	103,255	6,466	6.7%
1.1.2 Minimum Flows and Levels	251,882	681,012	2,378,210	1,671,801	-706,409	-29.7%
1.1.3 Other Water Resources Planning	169,941	729,034	486,004	581,565	95,561	19.7%
1.2 - Research, Data Collection, Analysis and Monitoring	587,624	664,453	1,348,048	1,604,984	256,936	19.1%
1.3 - Technical Assistance	1,315,720	1,396,487	3,897,009	2,664,045	-1,232,964	-31.6%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	0	0	
1.5 - Technology and Information Services	2,165	114,335	537,740	462,184	-75,556	-14.1%
2.0 Acquisition, Restoration and Public Works	\$2,745,571	\$9,440,282	\$34,583,942	\$42,445,795	\$7,861,853	22.7%
2.1 - Land Acquisition	43,808	34,600	56,323	11,364,863	11,308,540	20078.0%
2.2 - Water Source Development	545,590	6,034,710	15,438,749	14,570,100	-868,649	-5.6%
2.2.1 Water Resource Development Projects	184,531	102,185	385,846	638,340	252,494	65.4%
2.2.2 Water Supply Development Assistance	361,059	5,932,525	15,052,903	13,931,760	-1,121,143	-7.4%
2.2.3 Other Water Source Development Activities	0	0	0	0	0	
2.3 - Surface Water Proiects	2,152,968	2,275,767	16,707,244	15,481,320	-1,225,924	-7.3%
2.4 - Other Cooperative Proiects	0	0	0	0	0	
2.5 - Facilities Construction and Maior Renovations	0	246,911	370,000	240,000	-130,000	-35.1%
2.6 - Other Acquisition and Restoration Activities	1,513	799,787	1,757,287	710,000	-1,047,287	-59.6%
2.7 - Technology and Information Services	1,692	48,507	254,339	79,512	-174,827	-68.7%
3.0 Operation and Maintenance of Lands and Works	\$2,765,509	\$2,862,776	\$3,860,537	\$3,920,442	\$59,905	1.6%
3.1 - Land Management	2,382,979	2.149.390	2,916,302	3,051,049	134,747	4.6%
3.2 - Works	6,392	1,222	11,218	5,422	-5,796	-51.7%
3.3 - Facilities	312,060	349,885	323,949	376,033	52,084	16.1%
3.4 - Invasive Plant Control	0.2,000	0.0,000	0_0,0:0	0.0,000	02,001	101.70
3.5 - Other Operation and Maintenance Activities	0	0	0	0	0	
3.6 - Fleet Services	30.250	82.338	45,911	47,443	1,532	3.3%
3.7 - Technology and Information Services	33,828	279,941	563,157	440,495	-122,662	-21.8%
4.0 Regulation	\$2,968,755	i i	\$4,085,287	\$3,864,872	-\$220,415	-5.4%
4.1 - Consumptive Use Permitting	574,950	550,118	659,795	633,908	-25,887	-3.9%
4.2 - Water Well Construction Permitting and Contractor Licensin	701,786	637,777	720,292	799,492	79,200	11.0%
4.3 - Environmental Resource and Surface Water Permitting	1,665,714	1,294,673	1,435,173	1,364,386	-70,787	-4.9%
4.4 - Other Regulatory and Enforcement Activities	16,272	342,237	344,774		38,222	11.1%
4.5 - Technology and Information Services	10,033	419,713	925,253	684,090	-241,163	-26.1%
5.0 Outreach	\$121,091	\$135,950	\$164,284	\$180,324	\$16,040	9.8%
5.1 - Water Resource Education	0	0	0	0	0	0.070
5.2 - Public Information	117,966	132,098	153,534	170.049	16,515	10.8%
5.3 - Public Relations	117,500	102,000	100,004	170,043	0,010	10.070
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	3,125	3,852	10,750	10,275	-475	-4.4%
5.5 - Other Outreach Activities	0,120	0,002	10,730		0	7.7/0
5.6 - Technology and Information Services	0	n	0	0	0	
SUBTOTAL - Maior Programs (excluding Management and Administration)	\$11,070,263	\$19,417,282	\$51,437,850	ŭ	\$6.061.417	11.8%
6.0 District Management and Administration	\$1,900,404		\$2,171,470			-6.3%
6.1 - Administrative and Operations Support	1,849,965	2,355,922	2,111,470		-137,077	-6.5%
6.1.1 - Auministrative and Operations Support	1,049,900	2,355,922 634,749	2,111,470	1,974,393	-137,077 41,057	6.4%
6.1.2 - General Counsel / Legal	0	00-1,7-10	0.50,511	070,000	41,037	0.470
6.1.3 - Inspector General	0	n	0	n	n	
6.1.4 - Administrative Support	691,290	734,576	828,675	851,827	23,152	2.8%
6.1.5 - Fleet Services	001,230	0	0	0.,527	0	2.570
6.1.6 - Procurement / Contract Administration	0	n	0	0	0	
6.1.7 - Human Resources	88,283	97,481	119,601	113,341	-6,260	-5.2%
6.1.8 - Communications	0	0	0	0	0	J.E.70
6.1.9 - Technology and Information Services	545,281	889,116	524,683	329,657	-195,026	-37.2%
6.2 - Computer/Computer Support	0 10,201	0	0	0	0	
6.3 - Reserves	0	n	0	0	0	
6.4 - Other - (Tax Collector / Property Appraiser Fees)	50,439	53,444	60,000	- v	0	0.0%
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TOTAL	\$12,970,667	\$21,826,648	\$53,609,320	\$59,533,660	\$5,924,340	11.1%

#### 7. Major Use of Funds Variances

#### 1.0 Water Resources Planning and Monitoring

FY 2015-2016 funding is \$7,087,834, a net decrease of approximately 18.9 percent from FY 2014-2015. This decrease reflects completion of Coastal Inundation and Risk MAP modeling tasks for FEMA projects in FY 2014-2015 and receipt of grant funding from DEP for some MFL activities.

#### 2.0 Acquisition, Restoration and Public Works

FY 2015-2016 funding is \$42,445,795, a 22.7 percent increase from FY 2014-2015. The overall program increase of \$7,861,853 mostly consists of additional funds budgeted within Interagency Expenditures and Fixed Capital Outlay from the new legislative springs appropriation.

This program's budget includes a \$23,438,550 investment in spring restoration and protection. In addition to the new \$21.5 million FY 2015-2016 funding, \$1,652,982 is included for ongoing springs projects. The springs funding will support efforts to improve conditions in Wakulla Spring, Jackson Blue Spring, and springs associated with the Holmes Creek and Econfina Creek systems. Planned project activities include land acquisition for springs protection at Wakulla Spring and Jackson Blue Spring; spring bank protection and habitat restoration along Econfina Creek and Holmes Creek; implementation of agricultural best management practices for water quality improvement and water conservation; and grant funding to help local governments connect areas now served by septic systems to central sewer. Also included is \$70,000 to complete Williford Spring restoration and protection activities. Of this amount, \$65,000 will support sign construction and installation and \$5,000 is to replace landscape plants that may die during the site's projected 12-month stabilization period.

Carryover funds of \$2,109,213 from previously appropriated funds in the Ecosystem Management and Restoration Trust Fund and the Water Management Lands Trust Fund continue to support local government water quality improvement projects and additional watershed protection and restoration activities for Apalachicola River and Bay and St. Andrew Bay. It is expected that stormwater retrofit projects will continue to be a District priority. Additionally, of the Ecosystem Management and Restoration funding, \$111,125 will provide a further contribution to spring system protection and restoration by supporting the Mobile Irrigation Laboratory and sod-based crop rotation programs within the Jackson Blue Spring basin. An additional \$372,480 in Florida Forever funding is also carried forward to contribute to water quality improvement and/or habitat restoration consistent with the District's SWIM program.

In addition, the FY 2015-2016 Tentative Budget includes funds to complete three separate cooperative projects along Holmes Creek with Washington County for streambank restoration and protection, including public access and recreational enhancements at Live Oak Landing (\$107,500); completion of Hightower Springs Landing (\$94,000); and initiation and completion of work at Spurling Landing (\$32,500). Streambank restoration and protection activities were completed at Live Oak Landing in

December 2014 and initiated at Hightower Springs Landing in early 2015, but high water levels have temporarily delayed work. Construction of a fishing pier and spring overlook deck and associated boardwalk are planned in mid-summer 2015 at Live Oak and Hightower Springs Landings, respectively, with project completion at both sites anticipated in FY 2015-2016.

Major improvements and repairs have been ongoing since FY 2013-2014 at the District's Headquarters office complex consisting of four buildings located near Midway. In FY 2014-2015, funds were also provided to update and expand the District's Lands Division's forestry operations field office facility in Youngstown. These renovations are to accommodate a transfer of Lands staff currently located at the Marianna field office. Ownership of the Marianna field office will be discontinued resulting in long-term cost savings. The FY 2015-2016 Tentative Budget for facility construction and major renovation proposes a decrease of \$60,000 with the goal of completing the Youngstown facility renovations and closing the Marianna office by the end of FY 2014-2015. The existing pole barn that was constructed to protect the former forestry operations modular building from further deterioration will be converted into an equipment and materials storage facility and \$20,000 has been allocated in the FY 2015-2016 Tentative Budget to construct a concrete slab.

#### 3.0 Operation and Maintenance of Lands and Works

This program's FY 2015-2016 Tentative Budget is \$3,920,442, a 1.6 percent increase from the FY 2014-2015 Current-Amended Budget of \$3,860,537. Land Management, Works, Facilities, Invasive Plant Control, Other Operations and Maintenance Activities, Fleet Services, and Technology and Information Services activities occur under this program. Land Management represents a large percentage of this program's budget. Overall, Salaries and Benefits and Contracted Services continue to be a significant expense as demonstrated by the past several years in comparison to Fixed Capital Outlay which can vary significantly from year to year.

Additional funds are also included in the District Headquarters facility budget to update a nearly 20-year old fire alarm system, cover annual sewer service after having been connected to the public sewer system in FY 2014-2015, and for general repair and maintenance costs related to the District Headquarter facilities that are more than 30 years old.

#### 4.0 Regulation

This program's FY 2015-2016 Tentative Budget of \$3,864,872 is 5.4 percent less than FY 2014-2015. This decrease is due primarily to reductions in Contracted Services of 31.2 percent (\$85,333) related to maintenance of installed technologies.

The Regulatory Services Division is currently using the e-Permitting and e-Regulatory database system in the Environmental Resource and Surface Water Permitting program and the Water Use Permitting program. The Water Well Construction Permitting program is scheduled to be using the system by mid-2016.

The Regulatory Services staff will engage in rulemaking for the 40A-3 Florida Administrative Code (FAC) Well Construction and Contractor Licensing Rule in FY 2015-2016. This will require staff time, legal assistance, and a contractor to develop a Statement of Estimated Regulatory Costs (SERC). The District will use a financial analysis contractor experienced with SERC development.

The Regulatory Services Division will also see a decrease in Operating Capital Outlay of 53.1 percent (\$83,272) to align budget with historical computer hardware purchases.

#### 5.0 Outreach

This program's FY 2015-2016 Tentative Budget is \$180,324, a 9.8 percent increase from FY 2014-2015. This program funds a Communications Director and Communications Specialist as well as the operational expenses for conducting the outreach efforts of the District. Personnel costs increased by about \$20,000 due to (1) \$7,000 of additional salary for hiring a more experienced Communications Specialist than the prior incumbent; and (2) employee health insurance selection change from single to family coverage. Operating expenses reflect a net decrease of \$3,525 to align with historical spending patterns.

#### **6.0 District Management and Administration**

This program's FY 2015-2016 Tentative Budget is \$2,034,393, a 6.3 percent decrease from FY 2014-2015. This program funds the Governing Board, Executive Director, Information Technology, Human Resources, and Finance functions of the District. The majority of the decrease is due to the removal of FY 2014-2015 nonrecurring Information Technology funding.

### <u>Districtwide Information Technology</u>

The District is proposing expenditures of \$1,904,641 for IT in FY 2015-2016, which is \$733,788 less than budgeted in FY 2014-2015. Over the past two fiscal years the District has made a significant investment in technology improvements. New systems have been implemented in asset, fleet, contract, project, and document management. A new external website, Intranet site, online reservation system, social media sites, and hydrologic software have been implemented. Significant investments and upgrades in server, network, database, and desktop technologies have also been completed. Going forward, the District will use and maintain this technology to provide solutions that meet the business needs of the organization. Hardware and software will be maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements are met.

In addition, the District continues to maximize and leverage existing technology to provide better service at a reduced cost to the organization. Increased functionality will be delivered for document management, contract management, project management, geographic information systems, extended web functionality on the District's website, and automation for several manual processes. In addition, some outsourced web based technology will be integrated into the District's external website reducing the cost for

hosting and supporting these technologies. Several technologies will be upgraded with newer versions of existing software in order to be compliant with best practices, security, and warranty/support agreements.

The greatest process innovation for compliance and permitting is the acquisition and implementation of the e-Permitting and e-Regulatory database applications from the St. Johns River WMD. This database will encompass all application, evaluation, permitting, and compliance actions for ERP, WUP, and Well Construction for the division. It is expected to be in operational status by mid-2015. These numerous process changes continue to allow District staff to focus on their core responsibilities and work with greater efficiency levels while enhancing customer services and communication. The new database will replace several District legacy applications, thereby reducing the overhead cost of support and providing a significant increase in functionality to District staff and permit applicants.

#### A. Program Definitions, Descriptions and Budget

The following section provides definitions and descriptions by program as previously defined by the EOG. Each program has five segments, including Program Definitions; District Definitions; Changes and Trends; Major Budget Items; and Budget Variances. It should be noted that the budget variances segment compares the FY 2014-2015 Current-Amended Budget with the FY 2015-2016 Tentative Budget.

Programs with a minor variance are generally considered to be within an allowable margin and do not include a detailed explanation. A more detailed description is provided for programs with a significant budget variance. There are numerous variances resulting from the reallocation of staff resources and expenditures across program areas to more accurately align costs and provide resources for priority activities. Personnel information for all six program areas is also summarized on the following pages.

Due to a relatively low ad valorem millage rate and subsequently small amount of revenue collected in proportion to the total budget, it is necessary for the District to use all sources of revenue to fund the administrative support activities. All program activities that have Salaries and Benefits in their budget transfer a portion of the revenue collected to the administrative activities. The transfers-out, if presented in the budget, would overstate the requested expenditure budget as they provide authority for the transfer of cash from one fund to another. For the same reason, the transfers-in are not presented in the budget as they are revenue received by another fund being transferred to the General Fund. Including the transfers-in would overstate the available resources of the District.

Because of the required transfers, the revenue and expenditures presented in the following program and activity spreadsheets will not be balanced. Programs that are transferring funds out will have higher revenue receipts than the expenditure budget and programs receiving the transfer will show lower revenue than the expenditure budget. No revenue will appear in the following charts for activities funded totally by transfers.

<b>Expenditure Category</b>	<u>Budget</u>	<u>Funds</u>	<b>Difference</b>
Salaries and Benefits	8,369,588	7,250,438	(1,119,150)
Other Personal Services	360,497	347,690	(12,807)
Contracted Services	7,853,542	7,683,787	(169,755)
Operating Expenses	2,936,949	2,341,031	(595,918)
Operating Capital Outlay	719,976	669,256	(50,720)
Fixed Capital Outlay	12,245,568	12,245,568	0
Interagency Expenditures			
(Cooperative Funding)	27,047,540	27,047,540	0
Interagency Transfers	0	1,948,350	1,948,350
Total	59,533,660	59,533,660	0

#### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### **ALL PROGRAMS**

	Fis	cal Year 2011-12	Fis	cal Year 2012-13	Fis	scal Year 2013-14	F	iscal Year 2014-15	Fisc	cal Year 2015-16		Difference in \$	% of Change
	(	Actual-Audited)	(	(Actual-Audited)	(	(Actual-Audited)	(	(Current-Amended)		(Tentative)	(Cu	urrent Tentative)	(Current Tentative)
1.0 Water Resources Planning and Monitoring	\$	3,210,260	\$	2,469,337	<b>\$</b>	3,733,756	\$	8,743,800	\$	7,087,834	\$	(1,655,966)	-18.9%
2.0 Acquisition, Restoration and Public Works	\$	8,745,340	\$	2,745,571	<b>\$</b>	9,440,282	\$	34,583,942	\$	42,445,795	\$	7,861,853	22.7%
3.0 Operation and Maintenance of Lands and Works	\$	2,831,156	\$	2,765,509	\$	2,862,776	\$	3,860,537	\$	3,920,442	\$	59,905	1.6%
4.0 Regulation	\$	3,350,996	\$	2,968,755	\$	3,244,518	\$	4,085,287	\$	3,864,872	\$	(220,415)	-5.4%
5.0 Outreach	\$	99,661	\$	121,091	\$	135,950	\$	164,284	\$	180,324	\$	16,040	9.8%
6.0 District Management and Administration	\$	3,652,656	\$	1,900,404	\$	2,409,366	\$	2,171,470	\$	2,034,393	\$	(137,077)	-6.3%
TOTAL	\$	21,890,069	\$	12,970,667	\$	21,826,648	\$	53,609,320	\$	59,533,660	\$	5,924,340	11.1%

	Fis	cal Year 2011-12	Fis	scal Year 2012-13	F	iscal Year 2013-14	Fisc	cal Year 2014-15	Fiscal Year 2015	5-16	Difference in \$	% of Change
	(	Actual-Audited)		(Actual-Audited)		(Actual-Audited)	(Cı	urrent-Amended)	(Tentative)		(Current Tentative)	(Current Tentative)
Salaries and Benefits	\$	7,980,504	\$	7,026,076	\$	7,613,198	\$	8,123,975	\$ 8,369	588	\$ 245,613	3.0%
Other Personal Services	\$	125,890	\$	155,602	\$	248,761	\$	365,324	\$ 360	497	\$ (4,827)	-1.3%
Contracted Services	\$	4,202,871	\$	2,683,297	\$	3,473,909	\$	9,710,742	\$ 7,853	542	\$ (1,857,200)	-19.1%
Operating Expenses	\$	4,526,367	\$	2,036,653	\$	2,104,691	\$	3,324,801	\$ 2,936	949	\$ (387,852)	-11.7%
Operating Capital Outlay	\$	268,035	\$	228,632	\$	506,167	\$	1,110,370	\$ 719	976	\$ (390,394)	-35.2%
Fixed Capital Outlay	\$	56,315	\$	47,587	\$	937,153	\$	2,056,287	\$ 12,245	568	\$ 10,189,281	495.5%
Interagency Expenditures (Cooperative Funding)	\$	4,730,087	\$	792,820	\$	6,942,769	\$	28,917,821	\$ 27,047	540	\$ (1,870,281)	-6.5%
Debt	\$	-	\$	-	\$		\$	-	\$	-	\$ -	
Reserves - Emergency Response	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	
TOTAL	\$	21,890,069	\$	12,970,667	\$	21,826,648	\$	53,609,320	\$ 59,533	660	\$ 5,924,340	11.1%

#### SOURCE OF FUNDS

Fiscal Year 2015-16

	D	istrict Revenues	Fund Balance	Debt	L	ocal Revenues	State Revenues	F	ederal Revenues	TOTAL
Salaries and Benefits	\$	3,377,027	\$ 77,001	\$	\$	65,021	\$ 3,349,039	\$	382,350	\$ 7,250,438
Other Personal Services	\$	89,142	\$ -	\$ -	\$	1,163	\$ 253,408	\$	3,977	\$ 347,690
Contracted Services	\$	1,197,532	\$ 428,127	\$ -	\$	15,200	\$ 3,787,711	\$	2,255,217	\$ 7,683,787
Operating Expenses	\$	350,734	\$ 304,152	\$	\$	30,129	\$ 1,602,488	\$	53,528	\$ 2,341,031
Operating Capital Outlay	\$	118,566	\$ 213,730	\$ -	\$	20,800	\$ 312,160	\$	4,000	\$ 669,256
Fixed Capital Outlay	\$	75,000	\$ 520,000	\$	\$		\$ 11,650,568	\$		\$ 12,245,568
Interagency Expenditures (Cooperative Funding)	\$	8,000	\$ 13,877,793	\$ -	\$	-	\$ 13,161,747	\$	-	\$ 27,047,540
Debt	\$		\$ -	\$	\$		\$ -	\$		\$ -
Intra-agency Transfers	\$	848,457	\$ 58,069	\$ -	\$	16,956	\$ 925,902	\$	98,966	\$ 1,948,350
Reserves - Emergency Response	\$	-	\$ -	\$ -	\$	-	\$ -	\$	-	\$ -
TOTA	L \$	6,064,458	\$ 15,478,872	\$ -	\$	149,269	\$ 35,043,023	\$	2,798,038	\$ 59,533,660

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2015-16

	Workforce	(S	Rate Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)		TOTAL
Salaries and Benefits	101.0	\$	5,915,315	\$ 8,055,603	\$ 313,985	\$	8,369,588
Other Personal Services	9.0	\$	302,910	\$ 349,009	\$ 11,488	\$	360,497
Contracted Services		\$	-	\$ 5,891,555	\$ 1,961,987	\$	7,853,542
Operating Expenses				\$ 2,588,258	\$ 348,691	\$	2,936,949
Operating Capital Outlay				\$ 392,176	\$ 327,800	\$	719,976
Fixed Capital Outlay				\$ 40,000	\$ 12,205,568	\$	12,245,568
Interagency Expenditures (Cooperative Funding)				\$ 169,125	\$ 26,878,415	\$	27,047,540
Debt				\$ -	\$ -	\$	-
Reserves - Emergency Response				\$ -	\$ -	69	-
TOTAL				\$ 17,485,726	\$ 42,047,934	\$	59,533,660

#### WORKFORCE

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16

WORKFORCE CATEGORY				(Current Amended Tentative) 2014-2015 to 2015-2016			
	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Difference	% Change
Authorized Positions	115.0	105.0	101.0	101.0	101.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	17.0	15.0	10.0	9.0	9.0	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	132.0	120.0	111.0	110.0	110.0	0.0	0.00%

Northwest Florida Water Management District NEW ISSUES - REDUCTION SUMMARY Fiscal Year 2015-16 Tentative Budget - August 1, 2015

	1.0 Water Resources Planning and Monitoring	2.0 Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
		F	Reductions				
Salaries and Benefits	265,152	202,416	33,747	13,986	0	0	515,301
Other Personal Services	5,934	487	9,485	7,274	0	2,693	25,873
Contracted Services	2,520,055	731,699	205,174	127,961	0	83,311	3,668,200
Operating Expenses	138,835	285,799	208,414	63,123	4,525	53,758	754,454
Operating Capital Outlay	388,161	42,628	35,921	83,272	0	43,728	593,710
Fixed Capital Outlay	0	1,188,287	55,000	0	0	0	1,243,287
Interagency Expenditures (Cooperative Funding)	0	14,412,444	0	0	0	0	14,412,444
Reserves - Emergency Response	0	0	0	0	0	0	0
	3,318,137	16,863,760	547,741	295,616	4,525	183,490	

		1	lew Issues				
Salaries and Benefits	461,933	117,757	139,523	0	19,565	22,136	760,914
Other Personal Services	5,393	9,372	6,281	0	0	0	21,046
Contracted Services	978,400	622,002	158,470	42,628	0	9,500	1,811,000
Operating Expenses	71,164	10,414	236,731	32,573	1,000	14,720	366,602
Operating Capital Outlay	128,118	8,500	66,641	0	0	57	203,316
Fixed Capital Outlay	0	11,432,568	0	0	0	0	11,432,568
Interagency Expenditures (Cooperative Funding)	17,163	12,525,000	0	0	0	0	12,542,163
Reserves - Emergency Response	0	0	0	0	0	0	0
_	1,662,171	24,725,613	607,646	75,201	20,565	46,413	

	1.0 Water Resources Planning and Monitoring	2.0 Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
		NE	ET CHANGE				
Salaries and Benefits	196,781	(84,659)	105,776	(13,986)	19,565	22,136	245,613
Other Personal Services	(541)	8,885	(3,204)	(7,274)	0	(2,693)	(4,827)
Contracted Services	(1,541,655)	(109,697)	(46,704)	(85,333)	0	(73,811)	(1,857,200)
Operating Expenses	(67,671)	(275,385)	28,317	(30,550)	(3,525)	(39,038)	(387,852)
Operating Capital Outlay	(260,043)	(34,128)	30,720	(83,272)	0	(43,671)	(390,394)
Fixed Capital Outlay	0	10,244,281	(55,000)	0	0	0	10,189,281
Interagency Expenditures (Cooperative Funding)	17,163	(1,887,444)	0	0	0	0	(1,870,281)
Reserves - Emergency Response	0	0	0	0	0	0	0
	(1,655,966)	7,861,853	59,905	(220,415)	16,040	(137,077)	5,924,340

## **Water Resources Planning and Monitoring (Program 1.0)**

This program area includes all water management planning, including water supply planning; other water resources planning; development of MFLs; research, data collection, analysis and monitoring; and technical assistance including local and regional plan and program reviews.

#### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 1.0 Water Resources Planning and Monitoring

	 cal Year 2011-12 Actual-Audited)	 scal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	iscal Year 2014-15 (Current-Amended)	F	iscal Year 2015-16 (Tentative)	Difference in \$ Irrent Tentative)	% of Change (Current Tentative)
Salaries and Benefits	\$ 1,062,619	\$ 1,360,739	\$ 1,632,804	\$ 1,842,344	\$	2,039,125	\$ 196,781	10.7%
Other Personal Services	\$ 27,779	\$ 19,281	\$ 12,702	\$ 21,070	\$	20,529	\$ (541)	-2.6%
Contracted Services	\$ 1,776,454	\$ 826,050	\$ 1,614,610	\$ 5,755,601	\$	4,213,946	\$ (1,541,655)	-26.8%
Operating Expenses	\$ 104,594	\$ 179,668	\$ 236,421	\$ 472,846	\$	405,175	\$ (67,671)	-14.3%
Operating Capital Outlay	\$ 188,814	\$ 83,599	\$ 187,219	\$ 619,102	\$	359,059	\$ (260,043)	-42.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$	-	\$	
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ -	\$ 50,000	\$ 32,837	\$	50,000	\$ 17,163	52.3%
Debt	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	
TOTAL	\$ 3,210,260	\$ 2,469,337	\$ 3,733,756	\$ 8,743,800	\$	7,087,834	\$ (1,655,966)	-18.9%

#### **SOURCE OF FUNDS**

Fiscal Year 2015-16

1100011001201010													
	District Revenues		Fund Balance		Debt	1	Local Revenues	;	State Revenues	F	ederal Revenues		TOTAL
Salaries and Benefits	\$ -	\$	35,261	\$	-	\$	65,021	\$	1,585,505	\$	353,338	\$	2,039,125
Other Personal Services	\$ -	\$	-	\$	-	\$	1,163	\$	15,389	\$	3,977	\$	20,529
Contracted Services	\$ -	\$	-	\$	-	\$	15,200	\$	1,943,529	\$	2,255,217	\$	4,213,946
Operating Expenses	\$ -	\$	-	\$	-	\$	30,129	\$	321,518	\$	53,528	\$	405,175
Operating Capital Outlay	\$ -	\$	62,500	\$	-	\$	20,800	\$	271,759	\$	4,000	\$	359,059
Fixed Capital Outlay	\$ -	\$	-	\$	-	\$		\$	-	\$	-	\$	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$	-	\$	-	\$	-	\$	50,000	\$	-	\$	50,000
Debt	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Reserves - Emergency Response	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
TOTAL	\$ -	\$	106,803	\$	-	\$	149,269	\$	4,598,372	\$	2,761,594	\$	7,616,038

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2015-16

		118	scal real 2015-16		
	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	20.0	\$ 1,430,585	\$ 1,933,266	\$ 105,859	\$ 2,039,125
Other Personal Services	1.0	\$ 21,060	\$ 19,832	\$ 697	\$ 20,529
Contracted Services	•	\$ -	\$ 3,760,746	\$ 453,200	\$ 4,213,946
Operating Expenses			\$ 405,175	\$ -	\$ 405,175
Operating Capital Outlay			\$ 223,759	\$ 135,300	\$ 359,059
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 50,000	\$ -	\$ 50,000
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 6,392,778	\$ 695,056	\$ 7,087,834

#### WORKFORCE

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16

WORKFORCE CATEGORY			(Current Amended Tentative) 2014-2015 to 2015-2016				
	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Difference	% Change
Authorized Positions	19.0	19.0	20.0	20.0	20.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	4.0	4.0	1.5	1.0	1.0	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	23.0	23.0	21.5	21.0	21.0	0.0	0.00%

#### **Changes and Trends**

The District will continue implementing the development of MFLs for Northwest Florida that began in FY 2012-2013. This multi-year program was fully implemented beginning in the FY 2014-2015 budget. Staffing for water management planning in FY 2015-2016 is budgeted to increase due to continued technical assistance regarding the ACF litigation; the five-year update of the Region II RWSP; and watershed planning activities in support of springs restoration, Gulf of Mexico restoration, and other restoration priorities. The decreases in Contracted Services, Operating Expenses, and Operating Capital Outlay primarily reflect completion of Coastal Inundation and Risk MAP modeling tasks for FEMA projects and receipt of grant funding from DEP for some MFL activities during FY 2014-2015. Both MFL development and FEMA technical assistance projects will continue to comprise large portions of this activity, with budgets that will vary from year-to-year based on work accomplished and the cyclical nature of the work products.

#### **Budget Variances**

This program reflects an overall decrease of \$1,655,966 or 18.9 percent, mainly due to completed FEMA projects during FY 2014-2015. Salaries and Benefits, however, increase by \$196,781 or 10.7 percent, due to ACF technical assistance, MFL development, an update to the Region II RWSP, and expanded support for prioritizing watershed restoration projects associated with the federal RESTORE Act. Reductions in Contracted Services (\$1,541,655 or 26.8 percent) are primarily due to completion of several FEMA projects and partial grant funds for MFL development received in FY 2014–2015. In addition to the aforementioned reasons, decreases in Operating Expenses (\$67,671 or 14.3 percent) and Operating Capital Outlay (\$260,043 or 42.0 percent) are also due to cost savings realized in FY 2014–2015 for equipment purchases, training, and monitoring efforts to facilitate MFL implementation.

#### **Major Budget Items**

Contracted Services makes up more than half (59.5 percent) of the budget for this program followed by Salaries and Benefits (28.8 percent). Contracted Services is for management consultant activity for FEMA coastal Inundation and Risk MAP projects as well as MFL development on an expedited schedule. The Salaries and Benefits budget covers several major activities conducted by the District such as MFL development, water supply planning, watershed planning, and technical assistance.

## Northwest Florida Water Management District

#### **REDUCTIONS - NEW ISSUES**

1.0 Water Resources Planning and Monitoring Fiscal Year 2015-16

**Tentative Budget - August 1, 2015** 

	FY 2014-15 Budget (Curren	t-Amended)	21.00	\$	8,743,800
	Reducti	ions			
Issue	Description	Issue Amount	Workforce	Cate	gory Subtotal
Salari	ies and Benefits			,	265,152
	Reduction of overall FEMA staff hours and realignment of	265 152			
	ACF coordination hours to MFLs and other projects	265,152			
Other	Personal Services				5,934
2	Realignment of labor costs to other projects consistent	5,934			
	with FTE changes	0,004			
	acted Services				2,520,055
3	Substantial completion of modeling and map updates for				
	Coastal Update and RiskMAP projects for Apalachee	1,624,782			
	Bay/St. Marks, Pensacola Bay. Perdidio River watersheds, and transfer of budget to new FEMA grants				
4	Reductions reflect anticipated additional FDEP grant				
-	funding budget offset (\$300K), re-allocation of former				
	coastal Franklin County aquifer project bduget (\$450K) to	795,000			
	other active MFL projects, and minor year-to-year	,			
	variations in program costs.				
5	Decrease in IT contractual services to support primarily	69,573			
	maintenance activity of installed technologies	09,010			
6	Completion of project to update gage-adjusted radar	30,000			
	rainfall data	·			
'	Reduction of regional water supply plans and other water resource planning contractual services based on actual	700			
	costs	700			
Opera	ating Expenses				138,835
	Cost savings planned with migration of monitoring		•		100,000
	telemetry service to a more cost-effective option and	42,130			
	alignment of operating budget with project expenditures	,.00			
9	Reduction in MFL expenses (e.g., fuel, rentals, travel, field				
	& tech supplies) - largest decrease due to \$17K reduction	39,807			
	in staff travel to supervise work at drilling sites				
10	Decrease in computer software to reflect minimum				
	investment in new software technology after a 2 year	28,996			
	increased investment period				
11	Transfer of budget from completed FEMA projects to	26,371			
12	current and planned projects  Decrease in IT travel, training, and online data services to				
12	align current budget with previous year actual	1,531			
	expenditures	,,,,,,			
Opera	ating Capital Outlay				388,161
	Completion of enhanced springs monitoring equipment				· · · · · · · · · · · · · · · · · · ·
	procurement funded with DEP 2014 Springs Monitoring	261,400			
	Grant				
14	Transfer of MFL metering/gaging & test equipment from	91,600			
	individual MFL projects to general MFLs				
15	Decrease in computer hardware to reflect new allocation	05.45.			
	of computer hardware to align by program areas	35,161			
Fixed	Capital Outlay				-
	gency Expenditures (Cooperative Funding)				-
Rese					-
		REDUCTIONS	0.00		3,318,137
	IOIAL	KEDOCTIONS	0.00		0,010,107

# Northwest Florida Water Management District REDUCTIONS - NEW ISSUES

# 1.0 Water Resources Planning and Monitoring Fiscal Year 2015-16

**Tentative Budget - August 1, 2015** 

	New Iss	sues		
Issue Descr	iption	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits				461,933
1 Extra pay period, retirement le	ave payouts, and	461,933		
realignment of labor costs acr	oss programs	401,933		
Other Personal Services				5,393
2 Extra pay period, realignment	of labor across programs	5,393		
Contracted Services				978,400
3 Increase in contractual service	es resulting from new FEMA			
FY15-16 grants funding and re	eallocation among new	402,000		
FEMA projects				
4 Amendment to DEP Springs N				
contractual data collection and		338,600		
program to research, data col	lection, analysis and			
monitoring activities 5 Increased level of effort associ	iated with monitor well		-	
construction in Region II (\$70)		407.000		
(\$105K), and new monitoring	-	187,000		
Head (\$12K)				
6 Transfer and consolidation of	-			
surface water monitoring cost	-	50,800		
projects to research, data coll monitoring projects	ection, analysis and			
<u> </u>				71,164
Operating Expenses 7 Transfer and consolidation of	research data collection		-	71,104
analysis and monitoring opera				
budgeted in Ecosystem and N		19,911		
rentals, travel, field & tech sup		,		
among projects but overall a r				
8 Increase in IT repair and main	ntenance for additional	17,509		
hardware and software purcha		,000	-	
9 Realignment of MFL expenses		15,850		
field & tech supplies) across p  10 Transfer of budget from comp			-	
current and planned projects	icica i Livi (projecta to	12,750		
11 Computer equipment increas	e to accommodate for each		-	
division's computer equipmer		5,144		
keyboard, and discs				
Operating Capital Outlay				128,118
12 New costs to purchase two re	placement field trucks for	62,500		
research, data collection, ana		02,500		
13 Transfer and consolidation of		05.400		
analysis and monitoring equipulation budgeted in Ecosystem and N		35,400		
14 Moved MFL metering/gaging a				
Individual projects to general		30,000		
15 Increase in IT's printer needs		010		
previous year actual expenditu		218		
Fixed Capital Outlay				-
Interagency Expenditures (Cod	pperative Funding)			17,163
16 Additional monitoring by U.S.				,,,,,,
Activity 113 Other Water Reso		17,163		
Reserves				-
	TOTAL	NEW ISSUES	0.00	1,662,171
1.0 Water Resources Planni			0.00	.,002,171
		F 40	04.00	Ф 7.007.004
Total Workforce and Tentat	ive Budget for FY 201	5-16	21.00	\$ 7,087,834

#### **District Water Management Planning (Activity 1.1)**

The District's Strategic Water Management Plan is the Districtwide planning document developed pursuant to section 373.036, F.S. The document encompasses all other levels of water management planning that include, but are not limited to, local and regional water management and water supply planning, MFLs, watershed planning, and other long-term water resource planning efforts.

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### **ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 1.1 District Water Management Planning

	Fis	Fiscal Year 2011-12		scal Year 2012-13	Fis	scal Year 2013-14	Fi	iscal Year 2014-15	Fis	cal Year 2015-16	Difference in \$		% of Change
	(	Actual-Audited)		(Actual-Audited)		(Actual-Audited)	(	Current-Amended)		(Tentative)	(CI	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	213,942	\$	434,816	\$	1,036,165	\$	927,900	\$	933,041	\$	5,141	0.6%
Other Personal Services	\$	10,026	\$	8,965	\$	5,509	\$	10,909	\$	10,180	\$	(729)	-6.7%
Contracted Services	\$	44,647	\$	77,679	\$	378,793	\$	1,823,900	\$	1,215,200	\$	(608,700)	-33.4%
Operating Expenses	\$	8,606	\$	15,002	\$	25,100	\$	73,857	\$	42,910	\$	(30,947)	-41.9%
Operating Capital Outlay	\$	12,503	\$	27,366	\$	62,914	\$	91,600	\$	30,000	\$	(61,600)	-67.2%
Fixed Capital Outlay	\$		\$		\$		\$		\$	-	\$		
Interagency Expenditures (Cooperative Funding)	\$		\$		\$	50,000	\$	32,837	\$	50,000	\$	17,163	52.3%
Debt	\$		\$		\$		\$		\$	-	\$		
Reserves - Emergency Response	\$		\$		\$		\$		\$		\$		
TOTAL	\$	289,723	\$	563,828	\$	1,558,481	\$	2,961,003	\$	2,356,621	\$	(604,382)	-20.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ 44,303	\$ -	\$ -	\$ 2,573,234	\$ -	\$ 2,617,537

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating Non-operating		
	(Recurring - all revenues) (Non-recurring - all revenue	es)	TOTAL
Salaries and Benefits	\$ 933,041 \$	74,933	\$ 1,007,974
Other Personal Services	\$ 10,180 \$	357	\$ 10,537
Contracted Services	\$ 1,215,200 \$		\$ 1,215,200
Operating Expenses	\$ 42,910 \$		\$ 42,910
Operating Capital Outlay	\$ 30,000 \$		\$ 30,000
Fixed Capital Outlay	s - s		\$
Interagency Expenditures (Cooperative Funding)	\$ 50,000 \$		\$ 50,000
Debt	s - s		\$
Reserves - Emergency Response	s - s		\$
TOTAL	\$ 2,281,331 \$	75,290	\$ 2,356,621

#### **Changes and Trends**

The changes and trends for water management planning reflect those described above for Program 1.0: continued efforts to develop MFLs for Northwest Florida beginning in FY 2013-2014; technical assistance for the state's efforts with respect to the ACF interstate basin; and watershed planning in support of the state's RESTORE Act effort as well as project planning in support of other restoration efforts.

#### **Budget Variances**

The primary decreases reflected in the table are for Contracted Services (33.4 percent), Operating Expenses (41.9 percent), and Operating Capital Outlay (67.2 percent). These reductions reflect reduced need for travel, equipment, and consultant services related to completion and reprioritization of MFL projects to meet the demands of an expedited schedule.

#### **Major Budget Items**

Major budget items in this activity are Contracted Services for consultant services followed by Salaries and Benefits for MFLs, water supply planning, and watershed planning.

#### Water Supply Planning (Subactivity 1.1.1)

The purpose of this activity is to quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources for people and natural systems. This includes water supply assessments developed pursuant to section 373.036, F.S., and RWSPs developed pursuant to section 373.709, F.S.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 1.1.1 Water Supply Planning

	Fis	cal Year 2011-12	Fi	scal Year 2012-13	Fi	scal Year 2013-14	F	iscal Year 2014-15	Fi	scal Year 2015-16		Difference in \$	% of Change
	(	Actual-Audited)		(Actual-Audited)		(Actual-Audited)	(	(Current-Amended)		(Tentative)	(Ci	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	78,449	\$	134,036	\$	100,700	\$	90,204	\$	97,169	\$	6,965	7.7%
Other Personal Services	\$	6,584	\$	6,406	\$	2,583	\$	2,585	\$	2,386	\$	(199)	-7.7%
Contracted Services	\$	44	\$	403	\$	43,408	\$	1,200	\$	1,000	\$	(200)	-16.7%
Operating Expenses	\$	1,588	\$	1,160	\$	1,744	\$	2,800	\$	2,700	\$	(100)	-3.6%
Operating Capital Outlay	\$	-	\$	-	\$	=	\$	-	\$	-	\$	-	
Fixed Capital Outlay	\$		\$	-	\$	•	\$	•	\$	•	\$	-	
Interagency Expenditures (Cooperative Funding)	\$	•	\$	-	\$	-	\$	•	\$	-	\$	-	
Debt	\$		\$	-	\$	-	\$	-	\$	-	\$	-	
Reserves - Emergency Response	\$		\$	-	\$	-	\$		\$	•	\$	-	
TOTAL	\$	86,665	\$	142,005	\$	148,435	\$	96,789	\$	103,255	\$	6,466	6.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ -	\$ -	\$ -	\$ 128,759	\$ -	\$ 128,759

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 94,186	\$ 2,983	\$ 97,169
Other Personal Services	\$ 2,305	\$ 81	\$ 2,386
Contracted Services	\$ 1,000	\$	\$ 1,000
Operating Expenses	\$ 2,700	\$	\$ 2,700
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 100,191	\$ 3,064	\$ 103,255

#### **Changes and Trends**

Expenditures planned for water supply planning continue at a level comparable to that budgeted over the last several years. The Tentative Budget reflects minor increases in Salaries and Benefits to support the five-year update to the Region II RWSP.

#### **Budget Variances**

Increased expenditures for Salaries and Benefits (7.7 percent) reflect initiation of an update to the Region II RWSP as well as enhanced data analysis in support of improved long-term water supply planning.

#### **Major Budget Items**

Salaries and Benefits make up the majority of this activity at \$97,169. Areas of focus will include initiation of an update to the Region II RWSP, updating water use data and analysis developed through the most recent WSA, and developing an annual water use report. The District will also continue water use data collection and analysis to support reporting on important statewide water use metrics, technical assistance to DACS in that agency's updates to the Florida Statewide Agricultural Irrigation Demand estimates, and identification of emerging water supply opportunities.

#### Minimum Flows and Levels (Subactivity 1.1.2)

The foundation of the development of minimum surface and groundwater levels and surface water flows is established in section 373.042, F.S., to protect water resources from significant harm.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 1.1.2 Minimum Flows and Levels

	Fiscal Year 2011-12	Fiscal Year 2012-13	Fiscal Year 2013-14	Fiscal Year 2014-15	Fiscal Year 2015-16	Difference in \$	% of Change
	(Actual-Audited)	(Actual-Audited)	(Actual-Audited)	(Current-Amended)	(Tentative)	(Current Tentative)	(Current Tentative)
Salaries and Benefits	\$ 54,062	\$ 138,307	\$ 265,291	\$ 417,524	\$ 408,052	\$ (9,472)	-2.3%
Other Personal Services	\$ 1,871	\$ 2,245	\$ 1,016	\$ 3,579	\$ 199	\$ (3,380)	-94.4%
Contracted Services	\$ 44,603	\$ 77,258	\$ 335,385	\$ 1,821,200	\$ 1,213,200	\$ (608,000)	-33.4%
Operating Expenses	\$ 1,278	\$ 6,706	\$ 16,406	\$ 44,307	\$ 20,350	\$ (23,957)	-54.1%
Operating Capital Outlay	\$ 12,503	\$ 27,366	\$ 62,914	\$ 91,600	\$ 30,000	\$ (61,600)	-67.2%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 114,316	\$ 251,882	\$ 681,012	\$ 2,378,210	\$ 1,671,801	\$ (706,409)	-29.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ 11,477	\$ -	\$ -	\$ 1,764,909	\$ -	\$ 1,776,386

#### OPERATING AND NON-OPERATING

Fiscal Year 2015-16 Operating Non-operating TOTAL (Non-recurring - all revenues) (Recurring - all revenues) Salaries and Benefits 384,067 23,985 408,052 Other Personal Services 193 6 \$ 199 Contracted Services 1,213,200 1,213,200 Operating Expenses 20,350 20,350 Operating Capital Outlay 30,000 30,000 Fixed Capital Outlay Interagency Expenditures (Cooperative Funding) Reserves - Emergency Response TOTAL 1,647,810 23,991 \$ 1,671,801

#### **Changes and Trends**

The District budget for MFL development has steadily increased from FY 2011-2012 through FY 2014-2015. The budget decreased between FY 2014-2015 and FY 2015-2016 largely due to the District receiving \$520,000 in DEP Springs Protection grant funding for hydrologic monitoring of MFL bodies, including Wakulla Spring, St. Marks River Rise, Sally Ward Spring, and Jackson Blue Spring. The grant funding reduced the need for contractual services for data collection in FY 2015-2016. The District estimates that MFL budget needs in future years will be similar to the FY 2014-2015 amount of \$2.38 million.

#### **Budget Variances**

The decreases are reductions in Contracted Services (33.4 percent), Operating Expenses (54.1 percent), and OCO (67.2 percent) from FY 2014-2015. The reduced need for contracted services is largely due to grant funds previously noted. The remaining reductions reflect a reprioritization of MFL projects and tasks and a reduced need for travel and equipment in FY 2015-2016.

#### **Major Budget Items**

The major budget item is Contracted Services (\$1,213,200), which makes up 73 percent of the budget for this activity and pays for consultant contracts in support of MFL projects.

#### Other Water Resources Planning (Subactivity 1.1.3)

This subactivity includes water management planning efforts not otherwise captured above, such as statewide clearinghouse activities, comprehensive planning, SWIM/watershed assessment and plans, project planning, and feasibility studies.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 1.1.3 Other Resource Planning

	Fisc	cal Year 2011-12	Fis	scal Year 2012-13	Fis	scal Year 2013-14	Fi	scal Year 2014-15	Fis	scal Year 2015-16		Difference in \$	% of Change
	(/	Actual-Audited)		(Actual-Audited)	(	Actual-Audited)	(	Current-Amended)		(Tentative)	(C	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	81,431	\$	162,473	\$	670,174	\$	420,172	\$	502,753	\$	82,581	19.7%
Other Personal Services	\$	1,571	\$	314	\$	1,910	\$	4,745	\$	7,952	\$	3,207	67.6%
Contracted Services	\$	-	\$	18	\$		\$	1,500	\$	1,000	\$	(500)	-33.3%
Operating Expenses	\$	5,740	\$	7,136	\$	6,950	\$	26,750	\$	19,860	\$	(6,890)	-25.8%
Operating Capital Outlay	\$		\$	-	\$		\$	-	\$	-	\$	-	
Fixed Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-	\$		
Interagency Expenditures (Cooperative Funding)	\$		\$	-	\$	50,000	\$	32,837	\$	50,000	\$	17,163	52.3%
Debt	\$	-	\$	-	\$	-	\$	-	\$	-	\$		
Reserves - Emergency Response	\$		\$	-	\$		\$	-	\$	-	\$	-	
TOTAL	\$	88,742	\$	169,941	\$	729,034	\$	486,004	\$	581,565	\$	95,561	19.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ 32,826	\$ -	\$ -	\$ 679,566	\$ -	\$ 712,392

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 454,788	\$ 47,965	\$ 502,753
Other Personal Services	\$ 7,682	\$ 270	\$ 7,952
Contracted Services	\$ 1,000	\$ -	\$ 1,000
Operating Expenses	\$ 19,860	\$ -	\$ 19,860
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 533,330	\$ 48,235	\$ 581,565

#### **Changes and Trends**

Planned expenditures for Salaries and Benefits have fluctuated over the last five years to meet both statewide and District priorities. Examples include increased efforts to improve major spring systems and watershed restoration projects and planning pursuant to the federal RESTORE Act – at both the regional and local levels. Likewise, the Other Personal Services and Operating Expenses categories have also varied based on these needs. The remaining categories are comparable to past years.

#### **Budget Variances**

The primary variances reflected are increases in Salaries and Benefits (19.7 percent) and Other Personal Services (67.6 percent) to address an increased effort in watershed and project planning. Operating Expenses decrease by 25.8 percent to align with historical spending patterns. Interagency Expenditures was restored to a recurring \$50,000 for future grant opportunities to benefit this activity. A mid-year amendment reduced the original budget of \$50,000 in FY 2014-2015 by \$17,163 via a transfer to Activity 2.2.2 to assist with the completion of a new water supply and distribution system.

## **Major Budget Items**

The major budget items for FY 2015-2016 include \$502,753 in Salaries and Benefits and \$50,000 in Interagency Expenditures. This funding will support accomplishment of previously described priorities, including ACF basin coordination, project planning and development for watershed and springs protection, and interagency RESTORE Act related coordination. Additional related activities include development of annual updates to the Consolidated Annual Report, Florida Forever Work Plan, and Annual Strategic Plan. Interagency expenditures will support funding assistance to local watershed initiatives.

#### Research, Data Collection, Analysis and Monitoring (Activity 1.2)

This activity supports water management planning, restoration. and preservation efforts including water quality monitoring; data collection; and evaluation and research. More specifically, these activities include operation of the District's ground and surface water monitoring networks; hydrologic data collection for water resources development; special projects performed in cooperation with state and federal agencies, local governments and utilities; and data collection, analysis and monitoring associated with the SWIM program as well as regional water supply planning activities.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 1.2 Research, Data Collection, Analysis and Monitoring

	Fis	scal Year 2011-12	Fis	scal Year 2012-13	Fi	iscal Year 2013-14	Fi	iscal Year 2014-15	Fi	scal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)		(Actual-Audited)		(Actual-Audited)	(	Current-Amended)		(Tentative)	(C	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	383,296	\$	321,692	\$	341,431	\$	408,108	\$	483,747	\$	75,639	18.5%
Other Personal Services	\$	10,989	\$	9,128	\$	7,125	\$	9,366	\$	9,992	\$	626	6.7%
Contracted Services	\$	34,930	\$	53,435	\$	88,213	\$	338,380	\$	697,780	\$	359,400	106.2%
Operating Expenses	\$	71,827	\$	147,136	\$	140,301	\$	161,619	\$	146,390	\$	(15,229)	-9.4%
Operating Capital Outlay	\$	176,311	\$	56,233	\$	87,383	\$	430,575	\$	267,075	\$	(163,500)	-38.0%
Fixed Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Interagency Expenditures (Cooperative Funding)	\$	-	\$	-	\$	-	\$	-	\$		\$	-	
Debt	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Reserves - Emergency Response	\$		\$		\$	-	\$	-	\$	-	\$	-	
TOTAL	\$	677,354	\$	587,624	\$	664,453	\$	1,348,048	\$	1,604,984	\$	256,936	19.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ 62,500	\$	\$ 149,269	\$ 1,294,528	\$ 225,179	\$ 1,731,476

#### **OPERATING AND NON-OPERATING**

	Fiscal Year 2015-16			
	Opera	ating	Non-operating	
	(Recurring - a	all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$	469,301 \$	14,446	\$ 483,7
Other Personal Services	\$	9,652 \$	340	\$ 9,9
Contracted Services	\$	244,580 \$	453,200	\$ 697,7
Operating Expenses	\$	146,390 \$		\$ 146,3
Operating Capital Outlay	\$	131,775 \$	135,300	\$ 267,0
Fixed Capital Outlay	\$	- \$		\$ -
Interagency Expenditures (Cooperative Funding)	\$	- \$		\$ -
Debt	\$	- \$		\$ -
Reserves - Emergency Response	\$	- \$	-	\$ -
TOTAL	\$	1,001,698 \$	603,286	\$ 1,604,9

#### **Changes and Trends**

Contracted Services increase in FY 2015-2016 due to minor changes to a DEP grant for enhanced hydrologic and water quality monitoring of Wakulla Spring and Jackson Blue Spring and a planned amendment of the grant to include additional monitoring tasks. Operating Capital Outlay decreases in FY 2015-2016 due to completion of equipment

installation for Wakulla Spring basin hydrologic and water quality monitoring. Operating Expenses also decrease, due to expected savings from converting telemetry communications for District real-time hydrologic monitoring stations from Iridium satellite to Verizon cellular.

#### **Budget Variances**

The primary variances between FY 2014-2015 and FY 2015-2016 include an increase in Salaries and Benefits (18.5 percent) and Other Personal Services (6.7 percent), reflecting the transfer of Tate's Hell and Apalachicola monitoring from Activity 2.3 and the transfer of general MFL and springs monitoring from Activity 1.1.2 to this activity. Contracted Services increase 106.2 percent due to the transfer of several tasks associated with the DEP Springs Monitoring grant from FY 2014-2015 to FY 2015-2016 and the planned amendment of the grant to include additional springs monitoring services. The reduction in Operating Expenses (9.4 percent) reflects the change in telemetry services for real-time stormwater monitoring stations from Iridium satellite to Verizon cellular. Operating Capital Outlay has a net decrease of 38 percent. A reduction in equipment needs of \$226,000 from the completed purchase and installation of monitoring equipment associated with the DEP Spring Monitoring grant is offset by an increase of \$62,500 for the replacement of two trucks. The trucks are to assist with daily collection of water quality samples and operation of field deployed hydrologic monitoring equipment.

#### **Major Budget Items**

Major budget items are Salaries and Benefits (\$483,747), Contracted Services (\$697,780), Operating Expenses (\$146,390), and OCO (\$267,075). These provide for the continuation of Districtwide surface water and groundwater monitoring to support MFLs, springs protection, resources assessment, regulatory programs, and emergency management activities.

#### **Technical Assistance (Activity 1.3)**

Technical assistance activities include local, state, tribal, and federal planning support, including review of state transportation projects; floodplain management and mapping efforts; assistance to the state Emergency Operations Center; local government comprehensive plan technical assistance; developments of regional impact review; and coastal zone management technical assistance.

#### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### **ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 1.3 Technical Assistance

	Fis	scal Year 2011-12	Fis	scal Year 2012-13	Fis	scal Year 2013-14	Fi	scal Year 2014-15	Fis	scal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)		(Actual-Audited)	(	(Actual-Audited)	(	Current-Amended)		(Tentative)	(C	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	454,162	\$	603,758	\$	254,787	\$	355,611	\$	359,845	\$	4,234	1.2%
Other Personal Services	\$	6,745	\$	1,188	\$	68	\$	795	\$		\$	(795)	-100.0%
Contracted Services	\$	1,696,877	\$	694,936	\$	1,139,087	\$	3,497,782	\$	2,275,000	\$	(1,222,782)	-35.0%
Operating Expenses	\$	24,162	\$	15,838	\$	2,545	\$	42,821	\$	29,200	\$	(13,621)	-31.8%
Operating Capital Outlay	\$		\$		\$		\$		\$		\$	-	
Fixed Capital Outlay	\$		\$	•	\$		\$		\$	•	\$	-	
Interagency Expenditures (Cooperative Funding)	\$	50,000	\$		\$		\$		\$		\$	-	
Debt	\$		\$		\$		\$		\$		\$	-	
Reserves - Emergency Response	\$		\$		\$		\$		\$		\$	-	
TOTAL	\$	2,231,945	\$	1,315,720	\$	1,396,487	\$	3,897,009	\$	2,664,045	\$	(1,232,964)	-31.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ -	\$ -	\$ -	\$ 219,810	\$ 2,536,415	\$ 2,756,225

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 349,116	\$ 10,729	\$ 359,845
Other Personal Services	\$	\$ -	\$ -
Contracted Services	\$ 2,275,000	\$	\$ 2,275,000
Operating Expenses	\$ 29,200	-	\$ 29,200
Operating Capital Outlay	\$	\$ -	\$ -
Fixed Capital Outlay	\$	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$	-	\$ -
Debt	\$	\$ -	\$ -
Reserves - Emergency Response	\$	\$ -	\$ -
TOTAL	\$ 2,653,316	\$ 10,729	\$ 2,664,045

#### **Changes and Trends**

Contracted Services decreased significantly, reflecting completion of Coastal Inundation and Risk MAP during FY 2014-2015. Other cost categories have varied from year to year based largely in response to FEMA work plans.

#### **Budget Variances**

The reduction in Contracted Services (35.0 percent) reflects completion of Coastal Inundation and Risk MAP analyses during FY 2014-2015. Operating Expenses decrease (31.8 percent) due to a consolidation of staff travel and other program expenses into fewer projects. The minor increase in Salaries and Benefits and the decrease in Other Personal Services reflect the continuing level of effort to implement the Flood Mapping and Risk MAP programs in Northwest Florida.

#### **Major Budget Items**

The major budget items are Salaries and Benefits (\$359,845) and Contracted Services (\$2,275,000). Consultants with expertise in a wide range of floodplain mapping activities including mapping needs assessment, project scoping, engineering analysis, floodplain delineation, DFIRM production, preliminary and post-preliminary DFIRM processing, outreach, GIS application development and maintenance, and intergovernmental coordination are contracted to assist the District in developing a fully integrated floodplain mapping program. The Contracted Services primarily support continued implementation of the District's flood hazard mapping, assessment and planning initiatives through Risk MAP, and the updating of coastal flood maps using the updated coastal flood analysis.

The Flood Information Portal and public LiDAR data websites will be maintained over the coming year to provide flood maps and detailed topographic/elevation information to the public. Other ongoing efforts provided for under this activity include recurring emergency management support and intergovernmental coordination and technical assistance activities.

## **Technology and Information Services (Activity 1.5)**

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

## **ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 1.5 Technology and Information Services

	Fis	cal Year 2011-12	Fis	cal Year 2012-13	Fi	scal Year 2013-14	Fi	scal Year 2014-15	Fi	iscal Year 2015-16		Difference in \$	% of Change
	(	Actual-Audited)		(Actual-Audited)		(Actual-Audited)	((	Current-Amended)		(Tentative)	(C	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	11,219	\$	473	\$	421	\$	150,725	\$	187,559	\$	36,834	24.4%
Other Personal Services	\$	19	\$	-	\$	•	\$		\$	•	\$		
Contracted Services	\$	•	\$	-	\$	8,517	\$	95,539	\$	25,966	\$	(69,573)	-72.8%
Operating Expenses	\$	•	\$	1,692	\$	68,475	\$	194,549	\$	186,675	\$	(7,874)	-4.0%
Operating Capital Outlay	\$	•	\$	-	\$	36,922	\$	96,927	\$	61,984	\$	(34,943)	-36.1%
Fixed Capital Outlay	\$	•	\$	-	\$		\$		\$	•	\$	•	
Interagency Expenditures (Cooperative Funding)	\$		\$	-	\$		\$	-	\$		\$	-	
Debt	\$		\$	-	\$		\$	-	\$		\$		
Reserves - Emergency Response	\$		\$	-	\$	-	\$	-	\$	-	\$	-	
TOTAL	\$	11,239	\$	2,165	\$	114,335	\$	537,740	\$	462,184	\$	(75,556)	-14.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$	\$ -	\$ -	\$ -	\$ 510,800	\$ -	\$ 510,800

#### OPERATING AND NON-OPERATING

Fiscal Year 2015-16

	Operating Non-operating		
	(Recurring - all revenues) (Non-recurring - all revenues)		TOTAL
Salaries and Benefits	\$ 181,808 \$ 5,78	1 \$	187,559
Other Personal Services	\$ - \$	\$	-
Contracted Services	\$ 25,966   \$ -	\$	25,966
Operating Expenses	\$ 186,675   \$ -	\$	186,675
Operating Capital Outlay	\$ 61,984 \$ -	\$	61,984
Fixed Capital Outlay	\$ - \$	\$	
Interagency Expenditures (Cooperative Funding)	\$ - \$	\$	-
Debt	\$ - \$	\$	-
Reserves - Emergency Response	\$ - \$	\$	-
TOTAL	\$ 456,433 \$ 5,78	1 \$	462,184

#### **Changes and Trends**

Significant investments were made in technology improvements in FY 2014-2015. The reductions proposed in FY 2015-2016 reflect the nonrecurring nature of hardware and software purchases so that the focus has transitioned to maintenance and less costly upgrades, development, and replacements.

#### **Budget Variances**

The FY 2015-2016 Tentative Budget reflects the improved allocation of recurring IT costs related to the program areas and the need to support existing technologies, which requires both software and hardware to maintain services and infrastructure to support District business needs. Decreases across Contracted Services (72.8 percent), Operating Expenses (4.0 percent), and Operating Capital Outlay (36.1 percent) are due to the removal of nonrecurring costs in FY 2015-2016. Specifically, Contracted Services decrease due to completed projects, including discontinued use of consultant fees for website development, Oracle database upgrade, and SharePoint external implementation. Decreases in Operating Expenses and Operating Capital Outlay are due to a large one time investment in FY 2014-2015 for desktop and laptop computers, as well as servers and network hardware. The one time purchase was nonrecurring and enabled the District to upgrade to current technology demands while transitioning to a five-year replacement cycle going forward.

#### **Major Budget Items**

Salaries and Benefits (\$187,559) followed by Operating Expenses (\$186,675) make up the majority of this activity's budget. These costs represent a share of the recurring licensing, software maintenance, and IT staff time associated with IT activities for the District.

## Acquisition, Restoration and Public Works (Program 2.0)

This program includes the development and construction of all capital projects (except for those contained in Program 3.0), including water resource development projects; water supply development assistance; water control projects; support and administrative facilities construction; cooperative projects; land acquisition; and the restoration of lands and waterbodies.

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 2.0 Acquisition, Restoration and Public Works

	Fis	scal Year 2011-12	F	iscal Year 2012-13	Fiscal Year 2013-14	F	Fiscal Year 2014-15	F	iscal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)		(Actual-Audited)	(Actual-Audited)		(Current-Amended)		(Tentative)	C	Current Tentative)	(Current Tentative)
Salaries and Benefits	\$	779,770	\$	756,459	\$ 658,672	60	\$ 781,371	\$	696,712	\$	(84,659)	-10.8%
Other Personal Services	\$	20,564	\$	24,462	\$ 10,199	9	\$ 18,234	\$	27,119	\$	8,885	48.7%
Contracted Services	\$	878,346	\$	764,133	\$ 746,232	9	\$ 2,449,267	\$	2,339,570	\$	(109,697)	-4.5%
Operating Expenses	\$	2,399,890	\$	332,599	\$ 157,646	9	\$ 487,165	\$	211,780	\$	(275, 385)	-56.5%
Operating Capital Outlay	\$	9,319	\$	70,822	\$ 66,791	9	\$ 49,634	\$	15,506	\$	(34, 128)	-68.8%
Fixed Capital Outlay	\$	-	\$	15,000	\$ 916,219	9	\$ 1,921,287	\$	12,165,568	\$	10,244,281	533.2%
Interagency Expenditures (Cooperative Funding)	\$	4,657,450	\$	782,096	\$ 6,884,523	9	\$ 28,876,984	\$	26,989,540	\$	(1,887,444)	-6.5%
Debt	\$	-	\$	-	\$ -	9	\$ -	\$	-	\$	-	
Reserves - Emergency Response	\$	-	\$	-	\$ -	9	\$ -	\$	-	\$	-	
TOTAL	. \$	8,745,340	\$	2,745,571	\$ 9,440,282	9	\$ 34,583,942	\$	42,445,795	\$	7,861,853	22.7%

#### SOURCE OF FUNDS

#### Fiscal Year 2015-16

			1 13	ocai	1 eai 2013-10							
	District Revenues		Fund Balance		Debt		Local Revenues		State Revenues	Fe	ederal Revenues	TOTAL
Salaries and Benefits	\$ 119,314	1 \$	25,945	\$	-	\$	-	\$	551,453	\$	-	\$ 696,712
Other Personal Services	\$ 5,567	7 \$	-	\$	-	\$	-	\$	21,552	\$	-	\$ 27,119
Contracted Services	\$ 267,887	7 \$	299,750	\$	-	\$	-	\$	1,771,933	\$	-	\$ 2,339,570
Operating Expenses	\$ 3,770	\$	113,600	\$	-	\$	-	\$	94,410	\$	-	\$ 211,780
Operating Capital Outlay	\$ -	\$	10,000	\$		\$	-	\$	5,506	\$	-	\$ 15,506
Fixed Capital Outlay	\$ 75,000	\$	440,000	\$	-	\$	-	\$	11,650,568	\$	-	\$ 12,165,568
Interagency Expenditures (Cooperative Funding)	\$ -	\$	13,877,793	\$	-	4	-	<b>\$</b>	13,111,747	\$	-	\$ 26,989,540
Debt	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -
Reserves - Emergency Response	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -
TOTAL	\$ 501,383	3 \$	14,773,735	\$	-	\$	-	\$	27,356,191	\$	-	\$ 42,631,309

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2015-16

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	8.0	\$ 493,058	\$ 675,455	\$ 21,257	\$ 696,712
Other Personal Services	1.0	\$ 21,312	\$ 26,197	\$ 922	\$ 27,119
Contracted Services		\$ -	\$ 1,919,570	\$ 420,000	\$ 2,339,570
Operating Expenses			\$ 101,780	\$ 110,000	\$ 211,780
Operating Capital Outlay			\$ 5,506	\$ 10,000	\$ 15,506
Fixed Capital Outlay			\$ -	\$ 12,165,568	\$ 12,165,568
Interagency Expenditures (Cooperative Funding)			\$ 111,125	\$ 26,878,415	\$ 26,989,540
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 2,839,633	\$ 39,606,162	\$ 42,445,795

#### WORKFORCE

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16

	- ''	30ai 16ai3 2011-12, 20	712-13, 2013-14, 2014-	15, and 2015-10			
WORKFORCE CATEGORY			(Current Amended Tentative) 2014-2015 to 2015-2016				
	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Difference	% Change
Authorized Positions	12.0	12.0	8.0	8.0	8.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	4.0	4.0	1.5	1.0	1.0	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	16.0	16.0	9.5	9.0	9.0	0.0	0.00%

### **Changes and Trends**

The most visible change in this program's budget over the last three years is in cooperative funding expenditures that have increased overall since FY 2012-2013, most significantly in the last two fiscal years. The FY 2015-2016 Tentative Budget increase of \$7,861,853 reflects both the new springs appropriation as well as the accomplishment and rescheduling of nonrecurring grants. Fixed Capital Outlay increases of \$10,244,281 (533.2 percent) reflect new land acquisition funding for springs protection at Wakulla Spring, Jackson Blue Spring, and Econfina Creek, coupled with completion of major construction and renovation activities during FY 2014-2015. These include District facilities and the Williford Spring Restoration and Protection project. Streambank restoration and protection activities on Holmes Creek, implemented in cooperation with Washington County, have been rescheduled to FY 2015-2016 due to weather-related delays in FY 2014-2015.

Contracted Services under this program increased beginning in FY 2014-2015, largely to implement wetland mitigation activities in support of FDOT and to implement spring and watershed protection and restoration projects with funding appropriated to the District. This category is expected to decline slightly during FY 2015-2016, reflecting completion of planned FDOT mitigation tasks, as well as rescheduling of projects to be completed in future fiscal years. The District does not anticipate having to make additional land purchases for mitigation in FY 2015-2016.

Funding is budgeted to accomplish District and State priorities for protection and restoration of major spring systems. Efforts to accomplish stormwater retrofit and restoration priorities in the Apalachicola and St. Andrew Bay watersheds will continue, and expenditures are planned to further implement the District's water supply development assistance grant program.

## **Budget Variances**

This program reflects an overall increase of 22.7 percent, the largest variance being the inclusion of nonrecurring Fixed Capital Outlay funds of \$10,244,281. Other variances include a decline in Operating Capital Outlay (68.8 percent) and in Operating Expenses (56.5 percent). The reduction in Interagency Expenditures of \$1,887,444 (6.5 percent) reflects several budgetary adjustments, more specifically:

- \$10,200,000 increase in new springs funding for the Jackson Blue Spring Agricultural BMP Cost Share program; local government wastewater infrastructure retrofit projects in the Jackson Blue Spring and Wakulla Spring contribution areas; and riparian and floodplain habitat restoration near the Gainer Springs Group on Econfina Creek;
- \$2,325,000 increase in funds planned for new water supply development assistance grants;
- \$3,466,908 decrease from successful progress and completion of current water supply assistance grants;
- \$2,429,382 less for completion of water quality improvement projects in northern Bay County and Panama City, and progress on projects in Callaway, Mexico Beach, and Parker:

- \$2,896,509 less for stormwater projects in the City of Apalachicola and Carrabelle that are nearing completion; and
- \$5,002,300 moved to FY 2016-2017 reflecting updates to the planned construction schedules for wastewater projects benefitting Wakulla Springs.

### **Major Budget Items**

Continued expenditures for grant funding of \$26,989,540, \$14,092,060 of which was awarded in prior years, will help local governments and non-profit utilities achieve water supply development priorities and implement major stormwater retrofit projects, as well as support additional spring restoration and protection priorities as funded by the Legislature. The \$12,165,568 in Fixed Capital Outlay will facilitate negotiations for three land acquisition projects, \$815,000 in facility renovations, and \$50,000 for shoreline and floodplain restoration on approximately three acres along Econfina Creek. Also, budgeted expenditures for Contracted Services (\$2,339,570) and Operating Expenses will support water resource development and surface water projects.

## Northwest Florida Water Management District REDUCTIONS - NEW ISSUES

2.0 Acquisition, Restoration and Public Works Fiscal Year 2015-16 Tentative Budget - August 1, 2015

	FY 2014-15 Budget (Curren		9.00	\$ 34,583,942
	Reduct			
Issue	Description	Issue Amount	Workforce	Category Subtotal
	es and Benefits			202,416
1	Realignment of labor costs to among activities and programs and reductions from Senior Management	202,416		
Other	Personal Services			487
2	Realignment of OPS from Region II water supply plan to	288		
3	projects in other programs  Reallignment of OPS From Apalachicola Bay surface			
	water improvement and management (SWIM) to projects	199		
	in other programs; SWIM fund balance is being spent			
Contra	Idown to complete stormwater water quality projects acted Services			731,699
	Reduced mitigation - reflects completion of hydrologic		<del>-</del>	·
	restoration, rescheduling planting to future years based	597,550		
	on burn schedule, reductions to reflect actual costs, and deferred needs for Gulf to Bay Highway mitigation			
5	Completed engineering services for Devils Hole and	51000	-	
	Cotton Landing Springs streambank restoration	54,000		
6				
	data collection and reports; realignment of research, data collection, analysis and monitoring to other programs;	41,800		
	and water supply development legal counsel charges	,		
	Degree of in IT contractively a springs to a unpart primarily		-	
7	Decrease in IT contractual services to support primarily maintenance activity of installed technologies	38,349		
Opera	ting Expenses			285,799
•	Reduction for DOT mitigation (grasses/herbs & forbs,		<del>-</del>	
	fuel, field supplies, travel, cell phones, & postage),	201,549		
	reflects realignment to acutal costs and rescheduling of planting to future years based on realized burn schedules			
9	Decrease in computer software to reflect minimum		-	
	investment in new software technology after a 2 year	33,128		
10	increased investment period  Completed planned repairs for headquarter facilities	30,000	-	
	Completed Econfina renovations	8,000	-	
	Decrease in IT travel, training, computer equipment, and		-	
	online data services to align current budget with previous	7,692		
13	year actual expenditures  Reduction for St. Andrew Bay (travel, postage, legal ads,		-	
	fuel & field Supplies) and SWIM fund balance spent down	2,080		
	to complete stormwater water quality projects			
14	Reduction for Apalachicola Bay SWIM (fuel) and SWIM fund balance spent down to complete stormwater water	1,700		
	quality projects	.,. 00		
15	Realignment for regional water supply plan and	4.050		
	development and water supply development assistance (e.g., travel, fuel & field & tech supplies)	1,650		
Opera	iting Capital Outlay			42,628
	Decrease in computer hardware for new allocation of		<del>-</del>	
	computers to align by program areas and IT's printer	36,034		
17	budget Decrease in mitigation equipment needs	4,094	-	
	Decrease in furniture needs at headquartes	2,500	•	
	Capital Outlay	,		1,188,287
	Completion of Williford Spring restoration	1,063,287		
	Completed addition to Econfina Field Office	105,000		
21	Partial completion of streambank restoration at Live Oak	20,000		
Interac	Landing gency Expenditures (Cooperative Funding)			14,412,444
	Realignment of FY2015-16 Wakulla Springs Protection			14,412,444
	grant funding - design/permitting will be completed in FY	5,002,300		
22	2015-16, construction (\$5M) planned for FY 2016-17	2 466 008	-	
23	Completion of water supply development assistance	3,466,908		
	grants and realignment of funding to future budget years			
24	Completion of St. Andrew Bay grant projects to Improve	2,429,382		
25	Bay water quality Implementation of three Apalachicola Bay Water Quality		•	
	grant projects; completion of expenditure (City of	2,303,446	_	
26	Completion of Apalachicola River and Bay Stormwater	593,063		
27	Quality grant project (City of Apalachicola)  Completion of Jackson Blue Spring Agriculture BMP Cost-			
	Share grant projects with producers	365,625		
28	Completion of two stormwater quality Florida Forever	251,720		
	projects (Spring Avenue - Bay County and Battery Park - Apalachicola)			
Debt				-
Reser	ves			-
		REDUCTIONS	0.00	16,863,760

## Northwest Florida Water Management District

## **REDUCTIONS - NEW ISSUES**

2.0 Acquisition, Restoration and Public Works Fiscal Year 2015-16 Tentative Budget - August 1, 2015

New Is	ssues		
Issue Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			117,757
Extra pay period and realignment between Land     Acquisition and Land Management activities	117,757		
Other Personal Services			9,372
2 Realignment of labor costs from other programs to new National Fish and Wildlife Foundation (NFWF) SWIM gramproject	nt 5,169		
3 Realignment of labor costs from other programs to wate resource development evaluation	r 2,582		
4 Realignment of labor costs from other programs to mitigation projects	1,621		
Contracted Services			622,002
5 New consultant and legal expenses for NFWF SWIM grauproject	nt 266,787	_	
6 Increase for well construction for coastal wWater quality monitoring and ET data collection	258,725		
7 Increase mitigation for lab services, legal, and other contractual services	81,490		
Bidding and construction oversight for streambank restoration projects at Devils Hole and Cotton Landing	15,000		
Operating Expenses			10,414
9 Increase for mitigation (e.g, maps, road/bridge repair supplies, rentals and repair/maintenance, legal ads, fue	6,644		
10 New budget for NFWF SWIM grant project (office supplies publications, advertising, postage & travel)	3,270		
11 Increase in continuing education for planning staff	500		
Operating Capital Outlay			8,500
12 Incorporated budget for equipment purchases	8,500		
Fixed Capital Outlay			11,432,568
13 Land Acquisition	11,300,568		
14 Walsingham Streambank Restoration Project	75,000		
15 James Tract Restoration	50,000	_	
16 Renovations for headquarter facilities	7,000		
Interagency Expenditures (Cooperative Funding)			12,525,000
17 Wakulla Springs Protection	7,750,000		
18 New water supply development assistance grants	2,325,000		
19 Indian Springs Protection	1,450,000		
20 Jackson Blue Spring Agricultural Best Management Practice Cost Share Program	1,000,000		
Debt			-
Reserves			-
TOTA	<b>AL NEW ISSUES</b>	0.00	24,725,613
2.0 Acquisition, Restoration and Public Works Total Workforce and Tentative Budget for FY 20	015-16	9.00	\$ 42,445,795

## Land Acquisition (Activity 2.1)

This activity is for the acquisition of land and facilities, such as those purchased for the protection and management of water resources in Northwest Florida. It does not include land acquisition components of water resource development projects, surface water projects, or other cooperative projects. Typical purchases have included acquisition of the floodplain of the major rivers in Northwest Florida, as well as the acquisition of aquifer recharge areas that protect potable water supplies. Acquisitions are characterized as fee (District owns outright) or other less-than-fee (seller retains ownership) interests in lands needed for water management, water supply, or the conservation or protection of water resources.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 2.1 - Land Acquisition

	 cal Year 2011-12 Actual-Audited)	Fi	iscal Year 2012-13 (Actual-Audited)	scal Year 2013-14 (Actual-Audited)	scal Year 2014-15 Current-Amended)	F	iscal Year 2015-16 (Tentative)	(C	Difference in \$ urrent Tentative)	of Change t Tentative)
Salaries and Benefits	\$ 16,357	\$	10,660	\$ 11,480	\$ 17,973	\$	25,945	\$	7,972	44.4%
Other Personal Services	\$ -	\$	-	\$ -	\$ -	\$	-	\$	-	
Contracted Services	\$ 3,069	\$	17,781	\$ 22,644	\$ 34,750	\$	34,750	\$		0.0%
Operating Expenses	\$	\$	367	\$ 476	\$ 3,600	\$	3,600	\$		0.0%
Operating Capital Outlay	\$	\$	-	\$	\$	\$	-	\$		
Fixed Capital Outlay	\$ -	\$	15,000	\$ -	\$	\$	11,300,568	\$	11,300,568	
Interagency Expenditures (Cooperative Funding)	\$	\$	-	\$	\$	\$	-	\$		
Debt	\$ -	\$	-	\$ -	\$ -	\$	-	\$	-	
Reserves - Emergency Response	\$ -	\$	-	\$ -	\$ -	\$	-	\$	-	
TOTAL	\$ 19,426	\$	43,808	\$ 34,600	\$ 56,323	\$	11,364,863	\$	11,308,540	20078.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ 70,942	\$ -	\$ -	\$ 11,300,568	\$ -	\$ 11,371,510

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 25,187	\$ 758	\$ 25,945
Other Personal Services	\$	\$	\$ -
Contracted Services	\$ 34,750	\$	\$ 34,750
Operating Expenses	\$ 3,600	\$	\$ 3,600
Operating Capital Outlay	\$	\$	\$ -
Fixed Capital Outlay	\$	\$ 11,300,568	\$ 11,300,568
Interagency Expenditures (Cooperative Funding)	\$	\$	\$ -
Debt	\$	\$	\$ -
Reserves - Emergency Response	\$ -	\$	\$ -
TOTAL	\$ 63,537	\$ 11,301,326	\$ 11,364,863

## **Changes and Trends**

New land acquisition funding in the amount of \$11,300,568 is budgeted for springs protection at Wakulla Spring, Jackson Blue Spring, and Econfina Creek. The budget also includes an increase in Salaries and Benefits for land acquisition efforts associated with potential springs protection projects and the purchase of small inholdings within the Econfina Creek Water Management Area for spring and spring-related tracts. The FY 2015-2016 Tentative Budget for this activity increased 20,078 percent over the FY 2014-2015 Current-Amended Budget. The only Fixed Capital Outlay expenditure in this activity over the last several years was \$15,000 for the purchase of a 10-acre tract in the Econfina Creek WMA in FY 2012-2013.

### **Budget Variances**

As noted above, the increase in Fixed Capital Outlay in addition to Salaries and Benefits reflects an overall increase of 20,078 percent and is due to the new land acquisition funding for springs protection and the potential increased workload associated with springs and springs-related tracts.

### **Major Budget Items**

The primary budget items are Fixed Capital Outlay, making up \$11,300,568 and Contracted Services, making up \$34,750 of the \$11,364,863 total budget for this activity. The \$11,300,568 in Fixed Capital Outlay will facilitate negotiations for three land acquisition projects. Contracted Services cover costs for legal services, land appraisals and appraisal reviews, boundary map-acreage certifications or surveys, environmental audits, and title exam and insurance.

## **Water Source Development (Activity 2.2)**

This activity includes water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use.

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### **ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 2.2 - Water Source Development

	Fiscal Year 201	1-12	Fiscal Year 2012-13	Fiscal Year 2013-14	Fiscal Year 2014-15	Fiscal Year 2015-16	Difference in \$	% of Change
	(Actual-Audit	ed)	(Actual-Audited)	(Actual-Audited)	(Current-Amended)	(Tentative)	(Current Tentative)	(Current Tentative)
Salaries and Benefits	\$ 168	3,405	\$ 166,207	\$ 148,297	\$ 177,778	\$ 191,768	\$ 13,990	7.9%
Other Personal Services	\$ 7	7,209	\$ 14,397	\$ 6,001	\$ 14,208	\$ 16,502	\$ 2,294	16.1%
Contracted Services	\$ 116	5,555	\$ 14,044	\$ 2,035	\$ 223,662	\$ 481,787	\$ 258,125	115.4%
Operating Expenses	\$ 8	3,179	\$ 7,071	\$ 5,277	\$ 3,400	\$ 2,250	\$ (1,150)	-33.8%
Operating Capital Outlay	\$	,320	\$ 2,086	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$		\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 4,627	7,450	\$ 341,785	\$ 5,873,100	\$ 15,019,701	\$ 13,877,793	\$ (1,141,908)	-7.6%
Debt	\$		\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 4,929	9,118	\$ 545,590	\$ 6,034,710	\$ 15,438,749	\$ 14,570,100	\$ (868,649)	-5.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 46,383	\$ 14,127,793	\$ -	\$ -	\$ 449,277	\$ -	\$ 14,623,453

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 185,864	\$ 5,904	\$ 191,768
Other Personal Services	\$ 15,940	\$ 562	\$ 16,502
Contracted Services	\$ 231,787	\$ 250,000	\$ 481,787
Operating Expenses	\$ 2,250	\$	\$ 2,250
Operating Capital Outlay	\$	\$	\$ -
Fixed Capital Outlay	\$	\$	\$ -
Interagency Expenditures (Cooperative Funding)	\$	\$ 13,877,793	\$ 13,877,793
Debt	\$	\$	\$ -
Reserves - Emergency Response	\$	\$ -	\$ -
TOTAL	\$ 435,841	\$ 14,134,259	\$ 14,570,100

#### **Changes and Trends**

Budgeted expenditures for this activity reflect a decrease from the FY 2014-2015 budget, as discussed in the sub-activity descriptions that follow.

### **Budget Variances**

The primary changes reflected for FY 2015-2016 are the decrease in Interagency Expenditures (7.6 percent) and increase in Contracted Services (115.4 percent). Additional variances include increased expenditures for reallocations of staff and Other Personal Services. Details are provided in the following discussions of subactivities 2.2.1 and 2.2.2.

## **Major Budget Items**

The major budget items are Interagency Expenditures (\$13,877,793), Contracted Services (\$481,787), and Salaries and Benefits (\$191,768), which all support the cooperative funding and water resource development as described below.

## Water Resource Development Projects (Subactivity 2.2.1)

This subactivity includes projects designed to create, from traditional or alternative sources, a quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in section 373.019(26), F.S. (See Subactivity 2.2.2). Such projects may include the construction, operation and maintenance of major public works facilities that provide for the augmentation of available surface and groundwater supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district RWSPs or district water management plans, as applicable, and the water resource development work program.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 2.2.1 Water Resource Development Projects

	Fis	scal Year 2011-12	Fi	scal Year 2012-13	Fi	iscal Year 2013-14	Fi	iscal Year 2014-15	Fiscal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)		(Actual-Audited)		(Actual-Audited)	(	(Current-Amended)	(Tentative)	(C	Current Tentative)	(Current Tentative)
Salaries and Benefits	\$	163,645	\$	159,342	\$	89,325	\$	147,324	\$ 139,299	\$	(8,025)	-5.4%
Other Personal Services	\$	6,992	\$	14,348	\$	5,615	\$	13,810	\$ 16,104	\$	2,294	16.6%
Contracted Services	\$	21,907	\$	1,950	\$	2,035	\$	222,462	\$ 481,187	\$	258,725	116.3%
Operating Expenses	\$	7,946	\$	6,805	\$	5,210	\$	2,250	\$ 1,750	\$	(500)	-22.2%
Operating Capital Outlay	\$	1,320	\$	2,086	\$	-	\$	-	\$ -	\$		
Fixed Capital Outlay	\$	-	\$	-	\$	-	\$	Ē	\$	\$	-	
Interagency Expenditures (Cooperative Funding)	\$		\$	-	\$		\$	Ē	\$	\$	-	
Debt	\$		\$	-	\$	-	\$		\$ -	\$	-	
Reserves - Emergency Response	\$		\$	-	\$	-	\$		\$ -	\$		•
TOTAL	. \$	201,811	\$	184,531	\$	102,185	\$	385,846	\$ 638,340	\$	252,494	65.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 500	\$ 250,000	\$ -	\$ -	\$ 427,650	\$ -	\$ 678,150

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating Non-operating	
	(Recurring - all revenues) (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 134,991 \$ 4,308	\$ 139,299
Other Personal Services	\$ 15,556 \$ 548	\$ 16,104
Contracted Services	\$ 231,187 \$ 250,000	\$ 481,187
Operating Expenses	\$ 1,750 \$ -	\$ 1,750
Operating Capital Outlay	\$ - \$	\$ -
Fixed Capital Outlay	\$ - \$	\$ -
Interagency Expenditures (Cooperative Funding)	\$ - \$	\$ -
Debt	\$ - \$	\$ -
Reserves - Emergency Response	- \$	\$ -
TOTAL	\$ 383,484 \$ 254,856	\$ 638,340

## **Changes and Trends**

With the exception of Contracted Services, this subactivity has generally remained consistent over the last five years. Beginning in FY 2014-2015, Contracted Services increased to begin the well construction and modeling work needed to support the RWSPs and other regional aquifer modeling projects.

## **Budget Variances**

The increase in expenditures for this activity in FY 2015-2016 are mainly reflected in Contracted Services (116.3 percent) to develop a new groundwater flow model and updates to the saltwater intrusion model for Region II, including construction of aquifer monitor wells. The aquifer level and water quality data obtained from the monitor wells will support both the RWSP and Regulatory Services. Other categories reflect minor changes, due to workload adjustments between full-time and part-time staff.

### **Major Budget Items**

The major budget items are Contracted Services (\$481,187) followed by Salaries and Benefits (\$139,299). These support the District's Water Resource Development program, including data collection and groundwater model development in support of RWSPs and Regulatory Services.

## Water Supply Development Assistance (Subactivity 2.2.2)

This subactivity provides financial assistance for regional and local water supply development projects. Such projects may include the construction of facilities identified as "water supply development" pursuant to section 373.019(26), F.S. This subactivity also includes assistance provided to local governments and water utilities in their efforts to develop traditional and alternative water supply sources to meet demands or to address shortcomings in traditional sources. This can include assistance with reuse projects, regional system interconnection, alternative surface water sources, and other traditional or alternative activities that increase the long-term reliability of water resources.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 2.2.2 Water Supply Development Assistance

	Fis	scal Year 2011-12	Fi	scal Year 2012-13	F	iscal Year 2013-14	Fi	iscal Year 2014-15	F	iscal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)		(Actual-Audited)		(Actual-Audited)	(	(Current-Amended)		(Tentative)	(Cur	rrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	4,760	\$	6,865	\$	58,972	\$	30,454	\$	52,469	\$	22,015	72.3%
Other Personal Services	\$	217	\$	49	\$	386	\$	398	\$	398	\$	-	0.0%
Contracted Services	\$	94,648	\$	12,094	\$	-	\$	1,200	\$	600	\$	(600)	-50.0%
Operating Expenses	\$	232	\$	266	\$	67	\$	1,150	\$	500	\$	(650)	-56.5%
Operating Capital Outlay	\$	-	\$	-	\$		\$	-	\$	•	\$	-	
Fixed Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	•	\$		
Interagency Expenditures (Cooperative Funding)	\$	4,627,450	\$	341,785	\$	5,873,100	\$	15,019,701	\$	13,877,793	\$	(1,141,908)	-7.6%
Debt	\$	-	\$	-	\$	-	\$	-	\$	-	\$		
Reserves - Emergency Response	\$	-	\$	-	\$	} -	\$	-	\$	-	\$	-	
TOTAL	\$	4,727,308	\$	361,059	\$	5,932,525	\$	15,052,903	\$	13,931,760	\$	(1,121,143)	-7.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 45,883	\$ 13,877,793	\$ -	\$ -	\$ 21,627	\$ -	\$ 13,945,303

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

		(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	9	\$ 50,873	\$ 1,596	\$ 52,469
Other Personal Services	9	\$ 384	\$ 14	\$ 398
Contracted Services	9	\$ 600	\$ -	\$ 600
Operating Expenses	\$	\$ 500	\$ -	\$ 500
Operating Capital Outlay	9	-	\$ -	\$ -
Fixed Capital Outlay	9	-	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	9	-	\$ 13,877,793	\$ 13,877,793
Debt	9	-	\$ -	\$ -
Reserves - Emergency Response	9	-	\$	\$ -
TOTAL	9	\$ 52,357	\$ 13,879,403	\$ 13,931,760

### **Changes and Trends**

Beginning in FY 2013-2014, significant investment in water supply development commenced and is reflected in increases to Interagency Expenditures as well as Salaries and Benefits. The FY 2015-2016 Tentative Budget for this activity has a significant decrease in nonrecurring expenditures for cooperative funding, reflecting reimbursements expected to be paid by the District for water supply development projects throughout Northwest Florida, especially within financially disadvantaged communities.

## **Budget Variances**

The primary change is a net decrease in Interagency Expenditures of \$1,141,908 (7.6 percent), reflecting an increase of \$2,325,000 in new water supply development grants offset by a decrease of \$3,466,908 in reimbursements paid for existing water supply grants. Salaries and Benefits increase by 72.3 percent to \$52,469 to reflect planned expenditures for project management.

### **Major Budget Items**

The major budget item for this activity is Interagency Expenditures (\$13,877,793), most of which is from Water Supply Development Assistance grants approved in FY 2013-2014 and FY 2014-2015. Of this amount, \$2,325,000 is for new water supply development grants in FY 2015-2016.

## **Surface Water Projects (Activity 2.3)**

This activity includes projects that restore or protect surface water quality, associated aquatic and wetland habitats, and related resources. It may also include projects that provide flood and resource protection, through the acquisition and improvement of land, construction of public works, and other activities.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 2.3 - Surface Water Projects

	Fi	scal Year 2011-12	Fi	iscal Year 2012-13	F	iscal Year 2013-14	F	iscal Year 2014-15	Fi	iscal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)		(Actual-Audited)		(Actual-Audited)		(Current-Amended)		(Tentative)	(C	current Tentative)	(Current Tentative)
Salaries and Benefits	\$	595,008	\$	579,592	\$	498,895	\$	497,145	\$	450,148	\$	(46,997)	-9.5%
Other Personal Services	\$	13,355	\$	10,065	9	4,198	\$	4,026	\$	10,617	\$	6,591	163.7%
Contracted Services	\$	758,722	\$	730,795	\$	721,553	\$	2,095,910	\$	1,805,437	\$	(290,473)	-13.9%
Operating Expenses	\$	2,391,712	\$	323,469	\$	39,698	\$	248,786	\$	53,371	\$	(195,415)	-78.5%
Operating Capital Outlay	\$	7,999	\$	68,736	\$	-	\$	4,094	\$		\$	(4,094)	-100.0%
Fixed Capital Outlay	\$		\$		\$	-	\$	-	\$	50,000	\$	50,000	
Interagency Expenditures (Cooperative Funding)	\$	30,000	\$	440,311	\$	1,011,423	\$	13,857,283	\$	13,111,747	\$	(745,536)	-5.4%
Debt	\$		\$		\$	-	\$		\$		\$		
Reserves - Emergency Response	\$		\$		\$		\$		\$		\$		
TOTAL	\$	3,796,795	\$	2,152,968	\$	2,275,767	\$	16,707,244	\$	15,481,320	\$	(1,225,924)	-7.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 380,000	\$	\$ -	\$	\$ 15,219,356	\$ -	\$ 15,599,356

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	FISCAL LEGI 2013-10	
	Operating Non-operating	-
	(Recurring - all revenues) (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 436,439 \$ 13,709	\$ 450,148
Other Personal Services	\$ 10,257 \$ 360	\$ 10,617
Contracted Services	\$ 1,650,437 \$ 155,000	\$ 1,805,437
Operating Expenses	\$ 53,371 \$ -	\$ 53,371
Operating Capital Outlay	\$ - \$	\$ -
Fixed Capital Outlay	\$ - \$ 50,000	\$ 50,000
Interagency Expenditures (Cooperative Funding)	\$ 111,125 \$ 13,000,622	\$ 13,111,747
Debt	\$ - \$	\$ -
Reserves - Emergency Response	\$ - \$	\$ -
TOTAL	\$ 2,261,629 \$ 13,219,691	\$ 15,481,320

### **Changes and Trends**

Budgeted expenditures for this activity vary greatly between categories and from year to year. Some categories, like Salaries and Benefits, show a slowly decreasing trend over the last five years while other categories, such as Interagency Expenditures, have ranged from \$30,000 in FY 2011-2012 to \$13,857,283 in FY 2014-2015. Relatively consistent projects in this activity include water quality improvement projects for St. Andrew Bay and Apalachicola River and Bay, implementation of RESTORE Act-related stormwater and flood control projects, and FDOT Mitigation. With additional Legislative

appropriations in FY 2014-2015, significant increases in Interagency Expenditures were budgeted for springs protection and restoration projects including: Agricultural BMP Cost Share Program in the Jackson Blue Springs contribution area; Wakulla Spring restoration, including wastewater retrofit and water quality improvement projects; and the Claiborne aquifer evaluation. Apalachicola River and Bay stormwater and water quality improvement activities were budgeted from carryover funding appropriated by the Legislature in FY 2013-2014. The overall slight reduction in this activity (5.4 percent) in FY 2015-2016 reflects completion of project activities in priority spring contribution areas and coastal areas; rescheduling some major construction activities to FY 2016-2017; and the addition of new springs restoration and protection funding from the FY 2015-2016 Legislative appropriation.

## **Budget Variances**

The increase in planned expenditures for Other Personal Services reflects a realignment of OPS staff toward other priority activities, including a new two-year National Fish and Wildlife Foundation grant to update the seven major watersheds across Northwest Florida. The major budget decreases in Contracted Services (13.9 percent) and Operating Capital Outlay (100 percent) reflect completion of planned projects and a realignment of mitigation budgets.

#### **Major Budget Items**

The largest budget item is Interagency Expenditures of \$13,111,747, which supports new and continuing spring restoration and cooperative watershed protection and restoration projects. FDOT mitigation expenses, including large portions of Salaries and Benefits (\$450,148), Contracted Services (\$1,805,437), and Operating Expenses (\$53,371), are directed toward providing compensatory mitigation for wetland impacts incurred by FDOT transportation improvements. Mitigation activities include implementing restoration and monitoring plans pursuant to existing permits and developing mitigation for new projects for transportation impacts outside of private mitigation bank service areas. Additional major budget items in these categories reflect the NFWF grant noted above.

## **Facilities Construction and Major Renovations (Activity 2.5)**

This program is responsible for the design, construction, and significant renovation of all District support and administrative facilities.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 2.5 - Facilities Construction and Major Renovations

	Fiscal	Year 2011-12	Fisc	cal Year 2012-13	Fis	scal Year 2013-14	Fis	scal Year 2014-15	Fi	scal Year 2015-16		Difference in \$	% of Change
	(Act	ual-Audited)	(A	Actual-Audited)	(	Actual-Audited)	(0	Current-Amended)		(Tentative)	(Cı	urrent Tentative)	(Current - Tentative)
Salaries and Benefits	\$	-	\$		\$		\$		\$		\$		
Other Personal Services	\$	-	\$		\$		\$		\$		\$		
Contracted Services	\$	-	\$		\$		\$		\$		\$		
Operating Expenses	\$	-	\$		\$	78,802	\$	148,000	\$	110,000	\$	(38,000)	-25.7%
Operating Capital Outlay	\$	-	\$		\$	51,677	\$	4,000	\$	10,000	\$	6,000	150.0%
Fixed Capital Outlay	\$	-	\$		\$	116,432	\$	218,000	\$	120,000	\$	(98,000)	-45.0%
Interagency Expenditures (Cooperative Funding)	\$	-	\$		\$		\$		\$		\$		
Debt	\$		\$		\$		\$		\$		\$		
Reserves - Emergency Response	\$	•	\$	•	\$		\$		\$		\$		
TOTAL	\$	•	\$		\$	246,911	\$	370,000	\$	240,000	\$	(130,000)	-35.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$	\$ 240,000

#### OPERATING AND NON-OPERATING

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ 110,000	\$ 110,000
Operating Capital Outlay	\$ -	\$ 10,000	\$ 10,000
Fixed Capital Outlay	\$ -	\$ 120,000	\$ 120,000
Interagency Expenditures (Cooperative Funding)	-	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$	\$ -
TOTAL	\$ -	\$ 240,000	\$ 240,000

### **Changes and Trends**

Major construction/renovation improvements and repairs have been ongoing since FY 2013-2014 at the District's Headquarters office complex consisting of four buildings located near Midway. The buildings are about 40 years old and have significant structural, electrical, and other deficiencies that require attention. Continued renovations address safety for the District's employees, customers, and Governing Board members, as well as ensuring the maximum effective use of existing space. Renovations on the Governing Board room were completed in FY 2014-2015, resulting in the budget decrease for FY 2015-2016.

In FY 2014-2015, Headquarters facility improvements include the replacement of a septic tank with hookups to city sewer and construction/renovations to a roof, sidewalk, and driveway. The District also expanded the District's Lands Division's Econfina Field Office facility in Youngstown by 1,200 square feet to accommodate a transfer of Lands staff from the Marianna field office to the Youngstown site. While the District constructed and owns the Marianna field office, the property is leased from the Jackson County Board of County Commissioners. An agreement has been drafted to donate the Marianna field office to, and terminate the lease with, the Board of County Commissioners as soon as the District vacates the facility by the end of FY 2014-2015. The FY 2015-2016 Tentative Budget has funding allocated for a concrete slab under a large barn structure that was protecting the old dilapidated, modular building that formerly housed forestry operations staff located at the Econfina field office. This structure will be used for the storage of equipment and materials being relocated from the Marianna field office.

### **Budget Variances**

The FY 2015-2016 Tentative Budget for this activity proposes a decrease of \$130,000 with the anticipated outcome of completing many of the Headquarters improvements, Youngstown facility renovations, and closing of the Marianna office by the end of FY 2014-2015.

## **Major Budget Items**

Operating Expenses (\$110,000) and Fixed Capital Outlay (\$120,000) are the main budget categories, due to the District's interest in addressing continued improvements to District support and administrative buildings, including \$20,000 for the above mentioned concrete slab.

## Other Acquisition and Restoration Activities (Activity 2.6)

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 2.6 - Other Acquisition and Restoration Activities

#### Fiscal Year 2015-16

	Fiscal Year 2011-12	? Fi	iscal Year 2012-13	Fis	scal Year 2013-14	Fis	scal Year 2014-15	Fi	scal Year 2015-16		Difference in \$	% of Change
	(Actual-Audited)		(Actual-Audited)		(Actual-Audited)	((	Current-Amended)		(Tentative)	$\mathbb{C}$	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$ -	\$		\$		\$		\$	•	\$		
Other Personal Services	\$ -	\$	-	\$	-	\$	-	8	-	\$	-	
Contracted Services	\$ -	\$	1,513	\$	-	\$	54,000	8	15,000	\$	(39,000)	-72.2%
Operating Expenses	\$ -	\$	-	\$	•	\$		8	•	\$	-	
Operating Capital Outlay	\$ -	\$		\$		\$		\$	•	\$		
Fixed Capital Outlay	\$ -	\$	-	\$	799,787	\$	1,703,287	8	695,000	\$	(1,008,287)	-59.2%
Interagency Expenditures (Cooperative Funding)	\$ -	\$	-	\$	•	\$	•	8		\$	-	
Debt	\$ -	\$	-	\$		\$		8	•	\$		
Reserves - Emergency Response	\$ -	\$		\$	-	\$		\$		\$		
TOTAL	\$ -	\$	1,513	\$	799,787	\$	1,757,287	\$	710,000	\$	(1,047,287)	-59.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 75,000	\$ 335,000	\$ -	\$ -	\$ 300,000	\$ -	\$ 710,000

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

		Operating	Non-operating	
	(F	Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$		\$	\$
Other Personal Services	\$		\$	\$
Contracted Services	\$		\$ 15,000	\$ 15,000
Operating Expenses	\$		\$	\$
Operating Capital Outlay	\$		\$	\$
Fixed Capital Outlay	\$		\$ 695,000	\$ 695,000
Interagency Expenditures (Cooperative Funding)	\$		\$	\$
Debt	\$		\$	\$
Reserves - Emergency Response	\$		\$	\$
TOTAL	\$		\$ 710,000	\$ 710,000

#### **Changes and Trends**

The FY 2015-2016 Tentative Budget is significantly reduced due to the expected completion of restoration and protection construction activities at Williford Spring and cooperative streambank restoration and protection projects with Washington County along Holmes Creek in FY 2014-2015. Funds proposed for the District's FY 2015-2016 Tentative Budget include carryover funding for cooperative streambank restoration and protection projects at Live Oak, Hightower Springs, and Spurling Landings along

Holmes Creek with Washington County, due to high water levels that delayed construction on Holmes Creek. Streambank restoration and protection activities at Devil's Hole Spring on Econfina Creek and Cotton Landing on Holmes Creek were also postponed until late FY 2014-2015. These projects are planned for design in late FY 2014-2015 with permitting and construction planned for FY 2015-2016, subject to regulatory agency approval and fluctuating water levels on Econfina and Holmes Creek.

## **Budget Variances**

Due to the planned completion of the Williford Spring project, the District's FY 2015-2016 Tentative Budget represents a significant FCO budget reduction from FY 2014-2015.

## **Major Budget Items**

Fixed Capital Outlay makes up 98 percent of this activity's budget. These funds will support spring restoration and protection activities benefitting the Holmes and Econfina Creek systems.

## **Technology and Information Services (Activity 2.7)**

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

## **ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

## 2.7 - Technology and Information Services

## Fiscal Year 2015-16

	Fiscal Year 2011	-12	Fiscal Year 2012-13	Fi	iscal Year 2013-14	F	iscal Year 2014-15	Fiscal Year 2015-16	Difference in \$		% of Change
	(Actual-Audited	d)	(Actual-Audited)		(Actual-Audited)	-	(Current-Amended)	(Tentative)	(Curr	ent Tentative)	(Current Tentative)
Salaries and Benefits	\$		\$ -	\$		\$	88,475	\$ 28,851	\$	(59,624)	-67.4%
Other Personal Services	\$		\$ -	\$		\$		\$ -	\$	-	
Contracted Services	\$		\$ -	\$		\$	40,945	\$ 2,596	\$	(38,349)	-93.7%
Operating Expenses	\$		\$ 1,692	\$	33,393	\$	83,379	\$ 42,559	\$	(40,820)	-49.0%
Operating Capital Outlay	\$		\$ -	\$	15,114	\$	41,540	\$ 5,506	\$	(36,034)	-86.7%
Fixed Capital Outlay	\$		\$ -	\$		\$		\$ -	\$		
Interagency Expenditures (Cooperative Funding)	\$		\$ -	\$		\$		\$ -	\$	-	
Debt	\$		\$ -	\$		\$		\$ -	\$		
Reserves - Emergency Response	\$		\$ -	\$		\$		\$ -	\$		
TOTAL	\$		\$ 1,692	\$	48,507	\$	254,339	\$ 79,512	\$	(174,827)	-68.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ -	\$ -	\$ -	\$ 86,990	\$ -	\$ 86,990

## **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 28,851	\$ 886	\$ 29,737
Other Personal Services	\$	\$	\$ -
Contracted Services	\$ 2,596	\$	\$ 2,596
Operating Expenses	\$ 42,559	\$	\$ 42,559
Operating Capital Outlay	\$ 5,506	\$	\$ 5,506
Fixed Capital Outlay	\$	\$	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$	\$ -
Debt	\$	\$	\$ -
Reserves - Emergency Response	\$	\$	\$ -
TOTAL	\$ 78,626	\$ 886	\$ 79,512

## **Changes and Trends**

Significant investments were made in technology improvements in FY 2014-2015. The reductions proposed in FY 2015-2016 reflect the nonrecurring nature of hardware and software purchases so that the focus has transitioned to maintenance and less costly upgrades, development, and replacements.

### **Budget Variances**

The FY 2015-2016 Tentative Budget reflects the improved allocation of recurring IT costs related to the program areas and the need to support existing technologies, which requires both software and hardware to maintain services and infrastructure. Decreases across Contracted Services (93.7 percent), Operating Expenses (49.0 percent), and Operating Capital Outlay (86.7 percent) are due to the removal of nonrecurring costs in FY 2014-2015. Specifically, Contracted Services decrease due to completed projects, including discontinued use of consultant fees for external website development, Oracle database upgrade, and SharePoint implementation. Decreases in Operating Expenses and Operating Capital Outlay are due to a large one-time investment in FY 2014-2015 for desktop and laptop computers, as well as servers and network hardware. The one time purchase was nonrecurring and enabled the District to upgrade to current technology demands while transitioning to a five-year replacement cycle going forward.

## **Major Budget Items**

Operating Expenses (\$42,559) make up the majority of this activity's budget, which address replacement of and updates to desktops, monitors, and wireless devices.

## **Operations and Maintenance of Lands and Works (Program 3.0)**

This program includes all operation and maintenance of facilities; flood control and water supply structures; lands; and other works authorized by Chapter 373, F.S.

#### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 3.0 Operation and Maintenance of Lands and Works

	Fi	scal Year 2011-12	Fi	iscal Year 2012-13	F	iscal Year 2013-14	F	iscal Year 2014-15	F	iscal Year 2015-16		Difference in \$	% of Change	
		(Actual-Audited)		(Actual-Audited)		(Actual-Audited)		(Current-Amended)		(Tentative)		Current Tentative)	(Current Tentative)	
Salaries and Benefits	\$	875,809	\$	1,101,750	\$	1,176,239	\$	1,230,856	\$	1,336,632	\$	105,776	8.6	
Other Personal Services	\$	37,879	\$	33,931	\$	32,240	\$	38,769	\$	35,565	\$	(3,204)	-8.3	
Contracted Services	\$	1,154,637	\$	824,200	\$	708,763	\$	997,606	\$	950,902	\$	(46,704)	-4.7	
Operating Expenses	\$	674,606	\$	700,719	\$	836,805	\$	1,256,796	\$	1,285,113	\$	28,317	2.3	
Operating Capital Outlay	\$	9,273	\$	68,736	\$	79,549	\$	193,510	\$	224,230	\$	30,720	15.9	
Fixed Capital Outlay	\$	56,315	\$	25,449	\$	20,934	\$	135,000	\$	80,000	\$	(55,000)	-40.7	
Interagency Expenditures (Cooperative Funding)	\$	22,637	\$	10,724	\$	8,246	\$	8,000	\$	8,000	\$	-	0.0	
Debt	\$	-	\$	-	\$	-	\$		\$	-	\$	-		
Reserves - Emergency Response	\$	-	\$	-	\$	-	\$		\$	-	\$	-		
TOTAL	\$	2,831,156	\$	2,765,509	\$	2,862,776	\$	3,860,537	\$	3,920,442	\$	59,905	1.6	

#### **SOURCE OF FUNDS**

#### Fiscal Year 2015-16

	District Reven	ues	Fund Balance	Debt	Lo	ocal Revenues	S	State Revenues	Fed	deral Revenues	TOTAL
Salaries and Benefits	\$ 1,200	3,132	\$ 15,795	\$ -	\$	-	\$	-	\$	-	\$ 1,218,927
Other Personal Services	\$ 35	5,565	\$ -	\$ -	\$	-	\$		\$	-	\$ 35,565
Contracted Services	\$ 788	3,765	\$ 128,377	\$ -	\$	-	\$	-	\$	-	\$ 917,142
Operating Expenses	\$	550	\$ 190,552	\$ -	\$	-	\$	825,000	\$	-	\$ 1,016,102
Operating Capital Outlay	\$ 80	0,000	\$ 141,230	\$	\$	-	\$		\$	-	\$ 221,230
Fixed Capital Outlay	\$	-	\$ 80,000	\$	\$	-	\$		\$	-	\$ 80,000
Interagency Expenditures (Cooperative Funding)	\$ 8	3,000	\$ -	\$	\$	-	\$		\$	-	\$ 8,000
Debt	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	\$ -
Reserves - Emergency Response	\$	-	\$ -	\$	\$		\$		\$	-	\$ -
TOTAL	\$ 2,395	5,529	\$ 598,334	\$ -	\$		\$	825,000	\$		\$ 3,818,863

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2015-16

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	16.0	\$ 857,875	\$ 1,277,806	\$ 58,826	\$ 1,336,632
Other Personal Services	1.5	\$ 30,258	\$ 34,358	\$ 1,207	\$ 35,565
Contracted Services	•	\$ -	\$ 864,902	\$ 86,000	\$ 950,902
Operating Expenses			\$ 1,049,692	\$ 235,421	\$ 1,285,113
Operating Capital Outlay			\$ 41,730	\$ 182,500	\$ 224,230
Fixed Capital Outlay			\$ 40,000	\$ 40,000	\$ 80,000
Interagency Expenditures (Cooperative Funding)			\$ 8,000	\$ -	\$ 8,000
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 3,316,488	\$ 603,954	\$ 3,920,442

#### WORKFORCE

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16

			712 10, 2010 11, 2011	,			
WORKFORCE CATEGORY				(Current Amended Tentative) 2014-2015 to 2015-2016			
	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Difference	% Change
Authorized Positions	14.0	14.0	16.0	16.0	16.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	4.0	4.0	1.5	1.5	1.5	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
TOTAL WORKFORCE	18.0	18.0	17.5	17.5	17.5	0.0	0.00%

### **Changes and Trends**

Under Florida's land acquisition programs, the District has purchased 211,149 acres to conserve and protect natural and water resources throughout the Panhandle, including river floodplains; headwater wetlands; coastal marshes and springs; and bottomland hardwood and associated upland forests. Every acre of District-owned land is available to the general public for a wide variety of resource-based recreational purposes, while also achieving the District's primary acquisition purpose of protecting water resources.

In FY 2015-2016, the District continues to focus its land management program on the protection and enhancement of natural systems through integrated land and water resource management programs. This includes the continued harvest of non-native sand pine timber and the restoration to natural longleaf pine habitat, as well as conducting prescribed burns and providing enhanced public access and recreation on District lands. Specifically, the restoration and protection of Florida's springs and springs—related waterbodies and the restoration and protection of Holmes and Econfina Creek shorelines.

Program expenses have been fairly consistent over the past several years. Land management represents a large percentage of this program's budget. Overall, Salaries and Benefits and Contracted Services continue to be a significant expense as demonstrated by the past several years in comparison to Fixed Capital Outlay which can vary significantly from year to year.

Regarding the lands management database, the District plans to upgrade to a new software version of F4 Tech's SilviAssist (at no cost), store land management database information into the "Cloud" for easier data access and storage, and conduct training sessions with F4 Tech for the input of new field data by District staff and administrative reporting. In the FY 2015-2016 Tentative Budget, the District plans to evaluate and consider the implementation of a pine harvest allocation program and the development of other databases in concert with District GIS staff to improve prescribed burning and track and manage infrastructure repair and maintenance activities for District lands.

## **Budget Variances**

The FY 2015-2016 Tentative Budget reflects an increase in Salaries and Benefits (8.6 percent), while Other Personal Services decrease slightly (8.3 percent). Both adjustments are primarily due to the reallocation of Lands staff from FDOT mitigation properties to other District lands for habitat restoration activities, as well as the allocation of IT and other District staff who assist with the land management program. Contracted Services reflect a 4.7 percent reduction primarily due to fewer expenses in Technology and Information Services. A large portion of this decrease is due to completion of the timber inventories of pine resources on District lands in the Apalachicola, Econfina, Choctawhatchee and Holmes Creek, and Chipola River WMAs and the Lafayette Creek tract for the land management database.

Operating Expenses increase slightly (2.3 percent), in part because of planned purchase and installation for signs on District lands. Operating Capital Outlay increases by 15.9 percent mainly for the purchase of tillage equipment for a tractor and a flatbed truck for the West Region's land management activities. Fixed Capital Outlay decreases

primarily because materials for streambank restoration projects in the Econfina and Holmes Creek WMAs have been purchased and the streambank restoration at Devil's Hole swallet is substantially complete.

## **Major Budget Items**

Salaries and Benefits continue to be the foundation for supporting the Operations and Maintenance of Land and Works at 34.1 percent (\$1,336,632) of this program's budget. This is followed by Operating Expenses at 32.8 percent (\$1,285,113), which include day-to-day expenditures for land management, facilities, fleet services, and technology and information services.

## Northwest Florida Water Management District

#### **REDUCTIONS - NEW ISSUES**

3.0 Operation and Maintenance of Lands and Works Fiscal Year 2015-16

Tentative Budget - August 1, 2015

	FY 2014-15 Budget (Current-A	Amended)	17.50	\$ 3,860,537
	Reductions			
Issue	Description	Issue Amount	Workforce	Category Subtotal
	ies and Benefits	00.747		33,747
_	Realignment of labor costs among activities and programs	33,747		0.405
	Personal Services Removal of volunteer workers compensation and realignment			9,485
2	of labor costs between land management and mitigation	9,485		
Contr	acted Services			205,174
3	Decrease in IT contract costs, since timber inventories for the		•	
	land management database are complete as well as the first	85,000		
4	phase of the database's development  Decrease in IT contractual services to support primarily			
	maintenance activity of installed technologies	46,806		
5	vegetation management for Choctawhatchee River WMA, aerial			
	ignition burn completed at Garcon Point in FY 2014-15,	23,750		
	decrease in recreational site cleanup due to donation of Grassy	20,.00		
	Point to DEP/Board of Trustees of the Internal Improvement			
6	Decrease in contract amount with DACS for managing forests	22,161		
7	for increased water yield  Decrease in acreage for vegetation management on		•	
,	Choctawhatchee River WMA	10,100		
8	Reallocation of other environmental services and other	9,000	•	
	professional services budget	9,000		
9		F 200		
	Management and in legal counsel for Division of Lands Management to align with actual expenses	5,200		
10	Cancellation of security services at Marianna Field Office due to		•	
	office closure and reduction in security services for Chipola	3,157		
_	River WMA based on contract amount			
	ating Expenses			208,414
11	Decrease in road and bridge supplies based on past spending patterns	71,500		
12	Decrease in Division of Lands Management for various			
	operational expenses to align with past spending patterns,			
	including staff travel, training; repair and maintenance on			
	vehicles, buildings, and recreation sites; licenses and	52,342		
	certificates; printing and copying; herbicides; office/safety/grounds/shop supplies; utility costs; parts and			
	supplies; tires and tubes; and fuel			
13	Decrease in tubelings and seedlings - no reforestation in the	30,250		
	Choctawhatchee River WMA	00,200		
14	Decrease in other field and technical supplies - no aerial burned planned for Garcon Point WMA, and decreased based	18,000		
	on prior year expenses	10,000		
15	Decrease in computer software to reflect minimum investment			
	in new software technology after a 2 year increased investment	12,552		
16	period  Decrease in rentals and leases for field equipment and other			
10	such leases - no reforestation activities in the Choctawatchee	11,200		
	River WMA, no needs identified for Apalachicola River WMA	•		
17	Decrease in computer software needs and related supplies	10,570		
10	and smaller operating expenses  Decrease in laboratory testing - not testing wiregrass seed,	-,		
18	cost moved to mitigation project, and decreased based on prior	2,000		
	year expenses			
Opera	ating Capital Outlay			35,921
	Decrease in computer hardware to reflect new allocation model	25,221		
	of computer hardware to align by program areas.	20,221		
20	Decrease in Land Management fire suppression, survey, and measuring equipment costs	7,000		
21	Decrease in budget based on historical spending patterns for		•	
	office equipment costs	3,700		
Fixed	Capital Outlay			55,000
22	Completed (non-capital) streambank restoration and protection	25,000		
	at Live Oak Landing and Devil's Hole swallet	20,000		
23	Transfer of budget for resource protection and improvements to a different category to correctly record expenses	25,000		
24	Pavilions & Other Structures - no new pavilions are planned at			
	Econfina Creek WMA	5,000		
Intera	gency Expenditures (Cooperative Funding)			-
Debt				-
Rese	rves			-
TOTA	AL REDUCTIONS		0.00	547,741

## Northwest Florida Water Management District

## REDUCTIONS - NEW ISSUES

## 3.0 Operation and Maintenance of Lands and Works Fiscal Year 2015-16

Tentative Budget - August 1, 2015

	New Issues			
Issue	Description	Issue Amount	Workforce	Category Subtotal
	ies and Benefits Extra pay period, retirement leave payouts, and realignment of			139,523
'	labor costs across programs	139,523		
	Personal Services			6,281
2	Realignment of labor costs between land management and mitigation projects	6,281		
Contr	acted Services			158,470
	Increase for land improvements, such as tree planting at			100, 110
	Chipola River WMA; and tree planting, chemical site prep and	108,420		
4	sand pine eradication at Econfina Creek WMA  Increase in beaver/hog control at Econfina Creek WMA and in			
·	contract with FWC for Sand Hills Lake Mitigation Bank	25,250		
5	Increase for hazardous tree removal at recreational sites and to complete the land management plan on Brunson Landing tract	15,000		
	complete the land management plan on Brunson Landing tract	15,000		
6	Estimated increase due to improved fire alarm monitoring and	8,000		
7	use of swipe cards at headquarter buildings Increase in legal counsel needs in the Econfina Creek WMA	1,000		
	Delayed janitorial cost increase until FY 2015-2016	500		
	New DEP annual administration fee for managing Brunson			
	Landing	300		
	ating Expenses	440.07=		236,731
10	Increase in miscellaneous supplies that are nonrecurring for new signs and materials for installing signs, recreation items	119,875		
	(grills, picnic tables) and gates			
11	Repair and maintenance costs for 30+ year old headquarter	27.400		
	buildings, including improvements to fire alarm/security system and air conditioning units	37,100		
12	Increase in IT online, repair, and maintenance costs for	19,504		
	additional hardware and software purchased in last 2 years,			
	including for the Land Management Database and jetpack for SilviAssist Cloud			
13	Increase in road and bridge supplies at Econfina Creek WMA	17,000		
14	Increase for reforestation (tubelings & seedlings) at Chipola	10,700		
15	River WMA and Econfina Creek WMA  Estimated sewer and electrical cost increases related to sewer	-,	-	
13	hookup (decommissioned two septic tanks) at headquarters	8,200		
16	Increase in Division of Lands Management for various			
	operational expenses to align with past spending patterns,	7.500		
	including repair and maintenance of field office items, dumpster usage, fire boot needs, field supplies, training costs,	7,590		
	fuel/chemicals at Brunson Landing			
17	Increase in recreation site repair and maintenance, including	6,050		
	the toilet at Burnt Sock Landing and for Perdido River WMA cleanup, and portable toilet at Brunson Landing	6,050		
18	Additional trees and shrubs for loop trail at Williford Spring	4,000		
	Increase for buildings/contents/general liability insurance	3,186		
20	Computer equipment increase to accommodate for each division's computer equipment purchases, e.g., mice,	1,746		
	keyboard, and discs			
21	Increase for a refrigerated trailer for reforestation activities at	1,000		
22	Chipola River WMA Increase for fuel, copier/printer leases, one cell phone for	.,550		
	maintenance superintendent, and and vehicle parts/supplies at	780		
	headquarters, based on past spending patterns			
	ating Capital Outlay	.= oc-		66,641
	Purchase of an F550 flatbed truck for West Region  Purchase of forge units (survey/meansuring equipment) for	45,000		
24	Land Management Database	13,000		
	Four laptops for field staff and increase in printer needs	6,141		
	Need for a utility trailer - tandem-axle trailer for East Region	2,500		
	Capital Outlay			-
	gency Expenditures (Cooperative Funding)			-
Debt	m/00			-
Rese		EW ISSUES	0.00	607.646
200		EW ISSUES	0.00	607,646
	peration and Maintenance of Lands and Works		47.50	<b>#</b> 0.000.440
ı otal	Workforce and Tentative Budget for FY 2015-16		17.50	\$3,920,442

## Land Management (Activity 3.1)

Activities related to the Florida Forever program and FDOT mitigation include maintenance, public use improvements and restoration efforts for lands acquired through Save Our Rivers, Preservation 2000, Florida Forever or other land acquisition programs.

Under Florida's land acquisition programs, the District has purchased 211,149 acres to conserve and protect natural and water resources throughout the Panhandle, including river floodplains, headwater wetlands, coastal marshes, springs, bottomland hardwood, and associated upland forests. Every acre of District-owned land is available to the general public for a wide variety of resource-based recreational purposes, while also achieving the District's primary acquisition purpose of protecting water resources.

#### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### **ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 3.1 - Land Management

	Fis	scal Year 2011-12	Fi	iscal Year 2012-13	F	iscal Year 2013-14	F	iscal Year 2014-15	F	iscal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)		(Actual-Audited)		(Actual-Audited)	-	(Current-Amended)		(Tentative)	C	Current Tentative)	(Current Tentative)
Salaries and Benefits	\$	786,768	\$	977,909	97	1,063,695	\$	966,057	\$	1,053,383	\$	87,326	9.0%
Other Personal Services	\$	31,706	\$	33,931	\$	32,240	\$	38,769	\$	35,565	\$	(3,204)	-8.3%
Contracted Services	\$	1,124,460	\$	779,589	\$	557,978	\$	777,026	\$	856,828	\$	79,802	10.3%
Operating Expenses	\$	485,891	\$	486,641	\$	466,297	\$	866,450	\$	851,773	\$	(14,677)	-1.7%
Operating Capital Outlay	\$	9,273	\$	68,736	\$	-	\$	125,000	\$	165,500	\$	40,500	32.4%
Fixed Capital Outlay	\$	49,215	\$	25,449	\$	20,934	\$	135,000	\$	80,000	\$	(55,000)	-40.7%
Interagency Expenditures (Cooperative Funding)	\$	22,637	\$	10,724	0,	8,246	\$	8,000	\$	8,000	\$	-	0.0%
Debt	\$		\$	-	\$	-	\$	-	\$		\$		
Reserves - Emergency Response	\$	•	\$	-	\$	-	\$	-	\$		\$		•
TOTAL	\$	2,509,950	\$	2,382,979	9	2,149,390	\$	2,916,302	\$	3,051,049	\$	134,747	4.6%

SOURCE OF FUNDS	District F	Revenues Fund Balance		Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL	
Fiscal Year 2015-16	\$	2,189,699	\$ 459,914	\$ -	\$ -	\$ 680,474	\$ -	\$ 3,33	30,087

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating Non-operating	
	(Recurring - all revenues) (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,007,577 \$ 45,806	\$ 1,053,383
Other Personal Services	\$ 34,358 \$ 1,207	\$ 35,565
Contracted Services	\$ 810,828 \$ 46,000	\$ 856,828
Operating Expenses	\$ 656,352 \$ 195,421	\$ 851,773
Operating Capital Outlay	\$ 2,000 \$ 163,500	\$ 165,500
Fixed Capital Outlay	\$ 40,000 \$ 40,000	\$ 80,000
Interagency Expenditures (Cooperative Funding)	\$ 8,000 \$ -	\$ 8,000
Debt	\$ - \$	\$ -
Reserves - Emergency Response	\$ - \$	\$ -
TOTAL	\$ 2,559,115 \$ 491,934	\$ 3,051,049

### **Changes and Trends**

Salaries and Benefits increase slightly as Lands staff are allocated between mitigation (in Program 2) and IT projects. Other Personal Services decrease as OPS staff are reallocated each year between land management and mitigation activities and operations, based on planned activities. Contracted Services increase due to growth in habitat restoration activities. Operating Expenses decrease nominally due to a reduction in road and bridge repair materials. Operating Capital Outlay increases due to the expected purchase of heavy equipment and a field truck, while Fixed Capital Outlay decreases significantly as the District reduces its need to purchase geotechnical materials for continued springs-related streambank restoration and protection activities.

### **Budget Variances**

The District's FY 2015-2016 Tentative Budget for land management activities increases by 4.6 percent from FY 2014-2015. Decreases in Other Personal Services (8.3 percent), Operating Expenses (1.7 percent), and FCO (40.7 percent) are offset by increases in Salaries and Benefits (9.0 percent), Contracted Services (10.3 percent), and Operating Capital Outlay (32.4 percent).

### **Major Budget Items**

Salaries and Benefits continue to be the foundation for supporting the management and maintenance of District lands at 34.5 percent (\$1,053,383) of the FY 2015-2016 Tentative Budget. Other key land management budget components consist of Contracted Services at 28.1 percent (\$856,828), which continues to be essential to the restoration, enhancement, and maintenance of District lands. Examples include law enforcement and security services for resource protection, recreation site cleanup and maintenance services, cooperative land management services with other agencies, such as FWC, and other miscellaneous services. Operating Expenses represent 27.9 percent (\$851,773), which include day-to-day expenditures for land management operations, maintenance, and repairs.

## Works (Activity 3.2)

This program is responsible for the maintenance of flood control and water supply system infrastructure, such as canals, levees, pump stations, and water control structures. This includes electronic telemetry communication and control activities. This activity is limited to providing for operation and maintenance of the Lake Jackson Regional Stormwater Treatment Facility, the only public work owned by the District.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

#### ACTIVITY BY EXPENDITURE CATEGO Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16

TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 3.2 - Works

	Fis	cal Year 2011-12	Fis	scal Year 2012-13	Fis	scal Year 2013-14	Fi	scal Year 2014-15	Fiscal Year 2015-16		Difference in \$		% of Change
		(Actual-Audited)	(	(Actual-Audited)		(Actual-Audited)	(	Current-Amended)		(Tentative)	(C	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	549	\$	3,149	\$	814	\$	4,018	\$	1,872	\$	(2,146)	-53.4%
Other Personal Services	\$		\$		\$		\$		\$		\$		
Contracted Services	\$		\$	2,850	\$		\$	6,200	\$	3,000	\$	(3,200)	-51.6%
Operating Expenses	\$	406	\$	393	\$	408	\$	1,000	\$	550	\$	(450)	-45.0%
Operating Capital Outlay	\$		\$		\$		\$		\$		\$		
Fixed Capital Outlay	\$		\$		\$		\$		\$		\$		
Interagency Expenditures (Cooperative Funding)	\$		\$		\$		\$		\$	•	\$	•	
Debt	\$		\$		\$		\$		\$		\$		
Reserves - Emergency Response	\$		\$		\$		\$		\$		\$		
TOTAL	\$	955	\$	6,392	\$	1,222	\$	11,218	\$	5,422	\$	(5,796)	-51.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 5,901	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,901

#### OPERATING AND NON-OPERATING

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,815	\$ 57	\$ 1,872
Other Personal Services	\$ -	\$	\$ -
Contracted Services	\$ 3,000	\$	\$ 3,000
Operating Expenses	\$ 550	\$	\$ 550
Operating Capital Outlay	\$ -	\$	\$ -
Fixed Capital Outlay	\$ -	\$	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$	\$ -
Debt	\$ -	\$	\$ -
Reserves - Emergency Response	\$	\$	\$ -
TOTAL	\$ 5,365	\$ 57	\$ 5,422

## **Changes and Trends**

None

## **Budget Variances**

The budget reflects a decrease in staff expenditures (53.4 percent) and contractual expenditures (51.6 percent) reflecting actual costs to manage repairs and maintenance of the District's stormwater management facility.

## **Major Budget Items**

No major budget items.

## Facilities (Activity 3.3)

This activity involves the operation and maintenance of District support and administrative buildings and grounds.

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

## **ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

## 3.3 - Facilities

	Fis	cal Year 2011-12	Fis	scal Year 2012-13	Fis	scal Year 2013-14	Fi	scal Year 2014-15	Fis	scal Year 2015-16		Difference in \$	% of Change
	(	Actual-Audited)		(Actual-Audited)		(Actual-Audited)	((	Current-Amended)		(Tentative)	(Ci	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	88,492	\$	108,557	\$	107,218	\$	109,885	\$	117,705	\$	7,820	7.1%
Other Personal Services	\$	6,173	\$		\$		\$	-	\$	•	\$	•	
Contracted Services	\$	30,177	\$	21,767	\$	21,898	\$	25,260	\$	33,760	\$	8,500	33.7%
Operating Expenses	\$	110,280	\$	181,736	\$	218,237	\$	182,104	\$	221,568	\$	39,464	21.7%
Operating Capital Outlay	\$	•	\$		\$	2,532	\$	6,700	\$	3,000	\$	(3,700)	-55.2%
Fixed Capital Outlay	\$	7,100	\$	•	\$	-	\$	-	\$		\$	•	
Interagency Expenditures (Cooperative Funding)	\$	•	\$		\$		\$		\$		\$	•	
Debt	\$	•	\$		\$		\$	-	\$	•	\$	•	
Reserves - Emergency Response	\$		\$		\$		\$		\$		\$	•	
TOTAL	\$	242,222	\$	312,060	\$	349,885	\$	323,949	\$	376,033	\$	52,084	16.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

## **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 109,748	\$ 7,957	\$ 117,705
Other Personal Services	-	\$	\$ -
Contracted Services	\$ 33,760	\$	\$ 33,760
Operating Expenses	\$ 191,568	\$ 30,000	\$ 221,568
Operating Capital Outlay	\$ 3,000	\$	\$ 3,000
Fixed Capital Outlay	-	\$	\$ -
Interagency Expenditures (Cooperative Funding)	-	\$ -	\$ -
Debt	-	\$	\$ -
Reserves - Emergency Response	-	\$	\$ -
TOTAL	\$ 338,076	\$ 37,957	\$ 376,033

## **Changes and Trends**

Budget is for routine maintenance, including staff salaries; outsourced contracts for janitorial, security, major electrical, and plumbing repairs, etc.; and supplies and materials for routine facilities and grounds maintenance. The increase is mostly for nonrecurring needs.

### **Budget Variances**

The main budget increase for Facilities costs is the purchase and related annual service costs associated with installing a new fire alarm system to update the nearly 20-year-old equipment. Additional increases in Operating Expenses are for repair and maintenance costs to Headquarter facilities, all of which are over 30 years old, as well as budget to cover the new annual sewer service fee from having replaced two septic tanks at District Headquarters with a new sewer line. A small increase for building/general liability insurance is also included.

### **Major Budget Items**

Operating Expenses make up \$221,568 or more than half of the \$367,033 budgeted for this activity. Maintenance, electric, solid waste, water, liability insurance, security, small repairs, and the phone system are the main charges in this category. Salaries and Benefits of \$117,705 provide for two full-time positions that handle repairs, maintenance, and management of facilities, grounds, and fleet at District Headquarters and field offices.

## Fleet Services (Activity 3.6)

Fleet Services is associated with the on-road vehicles owned by the District and provided for staff use. All costs of the fleet, including repair, maintenance, tires, and fuel, are paid from this category.

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

## **ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 3.6 - Fleet Services

	Fis	scal Year 2011-12	Fis	Fiscal Year 2012-13 Fiscal		scal Year 2013-14	Fi	scal Year 2014-15	Fis	cal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)		(Actual-Audited)		(Actual-Audited)	(	Current-Amended)		(Tentative)	(C	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Other Personal Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	•	
Contracted Services	\$	•	\$	-	\$	•	\$	•	\$	-	\$	•	
Operating Expenses	\$	78,029	\$	30,250	\$	47,451	\$	45,911	\$	47,443	\$	1,532	3.3%
Operating Capital Outlay	\$	•	\$	-	\$	34,887	\$	•	\$	-	\$	•	
Fixed Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-	\$	•	
Interagency Expenditures (Cooperative Funding)	\$	-	\$	-	\$	-	\$	-	\$		\$		
Debt	\$	-	\$	-	\$	-	\$	-	\$	-	\$	•	
Reserves - Emergency Response	\$	-	\$	-	\$	-	\$	-	\$	-	\$	•	
TOTAL	\$	78,029	\$	30,250	\$	82,338	\$	45,911	\$	47,443	\$	1,532	3.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$	\$ -
Other Personal Services	\$ -	\$	\$ -
Contracted Services	\$ -	\$	\$ -
Operating Expenses	\$ 47,443	\$	\$ 47,443
Operating Capital Outlay	\$ -	\$	\$ -
Fixed Capital Outlay	\$ -	\$	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$	\$ -
Debt	\$ -	\$	\$ -
Reserves - Emergency Response	\$ -	\$	\$ -
TOTAL	\$ 47,443	\$	\$ 47,443

## **Changes and Trends**

Fleet expenses have been consistently steady for the last several years and the budget for FY 2015-2016 continues this trend. The one-time Operating Capital Outlay increase in FY 2013-2014 was for the purchase of a pool vehicle.

## **Budget Variances**

The increase in Operating Expenses is to address repair and maintenance needs of the District's 10 pool vehicles.

## **Major Budget Items**

For FY 2014-2015 and FY 2015-2016, Fleet Services is completely budgeted using the category of Operating Expenses (\$47,443), mainly covering vehicle insurance and fuel costs.

## **Technology and Information Services (Activity 3.7)**

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

### 3.7 - Technology and Information Services

	Fiscal Year 2011-1	2	Fiscal Year 2012-13	Fis	scal Year 2013-14	Fiscal Year 2014-15	Fiscal Year 2015-16	Difference in \$	% of Change
	(Actual-Audited)		(Actual-Audited)	(	(Actual-Audited)	(Current-Amended)	(Tentative)	(Current Tentative)	(Current Tentative)
Salaries and Benefits	\$ -		12,135	\$	4,512	\$ 150,896	\$ 163,672	\$ 12,776	8.5%
Other Personal Services	\$ -		\$ -	\$	-	\$ -	\$ -	\$ -	
Contracted Services	\$ -		\$ 19,994	\$	128,887	\$ 189,120	\$ 57,314	\$ (131,806)	-69.7%
Operating Expenses	\$ -		\$ 1,699	\$	104,412	\$ 161,331	\$ 163,779	\$ 2,448	1.5%
Operating Capital Outlay	\$ -		-	\$	42,130	\$ 61,810	\$ 55,730	\$ (6,080)	-9.8%
Fixed Capital Outlay	\$ -		-	\$		\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -		\$ -	\$		\$ -	\$ -	\$ -	
Debt	\$ -		\$ -	\$		\$ -	\$	\$	
Reserves - Emergency Response	\$ -		\$ -	\$	-	\$ -	\$ -	\$ -	
TOTAL	\$ -		33,828	\$	279,941	\$ 563,157	\$ 440,495	\$ (122,662)	-21.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 199,92	3 \$ 138,420	\$ -	\$ -	\$ 144,526	\$ -	\$ 482,875

#### OPERATING AND NON-OPERATING

Fiscal Year 2015-16

	1 13	cai i eai 2013-10		
		Operating	Non-operating	
		(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits		\$ 158,666	\$ 5,006	\$ 163,672
Other Personal Services		\$ -	\$	\$ -
Contracted Services		\$ 17,314	\$ 40,000	\$ 57,314
Operating Expenses		\$ 153,779	\$ 10,000	\$ 163,779
Operating Capital Outlay		\$ 36,730	\$ 19,000	\$ 55,730
Fixed Capital Outlay		\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)		\$ -	\$	\$ -
Debt		\$	\$	\$ -
Reserves - Emergency Response		\$ -	\$	\$ -
TOTAL		\$ 366,489	\$ 74,006	\$ 440,495

## **Changes and Trends**

Beginning in FY 2013-2014 and continuing through FY 2014-2015, significant investments were made in technology improvements. In addition, beginning in FY 2014-2015, IT salaries and benefits were directly charged to divisions. The reductions proposed in the FY 2015-2016 Tentative Budget reflect the nonrecurring nature of hardware and software purchases so that the focus has transitioned to maintenance and less costly upgrades, development, and replacements.

The FY 2015-2016 Tentative Budget continues to refine a multi-year project effort to develop and support a land management database. The development of this database is vital to the efficient and effective management of District lands, especially to help determine the long-term growth and yield of pine and accessible mixed bottomland hardwood timber resources, which provide revenue generation that helps fund the District's land management program.

Beginning in late FY 2014-2015 and continuing into FY 2015-2016, the District plans to upgrade to a new software version of F4 Tech's SilviAssist (at no cost), store land management database information into the "Cloud" for easier data access and storage and conduct training sessions with F4 Tech for the input of new field data into the system and administrative reporting. In the FY 2015-2016 Tentative Budget, the District plans to evaluate and consider the implementation of a pine timber harvest allocation program and develop databases to improve prescribed burning and track and manage infrastructure repair and maintenance activities for District lands.

### **Budget Variances**

Salaries and Benefits increase slightly by 8.5 percent in the FY 2015-2016 Tentative Budget. Contracted Services decrease significantly by 69.7 percent as IT transitions to maintenance and less costly upgrades, development, and replacements. Operating Expenses increase nominally by 1.5 percent and Operating Capital Outlay decreases by 9.8 percent. The Program's budget decreases overall by 21.8 percent.

## **Major Budget Items**

The District's FY 2015-2016 Tentative Budget for land management IT plans are for staff training and to evaluate and consider the implementation of a pine harvest allocation program. Major budget items are Salaries and Benefits (\$163,672) for IT staff time and Operating Expenses (\$163,779) for online data services and software and server maintenance costs.

## **Regulation (Program 4.0)**

This program includes water use permitting; water well permitting; water well contractor licensing; environmental resource and surface water management permitting; permit administration, compliance and enforcement; and any delegated regulatory program.

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16
TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 4.0 Regulation

	Fis	scal Year 2011-12	Fis	cal Year 2012-13	Fis	scal Year 2013-14	Fis	scal Year 2014-15	Fi	scal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)	(	Actual-Audited)	(	(Actual-Audited)	((	Current-Amended)		(Tentative)	(Cı	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	2,352,643	\$	2,273,321	\$	2,248,676	\$	2,672,427	\$	2,658,441	\$	(13,986)	-0.5%
Other Personal Services	\$	39,664	\$	77,691	\$	193,620	\$	271,751	\$	264,477	\$	(7,274)	-2.7%
Contracted Services	\$	222,002	\$	159,240	\$	161,087	\$	273,462	\$	188,129	\$	(85,333)	-31.2%
Operating Expenses	\$	736,686	\$	451,365	\$	572,794	\$	710,914	\$	680,364	\$	(30,550)	-4.3%
Operating Capital Outlay	\$	-	\$	-	\$	68,341	\$	156,733	\$	73,461	\$	(83,272)	-53.1%
Fixed Capital Outlay	\$	-	\$	7,138	\$	-	\$	-	\$	-	\$	-	
Interagency Expenditures (Cooperative Funding)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Debt	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Reserves - Emergency Response	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
TOTAL	\$	3,350,996	\$	2,968,755	\$	3,244,518	\$	4,085,287	\$	3,864,872	\$	(220,415)	-5.4%

#### **SOURCE OF FUNDS**

Fiscal Year 2015-16

	District Revenues		Fund Balance		Debt		Local Revenues		State Revenues		Federal Revenues		TOTAL
Salaries and Benefits	\$	1,417,348	_	-	\$	-	\$	-	\$	1,212,081	\$	29,012	\$ 2,658,441
Other Personal Services	\$	48,010	\$	-	\$	-	\$	-	\$	216,467	\$	-	\$ 264,477
Contracted Services	\$	115,880	\$	-	\$	-	\$	-	\$	72,249	\$	-	\$ 188,129
Operating Expenses	\$	318,804	\$	-	\$	-	\$	-	\$	361,560	\$	-	\$ 680,364
Operating Capital Outlay	\$	38,566	\$	-	\$	-	\$	-	\$	34,895	\$	-	\$ 73,461
Fixed Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -
Interagency Expenditures (Cooperative Funding)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -
Debt	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -
Reserves - Emergency Response	\$	-	\$	•	\$	-	\$	-	\$	-	\$	-	\$ -
TOTAL	\$	2,314,457	\$	-	\$	-	\$	-	\$	2,263,460	\$	36,444	\$ 4,614,361

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2015-16

	Workforce	Rate (Salary without benefits)		Operating (Recurring - all revenues)		Non-operating (Non-recurring - all revenues)			TOTAL	
Salaries and Benefits	32.0	\$	2,015,158	\$	2,579,208	\$	79,233	\$	2,658,441	
Other Personal Services	5.0	\$	218,840	\$	256,257	\$	8,220	\$	264,477	
Contracted Services	-	\$	-	\$	148,129	\$	40,000	\$	188,129	
Operating Expenses				\$	680,364	\$	-	\$	680,364	
Operating Capital Outlay				\$	73,461	\$	-	\$	73,461	
Fixed Capital Outlay				\$	-	\$	-	\$	-	
Interagency Expenditures (Cooperative Funding)				\$	-	\$	-	\$	-	
Debt				\$	-	\$	-	\$	-	
Reserves - Emergency Response				\$	-	\$	-	\$	-	
TOTAL				\$	3,737,419	\$	127,453	\$	3,864,872	

#### WORKFORCE

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16

WORKFORCE CATEGORY			(Current Amended Tentative) 2014-2015 to 2015-2016					
	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Difference	% Change	
Authorized Positions	46.0	36.0	33.0	32.0	32.0	0.0	0.0%	
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	0.0%	
Other Personal Services	4.0	3.0	5.0	5.0	5.0	0.0	0.0%	
Intern	0.0	0.0	0.0	0.0	0.0	0.0	0.0%	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	0.0%	
TOTAL WORKFORCE	50.0	39.0	38.0	37.0	37.0	0.0	0.0%	

### **Changes and Trends**

The e-Permitting and e-Regulatory automated database is operational for Water Use Permitting and Environmental Resource and Surface Water Permitting. This enables the District's customers to apply for new permits, check the status of permit applications, and access information about existing permits using the Internet from their home or office. Staff is able to evaluate applications and manage the permitting process in a shared database environment which has greatly increased efficiency. The Water Well Construction Permitting is scheduled to be functioning in FY 2015-2016. The division reorganized in FY 2014-2015 to add a new Bureau for Performance and Compliance Improvement at minimal additional cost. This new Bureau is focused on assisting customers in being more compliant with applicable rules and statutes as well as improving District business processes and metrics.

### **Budget Variances**

The main variances for this Program are the decreases in Contracted Services (31.2 percent) and Operating Capital Outlay (53.1 percent). These reductions are attributable to fewer DEP lab costs, costs for contract well owner drillers, and Information Technology expenses.

### **Major Budget Items**

The Regulatory Program's major budget category is Salaries and Benefits (\$2,658,441) which supports three significant functions: Water Use Permitting; Environmental Resource Permitting, including the District's Dam Safety Inspection Program, and Well Construction Permitting. Staff is able to respond to questions from the public, review and grant permit applications, issue recommendations, assist customers in complying with permit conditions, and pursue enforcement if needed.

### **Northwest Florida Water Management District**

## **REDUCTIONS - NEW ISSUES**

4.0 Regulation

Fiscal Year 2015-16

**Tentative Budget - August 1, 2015** 

FY 2014-15 Budget (Cu	rrent-Amended)	37.00	\$ 4,085,287
Red	luctions		
Issue Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits		0.00	13,986
Reductions from Senior Management Class status, employee benefit selections, reallocation of hours across projects, and a transfer during the year of a position to Accounting	13,986		
Other Personal Services			7,274
Decrease from a reallocation of Division of Resource     Management staff hours to Regulatory Division and employee benefit selections	7,274		
Contracted Services			127,961
3 Decrease in Π contractual services to support primarily maintenance activity of installed technologies	127,961		
Operating Expenses			63,123
Decrease in IT travel, training, and computer equipment to align current budget with previous year actual expenditures	28,891		
5 Decrease in computer software to reflect minimum investment in new software technology after a 2 year increased investment period	34,232		
Operating Capital Outlay			83,272
Decrease in computer hardware to reflect new allocation of computer hardware to align by program areas	83,179		
7 Decrease in IT's printer needs to align budget with previous year actual expenditures	93		
Fixed Capital Outlay			-
Interagency Expenditures (Cooperative Funding)			-
Debt			-
Reserves	TAL DEDUCTIONS	2.22	-
	TAL REDUCTIONS	0.00	295,616
	v Issues	Maria Comme	0.4
Issue Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			-
Other Personal Services			-
Contracted Services  1 Online and credit card bank fees for on-line permitting and Statement of Estimated Regulatory Costs (SERC) for 40A-3 rule revision	42,628		42,628
Operating Expenses			32,573
2 Training for new database, banking fees for new database, safety supplies, copy machines, maintenance of older vehicles, alignment of field office expenses closer to actuals	22,375		- 7-
Increase in online data services to support dedicated link to St.     Johns River WMD for e-permtting application	4,177		
Increase in repair and maintenance for additional hardware and software purchased in last 2 years	6,021		
Operating Capital Outlay			-
Fixed Capital Outlay			-
Interagency Expenditures (Cooperative Funding)			-
Debt			-
Reserves	NT 41 AIRWAY 1001 1-0		-
	OTAL NEW ISSUES	0.00	75,201
4.0 Regulation Total Workforce and Tentative Budget for FY 2015	5-16	37.00	\$ 3,864,872

## **Water Use Permitting (Activity 4.1)**

Activity 4.1, Water Use Permitting (WUP), includes the review, issuance, renewal and enforcement of water use permits.

Chapter 40A-2, FAC, addresses the District's legislative mandate to provide for the management of ground and surface water withdrawals. The purpose of the program is to ensure that all reasonable beneficial uses of water are provided for while protecting users, the environment, and the long-term viability of the resource.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

### 4.1 - Consumptive Use Permitting

	Fis	cal Year 2011-12	Fis	cal Year 2012-13	Fis	scal Year 2013-14	Fi	scal Year 2014-15	Fis	scal Year 2015-16		Difference in \$	% of Change
	(	Actual-Audited)		(Actual-Audited)		(Actual-Audited)	((	Current-Amended)		(Tentative)	(Cı	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	389,364	\$	470,119	\$	532,811	\$	635,628	\$	591,173	\$	(44,455)	-7.0%
Other Personal Services	\$	18,294	\$	26,541	\$	5,128	\$	5,767	\$	24,005	\$	18,238	316.2%
Contracted Services	\$	44,291	\$	58,251	\$	1,016	\$	2,000	\$	2,500	\$	500	25.0%
Operating Expenses	\$	314,163	\$	20,039	\$	11,163	\$	16,400	\$	16,230	\$	(170)	-1.0%
Operating Capital Outlay	\$	-	\$	-	\$		\$		\$		\$	-	
Fixed Capital Outlay	\$	-	\$	-	\$		\$		\$		\$	-	
Interagency Expenditures (Cooperative Funding)	\$	-	\$	-	\$		\$		\$		\$	-	
Debt	\$	-	\$	-	\$		\$		\$		\$	-	
Reserves - Emergency Response	\$	-	\$	-	\$	•	\$	-	\$	•	\$	-	
TOTAL	\$	766,111	\$	574,950	\$	550,118	\$	659,795	\$	633,908	\$	(25,887)	-3.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 791,504	\$	\$ -	\$ -	\$	\$	\$ 791,504

### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 573,308	\$ 17,865	\$ 591,173
Other Personal Services	\$ 23,383	\$ 622	\$ 24,005
Contracted Services	\$ 2,500	\$	\$ 2,500
Operating Expenses	\$ 16,230	\$	\$ 16,230
Operating Capital Outlay	\$ •	\$	\$ -
Fixed Capital Outlay	\$	\$	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$	\$ -
Debt	\$ -	\$	\$ -
Reserves - Emergency Response	\$ -	\$	\$ -
TOTAL	\$ 615,421	\$ 18,487	\$ 633,908

### **Changes and Trends**

The District continues to work with DEP to increase regulatory consistency in the WUP program. WUP has acquired an e-Permitting capability which has improved response time and overall staff productivity.

### **Budget Variances**

For FY 2015-2016, the Tentative Budget decreases by 3.9 percent from FY 2014-2015. The 7.0 percent decrease in Salaries and Benefits is due to rate adjustments and benefit selections for new employees. The 316.2 percent increase in Other Personal Services is due to increasing the hours charged to this activity and reducing hours charged for Water Well Construction. Contracted Services increase 25 percent due to fees associated with the new e-Permitting and e-Regulatory database. Operating Expenses decrease by 1.0 percent by aligning budget with historical spending patterns.

### **Major Budget Items**

Personnel costs make up the majority of this activity's expenses providing staff to answer questions from the public, review applications, issue recommendations, and enforce permit conditions.

# Water Well Construction Permitting and Contractor Licensing (Activity 4.2)

The Water Well Program includes the review, issuance, and enforcement of water well permits and the regulation of contractor licensing.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

## 4.2 - Water Well Construction Permitting and Contractor Licensing

	Fis	cal Year 2011-12	Fis	scal Year 2012-13	Fis	scal Year 2013-14	Fis	scal Year 2014-15	Fi	scal Year 2015-16		Difference in \$	% of Change
	(	(Actual-Audited)		(Actual-Audited)		(Actual-Audited)	((	Current-Amended)		(Tentative)	(C	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	439,365	\$	576,046	\$	601,336	\$	628,837	\$	699,957	\$	71,120	11.3%
Other Personal Services	\$	19,511	\$	11,798	\$	17,996	\$	48,855	\$	24,005	\$	(24,850)	-50.9%
Contracted Services	\$	35,380	\$	15,486	\$	9,625	\$	29,800	\$	62,500	\$	32,700	109.7%
Operating Expenses	\$	40,220	\$	96,721	\$	8,820	\$	12,800	\$	13,030	\$	230	1.8%
Operating Capital Outlay	\$	•	\$	•	\$	•	\$	•	\$	•	\$	•	
Fixed Capital Outlay	\$		\$	1,735	\$	•	\$	•	\$	•	\$	•	
Interagency Expenditures (Cooperative Funding)	\$		\$	•	\$	•	\$	•	\$	•	\$	•	
Debt	\$		\$	•	\$	•	\$	•	\$	•	\$	•	
Reserves - Emergency Response	\$	-	\$	•	\$	•	\$		\$	•	\$	•	
TOTAL	\$	534,476	\$	701,786	\$	637,777	\$	720,292	\$	799,492	\$	79,200	11.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 931,511	\$ -	\$ -	\$ -	\$ 53,447	\$ -	\$ 984,958

### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 679,635	\$ 20,322	\$ 699,957
Other Personal Services	\$ 23,383	\$ 622	\$ 24,005
Contracted Services	\$ 22,500	\$ 40,000	\$ 62,500
Operating Expenses	\$ 13,030	-	\$ 13,030
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	-	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	-	\$ -
Debt	\$ -	-	\$ -
Reserves - Emergency Response	-	-	\$ -
TOTAL	\$ 738,548	\$ 60,944	\$ 799,492

### **Changes and Trends**

Water Well Construction continues its effort to improve customer service by increasing the amount of contractors taking advantage of the Online Well Permitting Management Account (OWPMA). An update to the well construction rules, Chapter 40A-3, FAC, will allow the District to increase regulatory consistency with current DEP rules.

### **Budget Variances**

For FY 2015-2016, the Tentative Budget increases by 11.0 percent over FY 2014-2015. An increase of 11.3 percent in Salaries and Benefits is due to the addition of the Bureau for Performance and Compliance Improvement. A decrease of 50.9 percent in Other Personal Services is due to the reallocation of OPS time to Water Use Permitting activities. The increase of 109.7 percent in Contracted Services is due to the Statement of Estimated Regulatory Costs (SERC) required for 40A-3 rule revision. An increase of 1.8 percent in Operating Expenses is due to the increased focus on safety supplies to replace worn equipment.

### **Major Budget Items**

Salaries and Benefites (\$699,957) make up the majority of this activity's expenses providing staff to answer questions from the public, review applications, issue recommendations, and enforce permit conditions.

### **Environmental Resource and Surface Water Permitting (Activity 4.3)**

The District implements the permitting, compliance monitoring, and enforcement activities of surface water regulation programs, including: Environmental Resource Permitting; Regulation of Agricultural and Forestry Surface Water Management Projects; Works of the District; and Dam Safety.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

### 4.3 - Environmental Resource and Surface Water Permitting

	Fis	scal Year 2011-12	Fis	cal Year 2012-13	Fi	scal Year 2013-14	Fis	scal Year 2014-15	Fis	scal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)	(	(Actual-Audited)		(Actual-Audited)	((	Current-Amended)		(Tentative)	(Cı	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	1,488,454	\$	1,206,522	\$	1,102,512	\$	1,156,544	\$	1,098,836	\$	(57,708)	-5.0%
Other Personal Services	\$	1,859	\$	39,019	\$	170,496	\$	217,129	\$	209,751	\$	(7,378)	-3.4%
Contracted Services	\$	129,492	\$	85,503	\$	2,686	\$	35,000	\$	26,500	\$	(8,500)	-24.3%
Operating Expenses	\$	378,713	\$	329,267	\$	18,979	\$	26,500	\$	29,299	\$	2,799	10.6%
Operating Capital Outlay	\$	•	\$	-	\$	•	\$	•	\$		\$	-	
Fixed Capital Outlay	\$	•	\$	5,403	\$	•	\$	•	\$		\$	-	
Interagency Expenditures (Cooperative Funding)	\$	-	\$	-	\$	•	\$	•	\$		\$	-	
Debt	\$	-	\$		\$	-	\$	-	\$	-	\$	-	
Reserves - Emergency Response	\$	•	\$	•	\$	•	\$	•	\$		\$	-	
TOTAL	\$	1,998,519	\$	1,665,714	\$	1,294,673	\$	1,435,173	\$	1,364,386	\$	(70,787)	-4.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ -	\$ -	\$ -	\$ 1,663,175	\$ 36,444	\$ 1,699,619

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating Non-operating	
	(Recurring - all revenues) (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,066,161 \$ 32,675	\$ 1,098,836
Other Personal Services	\$ 203,007 \$ 6,744	\$ 209,751
Contracted Services	\$ 26,500 \$ -	\$ 26,500
Operating Expenses	\$ 29,299 \$ -	\$ 29,299
Operating Capital Outlay	\$ - \$	\$ -
Fixed Capital Outlay	\$ - \$	\$ -
Interagency Expenditures (Cooperative Funding)	\$ - \$	\$ -
Debt	\$ - \$	\$ -
Reserves - Emergency Response	- \$	\$ -
TOTAL	\$ 1,324,967 \$ 39,419	\$ 1,364,386

### **Changes and Trends**

Environmental Resource Permitting (ERP) continues to decrease permitting costs and times. The implementation of the new database system should enable process improvement and streamlining to continue.

### **Budget Variances**

For FY 2015-2016, the Tentative Budget decreases by 4.9 percent from FY 2014-2015. Salaries and Benefits decrease 5.0 percent due to reallocation of staff time. Other Personal Services decrease 3.4 percent due to a change in staff and their benefit selections. The decrease in Contracted Services (24.3 percent) and increase in Operating Expenses (10.6 percent) are due to aligning budget closer to actual spending patterns.

### **Major Budget Items**

Salaries and Benefits (\$1,098,836) and Other Personal Services (\$209,751) make up the majority of this activity's expenses providing staff to answer questions from the public, review applications, issue recommendations, inspect proposed stormwater construction in the field, and enforce permit conditions.

## Other Regulatory and Enforcement Activities (Activity 4.4)

This activity includes other regulatory service activities not associated with a specific permit and support for the regulatory activities. Costs include legal counsel; administrative hearings; office space rentals and associated costs; equipment rental; vehicle fuel and maintenance; and telecommunications expenses related to the District's regulatory functions.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

### **ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

### 4.4 - Other Regulatory and Enforcement Activities

	Fiscal Year 2011-12	? Fig	scal Year 2012-13	Fiscal Year 2013-14	Fi	iscal Year 2014-15	Fiscal Year 2015-16	Difference in \$	% of Change
	(Actual-Audited)		(Actual-Audited)	(Actual-Audited)	(	Current-Amended)	(Tentative)	(Current Tentative)	(Current Tentative)
Salaries and Benefits	\$ 21,981	1 \$	15,924	\$ -	\$	44,500	\$ 38,562	\$ (5,938)	-13.3%
Other Personal Services	\$ -	\$	333	\$ -	\$	•	\$ 6,716	\$ 6,716	
Contracted Services	\$ -	\$	-	\$ 96,312	\$	44,072	\$ 62,000	\$ 17,928	40.7%
Operating Expenses	\$ 3,590	\$	15	\$ 245,925	\$	256,202	\$ 275,718	\$ 19,516	7.6%
Operating Capital Outlay	\$ -	\$	•	\$ -	\$	-	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$		\$ -	\$	-	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$	•	\$ -	\$	-	\$ -	\$ -	
Debt	\$ -	\$	•	\$ -	\$	-	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$	-	\$ -	\$		\$ -	\$ -	
TOTAL	\$ 25,571	\$	16,272	\$ 342,237	\$	344,774	\$ 382,996	\$ 38,222	11.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 135,741	\$ -	\$ -	\$ -	\$ 258,855	\$ -	\$ 394,596

### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 37,238	\$ 1,324	\$ 38,562
Other Personal Services	\$ 6,484	\$ 232	\$ 6,716
Contracted Services	\$ 62,000	\$ -	\$ 62,000
Operating Expenses	\$ 275,718	\$ -	\$ 275,718
Operating Capital Outlay	\$	-	\$ -
Fixed Capital Outlay	-	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	-	\$ -	\$ -
Debt	\$	\$ -	\$ -
Reserves - Emergency Response	\$	\$	\$ -
TOTAL	\$ 381,440	\$ 1,556	\$ 382,996

### **Changes and Trends**

Budget was first approved for this activity in FY 2012-2013, even though general program operational expenses not associated with a specific permit activity had been charged to the activity. Over the last several years, the alignment of budget to actual expenditures has improved such that there is more consistency in the figures as shown from FY 2014-2015 to FY 2015-2016.

### **Budget Variances**

The FY 2015-2016 Tentative Budget increases by 11.1 percent over the FY 2014-2015 Current-Amended Budget as a result of alignment of costs closer to historical actuals. Contracted Services increase due to legal and janitorial expenses. Operating Expenses increase due to copy machine, phone, legal ad expenses, and vehicle needs due to aging fleet.

### **Major Budget Items**

The major budget items for this activity are related to Operating Expenses (\$275,718). The largest costs are Crestview and Carr field office lease payments and fuel for field inspectors to perform customer assistance and compliance site visits.

# **Technology and Information Services (Activity 4.5)**

This activity includes items associated with technology and information services. Costs include communications; software; computer supplies; computer equipment and other information processing equipment; and Salaries and Benefits associated with database modifications and upgrades.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

## 4.5 - Technology and Information Services

	Fis	scal Year 2011-12	Fis	scal Year 2012-13	Fi	scal Year 2013-14	Fi	scal Year 2014-15	Fis	scal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)		(Actual-Audited)		(Actual-Audited)	(	Current-Amended)		(Tentative)	(C	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	13,480	\$	4,710	\$	12,017	\$	206,918	\$	229,913	\$	22,995	11.1%
Other Personal Services	\$	•	\$	•	\$	•	\$	•	\$	•	\$	•	
Contracted Services	\$	12,839	\$	-	\$	51,448	\$	162,590	\$	34,629	\$	(127,961)	-78.7%
Operating Expenses	\$	•	\$	5,323	\$	287,907	\$	399,012	\$	346,087	\$	(52,925)	-13.3%
Operating Capital Outlay	\$	•	\$	•	\$	68,341	\$	156,733	\$	73,461	\$	(83,272)	-53.1%
Fixed Capital Outlay	\$	•	\$	•	\$	•	\$	•	\$	•	\$	•	
Interagency Expenditures (Cooperative Funding)	\$		\$	-	\$	•	\$	-	\$	•	\$	•	
Debt	\$	•	\$	-	\$	-	\$		\$	•	\$	ē	
Reserves - Emergency Response	\$	•	\$		\$	-	\$		\$	•	\$	•	
TOTAL	\$	26,319	\$	10,033	\$	419,713	\$	925,253	\$	684,090	\$	(241,163)	-26.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 455,701	\$ -	\$ -	\$ -	\$ 287,983	\$ -	\$ 743,684

### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 222,866	\$ 7,047	\$ 229,913
Other Personal Services	\$ •	\$	\$ -
Contracted Services	\$ 34,629	\$	\$ 34,629
Operating Expenses	\$ 346,087	\$	\$ 346,087
Operating Capital Outlay	\$ 73,461	\$	\$ 73,461
Fixed Capital Outlay	\$ •	\$	\$ -
Interagency Expenditures (Cooperative Funding)	\$ •	\$	\$ -
Debt	\$ •	\$	\$ -
Reserves - Emergency Response	\$ •	\$	\$ -
TOTAL	\$ 677,043	\$ 7,047	\$ 684,090

### **Changes and Trends**

Significant investments were made in technology improvements in FY 2014-2015. The reductions proposed in FY 2015-2016 reflect the nonrecurring nature of hardware and software purchases so that the focus has transitioned to maintenance and less costly upgrades, development, and replacements.

### **Budget Variances**

The FY 2015-2016 Tentative Budget reflects the removal of nonrecurring funds from FY 2014-2015 and improved allocation of recurring IT costs related to the program areas and the need to support existing technologies, which requires both software and hardware to maintain services and infrastructure to support District business needs. Decreases across Contracted Services (78.7 percent), Operating Expenses (13.3 percent), and Operating Capital Outlay (53.1 percent) are due to the removal of nonrecurring costs in FY 2014-2015. Specifically, Contracted Services decrease due to completed projects, including discontinued use of consultant fees for external website development, Oracle database upgrade, and SharePoint implementation. Decreases in Operating Expenses and Operating Capital Outlay are due to a large one-time investment in FY 2014-2015 for desktop and laptop computers, as well as servers and network hardware. The one-time purchase was nonrecurring and enabled the District to upgrade to current technology demands while transitioning to a five-year replacement cycle going forward.

### **Major Budget Items**

Operating Expenses (\$346,087) make up the majority of this activity's budget, and address online data services and software and server maintenance costs as well as annual replacement of desk tops, wireless devices, and monitors.

## Outreach (Program 5.0)

This program includes environmental education activities such as water conservation campaigns and water resource education; public information activities; lobbying activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including related public service announcements and media events.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 5.0 Outreach

	Fiscal Ye	ar 2011-12	Fisc	cal Year 2012-13	Fis	scal Year 2013-14	Fis	scal Year 2014-15	Fis	scal Year 2015-16		Difference in \$	% of (	Change
	(Actual	-Audited)	(.	Actual-Audited)	(	Actual-Audited)	(C	Current-Amended)		(Tentative)	(Cur	rent Tentative)	(Current -	- Tentative)
Salaries and Benefits	\$	88,081	\$	116,199	\$	125,654	\$	135,065	\$	154,630	\$	19,565		14.5%
Other Personal Services	\$	-	\$		\$		\$	-	\$		\$	-		
Contracted Services	\$	2,250	\$	2,880	\$	3,727	\$	10,000	\$	10,000	\$	-		0.0%
Operating Expenses	\$	9,330	\$	2,012	\$	6,569	\$	19,219	\$	15,694	\$	(3,525)		-18.3%
Operating Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
Fixed Capital Outlay	\$	-	\$		\$		\$	-	\$		\$	-		
Interagency Expenditures (Cooperative Funding)	\$	-	\$		\$		\$	-	\$		\$	-		
Debt	\$	-	\$		\$		\$	-	\$		\$	-		
Reserves - Emergency Response	\$	-	\$		\$		\$	-	\$		\$	-		
TOTAL	\$	99,661	\$	121,091	\$	135,950	\$	164,284	\$	180,324	\$	16,040		9.8%

#### **SOURCE OF FUNDS**

### Fiscal Year 2015-16

	District Revenues	Fund Balance	Debt	I	Local Revenues	State Revenues	Fe	ederal Revenues	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -	\$	-	\$ -	\$	-	\$ -
Other Personal Services	\$ -	\$ -	\$ -	\$	-	\$ -	\$	-	\$ -
Contracted Services	\$ 10,000	\$ -	\$ -	\$	-	\$ -	\$	-	\$ 10,000
Operating Expenses	\$ 275	\$ -	\$ -	\$	-	\$ -	\$	-	\$ 275
Operating Capital Outlay	\$ -	\$ -	\$ -	\$	-	\$ -	\$	-	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$	-	\$ -	\$	-	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$		\$ -	\$	-	\$ -
Debt	\$ -	\$ -	\$ -	\$		\$ -	\$	-	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$		\$ -	\$	-	\$ -
TOTAL	\$ 10,275	\$ -	\$ -	\$		\$ -	\$	-	\$ 10,275

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2015-16

			1 10	,	Cai 2010-10				
	Workforce	benefits)			Operating Non-operating (Recurring - all revenues) (Non-recurring - all revenues)				TOTAL
Salaries and Benefits	2.0	\$	97,901	\$	150,033	\$	4,597	\$	154,630
Other Personal Services	0.0	\$	-	\$	-	\$	-	\$	-
Contracted Services	•	\$	-	\$	10,000	\$	-	\$	10,000
Operating Expenses				\$	15,694	\$	1	\$	15,694
Operating Capital Outlay				\$	-	\$		\$	-
Fixed Capital Outlay				\$	-	\$	-	\$	-
Interagency Expenditures (Cooperative Funding)				\$	-	\$	-	\$	-
Debt				\$	-	\$	-	\$	-
Reserves - Emergency Response				\$	-	\$	-	\$	-
TOTAL				\$	175,727	\$	4,597	\$	180,324

#### WORKFORCE

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16

WORKFORCE CATEGORY			Fiscal Year			(Current Amended Tentative) 2014-2015 to 2015-2016			
	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Difference	% Change		
Authorized Positions	2.0	2.0	2.0	2.0	2.0	0.0	0.0%		
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	0.0%		
Other Personal Services	0.0	0.0	0.0	0.0	0.0	0.0	0.0%		
Intern	0.0	0.0	0.0	0.0	0.0	0.0	0.0%		
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	0.0%		
TOTAL WORKFORCE	2.0	2.0	2.0	2.0	2.0	0.0	0.0%		

### **Changes and Trends**

Prior to FY 2012-2013, staff in the Public Information Office charged their time to the program office budgets when assisting those areas. To reflect the true cost of the Office, all staff time has since been charged to the Public Information budget.

### **Budget Variances**

Minimal changes have been made to this program. The main increase is in Salaries and Benefits (14.5 percent) and reflects additional salary of \$7,000 for hiring a more experienced Communications Specialist (\$33,000 increased to \$40,000) and benefit selection changes. Operating Expenses show a net decrease of 18.3 percent to align with historical spending patterns.

### **Major Budget Items**

Salaries and Benefits (\$154,630) is the major budget category in this program that funds two employees, a Communications Director and Communications Specialist, who work full-time handling public information activities for the District.

# Northwest Florida Water Management District

# **REDUCTIONS - NEW ISSUES**

5.0 Outreach Fiscal Year 2015-16

**Tentative Budget - August 1, 2015** 

FY 2014-15 Budget (Curre	nt-Amended)	2.00	\$ 164,284
Reduct			
Issue Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			-
Other Personal Services			-
Contracted Services			1
Operating Expenses			4,525
Reduced to align with historical spending patterns for various operational expenses, including printing/copying, photographic services, book purchases, subscriptions, and lobbying registrations	4,525		
Operating Capital Outlay			1
Fixed Capital Outlay			1
Interagency Expenditures (Cooperative Funding)			-
Debt			-
Reserves			-
TOTA	L REDUCTIONS	0.00	4,525
New Iss	sues		
Issue Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			19,565
Benefit adjustments, mainly due employee selection from single to family coverage	12,565		
2 Hiring of a Communications Specialist with more experience than prior incumbent	7,000		
Other Personal Services			-
Contracted Services			-
Operating Expenses			1,000
3 Travel budget adjustment to reflect actual charges charged to a different program in prior years	500		
New budget to cover membership(s) to professional organizations	500		
Operating Capital Outlay			-
Fixed Capital Outlay			
Interagency Expenditures (Cooperative Funding)			
Debt			-
Reserves			-
TOTA	AL NEW ISSUES	0.00	20,565
5.0 Outreach Total Workforce and Tentative Budget for FY 2015	5-16	2.00	\$ 180,324
Total Tronglord and Tolkative Baaget 10/11 2010		2.00	Ψ 100,024

### **Public Information (Activity 5.2)**

The District's public information programs are designed to assist and inform local governments, other agencies and the general public about regional water issues. The primary goal is to enhance public awareness, understanding, and participation in comprehensive water resource management. This activity includes a general public awareness program for the SWIM program; preparation, printing, and distribution of brochures, booklets, and materials on the District's water conservation and protection programs; and public noticing of water management district decision-making, Governing Board meetings, and budgetary information.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 5.2 - Public Information

	Fi	scal Year 2011-12	Fis	scal Year 2012-13	Fi	scal Year 2013-14	Fi	iscal Year 2014-15	Fis	cal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)		(Actual-Audited)		(Actual-Audited)	(	Current-Amended)		(Tentative)	(C	Current Tentative)	(Current Tentative)
Salaries and Benefits	\$	55,008	\$	116,199	\$	125,654	\$	135,065	\$	154,630	\$	19,565	14.5%
Other Personal Services	\$	-	\$	-	\$	-	\$		\$		\$		
Contracted Services	\$		\$		\$		\$		\$	•	\$	-	
Operating Expenses	\$	9,112	\$	1,767	\$	6,444	\$	18,469	\$	15,419	\$	(3,050)	-16.5%
Operating Capital Outlay	\$		\$		\$		\$		\$	•	\$	-	
Fixed Capital Outlay	\$		\$		\$		\$		\$	•	\$	-	
Interagency Expenditures (Cooperative Funding)	\$		\$	-	\$		\$		\$	_	\$	-	
Debt	\$		\$		\$		\$		\$	•	\$	-	
Reserves - Emergency Response	\$		\$		\$		\$		\$	•	\$	-	
TOTA	L \$	64,120	\$	117,966	\$	132,098	\$	153,534	\$	170,049	\$	16,515	10.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ -	\$	\$	\$ -	\$ -	\$ -

#### **OPERATING AND NON-OPERATING**

### Fiscal Year 2015-16

	11000110	Operating	Non operating	
		Operating	Non-operating	
		(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$	150,033	\$ 4,597	\$ 154,630
Other Personal Services	\$		\$	\$
Contracted Services	\$	-	\$ -	\$
Operating Expenses	\$	15,419	\$	\$ 15,419
Operating Capital Outlay	\$	-	\$ -	\$
Fixed Capital Outlay	\$	-	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$		\$	\$
Debt	\$	-	\$ -	\$
Reserves - Emergency Response	\$	-	\$ -	\$ •
TOTAL	\$	165,452	\$ 4,597	\$ 170,049

### **Changes and Trends**

Prior to FY 2012-2013, staff in the Public Information Office charged their time to the Program office budgets when assisting those areas. To reflect the true cost of the Office, all staff time has since been charged to the Public Information budget.

### **Budget Variances**

The main increase is in Salaries and Benefits (14.5 percent) and reflects additional salary of \$7,000 for hiring a more experienced Communications Specialist (\$33,000 increased to \$40,000) and benefit selection changes. Operating Expenses show a net decrease of 16.5 percent to align with historical spending patterns. Examples of reductions include removing budget to purchase a set of Florida Statutes and subscribe to the Florida Administrative Code for mailed publications. Budget for travel was increased to accurately reflect charges in this Program previously charged to a different Program, and to allow for membership(s) to professional organizations.

### **Major Budget Items**

Salaries and Benefits (\$154,630) is the major budget category that funds two employees, a Communications Director and Communications Specialist, who work full-time handling public information activities for the District.

### Lobbying/Legislative Affairs/Cabinet Affairs (Activity 5.4)

This activity responds to requests for information from state legislators and legislative staff, attends committee meetings and, as requested, provides information to members of the Congressional delegation.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

### 5.4 - Lobbying / Legislative Affairs / Cabinet Affairs

	Fis	scal Year 2011-12	Fis	scal Year 2012-13	Fis	scal Year 2013-14	Fis	scal Year 2014-15	Fi	scal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)		(Actual-Audited)	(	(Actual-Audited)	(0	Current-Amended)		(Tentative)	(C	urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	-	\$		\$	•	\$		\$	•	\$	-	
Other Personal Services	\$		\$		\$	•	\$		\$		\$	-	
Contracted Services	\$	2,250	\$	2,880	\$	3,727	\$	10,000	\$	10,000	\$	-	0.0%
Operating Expenses	\$	200	\$	245	\$	125	\$	750	\$	275	\$	(475)	-63.3%
Operating Capital Outlay	\$		\$		\$	•	\$		\$		\$	-	
Fixed Capital Outlay	\$	-	\$		\$	•	\$	•	\$		\$	-	
Interagency Expenditures (Cooperative Funding)	\$		\$		\$	•	\$		\$		\$	-	
Debt	\$		\$		\$	•	\$		\$		\$	-	
Reserves - Emergency Response	\$		\$		\$		\$		\$	-	\$	-	
TOTAL	\$	2,450	\$	3,125	\$	3,852	\$	10,750	\$	10,275	\$	(475)	-4.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 10,275	\$	\$	\$ -	\$	\$ -	\$ 10,275

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 10,000	\$ -	\$ 10,000
Operating Expenses	\$ 275	\$ -	\$ 275
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 10,275	\$ -	\$ 10,275

### **Changes and Trends**

The District works in cooperation with the Florida Legislature, Executive Office of the Governor, and other state agencies to serve Floridians and protect the area's water and natural resources. The budget increase in FY 2014-2015 is attributable to recurring access costs to a governmental research and legislative monitoring website at a cost of about \$6,000.

# **Budget Variances**

This Activity's total decrease of 4.4 percent is to provide budget for Operating Expenses that aligns with historical spending patterns.

# **Major Budget Items**

None

# **District Management and Administration (Program 6.0)**

This program includes all Governing Board support; executive support; management information systems; general counsel; ombudsman; human resources; finance, audit and budget; risk management; and administrative services.

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

#### 6.0 District Management and Administration

	Fisc	cal Year 2011-12	Fis	scal Year 2012-13	Fi	iscal Year 2013-14	Fi	scal Year 2014-15	Fi	iscal Year 2015-16		Difference in \$	% of Change
	(.	Actual-Audited)		(Actual-Audited)		(Actual-Audited)	((	Current-Amended)		(Tentative)	(C	Current Tentative)	(Current Tentative)
Salaries and Benefits	\$	2,821,582	\$	1,417,608	\$	1,771,153	\$	1,461,912	\$	1,484,048	\$	22,136	1.5%
Other Personal Services	\$	3	\$	237	\$		\$	15,500	\$	12,807	\$	(2,693)	-17.4%
Contracted Services	\$	169,182	\$	106,794	\$	239,490	\$	224,806	\$	150,995	\$	(73,811)	-32.8%
Operating Expenses	\$	601,261	\$	370,290	\$	294,456	\$	377,861	\$	338,823	\$	(39,038)	-10.3%
Operating Capital Outlay	\$	60,629	\$	5,475	\$	104,267	\$	91,391	\$	47,720	\$	(43,671)	-47.8%
Fixed Capital Outlay	\$	-	\$		\$	-	\$		\$	-	\$		
Interagency Expenditures (Cooperative Funding)	\$		\$	-	\$	-	\$	-	\$	-	\$	-	
Debt	\$		\$	-	\$	-	\$	-	\$	-	\$	-	
Reserves - Emergency Response	\$		\$		\$	-	\$		\$	-	\$	-	
TOTAL	\$	3,652,656	\$	1,900,404	\$	2,409,366	\$	2,171,470	\$	2,034,393	\$	(137,077)	-6.3%

#### SOURCE OF FUNDS

#### Fiscal Year 2015-16

	Dis	trict Revenues	Fund Balance	Debt	Local Revenues	State Revenues	F	ederal Revenues	TOTAL
Salaries and Benefits	\$	637,233	\$ -	\$ -	\$ -	\$ -	\$	-	\$ 637,233
Other Personal Services	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Contracted Services	\$	15,000	\$ -	\$ -	\$ -	\$ -	\$	-	\$ 15,000
Operating Expenses	\$	27,335	\$ -	\$ -	\$ -	\$ -	\$	-	\$ 27,335
Operating Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Fixed Capital Outlay	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Interagency Expenditures (Cooperative Funding)	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Debt	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -
Reserves - Emergency Response	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-	\$ 163,246
TOTAL	\$	842,814	\$ -	\$ -	\$ -	\$ -	\$	-	\$ 842,814

### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2015-16

		110	001 1001 2010 10			
	Workforce	Rate (Salary without benefits)	Operating (Recurring - all re	,	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	23.0	\$ 1,020,738	\$	1,439,835	\$ 44,213	\$ 1,484,048
Other Personal Services	0.5	\$ 11,440	\$	12,365	\$ 442	\$ 12,807
Contracted Services	-	\$ -	\$	144,995	\$ 6,000	\$ 150,995
Operating Expenses			\$	338,823	\$ -	\$ 338,823
Operating Capital Outlay			\$	47,720	\$ -	\$ 47,720
Fixed Capital Outlay			\$	-	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$	-	\$ -	\$ -
Debt			\$	-	\$ -	\$ -
Reserves - Emergency Response			\$	-	\$ -	\$ -
TOTAL			\$	1,983,738	\$ 50,655	\$ 2,034,393

#### WORKFORCE

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16

	1 18	30ai 10ai 3 2011 12, 20	12 10, 2010 17, 2017	10, 4114 2010 10			
WORKFORCE CATEGORY				(Current Amended Tentative) 2014-2015 to 2015-2016			
	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Difference	% Change
Authorized Positions	22.0	22.0	22.0	23.0	23.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Other Personal Services	1.0	0.0	0.5	0.5	0.5	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
TOTAL WORKFORCE	23.0	22.0	22.5	23.5	23.5	0.0	0.0%

### **Changes and Trends**

Since FY 2011-2012, the EOG, Legislature, and DEP have coordinated with the five water management districts to gain consistencies in numerous functional areas, including equipment replacement cycles, employee benefits, and financial and budget reporting. Costs previously paid from this program have been reallocated across all programs to better reflect the full cost of providing services and to align costs with the appropriate revenue sources. The District initiated spending funds from the newly created Technology activities in each Program area in FY 2012-2013, to begin capturing the costs associated with each program.

The increase in FY 2013-2014 in Salaries and Benefits was due to the legislatively authorized merit increases and bonuses for that fiscal year. The District budgeted in Program 6 an amount that reflected the authorized increases in the FY 2013-2014 General Appropriations Act (GAA). The District decided that in lieu of permanent increases plus bonuses, the funding would be set aside only for nonrecurring bonuses on an annual basis. The bonus allocation is calculated by division, based on the FY 2013-2014 GAA, whereby an annual salary of \$40,000 or less generates \$1,400 toward the bonus allocation and an annual salary greater than \$40,000 generates \$1,000. Allocations reside in each division's budget.

The FY 2015-2016 Tentative Budget continues allocating across program areas a share of the recurring licensing, software maintenance, and IT staff time associated with developing and maintaining information technology software and hardware.

The combined budgets for Program 5, Outreach (\$180,324) and Program 6, District Management and Administration (\$2,034,393) represent 3.7 percent of the \$59.5 million budget proposed for FY 2015-2016.

### **Budget Variances**

The total budget decrease for Program 6 of \$137,077 or 6.3 percent is mostly due to the removal of FY 2014-2015 nonrecurring Information Technology funding.

### **Major Budget Items**

Salaries and Benefits (\$1,484,048) make up nearly three-fourths of this Program's budget, funding 23.5 full-time-equivalent positions (authorized and OPS) which include executive, financial, personnel, IT, and other administrative support for the District. The remaining budget of \$550,345 mostly consists of \$150,995 for Contracted Services (e.g., legal counsel, audit services) and \$338,823 for Operating Expenses (e.g., liability insurances, training/travel, tax collector fees, and uniforms).

# Northwest Florida Water Management District REDUCTIONS - NEW ISSUES

# 6.0 District Management and Administration Fiscal Year 2015-16

**Tentative Budget - August 1, 2015** 

FY 2014-15 Budget (Currer	\$ 2,171,470		
Reduct	ions		
Issue Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits	-		
Other Personal Services	2,693		
1 OPS salary rate and related tax adjustments	2,693		
Contracted Services			83,311
Decrease in contractual services to support primarily maintenance activity of installed technologies	72,311		
3 Decrease to align internal auditor budget with historical audit expenses	10,000		
4 Dcrease to align Flexible Spending Account budget with historical payments	1,000		
Operating Expenses			53,758
5 Decrease in computer software to reflect minimum investment in new software technology after a 2 year increased investment period	21,423		
6 Decrease to align budget with historical spending patterns for various operational expenses, including office supplies, staff travel, printer/copier repair and rental, personnel legal ads, continuing education costs	17,536		
7 Decrease in IT travel, training, and online data services to align current budget with previous year actual expenditures	14,799		
Operating Capital Outlay			43,728
8 Decrease in IT contractual services to support primarily maintenance activity of installed technologies	43,728		
Fixed Capital Outlay			-
Interagency Expenditures (Cooperative Funding)	-		
Debt			-
Reserves			-
	REDUCTIONS	0.00	183,490

## **Northwest Florida Water Management District**

## **REDUCTIONS - NEW ISSUES**

# 6.0 District Management and Administration Fiscal Year 2015-16

**Tentative Budget - August 1, 2015** 

	FY 2014-15 Budget (Curren	t-Amended)	22.50	\$ 2,171,470
	New Iss	ues		
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salari	es and Benefits		0.00	22,136
	Extra pay period, changes in Senior Management Class		0.00	
	status, transfer during the year of a position from	22,136		
	Regulatory Division to Accounting to address workload	22,100		
Other	Personal Services			_
	acted Services			0.500
				9,500
2	Increase for an actuarial review of the District's Other Post	6,000		
	Employment Benefits as recommended by external			
3	Increase for legal counsel to align with actual	0.500		
	expenditures for Governing Board, Administration	3,500		
	Division, and Human Resources			4.4 = 0
	ting Expenses			14,720
4	Increase in repair and maintenance for additional			
	hardware and software purchased in last 2 years, and	5,744		
	related IT operating costs			
5	Furniture and equipment budget for Administration	3,800		
	Division and the Office of Executive Director	0,000		
6	Board meeting-related travel and legal counsel budget for	2,000		
	the Governing Board	2,000		
7	Administration Division budget for tax notice mailings			
	costs, District professional liability insurance, and	1,541		
	periodicals			
8	Human Resources budget to address expenditures for			
	new employment drug testing, office supplies, travel	1,250		
	related to training			
9	Staff travel, computer toner/printer and other office	040		
	supplies for the Office of Executive Director	210		
10	Annual special district registration fee to Department of			
	Economic Opportunity	175		
Onera	iting Capital Outlay			5
	Increase in IT's printer needs to align budget with		•	<u> </u>
12	previous year actual expenditures	57		
Civad				
	Capital Outlay			-
	gency Expenditures (Cooperative Funding)			-
Debt				-
Reser	ves			-
	TOTAL	NEW ISSUES	0.00	46,413
Total	Workforce and Tentative Budget for FY 201	5-16	22.50	\$ 2,034,393
· Jui	Trondords and Tontaire Budget for 1 1 201		22.50	Ψ 2,004,090

### **Administrative and Operations Support (Activity 6.1)**

This activity includes executive management, executive support, Governing Board support, ombudsman, general counsel, inspector general, administrative support (general), procurement and contract administration, insurance, finance, accounting, budget, and human resources. In addition, this activity includes administrative and programmatic computer systems support, directs maintenance and replacement of equipment, hardware and software support, and includes the Geographic Information System (GIS) staff and systems support.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

### Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16

TENTATIVE BUDGET - Fiscal Year 2015-2016

### 6.1 - Administrative and Operations Support

	Fiscal Year 2011-12		Fis	scal Year 2012-13	F	iscal Year 2013-14	Fi	scal Year 2014-15	Fiscal Year 2015-16			Difference in \$	% of Change
		Actual-Audited)		(Actual-Audited)		(Actual-Audited)	(	Current-Amended)		(Tentative)	(C	current Tentative)	(Current Tentative)
Salaries and Benefits	\$	2,821,582	\$	1,417,608	\$	1,771,153	\$	1,461,912	\$	1,484,048	\$	22,136	1.5%
Other Personal Services	\$	3	\$	237	\$	-	\$	15,500	\$	12,807	\$	(2,693)	-17.4%
Contracted Services	\$	169,182	\$	106,794	\$	239,490	\$	224,806	\$	150,995	\$	(73,811)	-32.8%
Operating Expenses	\$	545,144	\$	319,851	\$	241,012	\$	317,861	\$	278,823	\$	(39,038)	-12.3%
Operating Capital Outlay	\$	60,629	\$	5,475	\$	104,267	\$	91,391	\$	47,720	\$	(43,671)	-47.8%
Fixed Capital Outlay	\$		\$	-	\$	-	\$	-	\$	-	\$	-	
Interagency Expenditures (Cooperative Funding)	\$		\$	-	\$	-	\$	-	\$	-	\$	-	
Debt	\$	-	\$	-	\$	-	\$	-	\$		\$		
Reserves - Emergency Response	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
TOTAL	\$	3,596,540	\$	1,849,965	\$	2,355,922	\$	2,111,470	\$	1,974,393	\$	(137,077)	-6.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ 842,814	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 842,814

### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	Operating	Non-operating	
	(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,439,835	\$ 44,213	\$ 1,484,048
Other Personal Services	\$ 12,365	\$ 442	\$ 12,807
Contracted Services	\$ 144,995	\$ 6,000	\$ 150,995
Operating Expenses	\$ 278,823	\$ -	\$ 278,823
Operating Capital Outlay	\$ 47,720	\$ -	\$ 47,720
Fixed Capital Outlay	\$ •	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$
Debt	\$ •	\$ -	\$
Reserves - Emergency Response	\$ •	\$ -	\$ -
TOTAL	\$ 1,923,738	\$ 50,655	\$ 1,974,393

### **Changes and Trends**

Since FY 2011-2012, the EOG, Legislature, and DEP have coordinated with the five water management districts to gain consistencies in numerous functional areas, including replacement equipment cycles and financial and budget reporting. To provide more accurate program costs versus administrative costs, the districts agreed to certain

allocations or direct charging of costs previously paid from the administrative activities. Prior to FY 2011-2012, the Division of Administration budget included all employee benefits, including the payment of compensated absences for the District; fleet and property insurance; utilities and janitorial costs for Headquarters and field offices; telephone costs; and furniture and equipment purchase and rental. In FY 2011-2012, the employee benefits were distributed to the program areas. Other costs directly related to the program areas have also been transitioned to those budgets.

### **Budget Variances**

This activity's FY 2015-2016 budget is \$1,974,393, of which \$329,657 or 16.7 percent makes up the IT budget for Districtwide support needs. The decrease of \$137,077 is nearly 100 percent in IT reductions. For the past two years, the District has been building its IT infrastructure and investing in technology advancements. For FY 2015-2016, IT will transition to more of a support/maintenance mode spending less on new website and SharePoint development; replacement of legacy, outdated, and unsupported programs; and network equipment improvements. More emphasis will be placed on software renewals, maintenance agreements, and technical support.

Changes made to the rest of this activity were to align budget closer to actual expenditures in the category that more accurately reflects the purpose of these expenditures.

### **Major Budget Items**

Salaries and Benefits of \$1,484,048 make up three-fourths of this activity's budget to fund 23.5 full-time-equivalent positions. Operating Expenses consist of \$278,823, of which about half is for IT (e.g., online data services, software maintenance, and servers) and the other half for other administrative support (e.g., liability insurances, training/travel, tax collector fees, and uniforms).

### Other - (Tax Collector/Property Appraiser Fees) (Activity 6.4)

This category includes fees charged by the tax collectors and property appraisers of the 16 counties within the District's jurisdiction. These fees are to compensate the counties for their costs associated with the noticing, collection, and remittance of ad valorem tax revenues on the behalf of and to the District.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

6.4 - Other - (Tax Collector / Property Appraiser Fees)

	Fis	iscal Year 2011-12 Fi		Fiscal Year 2012-13		Fiscal Year 2013-14		Fiscal Year 2014-15		Fiscal Year 2015-16		Difference in \$	% of Change
		(Actual-Audited)		(Actual-Audited)		(Actual-Audited)		(Current-Amended)		(Tentative)		urrent Tentative)	(Current Tentative)
Salaries and Benefits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Other Personal Services	\$	-	\$	-	\$	-	\$	-	\$		\$	-	
Contracted Services	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Operating Expenses	\$	56,116	\$	50,439	\$	53,444	\$	60,000	\$	60,000	\$	-	0.0%
Operating Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Fixed Capital Outlay	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Interagency Expenditures (Cooperative Funding)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Debt	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Reserves - Emergency Response	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
TOTAL	\$	56,116	\$	50,439	\$	53,444	\$	60,000	\$	60,000	\$	-	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2015-16	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### **OPERATING AND NON-OPERATING**

Fiscal Year 2015-16

	T ISCAL TO	edi 2010-10		
		Operating	Non-operating	
		(Recurring - all revenues)	(Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$	-	\$ -	\$ -
Other Personal Services	\$	-	\$ -	\$ -
Contracted Services	\$		\$ -	\$
Operating Expenses	\$	60,000	\$ -	\$ 60,000
Operating Capital Outlay	\$		\$ -	\$
Fixed Capital Outlay	\$		\$ -	\$
Interagency Expenditures (Cooperative Funding)	\$	-	\$ -	\$ -
Debt	\$		\$ -	\$
Reserves - Emergency Response	\$		\$ -	\$
TOTAL	\$	60,000	\$ -	\$ 60,000

### **Changes and Trends**

Fees paid to the property appraisers are based on a percent of their approved budget and the District's share of the ad valorem taxes levied. Tax collectors are paid based on the amount of taxes collected.

# **Budget Variances**

None

### **Major Budget Items**

None

# **B. District Specific Programs**

None

### C. Program by Area of Responsibility

Subparagraph 373.536(5)(d)5, F.S., requires the District to report the total estimated amount in its budget for each area of responsibility (AOR). All programs and activities at the water management districts are categorized by four AORs, including water supply, water quality, flood protection, and natural systems.

Expenditures in the four AORs are provided only at the program level. These AOR expenditures are estimates only and do not reflect the overlap between the areas of responsibility. For instance, a land acquisition project can serve more than one purpose (e.g., flood protection/floodplain management and natural systems). Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each area of responsibility.

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2013-14 (Actual-Audited)

### **TENTATIVE BUDGET - Fiscal Year 2015-2016**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2013-14 (Actual-Audited)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$3,733,756	\$505,895	\$881,475	\$1,214,998	\$1,131,388
1.1 - District Water Management Planning	1,558,481	X	X	X	X
1.1.1 Water Supply Planning	148,435	X	X		X
1.1.2 Minimum Flows and Levels	681,012	X	X		X
1.1.3 Other Water Resources Planning	729,034	X	X	Х	X
1.2 - Research, Data Collection, Analysis and Monitoring	664,453	Х	X	X	X
1.3 - Technical Assistance	1,396,487	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	114,335	Х	Х	Х	Х
2.0 Acquisition, Restoration and Public Works	\$9,440,282	\$6,291,534	\$1,659,860	\$511,758	\$977,130
2.1 - Land Acquisition	34,600	X	X	X	X
2.2 - Water Source Development	6,034,710	X	X		X
2.2.1 Water Resource Development Projects	102,185	X	X		X
2.2.2 Water Supply Development Assistance	5,932,525	X			
2.2.3 Other Water Source Development Activities	0	~			
2.3 - Surface Water Projects	2,275,767		Х	Х	Х
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	246,911	Х	Х	Х	Х
2.6 - Other Acquisition and Restoration Activities	799,787	X	X	X	X
2.7 - Technology & Information Service	48,507	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$2,862,776	\$392.980	\$824,080	\$822,858	\$822,858
3.1 - Land Management	2,149,390	X	X	X	жо22,636 X
3.2 - Works	1,222	^	X	^	^
3.3 - Facilities	349.885	Х	X	Х	Х
3.4 - Invasive Plant Control	349,663	^	^	^	^
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services (2)	82,338	Х	Х	Х	Х
		X	X	X	X
3.7 - Technology & Information Services (1)	279,941				
4.0 Regulation	\$3,244,518	\$1,308,368	\$924,638	\$411,325	\$600,187
4.1 - Consumptive Use Permitting	550,118	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	637,777	X	X	V	X
4.3 - Environmental Resource and Surface Water Permitting	1,294,673	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	342,237	X	X	X	X
4.4 - Technology & Information Service	419,713	Х	X	X	Х
5.0 Outreach	\$135,950	\$33,988	\$33,988	\$33,988	\$33,988
5.1 - Water Resource Education	0	Х	X	X	Х
5.2 - Public Information	132,098	Х	Х	Х	Х
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	3,852	Х	Х	Х	Х
5.5 - Other Outreach Activities	0				
5.5 - Technology & Information Service	0				
SUBTOTAL - Major Programs (excluding Management and Administration)	\$19,417,282				
6.0 District Management and Administration	\$2,409,366				
6.1 - Administrative and Operations Support	2,355,922				
6.1.1 - Executive Direction	634,749				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	734,576				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	97,481				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	889,116				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
0.3 - Neselves					
6.4 - Other - (Tax Collector / Property Appraiser Fees)	53,444				

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2014-15 (Current-Amended)

### TENTATIVE BUDGET - Fiscal Year 2015-2016

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2014-15	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Becourses Blanning and Manitering	(Current-Amended)	£072.427	¢4 EE2 0E7	\$3,034,301	\$2.402.24E
1.0 Water Resources Planning and Monitoring     1.1 - District Water Management Planning	\$8,743,800	\$972,427	\$1,553,857 X		\$3,183,215
1.1.1 Water Supply Planning	2,961,003 96,789	X	<u>х</u>	Х	Х
1.1.2 Minimum Flows and Levels	2,378,210	X	X		Х
1.1.3 Other Water Resources Planning	486,004	X	X	Х	X
1.2 - Research, Data Collection, Analysis and Monitoring	1,348,048	X	X	X	X
1.3 - Technical Assistance	3,897,009	x	X	X	x
1.4 - Other Water Resources Planning and Monitoring Activities	0,037,003	^			Λ
1.5 - Technology & Information Services	537,740	Х	Х	Х	х
2.0 Acquisition, Restoration and Public Works	\$34,583,942	\$15,962,619	\$10,675,234	\$2,283,028	\$5,663,061
2.1 - Land Acquisition	56,323	\$15,962,619 X	X	X	X
2.2 - Water Source Development	15,438,749	X	X	^	X
2.2.1 Water Source Development Projects	385,846	X	X		X
	15,052,903	X	^		^
2.2.2 Water Supply Development Assistance 2.2.3 Other Water Source Development Activities	15,052,903	^			
2.3 - Surface Water Projects	16,707,244		v	Х	v
2.4 - Other Cooperative Projects	16,707,244		Х		Х
	-	Х	v	Х	v
2.5 - Facilities Construction and Major Renovations	370,000		X		X
2.6 - Other Acquisition and Restoration Activities	1,757,287	X	X X	X	X
2.7 - Technology & Information Service	254,339				
3.0 Operation and Maintenance of Lands and Works	\$3,860,537	\$524,884	\$1,119,363	\$1,108,145	\$1,108,145
3.1 - Land Management	2,916,302	Х	X	Х	Х
3.2 - Works	11,218		X		
3.3 - Facilities	323,949	Х	X	Х	Х
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services (2)	45,911	X	X	X	X
3.7 - Technology & Information Services (1)	563,157	Х	Х	Х	Х
4.0 Regulation	\$4,085,287	\$1,628,595	\$1,162,090	\$541,040	\$753,562
4.1 - Consumptive Use Permitting	659,795	X	Х		Х
4.2 - Water Well Construction Permitting and Contractor Licensing	720,292	X	Х		Х
4.3 - Environmental Resource and Surface Water Permitting	1,435,173	X	Х	Х	Х
4.4 - Other Regulatory and Enforcement Activities	344,774	X	Х	Х	Х
4.4 - Technology & Information Service	925,253	Х	Х	Х	Х
5.0 Outreach	\$164,284	\$41,071	\$41,071	\$41,071	\$41,071
5.1 - Water Resource Education	0	X	Х	Х	Х
5.2 - Public Information	153,534	Х	Х	Х	Х
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	10,750	X	Х	Х	Х
5.5 - Other Outreach Activities	0				
5.5 - Technology & Information Service	0				
SUBTOTAL - Major Programs (excluding Management and Administration)	\$51,437,850				
6.0 District Management and Administration	\$2,171,470				
6.1 - Administrative and Operations Support	2,111,470				
6.1.1 - Executive Direction	638,511				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	828,675				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	119,601				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	524,683				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	1 0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	60,000				
TOTAL	\$53,609,320				

# NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2015-16 (Tentative Budget)

### TENTATIVE BUDGET - Fiscal Year 2015-2016

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2015-16 (Tentative Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$7,087,834	\$1,021,213	\$1,492,232	\$2,284,485	\$2,289,904
1.1 - District Water Management Planning	2,356,621	Х	Х	X	Х
1.1.1 Water Supply Planning	103,255	Х	Х		
1.1.2 Minimum Flows and Levels	1,671,801	Х	Х		Х
1.1.3 Other Water Resources Planning	581,565	Х	Х	Х	Х
1.2 - Research, Data Collection, Analysis and Monitoring	1,604,984	X	X	X	X
1.3 - Technical Assistance	2,664,045	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	462,184	Х	Х	Х	Х
2.0 Acquisition, Restoration and Public Works	\$42,445,795	\$15.836.296	\$13,019,463	\$5,214,969	\$8,375,067
2.1 - Land Acquisition	11,364,863	X	X	X	X
2.2 - Water Source Development	14.570.100	X	X	^	X
	638,340	X	X		X
2.2.1 Water Resource Development Projects		X	^		^
2.2.2 Water Supply Development Assistance	13,931,760	Α .			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	15,481,320		Х	Х	Х
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	240,000	Χ	Х	Х	Х
2.6 - Other Acquisition and Restoration Activities	710,000	Χ	Χ	Х	Х
2.7 - Technology & Information Service	79,512	Χ	Χ	X	Х
3.0 Operation and Maintenance of Lands and Works	\$3,920,442	\$521,098	\$1,136,730	\$1,131,307	\$1,131,307
3.1 - Land Management	3,051,049	Х	Χ	Х	Х
3.2 - Works	5,422		Х		
3.3 - Facilities	376,033	Х	Х	Х	Х
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services (2)	47,443	Х	Х	Х	Х
3.7 - Technology & Information Services (1)	440,495	X	X	X	X
4.0 Regulation	\$3,864,872	\$1,603,285	\$1,080,890	\$486,294	\$694,403
•			X	\$400,234	X
4.1 - Consumptive Use Permitting	633,908	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	799,492	X	X	v	X
4.3 - Environmental Resource and Surface Water Permitting	1,364,386	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	382,996	X	X	X	X
4.4 - Technology & Information Service	684,090	Х	Х	Х	Х
5.0 Outreach	\$180,324	\$45,081	\$45,081	\$45,081	\$45,081
5.1 - Water Resource Education	0	Х	Х	Х	Х
5.2 - Public Information	170,049	Х	X	Х	Х
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	10,275	Х	Х	Х	Х
5.5 - Other Outreach Activities	0				
5.5 - Technology & Information Service	0				
SUBTOTAL - Major Programs (excluding Management and Administration)	\$57,499,267				
6.0 District Management and Administration	\$2,034,393				
6.1 - Administrative and Operations Support	1,974,393				
6.1.1 - Executive Direction	679,568				
6.1.1 - Executive Direction 6.1.2 - General Counsel / Legal	079,508				
3	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	851,827				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	113,341				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	329,657				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.3 - Reserves 6.4 - Other - (Tax Collector / Property Appraiser Fees)	60,000				

# Summary of Staffing Levels

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

### **SUMMARY OF WORKFORCE**

Fiscal Years 2011-12, 2012-13, 2013-14, 2014-15, and 2015-16 TENTATIVE BUDGET - Fiscal Year 2015-2016

PROGRAM	WORKFORCE CATEGORY	2011-2012 t	o 2015-2016				Current-Amended to Tentative 2014-2015 to 2015-2016			
		Difference	% Change	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Difference	% Change
All Programs	Authorized Positions	(14.0)	-12.17%	115.0	105.0	101.0	101.0	101.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(8.0)	-47.06%	17.0	15.0	10.0	9.0	9.0	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(22.0)	-16.67%	132.0	120.0	111.0	110.0	110.0	-	0.00%
Water Resource Planning and Monitoring	Authorized Positions	1.0	5.26%	19.0	19.0	20.0	20.0	20.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(3.0)	-75.00%	4.0	4.0	1.5	1.0	1.0	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(2.0)	-8.70%	23.0	23.0	21.5	21.0	21.0	-	0.00%
Acquisition, Restoration and Public Works	Authorized Positions	(4.0)	-33.33%	12.0	12.0	8.0	8.0	8.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(3.0)	-75.00%	4.0	4.0	1.5	1.0	1.0	-	0.00%
	Intern	-			-	-	-	-	-	
	Volunteer	-			-	-	-	-	-	
	TOTAL WORKFORCE	(7.0)	-43.75%	16.0	16.0	9.5	9.0	9.0	-	0.00%
Operations and Maintenance of Lands and Works	Authorized Positions	2.0	14.29%	14.0	14.0	16.0	16.0	16.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(2.5)	-62.50%	4.0	4.0	1.5	1.5	1.5	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-							-	
	TOTAL WORKFORCE	(0.5)	-2.78%	18.0	18.0	17.5	17.5	17.5	-	0.00%
Regulation	Authorized Positions	(14.0)	-30.43%	46.0	36.0	33.0	32.0	32.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	1.0	25.00%	4.0	3.0	5.0	5.0	5.0	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(13.0)	-26.00%	50.0	39.0	38.0	37.0	37.0	-	0.00%
Outreach	Authorized Positions	-	0.00%	2.0	2.0	2.0	2.0	2.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	-	0.00%	2.0	2.0	2.0	2.0	2.0	-	0.00%
					1	1				
Management and Administration	Authorized Positions	1.0	4.55%	22.0	22.0	22.0	23.0	23.0	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(0.5)	-50.00%	1.0	-	0.5	0.5	0.5	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	0.5	2.17%	23.0	22.0	22.5	23.5	23.5	-	0.00%

## Performance Measures

The five water management districts maintain a consistent set of performance metrics used to monitor and compare the performance of the districts. The Northwest Florida Water Management District's budget presents core mission performance measures to report the effectiveness and efficiency of its programs and activities.

# Northwest Florida Water Management District PERFORMANCE MEASURES - NATURAL SYSTEMS

Fiscal Year 13-14 End of Year Performance Data Tentative Budget - August 1, 2015

Natural System Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems.

NS Objective 1: Maintain the integrity and functions of water resources and related natural systems									
Annual Measures	Fiscal Ye	ear 13-14							
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively (ever)	Annual	Cumulative							
Aquifer	0	0							
Estuary	0	0							
Lake	0	0							
River	0	2							
Spring	0	0							
Wetland	0	0							
Number and percentage of water bodies meeting their adopted MFLs	Annual	Percent							
Number of water bodies meeting MFLs	0	#DIV/0!							
Number of water bodies with adopted MFLs	0								

NS Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.									
Annual Measures	Fiscal Yea	ar 13-14							
For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted recovery or prevention strategy.	Annual	Percent							
Number of water bodies with an adopted recovery or prevention strategy	0	#DIV/0!							
Number of water bodies supposed to have an adopted recovery or prevention strategy	0								

NS Objective 3: To evaluate district owned land	S Objective 3: To evaluate district owned lands to ensure that lands owned are necessary for the protection and restoration of water resources									
Quarterly Measures	Quar	ter 1	Quai	rter 2	Quar	ter 3	Quar	ter 4	Annualized Cost per Acre	
Number of acres and percentage of District lands evaluated for surplus.									Number	Fiscal Year 13-14
Number of acres evaluated for surplus									-	0.00%
Total acres of District lands held at the beginning of the fiscal year									212,381.00	
Number of acres and % of surplus lands sold, exchanged, or leased.									Number	Annualized Average
Number of acres of surplus lands sold, exchanged, or leased									1,279.02	105.02%
Total acres of land approved for sale, trade or lease by the Governing Board									1,217.92	

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# Northwest Florida Water Management District PERFORMANCE MEASURES - WATER QUALITY

Fiscal Year 13-14 End of Year Performance Data Tentative Budget - August 1, 2015

# Water Quality Primary Goal: To achieve and maintain surface water quality standards

WQ Objective 1: Identify the efficiency of perm	Q Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing.										
Quarterly Measures	Qua	rter 1	Quar	ter 2	Qua	rter 3	Quai	ter 4	Annualized I	Performance	
For closed applications, the median time to process ERP by permit type and total.	Median		Median		Median		Median		Median		
Exemptions and noticed general permits	2.00		2.00		2.00		2.00		2.00		
Individually processed permits	22.00		21.00		23.00		23.50		20.50		
Letter modifications and extensions	5.50		4.00		5.50		3.00		5.00		
All authorizations combined	7.00		12.50		2.00		2.00		3.00		
For ERPs, cost to issue permit for all permit types	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost	Number	Cost/Permit	
Total cost	\$75,687.67	\$850.42	\$76,684.04	\$716.67	\$61,014.27	\$378.97	\$68,254.09	\$423.94	\$281,640.07	\$543.71	
Number of permits	89		107		161		161		518		
For ERP, In-House Application to Staff Ratio for All Permit Types	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	
Total number of open applications	89	23.42	107	24.94	161	43.16	161	41.49	518	32.99	
Number of staff for the permit area	3.80		4.29		3.73		3.88		15.70		

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# Northwest Florida Water Management District

### PERFORMANCE MEASURES - WATER SUPPLY

Fiscal Year 13-14 End of Year Performance Data Tentative Budget - August 1, 2015

## Water Supply Primary Goal: To ensure a safe and adequate source of water for all users

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.							
Annual Measure	Fiscal Year 13-14						
District-wide, the quantity (mgd) of the 2010-2030 Public Supply increase in demand that has been met, excluding water conservation projects	MGD						
	31.77						
Uniform residential per capita water use (Public Supply) by District	GPCD						
	73.00						

WS Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY 13-14 Annualized Performance	
For closed applications, the median time to process CUP by permit type and total.	Median		Median		Median		Median		Median	
Individually processed permits < 0.1mgd	34.00		21.50		19.00		25.00		25.00	
Individually processed permits >= 0.1mgd	35.00		28.00		21.00		45.00		27.00	
Letter modifications	0.00		0.00		0.00		8.50		8.50	
All authorizations combined	34.50		22.00		20.00		22.50		26.00	
For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures)	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost
Total cost	\$24,396.14	\$786.97	\$14,517.98	\$537.70	\$14,731.53	\$526.13	\$14,969.29	\$534.62	\$68,614.94	\$601.89
Number of permits	31		27		28		28		114	
For CUP, In-House application to staff ratio for all permit types (Metric - Report Quarterly Measures)	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	31	20.00	27	28.13	28	28.57	28	29.47	29	25.68
Number of staff for the permit area	1.55		0.96		0.98		0.95		1.11	
WS Objective 3: To identify the efficiency of	developing water	resources and wa	ater supply.							
Annual Measures									Fiscal Year 13-14	
Cost per million gallons a day for Water Supply Development									Number	Cost
Water Supply Development Cost									5,956,389.00	\$496,779.73
Quantity (mgd) produced									11.99	

### Northwest Florida Water Management District

### PERFORMANCE MEASURES - MISSION SUPPORT

Fiscal Year 13-14 End of Year Performance Data Tentative Budget - August 1, 2015

### Mission Support Primary Goal: Support District core programs both effectively and efficiently.

MS Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.														
Quarterly Measures	Quarterly Measures         Quarter 1         Quarter 2         Quarter 3         Quarter 4													
Administrative Costs as a Percentage of Total Expenditures (report cumulative totals for each quarter during a fiscal year)	Number	Percent	Number	Percent	Number	Percent	Number	Percent	(Quarters are cumulative)					
Administrative costs	549,351.13	18.46%	1,184,544.93	18.94%	1,781,136.54	11.33%	2,487,647.79	11.59%						
Total expenditures	2,976,575.66		6,253,763.45		15,714,799.03		21,471,218.33							

### Basin Budgets

Not Applicable

#### A. Terms

**Ad Valorem Tax**: a tax imposed on the value of real and personal property as certified by the property appraiser in each county.

**Alternative Water Supply (AWS)**: includes, but is not limited to, conservation, reuse, aquifer storage and recovery, surface water storage, desalination, and other sources designated within an applicable regional water supply plan (also known as non-traditional sources).

**Areas of Responsibility (AOR)**: the four areas of responsibility which must be addressed by each water management district's District Water Management Plan or Strategic Plan: water supply, water quality, flood protection, and natural systems.

**Best Management Practices (BMPs)**: a practice or combination of practices determined, through research, field testing, and expert review, to be the most effective and practicable (including economic and technological considerations) on-site means of improving water quality in discharges.

**Budget Performance Measures (BPMs)**: accountability measures aimed at efficiency or producing desired results with minimum expense of energy, time, money, and materials.

**Carryover**: unexpended funds carried forward from the previous FY(s).

**Current Year Net New Taxable Value**: increases to the ad valorem tax base from new construction, plus additions of property to the tax roll minus deletions of property from the tax roll.

**District Water Management Plan (DWMP)**: the long-range comprehensive water resource management plan prepared by a water management district pursuant to section 373.036, F.S. See also Strategic Water Management Plan.

**Ecosystem Management and Restoration Trust Fund**: the state trust fund established by section 403.1651, F.S., administered by the Department of Environmental Protection, which supports the detailed planning and implementation of programs for the management and restoration of ecosystems, including development and implementation of surface water improvement and management (SWIM) plans.

**Fixed Capital Outlay (FCO)**: payment for lands and land improvements, land easements, water control structures, bridges, buildings and improvements, and leasehold improvements. Items have an estimated service life of at least one year.

**Florida Forever (FF)**: the Florida Forever Act, section 259.105, F.S., enacted by the 1999 Legislature and signed into law by Governor Bush, provided \$3 billion over 10 years to acquire land or less than fee interests in land to protect environmentally significant lands for conservation, recreation, water resource protection, wildlife habitat

protection, and to provide for capital land improvement and public access to those lands.

**Florida Water Plan (FWP)**: a statewide plan for the management of Florida's water resources developed by the Department of Environmental Protection and the water management districts, pursuant to section 373.036, F.S.

**Full Time Equivalent (FTE)**: a measurement of employee work hours both allocated and used. One FTE is equivalent to 2,080 work hours per year (40 hours per week for 52 weeks).

**Geographic Information System (GIS)**: a specialized data management system designed for the entry, analysis, and display of data commonly found on maps.

**Hydrologic Basin or Watershed**: the area of land where all the water drains to the same waterbody.

**Interagency Agreements/Expenditures**: funds used to assist other local agencies, regional agencies, the State of Florida, the federal government, public and private universities, and not-for-profit organizations in projects that have a public purpose.

**Land Acquisition Trust Fund:** The trust fund is for use as a depository for expenditure of such funds for the purposes defined in Section 28 Article 10 of the State Constitution.

**Millage Rate**: the tax rate on real property, based on \$1 per \$1,000 of assessed property value.

**Mitigation**: to make less severe; to alleviate, diminish or lessen; one or all of the following may comprise mitigation: (1) avoiding an impact altogether by not taking a certain action or parts of an action; (2) minimizing impacts by limiting the degree or magnitude of an action and its implementation; (3) rectifying an impact by repairing, rehabilitating, or restoring the affected environment; (4) reducing or eliminating an impact over time by preservation and maintenance operations during the life of an action; and (5) compensating for an impact by replacing or providing substitute resources or environments.

**Operating Capital Outlay (OCO)**: payments for automotive equipment, boats, computer hardware, furniture, and equipment. Items have a value of at least \$1,000 and an estimated service life of at least one year.

**Operating Expenses**: all costs for items to be used as part of something else or disposed of within a year of purchase, including parts and supplies, small tools or equipment, and construction and maintenance products; and all costs associated with rental or lease of equipment, buildings, offices, insurance programs, permits, and fees paid to other agencies, taxes and relocation.

**Other Personal Services (OPS)**: services rendered by a person who is not a regular or full-time employee filling an established position. OPS includes, but is not limited to, services of temporary employees, student or graduate assistants, persons on fellowships, part-time academic employees, board members and consultants, and other services specifically budgeted by an agency.

**Potentiometric surface**: the level to which water will rise in a tightly cased well open to a confined aquifer. In an unconfined aquifer the potentiometric surface is the water table level.

**Preservation 2000 (P2000)**: the land acquisition program established by section 259.101, F.S., that provided \$300 million annually in bonds for land acquisition for environmental protection, recreation, open space, water management, and other purposes. The last bond issue was in April 2000.

**Reserves:** unbudgeted funds to be used for contingencies, managerial reserves, and capital expenditure needs requiring Governing Board approval to be spent.

**Rolled-Back Rate**: the rate that would generate prior year tax revenues less allowances for new construction, plus additions to the tax roll minus deletions to the tax roll. The rolled-back rate controls for changes in the market value of property and, if levied, represents "no tax increase" from the prior year.

**Strategic Water Management Plan (SWMP)**: five year strategic plan describing the District's responsibilities, strategic priorities, and applicable funding resources pursuant to section 373.036, F.S.

**Truth in Millage (TRIM)**: requirement in section 200.065, F.S., that establishes a specific timetable and procedure for local governments and water management districts to consider and adopt their annual budgets.

Water Management Area (WMA): a district conservation land management area, typically comprised of multiple tracts that are grouped together to be managed as a single unit.

**Water Management District (WMD)**: a regional water management district created pursuant to section 373.069, F.S.

**Water Management Lands Trust Fund (WMLTF)**: the trust fund established by section 373.59, F.S., for water management district land acquisition, management, maintenance, capital improvements, payments in lieu of taxes, and administration in accordance with the provisions of Chapter 373, F.S.

Water Protection and Sustainability Trust Fund (WPSTF): the trust fund established by section 403.890, F.S., for implementing priority alternative water supply development, water resource development projects, springs protection, and surface water projects.

**Water Supply Development**: the planning, design, construction, operation, and maintenance of public or private facilities for water collection, production, treatment, transmission, or distribution for sale, resale, or end use (section 373.019(24), F.S.).

#### B. Acronyms

ACSC Area of Critical State Concern

ACF Apalachicola-Chattahoochee-Flint River System

AOR Area of Responsibility
AWS Alternative Water Supply
BMP(s) Best Management Practice(s)
BPM Budget Performance Measure
COE U.S. Army Corps of Engineers

**DACS** Florida Department of Agriculture and Consumer Services

**DEP** Florida Department of Environmental Protection

**DFIRMS** Digital Flood Insurance Rate Maps **DOQQ** Digital Orthophoto Quarter Quadrangle

DWMP District Water Management PlanDRI Development of Regional ImpactEOG Executive Office of the Governor

**EPA** U.S. Environmental Protection Agency

**ERP** Environmental Resource Permit

**ETDM** Efficient Transportation Decision Making

**FCO** Fixed Capital Outlay

FDOT Florida Department of Transportation
FEMA Federal Emergency Management Agency

FTE Full Time Equivalent PositionFAC Florida Administrative CodeFGS Florida Geological Survey

**FS** Florida Statute

**FWC** Florida Fish and Wildlife Conservation Commission

**FWP** Florida Water Plan

**FY** Fiscal Year

GAA General Appropriations ActGIS Geographic Information System

**IFAS** University of Florida's Institute of Food and Agricultural Sciences

IT Information Technology
 LATF Land Acquisition Trust Fund
 LiDAR Light Detection and Ranging
 LBC Legislative Budget Commission

MIL Mobile Irrigation Lab

**MFL(s)** Minimum Flows and Levels

MGD Million Gallons per Day

**NFWF** National Fish and Wildlife Foundation

NWFWMD Northwest Florida Water Management District
NRCS Natural Resources Conservation Service (USDA)

**OCO** Operating Capital Outlay

OFFAR Office of Financial and Regulatory ReformOPB Office of Policy and Budget, Governor's Office

**OPS** Other Personal Services

**OWPMA** Online Well Permitting Management Account

**P2000** Preservation 2000

**RAI** Request for Additional Information

**RFQ** Request for Qualifications

**RISK MAP** Risk Mapping, Assessment and Planning **RSTF** Regional Stormwater Treatment Facility

**RWSP** Regional Water Supply Plan

**SERC** Statement of Estimated Regulatory Costs

**SWIM** Surface Water Improvement and Management (Program)

**SWMP** Strategic Water Management Plan

**TRIM** Truth in Millage

WCA Water Conservation AreaWMA Water Management AreaWMD(s) Water Management District(s)

WMLTF Water Management Lands Trust Fund

WPSTF Water Protection and Sustainability Trust Fund

WRA Water Resources Act

WRCA Water Resource Caution Area
WRD Water Resource Development
WSA Water Supply Assessment
WSD Water Supply Development
WUCA Water Use Caution Area

**WUP** Water Use Permit

# C. Project Worksheets Northwest Florida Water Management District PROJECT SchEDULE Florida West 2015-16 Tentative Budget - August 1. 2015

Processor   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   1990   19	TOTALITO D	dget - August 1. 2015																																
The base	Program	Project			干							Eundad I		Estimated						Expenditure Cate	egory				Projected Budget Request			AREA OF RESPONSIBILITY						
Part	No		Begir Date	n End Date	Prio Rank	ority Contract/ MOU king Status	Project Status	Project Cooperator(s)	Total Estimated Project Amount	WMD Project Amount	WMD Funding Source	Fund	Total Project Expenditures to Date	Expenditures for Remainder of	Encumbrances to be Re-Appr. for	Budget Request for FY2015-16	Salaries and Benefits	Expense	Personal		Operating Capital Outlay		Interagency Grants	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21			ater Floo sality Prote	d Natura ct System	I Mgmt is Service	Project Status Update - Additional Information
March   Marc	1.0 Water Re	FEMA Map Mod. & Risk	12/25/2	002 Unsched	uled 1	1 Multiple contract	s In progress	FEMA; local governments	27,089,084	27,089,084	Federal; GF	NO	16,408,217	3,202,425	2,578,442	2,578,442	276,392	22,050		2,280,000				1,500,000	1,000,000	800,000	800,000	800,000	)	0%	0% 1009	% 0%	0%	Ongoing floodplain mapping and management in cooperation with FEMA and local governments.
Column   C	2	Minimum Flows and Levels Springs Hydrologic	10/28/1	997 Unsched	uled 1	1 Multiple contract Contract	s In progress	100,0000		20,101,110	0.1.22		2,112,222	.,,	520,000	1,011,100	408,249	20,350			30,000	_		2,234,280	1,923,482	2,271,407	2,229,869	2,126,485	5	557	0070 070	34%	0%	program.
Part								PROGRAM SUBTOTAL									684,641	42,400						3,734,280	2,923,482	3,071,407	3,029,869	2,926,485	PROGRA					
Part of the content		Streambank Restoration at		14 9/30/20	16 1	1 DEP	Prelim Design Permitting	å DEP	125,000						125 000	125,000	6 579			21 600	6.000	125 000	125,000							0%	0% 0%	100%	. 0%	
Part	5	Streambank Restoration at					Prelim Design	å													9,000	175,000								0%	0% 0%	100%	0%	
Part						FWC-AHRE	begin	FWC, USF&WS																										
Part	6_	Streambank Restoration Spurling Streambank	10/1/20			Coop Agreemen	construction	Provide				YES		2,700																		+	+-	
Part	1 2		10/1/20			Coop Agreemen	Ongoing	Provide			Reserves			-						-										0%	0% 0%	100%	0%	+
Column   C	9	Hightower Streambank				Coop Agreemen	t	Provide labor/			Reserves																			0%	0% 0%			
Column   C						Contract expiration date was extended to	Construction w	ėll																										
Part	10	Williford Spring Restoration  Bay County Alternative  Water Service Development					Under					YES		226,523	70,000	70,000	16,730					2,119,595	447,287							1000/	2% 0%	100%	0%	Majority of funds previously paid; project
Column   C							Construction	Mulitiple local					4,114,000	-					<u> </u>						·		<u> </u>			. 30 10	0%	U76	076	Two years of grant projects in various stages of
A	12	Grants Florida Forever Capital	7/2/20	01 Unsched	uled 1	1 Multiple contract	s In progress	utilities	29,494,136	29,494,136	GF	YES	14,222,132	2,355,958	11,552,793	13,877,793			-		-		13,877,793	1,686,972				-		100%	0%	0%	0%	One local stormwater retrofit grant anticipated,
A contract file   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100	13	Improvement Program	3777	9/30/20	16 1	1 Multiple contract	s In progress	Local governments	26,294,490	26,294,490	FL Forever	NO	25,922,010		372,480	372,480							372,480							0%	10% 0%	40%	0%	fully expended.  Project includes carryover funding for cooperative
Column	14	St. Andrew Bay SWIM	3679	9/30/20	16 1	1 Multiple contract	s In progress	Local governments; stakeholders	7,700,000	7,700,000	EMRTF	NO	4,863,446	1,713,972	1,111,506	1,111,506	4,319						1,107,187							0%	15% 10%	45%	0%	expended after FY 15-16.
Control of the cont	15	DOT Mitigation	3523	Unsched	uled 1	1 Multiple contract	50 year s projection	FDOT	54,209,847	54,209,847	FDOT	NO	34,049,043	255,019	990,987	1,246,006	341,807	50,101	5,448	848,650				1,180,474	1,180,474	1,180,474	1,180,474	1,180,474	1	10%	30% 109	50%	0%	373.4137, FS, In Lieu Fee Instrument, & Umbrella Mitigation Plan
Property of the control of the con		Apalachicola River and Bay						Local governments;																										revenue source need for recurring funding:
Column   C	16		1989	9/30/20	16 1	1 Multiple contract	s In progress	City of Apalachicola;	7,040,000	7,040,000	EMRTF	NO	6,260,320	148,480	631,200	739,648	27,143						712,505	111,125	111,125	111,125	111,125	111,125	5	0%	5% 10%	45%	0%	BMPs.
Part   Control of Co	17	Quality	4154	9/30/20	16 1			stakeholders	3,000,000	3,000,000	WMLTF	NO	446,554	2,303,446	250,000	250,000				250,000										0% 4	30% 0%	0%	0%	
Part	18	Gardens Wastewater Retrofit Magnolia and Wakulla	it 4198	7/31/20	17 1	1 development	Engineering	Wakulla County	12,313,200	4,600,000	DEP	NO			4,600,000	397,700							397,700	4,202,300						25%	i0% 0%	25%	0%	eliminate OSDS. Project in engineering stage.
Part	19	Phase II	10/1/20	15 9/30/20	17 1	1 Planning	Planning	Wakulla County	5,800,000	5,800,000	DEP	NO				5,800,000							5,800,000						H	25%	30% 0%	25%	0%	eliminate OSDS. Project in engineering stage.
Proper Pend   10 10 10 10 10 10 10 10 10 10 10 10 10	20	Project	12/11/2			1 development	Engineering	Leon County				NO			500,000								200,000	800,000						25%	i0% 0%	25%	0%	eliminate OSDS. Project in engineering stage.
Part	21	Project Phase II	10/1/20	15 9/30/20	17 1	1 Planning	Planning	Leon County				NO			-								1,950,000							25%	10% 0%	25%	0%	eliminate OSDS. Project in engineering stage. Implementation of agriculture BMPs for water
Column Apple Federate   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4   12/10/4	22	BMPs Jackson Blue Springs AG	10/1/20			1 Multiple contract	s In progress Preliminary	Jackson County	,	407,000	DL1	NO NO		365,625	121,875	121,010							121,010		·	-			+	25%	10% 0%	25%	0%	progress. Implementation of agriculture BMPs for water
Exercise Please   10/2009   9/2007   Please   Please   10/2009   10/2007   Please   Please   10/2009   10/2007   Please   Please   10/2009   10/2007   Please   Please   10/2009   Please   Pl						Under	Planning &					140		12,155	447,845		27,845			420,000			1,000,000							2070	5070 070	25%	0%	Evaluation of potential alternative water supply
Second Control   Seco	25	Extension Phase I	10/1/20	15 9/30/20	17 1		Planning		1,950,000	1,450,000	DEP	NO				1,450,000							1,450,000							0%	75% 0%	25%	0%	Cooperative project to extend sewer systems and eliminate OSDS. Project in engineering stage.
Description Curry Land   Principle   Pri		Wakulla County Land Acquisition				Preliminary	Preliminary					NO NO														-			H					Creek. Acquisition of parcel within Wakulla Spring
Section   To   To   To   Development   To   Devel	28	Jackson County Land				Preliminary 1 Planning	Preliminary	DEP				NO										1 1								20%	40% 0%	40%		Acquisition of parcel within Jackson Blue Spring
\$ Operations and Maintenance of Lands and Works    PROCESSALE   PROCES	29	NFWF SWIM	TBD	TBD	1		TBD	stakeholders PROGRAM			NEWE	NO	-				63,641	3,270					-			-			$\perp \perp$			45%	0%	16.
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									\$ 246,526,493	\$ 215,290,173			\$ 111,992,260	\$ 12,053,350	\$ 24,357,128	\$ 46,099,360	\$ 1,195,949	\$ 95,771	\$ 5,448	\$ 5,833,487	\$ 354,150	\$14,097,663	\$ 27,736,827	\$ 12,076,453	\$ 4,215,081	\$ 4,363,006	\$ 4,321,468	\$ 4,218,084	GRAND	TOTAL	IAL			

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### D. Related Reports

The following table includes a list of reports provided to the state that support the Standard Format Budget. Also included are the due dates, District employee responsible, and his/her email address.

PLAN / REPORT / ACTIVITY	DUE DATE	CONTACT	E-MAIL
Five-year Capital Improvement Plan	Annually March 1	Bill Cleckley	bill.cleckley@nwfwater.com
Flve-year Water Resource Development Work Plan	≤ 30 days budget	Nick Wooten	nick.wooten@nwfwater.com
Strategic Water Management Plan	Annually Nov 30	Nick Wooten	nick.wooten@nwfwater.com
Strategic Water Management Plan Annual Work Plan Report	Annually March 1	Nick Wooten	nick.wooten@nwfwater.com
Minimum Flows and Levels Priority List	Annually Nov 15	Nick Wooten	nick.wooten@nwfwater.com
Regional Water Supply Plan Update	5 year update or as needed	Nick Wooten	nick.wooten@nwfwater.com
SWIM Plans (all)	As needed	Nick Wooten	nick.wooten@nwfwater.com
SWIM Priority List	5 year update or as needed	Nick Wooten	nick.wooten@nwfwater.com
Florida Forever Five-year Work Plan update	Annually March 1	Bill Cleckley	bill.cleckley@nwfwater.com
Northwest Florida Umbrella, Watershed-based, Regional Mitigation Plan Update F.S. 373.4137	Annually March 1	Nick Wooten	nick.wooten@nwfwater.com

### E. Outstanding Debt

Not Applicable

## F. Alternative Water Supply Funding – Water Protection and Sustainability Programs

#### **Project Status**

During FY 2014-2015, Bay County completed the construction of a surface water intake near the mouth of Econfina Creek and transmission pipeline. The District awarded \$5,470,000 from the Water Protection and Sustainability Program Trust Fund to supplement over \$17 million in local funding for the project. No projects are budgeted during FY 2015-2016 with funding from the Water Protection and Sustainability Program Trust Fund.

#### **G.** Consistency Issues

<u>Vehicle Maintenance Standards: Report on the development of baseline vehicle maintenance data and the use of this date to determine a cost effective vehicle replacement standard.</u>

The Florida Department of Management Services has developed Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a miles per hours or age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The water management districts evaluated their fleet and equipment replacement policies, compared them to the state's criteria and adopted the state's minimum equipment replacement criteria (floor) or established criteria greater than the state.

#### Water Management Districts Minimum Replacement Criteria

	State	Northwest	St. Johns River	South Florida	Southwest Florida	Suwannee River
DROPDEAD AGE						
Gas	12	12	12	12	10	12
Diesel		12		15	10	
DROPDEAD						
MILES						
Gas	120,000	150,000	120,000	180,000	150,000	120,000
Diesel		250,000	150,000	250,000	150,000	
34 Ton & 1 Ton Truck	150,000	175,000				

The District has adopted the DMS minimum standards for vehicle replacement at 120,000 and 150,000 miles; however, most automobiles and trucks are replaced at 170,000 to 180,000 miles depending on condition, type of usage, and repair history. The DMS standards were also adopted for other classes of larger vehicles and equipment but the replacement is based on condition and cost of repair. NWFWMD has not replaced any on-road vehicles in the last year. As replacement is considered the repair and maintenance cost data gathered and reported in the metrics will be used.

Structure and Staff Nomenclature: Report of the progress of the development of a standardized classification for non-managerial positions.

Prior to 2011, no state standard existed for the structure and staff nomenclature for the water management districts. In 2011, the water management districts began developing consistent standards for the classification and nomenclature of staff positions. In FY 2011-2012, the water management districts focused on management level positions.

The districts agreed to a five-level classification for management, as stated below:

Level 1 – Executive Director

Level 2 – Assistant Executive Director

Level 3 – Division Director or Office Director

Level 4 - Bureau Chief or Office Chief

Level 5 – Section Administrator or Manager

In FY 2012-2013, the districts expanded their work in the development of standardized classification to non-managerial positions. It was determined that a tiered approach would best enable the districts to achieve consistency while maintaining the appropriate staff necessary to support the core missions of the districts. The districts were grouped into the following tiers based on size, scope, and programs of each district:

Tier 1 - South Florida

Tier 2 - Southwest Florida and St. Johns

Tier 3 - Northwest and Suwannee

The Tier 1 district continues to evaluate its pay grades, job titles, and pay rates in comparison to other water management districts to determine where it can establish commonalities.

The Tier 2 and Tier 3 districts have all adopted common pay grades, which facilitates the development of a standard classification system for all positions. The Tier 2 districts have evaluated their job classifications to determine which positions could be classified in a common pay grade. To date, the Tier 2 districts have achieved pay grade consistency for approximately 50 existing jobs, particularly jobs in information technology, engineering, and science.

Tier 3 districts have extensively reviewed the organizational structures of the districts. The Tier 3 districts have aligned district resources with core missions and programmatic needs and aligned their job classifications with Tier 2 districts.

The districts will continue to review job classifications and adopt consistent classifications where possible.

All Districts have agreed to structure and staff nomenclature for the top five levels of management.

<u>Staff Levels/Reorganization: Develop a method of regularly evaluating staffing levels to ensure that staffing is consistent with programmatic needs.</u>

Each water management district continues to evaluate its organizational structure and staffing levels as it focuses on core missions.

The NWFWMD continues to review positions to assess and align each position to core missions and ensure that salary costs are appropriately budgeted and expended. As positions become vacant, they are evaluated to substantiate the need for the position. In addition, the position is assessed to see if it could be better filled as an OPS position or contracted rather than authorized FTE, which would generate a savings to the District.

Salary Range: Evaluate the common pay plan set for finalization in October 2012 between the NWFWMD, SJRWMD, SRWMD, and SWFWMD, and then compare it to that of the SFWMD to determine whether a common plan is a feasible option for all Districts.

SJRWMD, SWFWMD, NWFWMD, and SRWMD implemented a common pay plan. SFWMD determined that implementing a common pay plan would result in significant adverse impact to 38 percent of the SFWMD workforce unless pay loads are widened. Additionally, there are a number of positions that are unique to the services provided by SFWMD, such as flood control and Everglades restoration. SFWMD continues to evaluate pay grades, titles, and rates to determine where it can establish commonalities.

Health Insurance: Report of the feasibility study of strategies to realize cost savings, while maintaining benefit levels.

In recent years, the Governor has directed water management districts to evaluate their health insurance plans with the goal of identifying potential for savings. In August 2011, when the Governor approved the Districts' FY 2011-2012 budget, the Governor provided specific direction in this regard. The Governor's letter approving the Districts' budget included a memorandum with items all water management districts were to address in the coming year. The memo specifically provided that water management districts were to analyze health insurance, including an "[e]valuation of [a]ggregated [b]enefit [p]lan [s]avings."

<sup>2</sup> Initially, there was a concern regarding whether the water management districts had legal authority to join their plans together. However, SB1986, passed by the legislature and approved by the Governor on

<sup>&</sup>lt;sup>1</sup> Correspondence dated August 24, 2011, from Governor Scott to Mr. W. Leonard Wood, Chair, Governing Board of the St. Johns River Water Management District, available at: <a href="http://www.dep.state.fl.us/secretary/watman/files/082411/wood.pdf">http://www.dep.state.fl.us/secretary/watman/files/082411/wood.pdf</a>

In response, representatives from all water management districts participated in a series of meetings in which the districts' health insurance plans were discussed. Each water management district had its own health insurance plans with distinct features. Four of the five districts had plans that were fully insured through Florida Blue. One district self-insured its plans, which were administered through Cigna. The Districts' plans had different plan years, contribution strategies, and levels of benefits. Each difference contributed to the complexity of the assignment.

Ultimately, South Florida Water Management District (SFWMD) and Southwest Florida Water Management District (SWFWMD) each commissioned an outside consultant to study the issue and provide a report. SFWMD commissioned Healthcare Analytics, a division of Gallagher Benefit Services, Inc. to prepare their report ("Gallagher report"). SWFWMD commissioned Siver Insurance Consultants to prepare their report ("Siver report").

The Gallagher report, dated May 21, 2012, analyzed the consolidation of the health insurance plans for all five water management districts in Florida. In its analysis, the Gallagher report made the following assumptions: (1) the districts would utilize a self-funded approach; (2) only four of the plans currently offered by the districts would continue to be used after the consolidation; and (3) participants would generally select a health plan that is closest to their current plan; and (4) the districts would utilize a stop loss deductible of \$250,000. Using these assumptions, the Gallagher report found that the districts would be able to achieve a consolidated savings of \$1.6 million to \$2.7 million during the first year.

The primary drivers for these savings were the reduction of administration and profit charges in the plans that are currently fully insured (all except SFWMD) and the reduction in benefit value that SFWMD would experience due to plan design changes. Although the report concluded that the districts would achieve significant savings in total, some water management districts were expected to have increased costs. Comparing the conservative to the aggressive approach, the report estimated SJRWMD would have increased costs in the range of \$129,000 to a decrease of \$59,000; SRWMD would have increased costs in the range of \$206,000 to \$185,000; NWFWMD would have increased costs in the range of \$21,000 to a decrease of \$11,000; SWFWMD would have a decrease in costs in the range of \$813,000 to \$1,016,000. SFWMD, currently self-insured, would have a decrease in costs in the range of \$1,178,000 to \$1,757,000. Excluding SFWMD from the Gallagher assumptions/estimates, the consolidated annual savings would be in the range of \$457,000 to \$901,000.

The report noted that the smaller districts may have other challenges with the consolidation. Specifically, the report questioned whether the smaller districts could afford to be at risk for such a high stop loss deductible.

April 20, 2012, specifically authorizes water management districts to pool their resources for the provision of group insurance for their employees.

The Siver report looked at the savings that could be achieved by creating a self-insured pool for all of the water management districts, except for SFWMD. The Siver report concluded that the four districts could achieve a consolidated annual savings of almost \$1,000,000 in the first year. However, the report also concluded that the cost savings for some districts would be more substantial than for others, and that if claims are more than projected, short term costs could be higher.

The Siver report also summarized some of the issues that must be addressed if the water management districts were to create a combined self-insurance pool. First, the districts would need to agree on a legal structure, participation eligibility, and commitments, management of the organization, procurement methodology, and plan design. The districts would also need to agree upon rate structure, allocation of costs, and financing methodology.

The water management districts continue to explore options individually, as well as collectively, to standardize benefits and control health insurance costs for both the employee and employer.

The District offers two health plans (PPO through FloridaBlue; HMO through Capital Health Plan) that are the same providers used by the State in the northwest region and are comparable to the plans currently being offered by the State in regards to costs and benefits. Due to the lack of network providers in the northwest region, employees have been insured through FloridaBlue and Capital Health Plan since 1992. The District remains willing to participate in a combined effort if cost savings can be assured. There are concerns in participating in the SFWMD's self-insured plan due to the projected increased cost and the District's inability to afford the \$250,000 stop loss deductible.

Historically, SFWMD, SWFWMD, NWFWMD, and SJRWMD provided health insurance subsidies to retirees. Each of these districts developed a phase out plan. SRWMD did not provide this benefit.

The District discontinued contributing towards retirees' health insurance premiums effective October 1, 2011. Effective April 1, 2013, retirees had the option of having their health insurance premiums deducted from their retirement check from the Florida Department of Management Services.

#### Metrics

The reporting of water management district metrics began in Fiscal Year 2011-2012. This information is used to assess the effectiveness of the districts' work processes, such as consumptive use and environmental resource permitting, and to gauge progress toward district goals, such as meeting future water supply needs and protecting natural systems. Since Fiscal Year 11-12, the number of individual metrics has been reduced from 83 to 24, to focus on those metrics most useful for performance evaluation. Currently, 16 metrics are reported quarterly and the remaining eight are reported annually at the end of each fiscal year.

#### Contract and Lease Renewals: Report on progress of price concessions from vendors

Governor Scott has asked each state agency falling under his purview to examine its existing contracts and seek price concessions from its vendors. Each water management district is encouraged, regarding contracts or lease agreements, to seek these same price concessions from its vendors for existing contracts. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.

In compliance with Florida Statutes, the policy of NWFWMD is pursuing price concessions from vendors for those purchases that require concession efforts. Additionally, the District has taken this concept a step further and engages in price concession efforts on those purchases that are not subject to the requirement. Pursuing price concessions on both required and non-required purchases is of benefit to the District and to the citizens it serves.