

# Northwest Florida Water Management District

Tentative Budget

Fiscal Year 2022-2023



*Choctawhatchee River*

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Lyle Seigler  
Executive Director

## Northwest Florida Water Management District

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(U.S. Highway 90, 10 miles west of Tallahassee)

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August 1, 2022

The Honorable Ron DeSantis, Governor  
State of Florida  
The Capitol PL-01  
400 South Monroe Street  
Tallahassee, FL 32399-0001

Subject: Northwest Florida Water Management District  
Tentative Budget Report Submission for Fiscal Year 2022-23

Dear Governor DeSantis:

The Northwest Florida Water Management District respectfully submits the District's Tentative Budget for Fiscal Year (FY) 2022-23 in accordance with section 373.536, Florida Statutes. Through the enclosed Tentative Budget of \$107.0 million, the District continues to demonstrate its focus on projects and activities that directly benefit the water resources and communities of northwest Florida.

This budget also reflects the District's commitment to protecting northwest Florida's water resources without adding to the financial burden of our taxpayers. The FY 2022-23 Tentative Budget proposes levying the rolled-back rate of 0.0261, which is projected to provide \$3,792,899 in ad valorem revenue. The proposed rate is 47.8 percent below the District's constitutional and statutory cap of 0.0500, and less than the 0.0294 assessed in FY 2021-22.

The Tentative Budget prioritizes funding on water quality projects that will help maximize nutrient reductions, consistent with Executive Order 19-12. Additionally, this budget continues funding projects and activities that are vital to support the District's core mission of water quality, water supply, natural systems, and flood protection, including:

- \$61.7 million for Springs Projects. This funding will enable the District to implement or continue restoration and protection projects for Wakulla Spring, Jackson Blue Spring, and springs associated with the St. Marks River, Chipola River, Econfinia Creek, and Holmes Creek. The budget includes continuing support for septic-to-sewer projects that will improve water quality in Wakulla Spring and Jackson Blue Spring and cost-share funding for agricultural best management practices.
- \$14.6 million for alternative water supply development, water supply development assistance, and water resource development. Funded projects include support for major reclaimed water construction projects in Santa Rosa, Okaloosa, and Bay counties.

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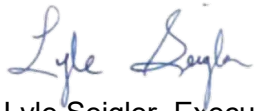
ANNA UPTON  
Tallahassee



- \$6.7 million for watershed restoration. This funding will facilitate continued efforts to protect and restore water quality and aquatic habitats through cooperative water quality improvement projects and best management practices. Funded projects include stormwater retrofits and septic tank abatement benefitting St. Joseph Bay, Apalachicola Bay, and St. Andrew Bay; innovative technology to address harmful algal blooms and nutrient enrichment; and a dedicated assessment of freshwater inflows in St. Joseph Bay, Lake Wimico, and East Bay.
- \$4.8 million for Hurricane Michael recovery efforts and reforestation. This funding will continue debris cleanup on District lands with a focus on those areas deemed catastrophically or severely damaged, reforestation with prescribed burns and tree planting, and repairs and maintenance efforts for public access and recreational amenities on District lands.
- \$1.8 million for data collection and Minimum Flows and Minimum Water Levels technical assessments for Jackson Blue Spring, the Gainer Spring Group, Sylvan Spring Group, Williford Spring Group, and the Floridan aquifer in coastal Bay County.

Please let me know if you have any questions or if additional information is required.

Sincerely,



Lyle Seigler, Executive Director

Enclosures

cc:

The Honorable Wilton Simpson, President, Florida Senate  
 The Honorable Chris Sprowls, Speaker, Florida House of Representatives  
 The Honorable Kelli Stargel, Chair, Senate Committee on Appropriations  
 The Honorable Ben Albritton, Chair, Senate Appropriations Subcommittee on Agriculture, Environment, and General Government  
 The Honorable Jason Brodeur, Chair, Senate Committee on Environment and Natural Resources  
 The Honorable Jay Trumbull, Chair, House Appropriations Committee  
 The Honorable Josie Tomkow, Chair, House Agriculture and Natural Resources Appropriations Subcommittee  
 The Honorable Ralph Massullo, MD, Chair, House State Affairs Committee  
 The Honorable James Buchanan, Chair, House Environment, Agriculture and Flooding Subcommittee  
 Executive Office of the Governor  
 Shawn Hamilton, Secretary, Florida Department of Environmental Protection

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# Introduction

## I. Foreword

This Tentative Budget report has been prepared to satisfy the requirements of section 373.536, Florida Statutes (F.S.), which authorizes the Executive Office of the Governor (EOG) to approve or disapprove water management district (WMD) budgets, in whole or in part, and ensures the fiscal accountability of the water management districts. Section 373.536, F.S., also directs the WMDs to submit the Tentative Budget and a description of any significant changes from the Preliminary Budget by August 1 in a standard format prescribed by the EOG.

The report's standardized format utilizes six statutorily identified District program areas listed below.

1. Water Resources Planning and Monitoring
2. Land Acquisition, Restoration, and Public Works
3. Operation and Maintenance of Lands and Works
4. Regulation
5. Outreach
6. District Management and Administration

In compliance with statutory requirements, on July 14, 2022, the Budget Officer of the District submitted to the Governing Board for consideration this Tentative Budget covering the District's proposed operations and funding requirements for the ensuing fiscal year. The District now submits this August 1 Tentative Budget and a description of any significant changes from the Preliminary Budget for review by the Governor, the President of the Senate, the Speaker of the House of Representatives, the Legislative Budget Commission, the chairs of all legislative committees and subcommittees having substantive or fiscal jurisdiction over water management districts as determined by the President of the Senate or the Speaker of the House of Representatives, as applicable, the Secretary of the Department of Environmental Protection (DEP), and the governing body of each county in which the District has jurisdiction or derives any funds for the operations of the District.

The FY 2022-23 Tentative Budget is scheduled for two public hearings before final adoption. The first hearing will take place on September 8, 2022, and the final hearing will take place on September 22, 2022. Because this August 1 submission is a Tentative Budget, readers are advised to obtain a copy of the District's final budget when it becomes available after September 22, 2022, on the District's website: <https://www.nwfwater.com/Business-Finance/District-Budget>.

Standardized definitions and acronyms that may help the reader in reviewing this document have been provided on the Department of Environmental Protection's website at <https://floridadep.gov/water-policy/water-policy/documents/wmd-budget-definitions-and-acronyms>.

## Introduction

### II. Introduction

#### A. History of Water Management Districts

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972: The Environmental Land and Water Management Act, the Comprehensive Planning Act, the Land Conservation Act, and the Water Resources Act. Collectively, these policy initiatives reflected the philosophy that land use, growth management, and water management should be joined.

Florida's institutional arrangement for water management is unique. The Florida Water Resources Act of 1972 (WRA) (Chapter 373, F.S.) granted Florida's five water management districts broad authority and responsibility. Two of the five districts existed prior to the passage of the WRA (South Florida and Southwest Florida), primarily as flood control agencies. Today, however, the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection and floodplain management, and natural systems.

The five regional water management districts, established by the legislature and recognized in the Florida constitution, are set up largely on hydrologic boundaries. Water management districts are funded by ad valorem taxes normally reserved for local governments using taxing authority which emanates from a constitutional amendment passed by Floridians in 1976. The water management districts are governed regionally by boards appointed by the governor and confirmed by the senate. There is also general oversight at the state level by DEP.

In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. Florida law recognizes the importance of balancing human needs for water with those of Florida's natural systems.

Each of Florida's five water management districts has a history that cannot be completely detailed here. Together, these unique organizations work with state agencies and local governments to ensure there are adequate water supplies to meet growing demands while: protecting and restoring the water resources of the state; addressing water quality issues; protecting natural systems in Florida through land acquisition, land management, and ecosystem restoration; and promoting flood protection. For additional information, interested readers should review the districts' websites and contact officials at each district. The Northwest Florida Water Management District's website is [www.nwfwater.com](http://www.nwfwater.com).



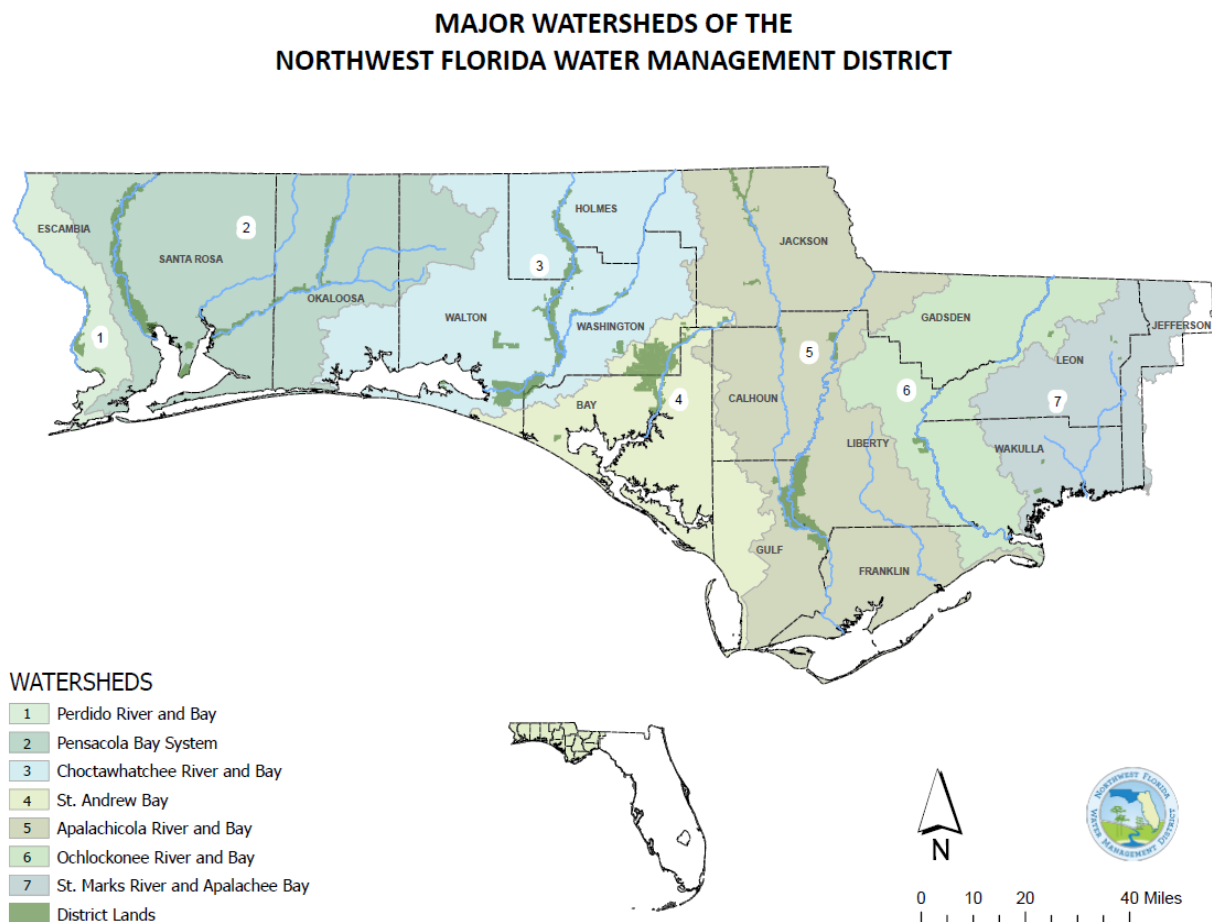
# Introduction

## B. Overview of the District

The Northwest Florida Water Management District includes about 17 percent of the state's total area. The District encompasses all or part\* of 16 counties and stretches from the St. Marks River watershed in Jefferson County to the Perdido River in Escambia County, as further illustrated in Figure 1 below.

Bay	Calhoun	Escambia	Franklin
Gadsden	Gulf	Holmes	Jackson
Jefferson*	Leon	Liberty	Okaloosa
Santa Rosa	Wakulla	Walton	Washington

Figure 1. District Map



Within the District's 11,305-square mile area lie several major hydrologic (or drainage) basins: Perdido River and Bay System, Pensacola Bay System (Escambia, Blackwater, and Yellow rivers), Choctawhatchee River and Bay System, St. Andrew Bay System, Apalachicola River and Bay System, Ochlockonee River and Bay System, and St. Marks

## Introduction

River watershed (St. Marks and Wakulla rivers and Apalachee Bay). Also included are three Outstanding Florida Springs: Wakulla Spring in Wakulla County; Jackson Blue Spring in Jackson County; and Gainer Spring Group in northern Bay County. With approximately 1.5 million residents, the northwest region represents approximately seven percent of the state's population.

The nine-member Governing Board guides the District's budget and activities. Board members are appointed by the Governor and confirmed by the Florida Senate to serve four-year terms without compensation. Members may be re-appointed. One board member is appointed to represent each of the District's five major hydrologic basins and four are selected at-large.

The Executive Director currently oversees a staff of 100 full-time equivalent (FTE) positions and 9.4 Other Personal Services (OPS) positions that include hydrologists, geologists, biologists, engineers, planners, foresters, land managers, and administrative personnel. Operations are categorized across the following six program areas:

- Water Resources Planning and Monitoring
- Land Acquisition, Restoration, and Public Works
- Operation and Maintenance of Lands and Works
- Regulation
- Outreach
- District Management and Administration

The District has two public office facilities strategically located to provide convenient access to citizens within its 16-county area. The locations of these offices are:

### HEADQUARTERS

81 Water Management Drive  
Havana, Florida 32333-4712  
(850) 539-5999

### SERVICE OFFICE

700 South US Highway 331  
DeFuniak Springs, FL 32435  
(850) 951-4660

District operations are funded mainly from state appropriations and state agency grants or contracts followed by ad valorem revenue then federal agreements. These and other revenue sources, as well as expenses of the District, are detailed in this report by program and by activity within each program.

## Introduction

### **C. Mission and Guiding Principles of the District**

The mission of the Northwest Florida Water Management District is to implement the provisions of Chapter 373, F.S., in a manner that best ensures the continued welfare of the residents and water resources of northwest Florida.

The District strives to remain transparent, service-oriented, priority driven, and fully accountable to taxpayers and their elected representatives.

The District has established a goal that acts as a guiding principle for each of the four areas of responsibility (AORs):

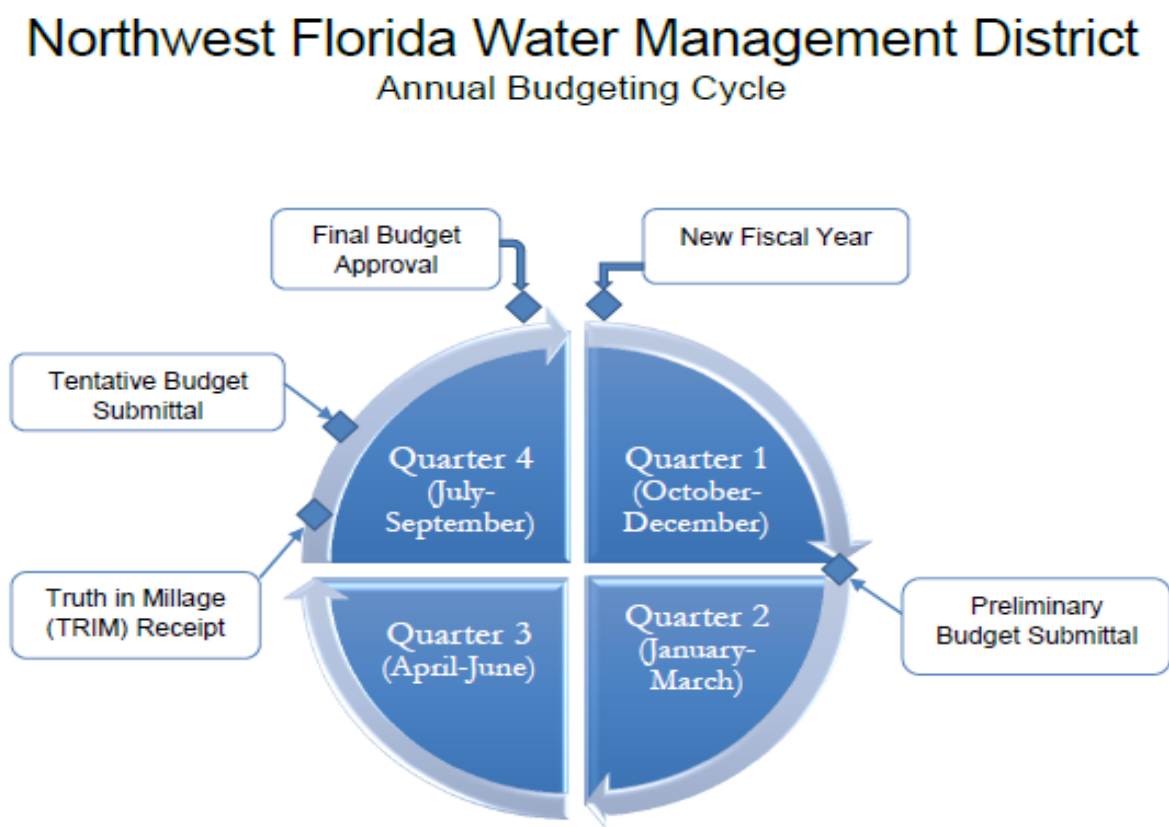
- Water Supply – Promote the availability of sufficient water for all existing and future reasonable-beneficial uses and natural systems.
- Water Quality – Protect and improve the quality of the District's water resources.
- Flood Protection and Floodplain Management – Maintain natural floodplain functions and minimize harm from flooding.
- Natural Systems – Protect and enhance natural systems.

## Introduction

## D. Development of the District Budget

This District's fiscal year runs from October 1 through September 30. The budget development process takes place throughout the fiscal year with guidance from the Governing Board. All meetings of the Governing Board, its committees, and subcommittees are advertised to provide the public with an opportunity to discuss issues and concerns prior to the adoption of the budget. Figure 2 shows the cyclical nature of this process.

### Figure 2. Budget Process



Prior to adoption of the final budget and in compliance with section 200.065, F.S., the District will advise all county property appraisers within its jurisdiction, as required by the Truth in Millage (TRIM) process, of the proposed millage rate for Fiscal Year (FY) 2022-23, as well as the rolled-back rate and the date, time, and location of the public hearings on the matter.

The District will hold two TRIM public hearings in September. The first public hearing is tentatively scheduled to take place at 5:05 p.m. EDT on Thursday, September 8, 2022, at District Headquarters. The second and final public hearing will tentatively take place at

## Introduction

5:05 p.m. CDT on Thursday, September 22, 2022, at Gulf Coast State College in Panama City. Written disapprovals of any provision or addition to the Tentative Budget by the EOG or disapprovals by the Legislative Budget Commission must be received at least five business days prior to the final budget adoption hearing.

The District's Tentative FY 2022-23 Budget is designed to maintain focus on regional water resource priorities with tangible benefits to the communities it serves. The District continues to operate on a pay-as-you-go basis without debt. The Tentative Budget maintains an operating profile consistent with FY 2021-22 and in-line with revenue levels to ensure sustainability.

Florida and its water management districts are faced with many long-term challenges and must work efficiently to meet the water resource protection and water supply needs. The District is committed to developing budgets that offer efficient and effective levels of service to its citizens while operating within the financial means of the region's taxpayers.

To ensure optimal performance from all programs that receive tax dollars, the District re-examines each program's effectiveness and value to both the water resources and the residents of northwest Florida on an ongoing basis. District staff works closely with the EOG, DEP, and legislature during each budget cycle and throughout the year to further realize this standard.

## Introduction

### **E. Budget Guidelines**

The District developed its budget under the previously established guidelines, which include:

- Reviewing on an ongoing basis personnel, programs and activities to ensure each district is meeting its core mission areas without raising costs for the taxpayers they serve;
- Ensuring District employee benefits are consistent with those provided to state employees;
- Continuing District implementation plans for the beneficial use of excess fund balances; and
- Avoiding new debt.

The District's specific guidelines developed by its Governing Board and management staff include budget preparation assumptions approved by the Governing Board and include:

Maintain core mission responsibilities:

- Water supply;
- Water quality;
- Natural systems; and
- Flood protection and floodplain management.

Maintain commitment to programmatic responsibilities:

- Springs restoration and protection;
- Surface Water Improvement and Management (SWIM) projects to benefit water quality in rivers, bays, lakes, and springs;
- Minimum Flows and Minimum Water Levels (MFLs);
- Environmental Resource Permitting (ERP) and Water Use Permitting (WUP); and
- Land management, including long-term maintenance of mitigation lands funded through the Florida Department of Transportation (FDOT).

Maintain commitment to cooperative funding projects:

- Water resource and water supply development assistance for local governments and non-profit utilities;
- Agriculturally focused Mobile Irrigation Laboratory (MIL), Grass-Based Crop Rotation, and other agricultural cost-share programs; and
- Cooperative technical and financial support for local governments seeking to join the District in improving water quality.



## Introduction

Maintain commitment to other District projects:

- Map Modernization and Risk Mapping, Assessment, and Planning (Risk MAP) program funded by the Federal Emergency Management Agency (FEMA); and
- Information Technology improvements.

Statutory authority in section 373.536(5)(c), Florida Statutes, states the Legislative Budget Commission (LBC) may reject Tentative Budget proposals based on the statutory thresholds described below. The thresholds in this Tentative Budget are presented below for informational purposes.

- A single purchase of land in excess of \$10 million, except for land exchanges.
  - The District does not have any single purchase of land in excess of \$10 million in the Tentative Budget.
- Any cumulative purchase of land during a single fiscal year in excess of \$50 million.
  - The District does not have a cumulative purchase of land in excess of \$50 million in the Tentative Budget.
- Any issuance of debt on or after July 1, 2012.
  - The District does not have any issuance of debt in the Tentative Budget.
- Any individual variances in a district's Tentative Budget in excess of 25 percent from a district's Preliminary Budget.
  - The District does not have any individual variances in the Tentative Budget in excess of 25 percent from the Preliminary Budget.
- Any program expenditures as described in Florida Statutes, section 373.536(5)(e)4.e. (Outreach) and f. (Management and Administration) in excess of 15 percent of a district's total budget.
  - The District's Outreach and Management and Administration programs do not exceed 15 percent of the District's total budget as illustrated below.

<b>Program</b>	<b>Fiscal Year 2022-23 Tentative Budget</b>	<b>Percent of Total Budget</b>
5.0 Outreach	\$145,141	0.14%
6.0 District Management & Administration	\$2,377,045	2.22%
<b>Grand Total (Programs 1.0 through 6.0)</b>	<b>\$106,999,547</b>	<b>100.00%</b>
<b>5.0 &amp; 6.0 Total</b>	<b>\$2,522,186</b>	<b>2.36%</b>

## Introduction

### F. Budget Development Calendar and Milestones

Date	Activity
October 1	New fiscal year begins
October	Preliminary Budget development begins
December 12	Present draft Preliminary Budget to Governing Board
December 18	Preliminary Budget due to DEP for review
January 1	Truth in Millage (TRIM) certification of compliance or noncompliance with section 200.065, F.S. due to the Department of Financial Services (section 373.053(6), F.S.)
January 15	Preliminary Budget due to legislature (section 373.535(1)(a), F.S.)
March 1	Legislative Preliminary Budget comments due to the water management districts (section 373.535(2)(b), F.S.)
March 15	Districts must provide written response to any legislative comments (section 373.535(2)(b), F.S.)
April - May	Districts continue evaluation and refinement of the budget
May 28	Draft Tentative Budget summary presented to the Governing Board for discussion
June 1	Estimates of taxable values from the county property appraisers
July 1	If no action taken by the Legislature, development of the Tentative Budget proceeds (section 373.535(2)(c), F.S.)
July 1	Property Appraisers provide certificates of taxable values to Districts – TRIM (section 193.023(1) and section 200.065(1), F.S.)
July 11	Tentative Budget due to DEP for review
July 14	District Governing Board adopted the proposed millage rate and approves the August 1 submittal of the Tentative Budget (section 373.536(2), F.S.)
August 1	Tentative Budget due to Legislature (section 373.536(5)(d), F.S.)
August 15	TRIM – DR-420 forms submitted to county property appraisers (section 200.065(2)(b), F.S.)
August	Tentative Budget presented to legislative staff
September 5	Comments on the Tentative Budget due from legislative committees and subcommittees (section 373.536(5)(f), F.S.)
September 7	Tentative Budget posted on District's official website (section 373.536(5)(d), F.S.)
September 8	Public hearing to adopt the Tentative Budget and millage rate at District Headquarters (section 373.536(3), F.S.)
September 22	Public hearing to adopt the Tentative Budget and final millage rate in Panama City (section 373.536(3), F.S.)
September 23	Send copies of the resolution adopting the millage rate and budget to counties served by the District (section 200.065(4), F.S.)
September 30	District fiscal year ends
October 1	New fiscal year begins
October 1	District submits Adopted Budget for current fiscal year to the Legislature (section 373.536(6)(a)1, F.S.)
October 21	Adopted Budget posted on District website
October 21	District submits TRIM certification package to Department of Revenue (section 200.068, F.S.)

## Budget Highlights

### III. Budget Highlights

#### A. Current Year Accomplishments and Efficiencies

Below are highlights of what has been accomplished during FY 2021-22 and what is planned to occur during the remainder of FY 2021-22.

#### **Springs Restoration and Protection**

The District is committed to protecting and restoring northwest Florida's springs. Projects are underway that improve water quality, restore spring bank habitat, reduce erosion, enhance public access, and provide long-term protection and restoration to springs in several basins. These efforts are complemented by the District's completed minimum flows established for Wakulla Spring, Sally Ward Spring, and St. Marks River Rise, together with continued dedicated efforts to establish minimum flows for Jackson Blue Spring, Gainer Spring Group, Sylvan Spring Group, and the Williford Spring Group.

##### Jackson Blue Spring

The District's Precision Agriculture Strategies and Systems (PASS) program began its ninth year in FY 2021-22. The program provides grant funding to producers to improve irrigation and nutrient application efficiencies in the Jackson Blue Spring and greater Chipola groundwater contribution areas. This cost-share grant program is a cooperative effort between the District and DEP. Since 2013, the water savings specifically associated with District-funded Jackson Blue Spring projects total approximately 1.42 million gallons of water per day (mgd). The District opened a cost-share grant cycle in April 2021 and efforts continue under this grant cycle to disburse funding for eligible projects.

Jackson County continues to implement a septic-to-sewer project serving the Indian Springs neighborhood adjacent to Jackson Blue Spring and Merritts Mill Pond. Phase 2A of the Indian Springs septic-to-sewer project will connect up to an additional 52 homes to central sewer. Through the third quarter of FY 2021-22, design plans for Phase 2A and contractor selection were completed. Construction is 40 percent complete and expected to be fully complete by the end of the fiscal year. Phases 2B and 2C of the Indian Springs septic-to-sewer project will connect another 57 homes and 33 homes respectively to central sewer system. Through the third quarter of FY 2021-22, design plans for Indian Springs Phase 2B are 90 percent complete. At the completion of this project, Phases 1 through 2C, up to 267 homes will have been connected to central sewer. Also in Jackson County, Phase 1 of a septic-to-sewer project along Blue Spring Road is 100 percent complete with the design phase. Both projects include community outreach campaigns to inform residents of connection options.

The city of Marianna will implement a septic-to-sewer project serving the Tara Estates neighborhood located north of Marianna. The project will connect up to 17 homes near the Chipola River to the city's central sewer system. Contracts for the project with DEP and the city have been executed.

## Budget Highlights

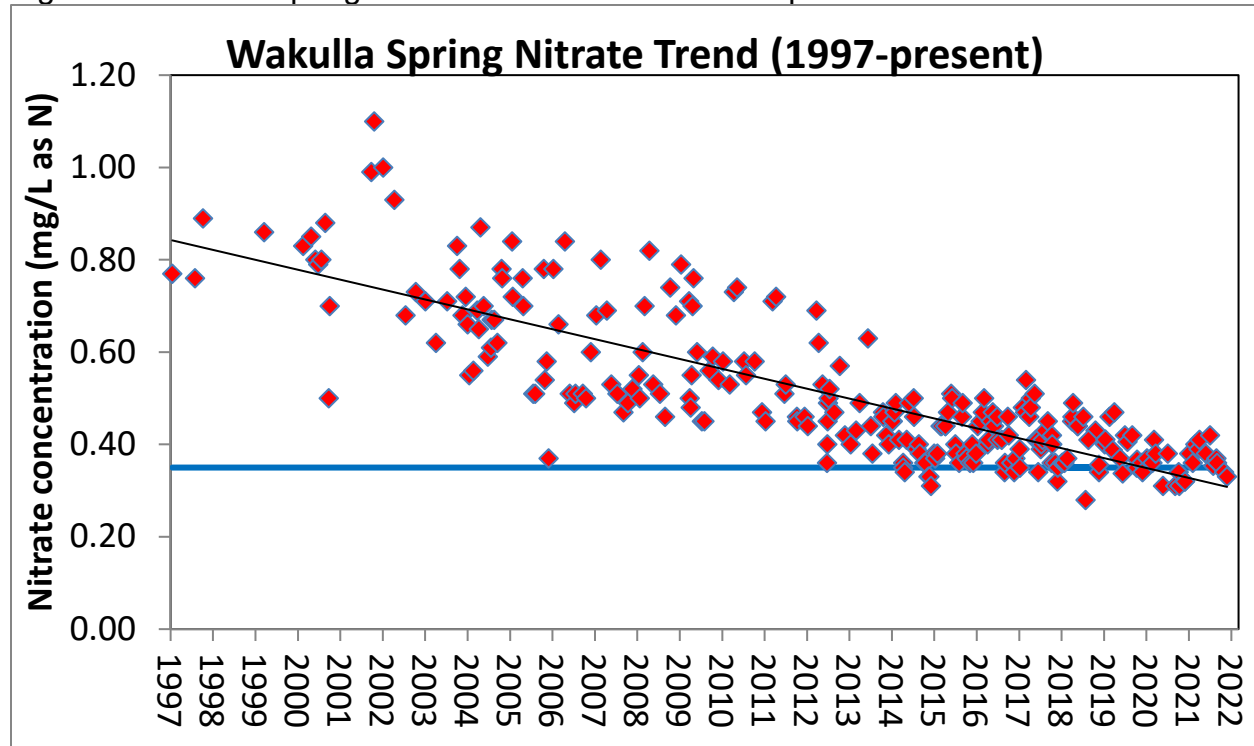
### Wakulla Spring

To address increasing nitrate concentrations at Wakulla Spring, the state adopted a Total Maximum Daily Load (TMDL) target of 0.35 mg/L of nitrate in 2012. In 2017, the District updated its Surface Water Improvement and Management (SWIM) Plan for the watershed to include updated strategies and projects to improve water quality, and in 2018, the state adopted a Basin Management Action Plan (BMAP) that specified a number of projects intended to help achieve the TMDL target.

The state, District, Leon County, Wakulla County, and the city of Tallahassee have invested considerable resources to reduce nitrate levels at Wakulla Spring. These included advanced wastewater treatment (AWT) upgrades to the T.P. Smith Wastewater Treatment Facility and conversion of more than 2,300 septic systems to central sewer or higher-efficiency septic systems. The AWT upgrade was completed in 2012, and 782 residences have been converted from onsite treatment to central sewer through the third quarter of FY 2021-22.

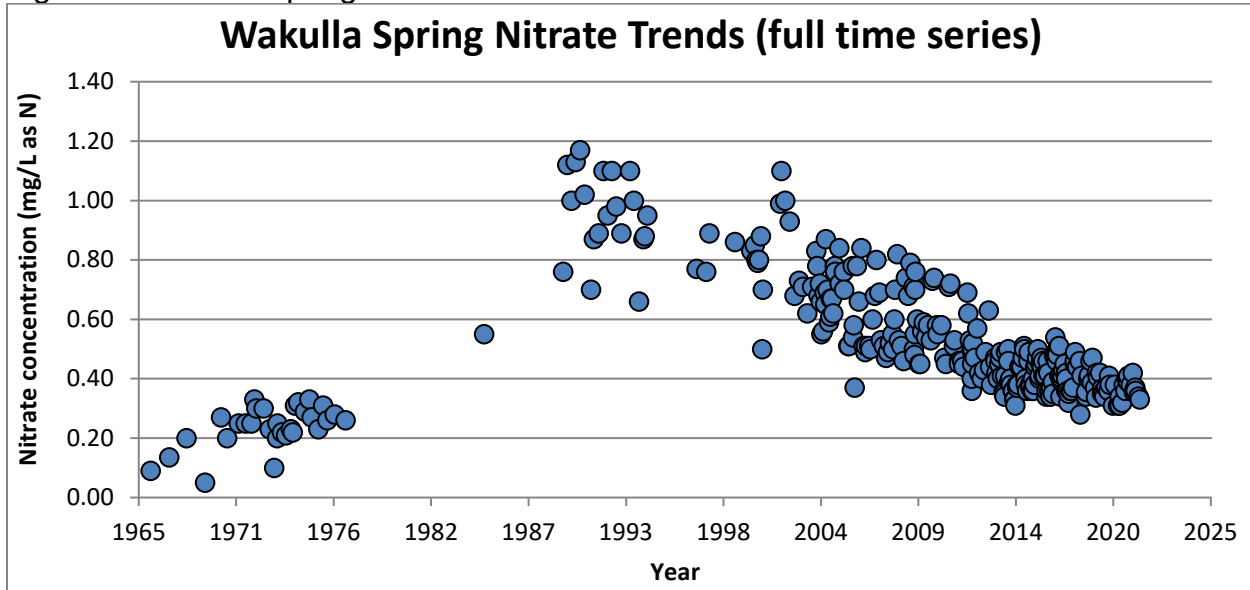
The results of these investments into the health of Wakulla Spring have been dramatic. During the last 20 years, average nitrate levels have declined from around 1 mg/L in 2001 to 0.37 mg/L in 2021, approaching the TMDL target (0.35 mg/L) (Figure 3). Many nitrate measurements taken during FY 2021-22 have been below the target. By continuing projects identified in the Wakulla Spring BMAP, progress will continue toward achieving the TMDL.

Figure 3. Wakulla Spring Nitrate Concentrations: 1997-present



## Budget Highlights

Figure 4. Wakulla Spring Nitrate Trend Time Series



The District and cooperating local governments continue implementation of projects benefiting Wakulla Spring. Phase III of the Magnolia Gardens septic-to-sewer project will connect up to 116 homes to central sewer, in addition to the 251 already connected. Through the third quarter of FY 2021-22, design plans and contractor selection were completed. Construction is 25 percent complete and expected to be fully completed in FY 2022-23. At the completion of the Magnolia Gardens project through Phase III, up to 367 homes will have been connected to a central sewer system. Phase III of the Wakulla Gardens septic-to-sewer project will connect up to an additional 212 homes to central sewer over the 275 connected in earlier phases. Through the third quarter of FY 2021-22, design plans are 70 percent complete. Phase 4A and 4B of the Wakulla Gardens septic-to-sewer project will connect up to an additional 202 homes to central sewer and is in contract development with DEP and Wakulla County. At the completion of the Wakulla Gardens project through Phase 4B, up to 689 homes are expected to be connected to a central sewer.

Work continues on a project with the city of Tallahassee that will connect up to 120 properties on septic systems to central sewer. Through the third quarter of FY 2021-22, 40 homes have been connected with septic tanks abandoned, and 17 are in the process of being connected.

A minimum flow was established by rule for the Wakulla and Sally Ward Spring system in May 2021, and ongoing monitoring is being performed to ensure the minimum flow continues to be met.

### Streambank Restoration and Protection

The District has been working with DEP on the Horn Spring Restoration project in Leon County. Design of the project will continue through the fiscal year.

## Budget Highlights

Work on the streambank restoration and public access improvement project at Cypress Spring along Holmes Creek continued through the third quarter of FY 2021-22, with design plans scheduled to be finalized by the end of the fiscal year.

### Land Acquisition

During the first quarter of FY 2021-22, the District purchased the fee simple interest on 76.99 acres in Bay County benefiting Econfina Creek springs. Discussions continue with landowners on land acquisition projects that would benefit Chipola River springs, Econfina Creek springs, Jackson Blue Spring, and Wakulla Spring.

### Land Surplus, Exchange, or Donation

Two surplus parcels totaling 123.39 acres continue to be offered for sale. In 2013, the District's Governing Board declared two tracts of land totaling approximately 123.39 acres surplus. Both tracts were purchased in the 1990s, were part of larger acquisitions and are isolated parcels that do not join other District property.

### Mobile Irrigation Laboratory

The District has a cooperative effort with the Jackson Soil and Water Conservation District, the Florida Department of Agriculture and Consumer Services (FDACS), and the U.S. Department of Agriculture's Natural Resources Conservation Service (USDA-NRCS) for operation of a Mobile Irrigation Laboratory (MIL). The MIL provides a free service to help agricultural producers identify inefficiencies in irrigation systems and implement appropriate agricultural Best Management Practices (BMPs) to improve water-use efficiency and reduce nutrient loading. Since 2004, the water savings associated with Jackson Blue Spring projects total approximately 8.83 million gallons of water per day (mgd), as quantified by the Mobile Irrigation Lab Database. These efforts protect groundwater and springs and support long-term efforts to protect and improve watershed conditions.

### Grass-Based Crop Rotation Program

The District partners with the University of Florida's Institute of Food and Agricultural Sciences (IFAS) on research and public outreach for the Grass-Based Crop Rotation Program. This project provides for evaluation of non-traditional crop rotations for effectiveness in reducing water and nutrient use. The District completed a federal 319(h) grant project to provide cost-share grants to agricultural producers for implementation of grass-based crop rotation practices. While the federally funded work is complete, state-funded and District-funded activities continue. This program complements the District's PASS and MIL programs that protect the quality and quantity of water within the Jackson Blue Spring groundwater contribution area.

### Spring Water Quality and Hydrologic Monitoring

The District collects quarterly water quality samples at St. Marks River Rise, the Gainer Spring Group and Jackson Blue Spring, which complements sampling efforts performed by the DEP at Wakulla Spring. Spring discharge is monitored at four first magnitude springs: Wakulla Spring, the Gainer Spring Group, St. Marks River Rise, and Jackson Blue Spring; as well as several second magnitude springs. Rainfall data is collected near springs and stage data is collected along several spring runs. These monitoring activities



## Budget Highlights

provide data needed for MFL technical assessments and to assess the status of minimum flows established by the District for the St. Marks River Rise and the Wakulla and Sally Ward spring system. Hydrologic and water quality conditions are also being monitored at the Spring Creek Spring Group, a submarine spring in Wakulla County, through a joint funding agreement with the United States Geological Survey (USGS).

### **Minimum Flows and Minimum Water Levels**

To ensure a sustainable supply of water for its citizens and environment, the District develops and adopts minimum flows and minimum water levels for priority waterbodies. During FY 2021-22, the District is working on MFL technical assessments for two Outstanding Florida Springs, Jackson Blue Spring and the Gainer Spring Group; two second magnitude springs, the Sylvan Spring Group and the Williford Spring Group; and the Floridan aquifer in coastal Bay County.

Work accomplished during FY 2021-22 includes continued data collection and the development of a surface water model and a new regional groundwater flow model to support MFL development for Jackson Blue Spring. For the Gainer Spring Group and the Williford and Sylvan spring groups located along Econfina Creek, spring-flow measurements will continue, and work on a surface water model has been initiated. Data are also being reviewed to assess the need for instream habitat modeling along Econfina Creek. Data will be collected and reviewed for the Floridan aquifer in coastal Bay County. Monitoring of waterbodies with established MFLs, such as Wakulla Spring and the St. Marks River Rise, will continue.

The establishment of MFLs for Jackson Blue Spring and the Gainer Spring Group remains on schedule to be completed before the July 1, 2026, statutory deadline for Outstanding Florida Springs. The latest MFL Priority List and schedule for northwest Florida can be found at <https://www.nwfwater.com/Water-Resources/Minimum-Flows-Minimum-Water-Levels>.

### **Water Supply**

#### Funding Assistance to Local Governments

The District continues to assist local governments and utilities through water supply development grants that address important local needs while furthering regional water resource priorities. Funding resources are particularly focused on development of alternative water supplies to ensure the long-term sustainability of water resources, addressing goals established by the Governor's Executive Order 19-12 and the Department of Environmental Protection. Over the past year, Okaloosa County has continued progress in construction of a reclaimed waterline in cooperation with Eglin Air Force Base and the city of Niceville. Additionally, significant progress has been made on engineering design for Phase 1 of the South Santa Rosa Reuse Initiative and for the Panama City Beach Parkway reclaimed-waterline extension. Gulf County's Lighthouse Utilities facility improvement project is also in the design phase, and the city of Gretna has secured additional funding for construction of a new ground storage tank. Additionally, a grant has been awarded to the city of Gretna to enable the city to integrate

## Budget Highlights

electronic meters with the supervisory control and data-acquisition system. This will allow continuous monitoring of wastewater to ensure the city is able to reuse 100 percent of its reclaimed water through distribution to a local nursery for irrigation. The District has also carried forward grant funding for Bay County for construction of the North Bay Wastewater Reuse project.

### Regional Water Supply Plan Implementation

Work is proceeding by the District and cooperating utilities and local governments to implement the Regional Water Supply Plan (RWSP) for Region II, encompassing Santa Rosa, Okaloosa, and Walton counties. This includes implementation of the Okaloosa County reclaimed water project and South Santa Rosa reuse initiative, described above, as well as working with local governments and utilities to identify funding needed to implement additional reclaimed water project priorities.

### **Apalachicola-Chattahoochee-Flint River Basin**

Management of water resources in the Apalachicola-Chattahoochee-Flint (ACF) River Basin continues to be a challenge for the state and the District, particularly given that nearly 90 percent of the watershed lies outside the state of Florida. To help mitigate the impacts of low-flow conditions in the Apalachicola River, and to otherwise provide for sustainable fisheries and resource management, the District continues efforts to protect and restore these valuable water resources through cooperative efforts with state agencies and local governments. The District works with state entities and local governments to improve water quality and restore natural hydrology in Apalachicola Bay and its contributing watershed. These efforts, further described below, include planning and implementation of water quality improvement and assessment projects, with funding provided by the state and by the Natural Resource Damage Assessment (NRDA) as approved by the Florida Trustee Implementation Group.

### **Watershed Resource Protection and Restoration**

The District focuses on efforts to protect and restore water quality and aquatic habitats as part of the SWIM program. Through the third quarter of FY 2021-22, District staff continued efforts to assist the city of Port St. Joe on stormwater planning and retrofit to protect water quality in St. Joseph Bay and to assist the city of Carrabelle on the Lighthouse Estates septic-to-sewer project proximate to St. George Sound and Apalachicola Bay. Additionally, the city of Panama City Beach is proceeding with sewer-line construction to support connection of residences near Grand Lagoon on St. Andrew Bay to central sewer, thereby reducing anthropogenic nutrient enrichment of the lagoon.

With state innovative-technology funding, the District completed deployment of a dissolved air flotation system at Lake Munson and subsequently moved the system to Apalachee Regional Park where significant algal-bloom conditions had developed. Additionally with state-funding assistance, the District has established and is collecting continuous discharge and water quality data at two monitoring stations and water quality data at one additional monitoring station to monitor flows and water quality in Apalachicola

## Budget Highlights

River, Lake Wimico, St. Andrew Bay, and St. Joseph Bay. This effort is being conducted collaboratively with state agencies and local and regional initiatives.

Through the third quarter of FY 2021-22, the District continued to provide technical assistance to support Florida's efforts to identify opportunities and implement projects to restore and protect watershed resources. These efforts include focused outreach to assist local governments in identifying and applying for grant funding from multiple state and federal sources, as well as assisting DEP in identifying priority projects for consideration for Deepwater Horizon funding. Additionally, the District provides technical assistance to the estuary programs established for the Pensacola, Perdido, Choctawhatchee, and St. Andrew Bay/St. Joseph Bay watersheds, as well as to other public and nonprofit watershed initiatives. Among these, the District provided \$50,000 in grant funding to the Choctawhatchee Basin Alliance to support restoration and public education activities.

### **Monitoring and Data Collection**

Monitoring of hydrologic conditions continues at more than 450 surface water, groundwater, and rainfall stations. Among the District's priorities for water resource development and water supply planning is continued improvement of its water resource monitoring network. Enhancements implemented during FY 2021-22 include equipment upgrades and improved data collection and data review protocols to enhance accuracy. Additionally, the District completed migration of its hydrologic and water-quality databases to a cloud-based platform, which will improve data processing efficiency and public access to data. These improved capabilities are vital to supporting resource evaluations that enable the District to protect water resources, further define alternative water supply potential, and support the establishment of MFLs.

The District continues to monitor hydrologic and water quality conditions for the waterways connecting St. Joseph Bay, Apalachicola Bay, and St. Andrew Bay during FY 2021-22. These efforts are focused on evaluating water quality in surface waters flowing into St. Joseph Bay and the East Bay portion of St. Andrew Bay and evaluating potential freshwater inflow from the Apalachicola River into St. Joseph Bay.

During FY 2021-22, the District continued revenue agreements and performed monitoring of surface and groundwater resources for DEP and hydrologic monitoring for Leon County, the city of Tallahassee, and Bay County. The District also contributes to the Florida Geological Survey (FGS) production of biannual statewide Floridan aquifer potentiometric maps. The District's involvement with this mapping effort includes the quarterly collection of water-level measurements from close to 100 Floridan aquifer wells.

### **Floodplain Management**

#### Digital Flood Insurance Rate Maps

Through the third quarter of FY 2021-22, the District completed county-wide flood map updates for Santa Rosa, Okaloosa, Walton, and Gulf counties. Completed county-wide flood map updates for Escambia and Bay counties are expected during FY 2022-23. Watershed flood map updates for the Lower Ochlockonee, Apalachicola, New River,

## Budget Highlights

Chipola, Pensacola Bay, Perdido River, Perdido Bay, Pea, Apalachee Bay–St. Marks, Lower Choctawhatchee, Escambia, St. Andrew-St. Joseph bays, and Choctawhatchee Bay watersheds are ongoing. Digital flood insurance rate maps (DFIRMs) became effective for Santa Rosa County on November 19, 2021.

### Flood Information Portal

The District continues making improvements to an online Flood Information Portal that provides detailed flood information to the public. The flood portal is a mapping tool that displays the location of flood zones down to the individual parcel level. The flood portal is available at: <http://portal.nwfwmdfloodmaps.com/>. The District continues to provide detailed Light Detection and Ranging (LiDAR) based elevation and surface feature data for properties across northwest Florida. This provides an important tool for many water resource management and flood protection functions. Residents and technical experts can also access the data to plan for activities including landscaping, resource protection, flood risk evaluation, and construction.

### Risk Mapping, Assessment, and Planning (Risk MAP) Program

The District addresses flood hazard mapping, assessment, and planning evaluations at the watershed level as part of FEMA's Risk MAP program. This effort includes collaboration with state and local agencies to deliver quality data to increase public awareness of and support for actions that reduce flood-related risks. Risk MAP projects for the Lower Ochlockonee, Apalachicola, New River, Chipola, Pensacola Bay, Perdido Bay, Perdido, Apalachee Bay–St. Marks, Pea, Lower Choctawhatchee, Escambia, St. Andrew-St. Joseph bays, Choctawhatchee Bay, Yellow, and Blackwater watersheds are ongoing.

### **Regional Wetland Mitigation**

Since 1997, pursuant to section 373.4137, F.S., the District has developed 32 wetland-mitigation sites on approximately 10,200 acres enabling the Florida Department of Transportation (FDOT) to move forward with 80 transportation-improvement projects across northwest Florida. The associated mitigation includes approximately 3,200 acres of wetland restoration and enhancement, 3,791 acres of wetland preservation, and 3,446 acres of upland buffer enhancements.

The District does not compete with private mitigation banks. The FDOT purchases credits from private banks when available. When the District's mitigation program was initiated, there were no private mitigation banks in northwest Florida, and until 2009 there was only one private bank that made credits available for purchase for FDOT projects. Approximately two-thirds of the District's jurisdiction remains outside of any permitted private mitigation bank service areas.

The following was completed through the third quarter of FY 2021-22:

- Annual monitoring at 18 mitigation project sites, including In-Lieu Fee instrument sites, the Sand Hill Lakes Mitigation Bank (SHLMB), and other individual project sites;

## Budget Highlights

- Permit submittal for a major living shoreline project at Dutex restoration site on Perdido Bay;
- Planting of 22 acres of wiregrass and eight additional grass species at the Ward Creek West and Dutex restoration sites;
- Planting of 60,000 Gulf Muhly grass plants within 50 acres of hydric pine flatwoods at the SHLMB;
- Vegetation management for 61 acres of shrubs at Ward Creek West; and
- Continued construction of the Live Oak Point living shoreline.

Activities planned for the remainder of FY 2021-22 include:

- Planting 50 acres of wiregrass and toothache grass at the Yellow River Ranch restoration site;
- Performing vegetation management for 120 acres of shrubs at Ward Creek West, 100 acres at Dutex, 23 acres at Perdido Phase II, and 50 acres at the SHLMB;
- Monitoring and site inspections with DEP and the U.S. Army Corps of Engineers (ACOE) on the SHLMB;
- Continued construction of the Live Oak Point living shoreline project; and
- Permitting associated with a new living shoreline at the Dutex restoration site.

## Land Management

The District's primary land-management focus is water-resource protection. These activities are focused on restoration and maintenance of public land, and land acquisition. Additional land-management efforts provide public access and recreation opportunities, as well as revenue generation from timber sales.

### Restoration

The District works to restore natural systems and protect water quality through reforestation and traditional forestry and land-management practices. Related activities underway or that have already been completed in FY 2021-22 include:

- Performing site preparation and planting of 1,522,400 longleaf and slash pine tree seedlings on 2,327 acres;
- Managed and completed debris removal on 1,248 acres of forested area impacted by Hurricane Michael in Econfina Creek WMA, Chipola River WMA, and the E. Guy Revell, Jr., Nature Trail Conservation Area that were severely impacted by the hurricane. Substantial recovery and rebuilding work continues with large-scale clearing of impacted timber stands. Removal of debris helps mitigate fuel loads for potential forest fires and potential flooding issues;
- Conducted 127 acres of site preparation burns with District staff;
- Contracted for the purchase of 1,453,400 longleaf and slash pine seedlings and for hand planting of the seedlings in January 2022. While the majority of the District's reforestation in FY 2021-22 will utilize longleaf pine, slash pine will be planted to restore the Hobbs Pasture Tract in the Econfina Creek WMA and the Altha Tract in the Chipola River WMA due to hydric soils;

## Budget Highlights

- Secured, administered, and completed work for a grant of \$240,010 from the Arbor Day Foundation for longleaf and slash pine seedlings to be planted on the Chipola River and Econfina Creek water management areas;
- Received 69,000 longleaf pine seedlings valued at approximately \$10,971 through a National Fish and Wildlife Foundation grant that is administered locally by The Nature Conservancy. In addition, the District will receive \$12,800 towards tree planting through this same grant;
- Contracting and performing sand pine eradication services on 1,513 acres in the Econfina Creek Water Management Area; and
- Contracting and performing chemical site-prep services on 3,608 acres in the Chipola River and Econfina Creek water management areas.

### Maintenance

District land managers also work to protect and enhance District-owned natural resources through a variety of maintenance activities, which include:

- Conducted prescribed burning on 6,845 acres of District lands for wildfire-fuel reduction using in-house and contracted burn crews; and
- Improved erosion control and public access through road maintenance, repair, and enhancement (12 miles).

### Revenue Generation from District Lands

Revenues from District-owned lands include:

- Timber revenues for FY 2021-22 were projected to be approximately \$600,000 but due to heavy rainfall, timber revenue has not met District projections and, through the third quarter, the District has received \$20,745.
- Land Use Proceed Agreements for 33 apiary sites on District Lands, which generated \$2,450 for FY 2021-22 and provide valuable benefits to the natural system.

### Public Access and Recreation

The District provides public access to all its lands. This access provides opportunities for a wide range of outdoor recreational activities, such as boating, hiking, camping, hunting, fishing, and swimming, while also protecting the land and water resources. The District encourages public use of District-owned lands by:

- Improving and managing recreation sites to provide public access to many popular springs, while minimizing resource impacts from recreational activities;
- Hosting a special hunt for wounded veterans at Econfina Creek Wildlife Management Area with support from FDACS' Operation Outdoor Freedom program;
- Managing more than 90 public-recreation sites and more than 400 miles of public-access roads; and



## Budget Highlights

- Managing a reservation system for 96 designated campsites on District lands. In FY 2021-22, more than 3,760 reservations were made through the District's campsite reservation system for reservation-only campsites.

### Regulatory Services

The Division of Regulatory Services continues to improve customer service, permit evaluation and processing times, inspection frequency, and compliance and enforcement of applicable state laws and District rules. The division's performance metrics trend in positive directions across all bureaus, showing increased productivity and efficiency at a lower cost per activity.

Notably in FY 2021-22, the Division began assisting DEP with the implementation of the state's new 404 permitting program. This includes additional administrative and field work for the District's Environmental Resource Permitting program.

An online e-Permitting and e-Regulatory automated database is operational for all programs. This system is shared with St. Johns River Water Management District (SJRWMD) and Suwannee River Water Management District (SRWMD).

### Information Technology Improvements

The Information Technology (IT) Bureau completed the following infrastructure upgrades in FY 2021-22:

- Implemented additional cybersecurity solutions;
- Implemented a two-factor authentication solution;
- Implemented remote-workforce solutions and securities;
- Implemented enhanced secure web services for mobile technologies;
- Developed and implemented a Hurricane Michael recovery dashboard solution; and
- Implemented ESRI Enterprise Server.

The IT Bureau is scheduled to complete the following infrastructure upgrades in FY 2022-23, which include:

- Migration of application solutions to web-based solutions, including SharePoint, Aquarius, and Geodatabases (ESRI – Environmental Systems Research Institute);
- Implementing an additional VPN solution;
- Implementing a single sign-on solution; and
- Developing and implementing redundant data-storage solutions

## Budget Highlights

### Current Year and/or Ongoing Cost Savings Efficiencies

- Continuation of a replacement plan for the 13 central air conditioning units at headquarters to mitigate the utility bill, service calls, and emergency replacement costs;
- Ensuring availability of online access to all regulatory permitting on the e-Permitting database system in conjunction with SJRWMD and SRWMD;
- Negotiating contract concessions with all contractors and consultants at three percent or greater per contract task;
- Continued implementation of a hydrologic-modeling environment to reduce reliance on contracted services and enable efficient computational processing and the development of complex groundwater models used in MFL, planning, and regulatory evaluations;
- Modernization of infrastructure by replacing legacy systems with modern technologies;
- Removal of legacy Oracle applications replaced with industry-standard products, cloud-based where possible; and
- Reduction of staff time by migrating hydrologic, water quality, and pumpage data to a cloud-based platform and providing a web interface for sharing data with public and other government entities.

In addition to these efficiencies, the District has the following cost-share initiatives to leverage District and state funding and increase the return on investment:

- Funding assistance of \$12,800 from a National Fish and Wildlife Foundation grant administered by The Nature Conservancy for tree planting;
- Funding assistance of \$240,010 from the Arbor Day Foundation for purchase of longleaf and slash pine tubelings for the District's FY 2021-22 reforestation efforts on District lands;
- Allocation of \$2,662,077 from NRDA to leverage existing District grant funds for the city of Carrabelle's Lighthouse Estates septic-to-sewer project;
- Allocation of \$760,506 from NRDA to support construction of stormwater retrofit facilities within the city of Port St. Joe;
- Agreement with Florida Department of Corrections (Washington County Reception Center) for Public Works Inmate Crew to assist with repairs and improvements on District lands;
- Cooperative agreement with U.S. Forest Service for Prescribed Fire Training Teams to assist with prescribed burns on District lands;
- Cooperative agreement with Apalachicola Regional Stewardship Alliance for a burn team to assist with prescribed burns on District lands;
- Cooperative agreement with Gulf Coastal Plain Ecosystem Partnership for a burn team to assist with prescribed burns on District lands;
- Cooperative agreement with Liberty County for the maintenance and restoration of the Beaverdam Creek Recreation Site;

## Budget Highlights

- An additional \$340,000 grant from DEP in FY 2021-22 to implement a cooperative project with the USGS and District contractors for the St. Joseph Bay Assessment project;
- Allocation of \$73,999 in federal grant funding in FY 2021-22 through the Florida Coastal Management Program to implement the OysterCorps pilot project in cooperation with Franklin's Promise in Franklin, Gulf, and Bay counties; and
- Allocation of \$959,754 in grant funding in FY 2021-22 from the U.S. Environmental Protection Agency to implement an innovative system to extract nutrient-rich algae from agricultural runoff and evaluate the project for potential reuse as a nutrient amendment.

## Budget Highlights

### B. Goals, Objectives, and Priorities

Chapter 373, F.S., authorizes the District to direct a wide range of initiatives, programs, and actions. These responsibilities are grouped under four core mission areas by statute: water supply, water quality, flood protection and floodplain management, and natural systems.

The District annually develops a strategic plan, which is adopted in the fall each year. The District Governing Board approved the FY 2021-22 Strategic Plan on September 9, 2021, and it is available online at <http://www.nwfwater.com/Data-Publications/Reports-Plans/Water-Management-Plans>. The Strategic Plan reflects the District's commitment to meeting the following four core mission areas outlined.

Area of Responsibility (AOR)	Strategic Plan Goal	Fiscal Year 2022-23 Tentative Budget
Water Supply	Promote the availability of sufficient water for all existing and future reasonable-beneficial uses and natural systems.	\$24,182,883
Water Quality	Improve and protect the quality of the District's water resources.	\$55,493,897
Flood Protection and Floodplain Management	Maintain natural floodplain functions and minimize harm from flooding.	\$12,991,403
Natural Systems	Enhance and protect natural systems.	\$11,954,320

Details for these numbers can be found in Section IV.C. Program Allocations by Area of Responsibility (AOR).

## Budget Highlights

### **Water Supply**

#### **Water Supply Development Assistance**

The FY 2022-23 Tentative Budget includes \$7,600,000 for the first three phases of the multi-jurisdictional south Santa Rosa reuse project. Of this, \$100,000 consists of carryforward funding from the Water Protection and Sustainability Program Trust Fund (WPSPTF), and the remainder is from previously awarded and planned state alternative water supply funding and federal funding allocated by the state for alternative water supply development. The Tentative Budget also includes \$494,900 for construction of the Panama City Beach Parkway reclaimed waterline, \$1,122,099 for continued construction of the Okaloosa/Eglin/Niceville reclaimed waterline, and \$44,385 in carryforward WPSPTF funding for a City of Gretna project to install monitoring equipment to improve water reclamation efficiency. Another \$4,000,000 in state funds and \$135,615 of carryforward funds from the WPSPTF for additional alternative water supply development projects are included in the proposed budget.

The District is providing grant funds to assist the city of Gretna with construction of a new ground storage tank to replace infrastructure damaged by Hurricane Michael. Additionally, the District is providing grant funding to Gulf County to help improve the Lighthouse Utilities water system on St. Joseph Peninsula.

Overall, water supply development under Subactivity 2.2.2 is budgeted at \$13,900,629 for FY 2022-23, with the majority (\$13,896,999) in grant funding for the above-described projects. The remainder is for salaries and benefits for project management for the remaining traditional water supply development projects.

#### **Water Resource Development**

Water resource development includes regional projects designed to identify quantifiable supplies of water from traditional or alternative sources. Water resource development projects are identified in the District's Region II RWSP and the Five-Year Water Resource Development Work Program. Priorities include continuing water resource development efforts in Santa Rosa, Okaloosa, and Walton counties, as well as water resource development projects in Bay, Gulf, and Jackson counties to address regional water resource conditions. Supporting tasks include data collection, modeling, monitoring, and water resource assessments; engineering and geographic analysis of water supply alternatives; and water conservation and reuse.

Water resource development under Subactivity 2.2.1 is budgeted at \$988,545 for FY 2022-23. Included in this amount is carryforward funding of \$500,000 for a multi-year grant to Bay County for construction of the North Bay reuse project; \$71,125 in cooperative funding to support continuation of the northwest Florida MIL; \$50,000 in grant funding to assist local governments and utilities with water resource development projects; and \$250,000 for water resource investigations. The remaining budget is related to staffing in support of these efforts.

## Budget Highlights

### Water Supply Planning

Subactivity 1.1.1 supports planning to ensure water supply sources are sufficient to meet short-term and long-term water supply needs while also sustaining natural systems. Included are water supply assessments developed pursuant to section 373.036, F.S., and RWSPs developed pursuant to section 373.709, F.S. Districtwide water supply planning expenditures are budgeted at \$167,143 for FY 2022-23. Areas of focus include development of an update to the districtwide Water Supply Assessment; water use data collection and analysis to support annual water use reporting and statewide water use metrics; coordination with DEP and FDACS on statewide water use estimates and projections; technical assistance and coordination with Region II utilities and other water users; and identification of emerging challenges and opportunities.

### Water Quality

#### **Springs Restoration and Protection**

During FY 2022-23, the District will continue to implement projects with funding appropriated by the Legislature for springs restoration and protection. These projects will improve water resources in Wakulla Spring; Jackson Blue Spring; and springs associated with the St. Marks River, Chipola River, Econfinia Creek, and Holmes Creek. The map below shows the locations of these springs for reference.

Figure 5. Spring Project Locations



### Precision Agriculture Strategies and Systems

The Precision Agriculture Strategies and Systems (PASS) program will continue through FY 2022-23. The program provides grant funding to producers to retrofit existing irrigation systems and purchase equipment that will conserve water and reduce the amount of fertilizer applied on crops. This cost-share grant program provides 75 percent of the equipment costs with producers providing the remaining 25 percent. Beginning in FY 2019-20, this program has included grass-based crop rotation activities, based on lessons learned from the completed pilot project, and offers a full range of BMP options to producers. The FY 2022-23 Tentative Budget includes carryforward grant funding from



## Budget Highlights

prior years of \$2,559,562 for the Jackson Blue Spring area and \$2,500,000 for Jackson Blue Spring and potentially the Chipola River basin.

Participation in PASS requires producers with pivot irrigation systems to have MIL evaluations to estimate water use and provide recommended irrigation retrofits that conserve water. Producers are also required to enroll in the FDACS BMP program and implement agricultural BMPs. This initiative will reduce agricultural water use and improve water quality by reducing the amount of nitrogen leaching into the Floridan aquifer within the Jackson Blue Spring and Chipola groundwater contribution areas.

### Grass-Based Crop Rotation Program

The District will continue a grant with the University of Florida's IFAS for research and public outreach on the Grass-Based Crop Rotation Program in the Jackson Blue Spring basin. The project evaluates the effectiveness of grass-based crop rotation at reducing irrigation rates and nutrient and pesticide applications while increasing crop yields under commercial farm conditions. The District received additional funding for grass-based crop rotation projects through DEP springs funding in FY 2019-20 that will continue throughout FY 2022-23. The FY 2022-23 Tentative Budget includes \$1,146,500 for this effort, consisting of \$1,106,500 in DEP springs funding, and \$40,000 in District match.

### Mobile Irrigation Laboratory

The District has allocated up to \$71,125 to provide continued support for the MIL. This is a cooperative effort with the Jackson Soil and Water Conservation District, FDACS, and the USDA-NRCS to provide this service to producers in the panhandle. District funds are matched by FDACS, with in-kind match from the USDA-NRCS. Through 2021, water savings of approximately 8.83 million gallons per day (mgd) have been attributed to this program in northwest Florida since it was initiated in 2004.

### Septic-to-Sewer Retrofit Projects

Implementation of five major septic-to-sewer retrofit projects to protect and help reduce nutrient loading to Jackson Blue Spring and Wakulla Spring will continue in Jackson, Leon, and Wakulla counties. The FY 2022-23 Tentative Budget includes \$32,279,994 for planning, design, permitting, and construction, including:

- Magnolia Gardens and Wakulla Gardens projects – grants to Wakulla County for sewer expansion and connection of homes on septic systems to the county's Advanced Wastewater Treatment (AWT) plant (\$17,942,027);
- Indian Springs Sewer Extension Phases I through 2C revised – grants to Jackson County to implement three phases of a project to extend central sewer to the Indian Springs subdivision adjacent to Merritts Mill Pond, which receives flow from Jackson Blue Spring and other submerged springs (\$9,344,959);
- Blue Springs Road Sewer Project – grant to Jackson County for design and construction to extend central sewer service to residences proximate to Jackson Blue Spring and Merritts Mill Pond in Jackson County (\$3,313,966);
- Tara Estates Sewer Project – grant to city of Marianna to extend central sewer to the Tara Estates neighborhood located proximate to the Chipola River (\$1,066,722); and

## Budget Highlights

- Septic Connection to Existing Sewer in the Wakulla BMAP – grant to the city of Tallahassee for the connection of properties on septic tanks to existing central sewer within the Wakulla Spring BMAP Priority Focus Area 1 (the highest priority area in the basin) (\$612,320).

### Streambank Restoration and Protection

The District budgeted \$1,515,743 for design and construction of a restoration project at Cypress Spring in Washington County. The District purchased a conservation easement on this second magnitude spring in November 2018 and partnered with the FSU-FAMU College of Engineering to complete planning and preliminary design. Work planned includes construction of shoreline stabilization and public-access improvements.

The District budgeted \$471,225 for restoration work at Horn Spring in Leon County, in partnership with DEP.

### Continuing Spring Restoration Projects

The District's FY 2022-23 Tentative Budget includes \$10,000,000 in potential new springs-related state funding, pending final award from DEP. This amount is based on annual grant funds received for springs restoration and protection since FY 2014-15. A grant funding cycle opened on December 8, 2021, with applications due by February 23, 2022. Six eligible springs restoration projects were approved by the District Governing Board on April 14, 2022 and submitted to DEP in May 2022 for funding consideration.

### Land Acquisition

Land acquisition funding of \$10,436,917 is included in the FY 2022-23 Tentative Budget for land acquisition of fee simple and/or conservation easements that aid in the long-term protection of northwest Florida springs. The majority of this funding (\$10,026,754) is Fixed Capital Outlay, with \$250,000 budgeted in Contracted Services and Operating Expenses to support the following:

- Jackson Blue Spring Land Acquisition – acquisition of fee simple interest or conservation easements on properties within the Chipola River Springs Groundwater Contribution Area and the Jackson Blue Spring Basin Management Action Plan (BMAP) areas;
- Wakulla Spring Land Acquisition – acquisition of fee simple interest or conservation easements on properties within Primary Focus Areas 1 or 2 in Wakulla County;
- Econfina Creek Land Acquisition – acquisition of fee simple interest or conservation easements on properties within the Econfina Creek and Springs Groundwater Contribution Area; and
- Chipola River Land Acquisition – acquisition of fee simple interest or conservation easements on properties within the Chipola River Groundwater Contribution Area.

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The remaining budget in Contracted Services of \$61,191 and in Operating Expenses of \$1,100 are for District staff to address the potential sale or acquisition of inholdings and additions.

### **Flood Protection and Floodplain Management**

The District continues to address flood hazard mapping, assessment, and planning evaluations as part of FEMA's Risk MAP program. Final effective digital flood insurance rate maps (DFIRMs) are scheduled to be issued for Bay and Escambia counties in FY 2022-23.

Risk MAP evaluations are ongoing for the Lower Ochlockonee, Apalachicola, New River, Chipola, Pensacola Bay, Perdido, Perdido Bay, Apalachee Bay–St. Marks, Pea, Lower Choctawhatchee, Escambia, St. Andrew–St. Joseph bays, Choctawhatchee Bay, Yellow, and Blackwater watersheds. These studies will provide additional information to communities to mitigate and reduce flood risk. The Flood Information Portal, which provides internet access to digital flood maps for the panhandle, will be maintained in FY 2022-23. In addition, the District will continue to make available high-resolution elevation data (LiDAR) to the public. FEMA revenue budgeted for the District's floodplain management program is \$1,759,862 for FY 2022-23. More information about the District's Risk MAP program may be found at <http://portal.nwfwmdfloodmaps.com/>.

### **Natural Systems**

#### **Minimum Flows and Minimum Water Levels (MFLs) and Water Resource Monitoring**

During FY 2022-23, the District will continue to allocate resources toward MFL technical assessments for two Outstanding Florida Springs, Jackson Blue Spring and the Gainer Spring Group; two second magnitude springs, the Sylvan Spring Group and the Williford Spring Group; and the Floridan aquifer in coastal Bay County. These waterbodies are all on the District's MFL priority list. During FY 2022-23, the budget for MFL related work is \$1.8 million.

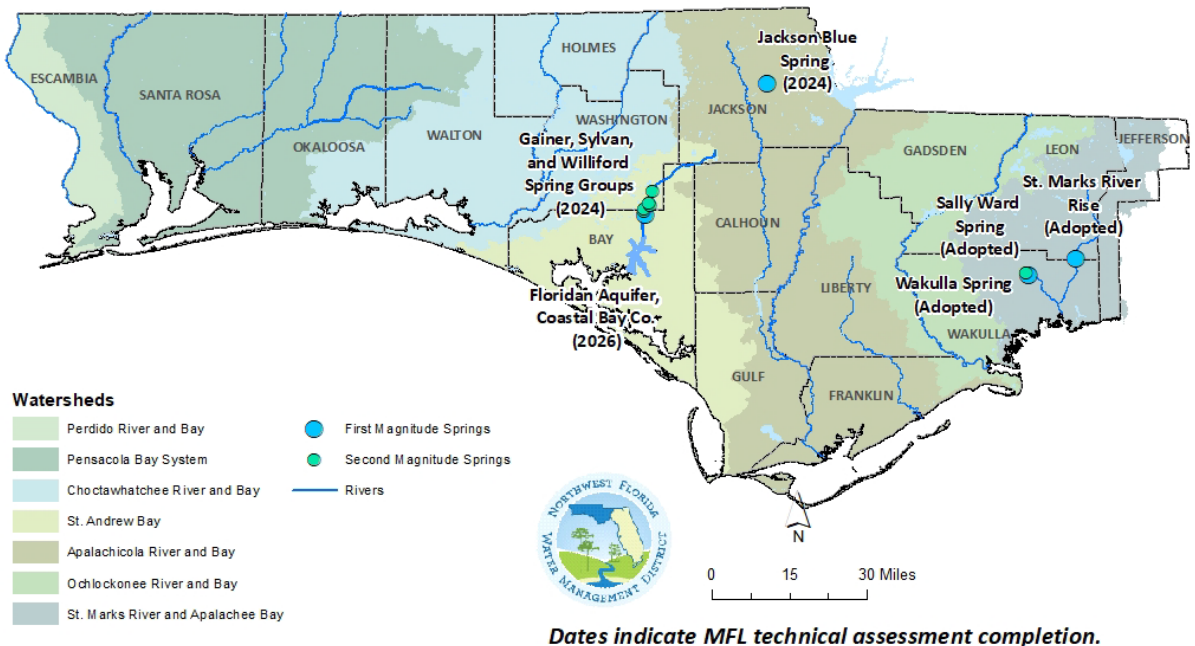
Work planned during FY 2022-23 includes continued data collection, the completion of a surface water model, and the calibration of the new regional groundwater flow model to support MFL development for Jackson Blue Spring. For the Gainer Spring Group and the Williford and Sylvan spring groups, all located along Econfina Creek, spring flow measurements will continue, and a surface water model will be completed. If needed, instream habitat modeling will be completed for both the Jackson Blue Spring and Gainer Spring Group systems. The effects of flow reductions on MFL metrics will be determined and draft recommended MFLs are planned for completion for both the Jackson Blue Spring and the Gainer Spring Group systems. Data collection will continue for the Floridan aquifer in coastal Bay County, the sand and gravel aquifer in Okaloosa and Santa Rosa counties, and the Shoal River watershed in Okaloosa and Walton counties. The sand and gravel aquifer and Shoal River are anticipated to be added to a future MFL priority list. Monitoring will continue for waterbodies with established MFLs, such as Wakulla Spring,

## Budget Highlights

Sally Ward Spring, and the St. Marks River Rise. Monitoring for the Floridan aquifer in coastal planning region II (Santa Rosa, Okaloosa, and Walton counties) will also continue. A technical assessment for the Floridan aquifer in coastal planning region II was completed, no MFL was determined to be needed. This conclusion will be reevaluated at a future date.

As required by section 373.042, F.S., the MFL Priority List and schedule identify the specific waterbodies and timeframes for MFL development. The Priority List and schedule are submitted annually to DEP for review and approval. Below is a map showing the locations of the MFL priority waterbodies with the estimated dates of completion in years of the technical assessments.

Figure 6. MFL Waterbodies



### Monitoring Network and Data Collection

In FY 2022-23, hydrologic and water quality monitoring activities will continue at more than 450 sites with an associated budget of \$1,135,724. The data collected through the District's hydrologic and water quality monitoring programs are an essential component used to assess the status of water resources districtwide and identify threats or vulnerabilities related to the resource. Monitoring programs are implemented in an integrated manner so one monitoring activity may serve multiple programs and areas of responsibility.

The major objectives and priorities for FY 2022-23 include continued network, telemetry, equipment, and IT improvements to increase the efficiency of data collection and data management. Continued improvements to the web data portal will enhance public access to hydrologic and water quality data. Continued optimization of the District's groundwater

## Budget Highlights

and surface water monitoring network is a priority to support MFL development and resource evaluations.

The District plans to continue to contract with the USGS to monitor the quality and quantity of water flowing between the Apalachicola River, St. Joseph Bay, and St. Andrew Bay.

The District plans to continue the revenue agreement with DEP to monitor water quality districtwide in aquifers, small streams, large rivers, and lakes. Other such agreements will continue as well with Bay County, Leon County, and the city of Tallahassee to monitor surface water levels and rainfall for use in management of reservoir supply, stormwater systems, and to assist in flood warning. The District also intends to renew a joint funding agreement with the USGS to collect hydrologic data on the Apalachicola River, Yellow River, Telogia Creek, Lost Creek, Juniper Creek, and the Spring Creek Spring Group.

### **Watershed Resource Restoration and Protection**

Watershed resource restoration and protection activities in FY 2022-23 will continue to address priorities identified through the District's SWIM plans. These include projects described above to benefit important spring systems, projects designed to protect and restore the Apalachicola River and Bay watershed, and efforts to assist the state and regional stakeholders in Gulf of Mexico restoration, benefitting northwest Florida's coastal and estuarine watersheds.

#### Apalachicola River and Bay

Management of water resources in the ACF River Basin and issues related to interstate freshwater allocation continues to be a priority of the District in partnership with state agencies and regional stakeholders. Activities for Apalachicola River and Bay and ACF River Basin management include spring restoration and protection and agricultural cost-share projects described earlier, other water quality improvement projects, and technical assistance as needed.

To protect and improve water quality in Apalachicola Bay and St. George Sound, the District is providing grant funding to the city of Carrabelle for the Lighthouse Estates septic-to-sewer project (phases 1 and 2). Grant funding in the FY 2022-23 Tentative Budget includes \$805,653 in state funding and \$2,138,277 in grant funding provided by NRDA in cooperation with the DEP and the Florida Trustee Implementation Group.

#### St. Joseph Bay

Work continues on a grant-funded stormwater retrofit project in cooperation with the city of Port St. Joe to improve the quality of waters discharging to St. Joseph Bay and to improve flood protection. The remaining grant funding provided by NRDA in the amount of \$760,506 is budgeted in the FY 2022-23 Tentative Budget. The project also supported development of a stormwater master plan for the city, which was completed in FY 2020-21 to identify priorities for further enhancing water quality and flood protection for the community.

## Budget Highlights

As described above, the District will continue data collection and analysis to evaluate freshwater inflows and water quality from the Intracoastal Waterway and Gulf County Canal. These efforts contribute to a larger, interagency initiative to evaluate conditions and processes affecting freshwater inflow into St. Joseph Bay and water quality within the bay.

### Watersheds Districtwide

In addition to the projects described above, the District will continue working with stakeholders and state and federal resource agencies to identify and facilitate implementation of restoration projects benefitting watershed resources across the District.

### FDOT Mitigation

The District will continue to provide regional wetland mitigation support for FDOT in accordance with section 373.4137, F.S. Mitigation is provided in areas not served by private mitigation banks, primarily through the SHLMB and federally permitted In-Lieu Fee projects. If necessary, the District may also develop individual mitigation projects in areas lacking mitigation bank or In-Lieu Fee project coverage. Such projects are typically minor hydrologic or habitat improvements that, in addition to meeting FDOT mitigation needs, help to further the resource objectives for District lands or state lands. The following map shows the general project locations.

Ongoing activities in support of FDOT mitigation include wetland restoration and enhancement outlined in approved restoration plans and permits and the development and release of mitigation credits associated with the federal In-Lieu Fee Instrument and SHLMB. The FY 2022-23 Tentative Budget for these activities, and for long-term maintenance and monitoring for all mitigation sites, is \$1,571,843. A detailed description of the District's wetland programs and mitigation projects, as well as information on private mitigation bank options, may be found at <https://www.nwfwater.com/Water-Resources/Regional-Wetland-Mitigation-Program>.

## Budget Highlights

Figure 7. Wetland Mitigation Sites



# Budget Highlights

## Budget Summary

### 1. Overview

#### a. Standard Overview

The FY 2022-23 Tentative Budget demonstrates the District's commitment to restoring and protecting Florida's water resources. The District proposes to continue its focus on mission-critical areas, improving water quality, protecting Florida springs, completing District projects including for Alternative Water Supply (AWS), and funding capital improvements in the region. This budget furthers the Governor's priorities, and the Legislature's support of those priorities, and recognizes the importance of continued state funding critical to providing resources for water supply, water quality, flood protection, and water restoration activities. The Tentative Budget is \$106,999,547, compared to the Amended Budget of \$110,128,129 for FY 2021-22. This is a decrease of \$3,128,582 or 2.8 percent, attributable to a decrease in Interagency Expenditures (alternative water supply and springs restoration and protection grants).

Operating expenditures, which include categories of Salaries and Benefits; Other Personal Services (OPS); Contracted Services; Operating Expenses; and Operating Capital Outlay (OCO) total \$28,385,959, an increase of \$429,079 or 1.5 percent. The variance is primarily due to reductions in Contracted Services of \$1,536,687 (10.2%) and OPS of \$181,454 (52.0%), which reflect progress made on contracted projects related to MFLs, mitigation, floodplain mapping, and prescribed burns, as well as the reallocation of five OPS positions to authorized full-time positions in FY 2022-23. The operating category reductions are offset mainly by an increase in Salaries and Benefits of \$1,464,271 (15.8%). Inflationary pay and benefit rate adjustments make up most of the personnel cost increase. "Inflationary Pay Increase(s)" include the 5.38 percent pay raise for all eligible employees as provided in the FY 2022-23 General Appropriations Act, Chapter 2022-156, Laws of Florida. The budget also comports with the \$15 minimum wage requirement for all employees. Additional increases in operating categories include \$582,642 (98.2%) more in OCO for four new and 13 replacement vehicles of which \$191,775 is carryforward from FY 2021-22. An increase of \$100,307 (3.6%) in Operating Expenses is driven by additional budget for tubelings and seedlings, road and bridge repairs, and maintaining current software and servers. Of the proposed operating budget, \$19,748,729 is recurring and \$8,637,230 is nonrecurring.

The FY 2022-23 Tentative Budget proposes a net staffing increase of three positions. It increases the number of full-time equivalent positions (FTE) from 100 to 108 while reducing OPS positions from 9.4 to 4.4. This includes:

- Adding three new FTEs
- Converting six OPS positions (four full-time and two part-time) to five FTEs.
  - Four full-time OPS positions to four full-time FTEs within the Division of Regulatory Services
  - Two part-time OPS positions from the Division of Resource Management to one FTE in the Division of Administration.



## Budget Highlights

Non-Operating expenditures considered Fixed Capital Outlay (FCO) and Interagency Expenditures (e.g., grants to public entities), total \$78,613,588, a decrease of \$3,557,661 or 4.3 percent. The variance is driven by the decrease of \$3,407,960 (4.8%) in Interagency Expenditures due to progress on or completion of water supply development, watershed improvement, and springs projects, and removal of \$520,000 in excess budget from grants not realized. The FCO decrease of \$149,701 (1.3%) represents budgeting the unspent balance of prior-year funding for land acquisition opportunities. Of the proposed non-operating budget, \$261,125 is recurring and \$78,352,463 is nonrecurring.

The total projected revenue of \$106,999,547 is comprised of \$33,215,995 (32.1%) in new revenue and \$70,214,070 (67.9%) of funds provided to the District in prior years (tracked via internal revenue budget coding). In addition, \$3,569,482 of fund balances will be used to support the Tentative Budget.

New revenue estimates budgeted include: (1) \$12,632,231 in state funds for District operational programs, including Hurricane Michael recovery; (2) \$10,000,000 in state funds for springs restoration and protection; (3) \$3,792,899 in ad valorem using the rolled-back rate; (4) \$4,000,000 in state funds for alternative water supply initiatives; (5) \$770,000 in National Fish and Wildlife Foundation (NFWF) funds; (6) \$655,000 from permitting; (7) \$600,000 in timber revenue; (8) \$260,000 from the Arbor Day Foundation; (9) \$156,160 in local project funding; (10) \$143,070 from DEP for water resource monitoring; (11) \$105,670 from other state agencies; (12) \$80,965 from miscellaneous receipts; and (13) \$20,000 in an annual donation from BlueTriton Brands (formerly Nestle Waters North America, Inc.) for maintenance of Cypress Spring.

Prior appropriations planned to be carried forward into the FY 2022-23 Tentative Budget consist primarily of: (1) \$49,895,980 in state funds for springs-related land acquisition, restoration, and protection projects; (2) \$2,898,783 in NRDA funding for water quality improvement projects; (3) \$6,896,999 in state funds for alternative water supply; (4) \$5,297,905 in Federal funds; (5) \$1,071,192 for Innovative Technology projects; (6) \$1,605,011 for mitigation (includes overhead costs); (7) \$900,000 for St. Joseph Bay water quality enhanced monitoring; (8) \$813,798 from a donation from 2018 BlueTriton Brands in support of Cypress Spring restoration; (9) \$762,427 for Apalachicola Bay water quality improvements (the remaining balance in the Water Management Lands Trust Fund); and (10) \$71,975 in Ecosystem Management and Restoration Trust Fund for a Panama City Beach septic-to-sewer project.

In accordance with section 373.536(5), F.S., the District is submitting this FY 2022-23 Tentative Budget for legislative review on August 1, 2022. The table on the following page provides a programmatic summary of the source and use of funds, fund balance, and workforce, comparing the FY 2021-22 Amended Budget to the FY 2022-23 Tentative Budget.

## Budget Highlights

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SOURCE AND USE OF FUNDS AND WORKFORCE

Fiscal Years 2021-22 and 2022-23

#### TENTATIVE BUDGET - Fiscal Year 2022-23

	Fiscal Year 2021-22 (Current Amended)	New Issues (Increases)	Reductions (Decreases)	Fiscal Year 2022-23 (Tentative Budget)
<b>SOURCE OF FUNDS</b>				
Utilization of Fund Balance	4,097,260	\$0	(\$527,778)	\$3,569,482
District Revenues	\$8,824,672	\$1,066,773	\$0	\$9,891,445
Local Revenues	\$155,086	\$1,074	\$0	\$156,160
State Revenues	\$91,572,618	\$0	(\$3,488,063)	\$88,084,555
Federal Revenues	\$5,478,493	\$0	(\$180,588)	\$5,297,905
<b>TOTAL SOURCE OF FUNDS</b>	<b>\$110,128,129</b>	<b>\$1,067,847</b>	<b>(\$4,196,429)</b>	<b>\$106,999,547</b>
<b>USE OF FUNDS</b>				
Salaries and Benefits	\$9,257,708	\$1,795,324	(\$331,053)	\$10,721,979
Other Personal Services	\$348,745	\$43,754	(\$225,208)	\$167,291
Contracted Services	\$15,007,694	\$4,253,178	(\$5,789,865)	\$13,471,007
Operating Expenses	\$2,749,171	\$288,776	(\$188,469)	\$2,849,478
Operating Capital Outlay	\$593,562	\$654,142	(\$71,500)	\$1,176,204
Fixed Capital Outlay	\$11,777,198	\$69,400	(\$219,101)	\$11,627,497
Interagency Expenditures (Cooperative Funding)	\$70,394,051	\$13,529,000	(\$16,936,960)	\$66,986,091
Debt	\$0	\$0	\$0	\$0
Reserves - Emergency Response	\$0	\$0	\$0	\$0
<b>TOTAL USE OF FUNDS</b>	<b>\$110,128,129</b>	<b>\$20,633,574</b>	<b>(\$23,762,156)</b>	<b>\$106,999,547</b>
<b>WORKFORCE</b>				
Authorized Position (Full-Time Equivalents/FTE)	100.00	8.00	-	108.00
Contingent Worker (Independent Contractors)	-	-	-	-
Other Personal Services (OPS)	9.40	-	(5.00)	4.40
Intern	-	-	-	-
Volunteer	-	-	-	-
<b>TOTAL WORKFORCE</b>	<b>109.40</b>	<b>8.00</b>	<b>(5.00)</b>	<b>112.40</b>

## Budget Highlights

### b. Preliminary to Tentative Comparison

According to section 373.536(5), F.S., the Executive Office of the Governor may approve or disapprove, in whole or in part, the District's budget. Additionally, any individual variances in a District's Tentative Budget more than 25% from the District's Preliminary Budget may be rejected by the Legislative Budget Commission. Written disapproval of any provision in the Tentative Budget is to be provided to the District at least five business days before the District's final budget adoption hearing scheduled in September and must be excluded from the final budget. The District has no program variances that exceed the 25% threshold.

Below is a table of variances by program area.

**NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT**  
**Preliminary to Tentative Budget Comparison**  
**TENTATIVE BUDGET - Fiscal Year 2022-23**

	Fiscal Year 2022-23 (Preliminary)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Preliminary to Tentative)	Difference in % (Preliminary to Tentative)
1.0 Water Resource Planning and Monitoring	\$ 6,378,888	\$ 6,095,261	\$ (283,627)	-4.4%
2.0 Land Acquisition, Restoration and Public Works	\$ 100,205,822	\$ 86,484,666	\$ (13,721,156)	-13.7%
3.0 Operation and Maintenance of Works and Lands	\$ 6,400,126	\$ 7,518,827	\$ 1,118,701	17.5%
4.0 Regulation	\$ 4,012,136	\$ 4,378,607	\$ 366,471	9.1%
5.0 Outreach	\$ 138,769	\$ 145,141	\$ 6,372	4.6%
6.0 Management and Administration	\$ 2,131,074	\$ 2,377,045	\$ 245,971	11.5%
<b>TOTAL</b>	<b>\$ 119,266,815</b>	<b>\$ 106,999,547</b>	<b>\$ (12,267,268)</b>	<b>-10.3%</b>

## 2. Adequacy of Fiscal Resources

The evaluation of fiscal resources over a five-year span is required to ensure sustainable funding for all projects and plans set forth by the District. This evaluation includes the District's long-term funding plan, demonstrating the District's ability to adequately address the core mission areas of responsibility (AORs).

Since FY 2007-08, the District has assessed a millage rate less than the 0.0500 set by Florida Statute and the state constitution. The rate assessed in FY 2021-22 was 0.0294. The rate for the FY 2022-23 Tentative Budget is 0.0261 or 52.2 percent below the maximum authorized. The millage rate of 0.0261 reflects the 2022 rolled-back rate, which is the millage rate that would produce the same tax revenue as the previous year, excluding some adjustments such as new construction. Based on taxable values provided by the 16 counties in the District, tax collections using the rolled-back rate are estimated to be \$3,871,494 for FY 2021-22. The FY 2022-23 Tentative Budget uses the rolled-back millage rate of 0.0261, but budgets lower ad valorem revenues of \$3,687,899 to align closer to prior years' actual collections. With a recurring budget of \$20,513,719, the District must rely on state and other revenue sources to conduct many of its programs.

To supplement ad valorem revenue estimated to be just under \$3.8 million (3.1% of total budget), the District has historically received state appropriations for activities including

## Budget Highlights

the management of District-owned lands; the Environmental Resource Permitting (ERP) program; regional water supply planning and development; research and data collection; development of MFLs; the Apalachicola River and Bay System; and programmatic operations. Similarly, separate funding for specific purposes such as land acquisition (Preservation 2000 and Florida Forever programs), SWIM projects, alternative water supply, hurricane recovery, and other direct appropriations are typical, but usually nonrecurring.

The District has several Reserve accounts that are available for necessary and unplanned expenditures. These include Reserves for regulatory services; mitigation; MFLs; water supply development; land management; General Fund deficiency and cash-flow needs; and an economic budget stabilization reserve to be used in the event revenues become insufficient to fund District obligations or to mitigate emergency situations.

Details on the District's uses of fund balance over the next five years are shown in the tables and graph following these paragraphs. District fund balances are grouped into three types of uses: (1) restricted uses specified by law or rule; (2) committed uses specified via Governing Board resolutions for specific purposes and under contract; and (3) assigned uses determined by the Governing Board. The following describes each of the fund balance uses through FY 2026-27.

- *Regulatory Services – Environmental Resource Permitting (ERP)*: \$3,729,424 is carryforward funding previously appropriated to support the statutorily required ERP program and cannot be used for any other purpose. The District retains this balance to cover program costs that exceed revenues available through state appropriations, ERP permit fee revenue, and fund-balance interest. The FY 2022-23 Tentative Budget includes \$366,371 in reserves to cover such costs and estimates a recurring need of \$300,000 in reserves for the next several years.
- *Mitigation*: \$2,651,029 is to meet statutory and associated permit requirements for FDOT mitigation projects conducted by the District and cannot be used for any other purpose. Any change in the amount of fund balance over the next five years will be the result of ongoing maintenance requirements.
- *Minimum Flows and Minimum Water Levels*: \$3,161,127 is available in reserves for statutorily required resource-management activities related to the MFL program. Since FY 2015-16, a state appropriation of \$1,500,000 had been annually provided to the District for MFLs, increasing to \$1,811,000 in FY 2017-18. Historically, at the end of each fiscal year, if there were unspent funds from the state appropriation, they were added to this fund balance and used to offset future funding gaps between District's MFL activities and appropriations.
- *Capital Improvement and Land Acquisition Projects*: \$303,345 is to be used for pre-acquisition, acquisition of land, or restoration projects on District land. The District will continue to use these nonrecurring dollars until they are spent. No remaining balance is expected unless there is available revenue from a different District funding source to transfer to this fund or from new legislative appropriations.
- *Operation and Maintenance of Lands and Works and Reforestation*: \$2,550,849 is in the Land Management Fund consisting of revenues restricted for land

## Budget Highlights

management purposes. The main funding source has been timber sales from District lands. Prior to Hurricane Michael's impact in October 2018 and starting in FY 2021-22, annual timber revenues were projected to decline from \$2,000,000 to \$750,000 due to the makeup and nature of the District's timber inventory. After Hurricane Michael, timber harvesting nearly halted, resulting in a greater use of Land Management Reserves. For FY 2022-23, \$600,000 in timber revenue and \$4,000,000 in nonrecurring state funding has been included in the Tentative Budget to mitigate the use of Fund Balance Reserves and support ongoing Hurricane Michael recovery efforts and related land management operations.

Land Management Reserves budgeted in FY 2022-23 include \$1,020,070 for operations and maintenance of District lands and \$520,670 for reforestation efforts across District water management areas.

- *Economic Stabilization Fund*: \$4,730,993 is an amount equal to two months of the operating budget proposed in FY 2022-23. Through a resolution, the Governing Board established a policy for this funding to provide enough financial liquidity for operations only under unforeseen or unexpected extreme events or for major emergencies.
- *Program 2.0 Water Supply Development Assistance Grants*: \$500,000 in General Fund Reserves are budgeted in FY 2022-23 of which \$350,000 is under grant agreements (shown as a committed use) and \$150,000 is available to place under agreement (shown as an assigned use).
- *Program 2.0 Projects*: \$793,226 in General Fund Reserves are budgeted in FY 2022-23 as follows: \$500,000 for the Bay County wastewater reuse grant in the North Bay area; \$250,000 for water resource investigations; \$3,068 for the City of Apalachicola stormwater retrofit grant; and \$40,158 for the Carrabelle Lighthouse Estates Phase I project. The Carrabelle project is also funded with another \$762,427 from the FY 2013-14 WMLTF state appropriation.
- *General Fund Deficiencies*: \$4,000,000 in General Fund Reserves is set aside to cover cost overruns and unplanned expenditures, or if actual revenue collections from taxes and fees are lower than budgeted. These funds are also to address cash flow constraints when invoices received exceed cash-on-hand.
- *Programs 1.0 and 2.0 Purposes and Grants*: \$4,957,672 in General Fund Reserves is set aside for future water resource development, surface water projects, and restoration activities, as well as grants to organizations within the District's 16-county service area that contribute to the District's mission. Funds are made available for these purposes or, if needed, for Program 2.0 unplanned events or needs. Of this amount, the FY 2022-23 Tentative Budget includes \$145,000 for contracted services, \$100,000 for surface water grant opportunities for local governments, and \$45,000 toward nonrecurring vehicle and equipment purchases.
- *Program 3.0 Facilities*: \$79,145 in General Fund Reserves is budgeted in FY 2022-23 toward repairs at the Lake Jackson facility estimated at \$100,000.

## Budget Highlights

- *District Short-Term Projects*: \$1,000,000 in General Fund Reserves is set aside for future short-term projects. Once expended, this allocation will be contingent on state appropriation support.
- *Hurricane Recovery*: \$1,000,000 in General Fund Reserves is set aside for hurricane recovery efforts.

# Budget Highlights

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROJECTED UTILIZATION OF FUND BALANCE TENTATIVE BUDGET - Fiscal Year 2022-23

						Five Year Utilization Schedule					
Core Mission	Designations (Description of Restrictions)	Total Fund Balance Sept 30, 2021	Utilization of Fund Balance FY2021-22 (Current Amended)	Adjustments from October 1, 2021 to Sept 30, 2022	Projected Total Fund Balance Sept 30, 2022	FY2022-23	FY2023-24	FY2024-25	FY2025-26	FY2026-27	Remaining Balance
NONSPENDABLE SUBTOTAL		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
RESTRICTED											
WS/WQ/FP/NS	Enviromental Resource Permitting (Regulation Fund)	\$3,918,193	(\$165,588)	(\$23,181)	\$3,729,424	(\$366,371)	(\$300,000)	(\$300,000)	(\$300,000)	(\$300,000)	\$2,163,053
WS/WQ/FP/NS	Mitigation - Interest, Other Misc Rev (Mitigation Fund)	2,641,029	0	10,000	2,651,029	0	0	0	0	0	2,651,029
WS/WQ/NS	Min. Flows & Levels Ongoing Projects (Special Projects Fund)	3,938,127	(473,328)	(303,672)	3,161,127	0	0	0	0	0	3,161,127
WS/WQ/FP/NS	Capital Improvement Projects (Cap Improv & Land Acq TF)	300,345	0	3,000	303,345	0	0	0	0	0	303,345
WS/WQ/FP/NS	Operation & Maint. of Lands & Works (Land Mgt Fund)	4,039,601	(1,358,805)	(650,617)	2,030,179	(1,020,070)	(1,010,109)	0	0	0	0
WS/WQ/FP/NS	Reforestation (Land Mgt Fund)	715,418	(522,738)	327,990	520,670	(520,670)	0	0	0	0	0
WQ/NS	Devil's Hole Restoration (Land Mgt Fund)	50,000	(50,000)	0	0	0	0	0	0	0	0
RESTRICTED SUBTOTAL		\$15,602,713	(\$2,570,459)	(\$636,480)	\$12,395,774	(\$1,907,111)	(\$1,310,109)	(\$300,000)	(\$300,000)	(\$300,000)	\$8,278,554
COMMITTED											
WS/WQ/FP/NS	Economic Stabilization Fund (General Fund)	\$4,669,968	\$0	\$61,025	\$4,730,993	\$0	\$0	\$0	\$0	\$0	\$4,730,993
WS/WQ/NS	Pgm 2.0: Bay County Water Reuse Grant (General Fund)	500,000	(500,000)	500,000	500,000	(500,000)	0	0	0	0	0
WS/WQ/FP/NS	Pgm 2.0: Water Resource Investigations (General Fund)	500,000	(500,000)	0	0	0	0	0	0	0	0
WS/WQ	Pgm 2.0: Water Supply Dev. Assist. Grants (General Fund)	350,000	(350,000)	350,000	350,000	(350,000)	0	0	0	0	0
WQ	Pgm 2.0: Apalachicola Bay Grant (General Fund)	0	0	43,226	43,226	(43,226)	0	0	0	0	0
COMMITTED SUBTOTAL		\$6,019,968	(\$1,350,000)	\$954,251	\$5,624,219	(\$893,226)	\$0	\$0	\$0	\$0	\$4,730,993
ASSIGNED											
WS/WQ/FP/NS	Programs 1.0 and 2.0 Purposes, Grants (General Fund)	\$5,364,011	\$0	(\$427,339)	\$4,936,672	(\$269,000)	\$0	\$0	\$0	\$0	\$4,667,672
WS/WQ/FP/NS	General Fund Deficiencies/Cash Flow (General Fund)	4,000,000	0	0	4,000,000	0	0	0	0	0	4,000,000
WS/WQ/FP/NS	District Short-Term Projects (General Fund)	1,000,000	0	0	1,000,000	0	0	0	0	0	1,000,000
WQ/FP/NS	Hurricane Recovery Efforts (General Fund)	1,000,000	0	0	1,000,000	0	0	0	0	0	1,000,000
WS/WQ/FP/NS	Pgm 2.0: Water Resource Investigations (General Fund)	0	0	250,000	250,000	(250,000)	0	0	0	0	0
WS/WQ	Pgm 2.0: Water Supply Dev. Assist. Grants (General Fund)	150,000	(150,000)	150,000	150,000	(150,000)	0	0	0	0	0
WQ/FP	Pgm 3.0: Works, Lake Jackson Facility Repair (General Fund)	0	0	79,145	79,145	(79,145)	0	0	0	0	0
WQ	Pgm 2.0: War Horse Utility Connect'n Grant (General Fund)	21,000	(21,000)	21,000	21,000	(21,000)	0	0	0	0	0
ASSIGNED SUBTOTAL		\$11,535,011	(\$171,000)	\$72,806	\$11,436,817	(\$769,145)	\$0	\$0	\$0	\$0	\$10,667,672
UNASSIGNED											
UNASSIGNED SUBTOTAL		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL		\$33,157,692	(\$4,091,459)	\$390,577	\$29,456,810	(\$3,569,482)	(\$1,310,109)	(\$300,000)	(\$300,000)	(\$300,000)	
Remaining Fund Balance at Fiscal Year End:						\$25,887,328	\$24,577,219	\$24,277,219	\$23,977,219	\$23,677,219	23,677,219

WS = Water Supply  
WQ = Water Quality  
FP = Flood Protection  
NS = Natural Systems

## Budget Highlights

### USE OF FUND BALANCE

Fiscal Year 2022-23

#### TENTATIVE BUDGET - Fiscal Year 2022-23

		SOURCES OF FUND BALANCE						
		District Revenues	Fund Balance	Debt	Local	State	Federal	TOTAL
1.0 Water Resource Planning and Monitoring	6,095,261	\$0	\$145,000	\$0	\$0	\$0	\$0	\$145,000
2.0 Land Acquisition, Restoration and Public Works	86,484,666	-	1,958,896	-	-	-	-	1,958,896
3.0 Operation and Maintenance of Works and Lands	7,518,827	-	1,099,215	-	-	-	-	1,099,215
4.0 Regulation	4,378,607	-	366,371	-	-	-	-	366,371
5.0 Outreach	145,141	-	-	-	-	-	-	-
6.0 Management and Administration	2,377,045	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>106,999,547</b>	<b>\$0</b>	<b>\$3,569,482</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,569,482</b>

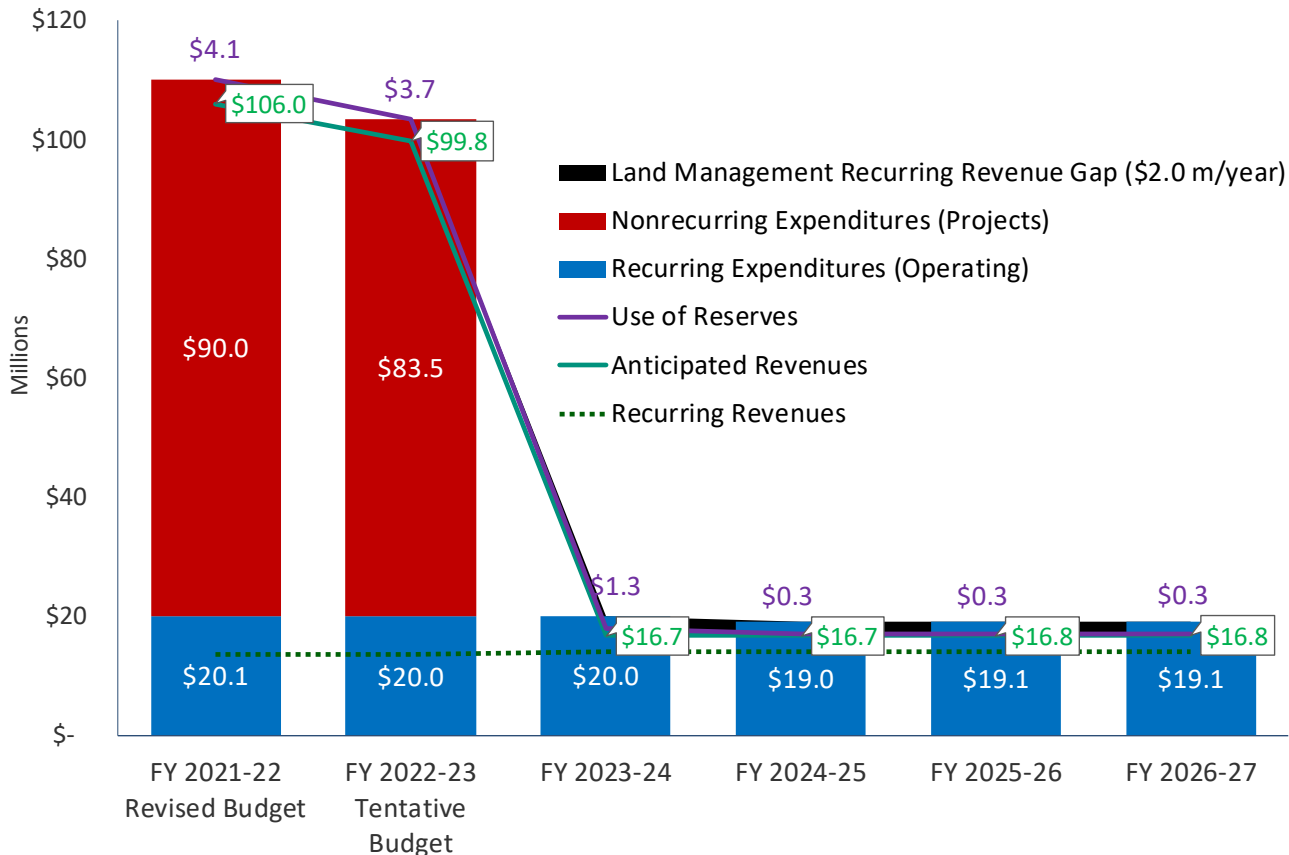
	USES OF FUND BALANCE										
	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures (Cooperative Funding)	Debt	Reserves	Interagency Transfers	TOTAL
1.0 Water Resource Planning and Monitoring	\$0	\$0	\$145,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$145,000
2.0 Land Acquisition, Restoration and Public Works	-	-	766,170	4,500	40,000	-	1,143,226	-	-	5,000	1,958,896
3.0 Operation and Maintenance of Works and Lands	-	-	350,186	185,081	443,745	35,000	-	-	-	85,203	1,099,215
4.0 Regulation	-	-	-	-	46,563	-	-	-	-	319,808	366,371
5.0 Outreach	-	-	-	-	-	-	-	-	-	-	-
6.0 Management and Administration	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,261,356</b>	<b>\$189,581</b>	<b>\$530,308</b>	<b>\$35,000</b>	<b>\$1,143,226</b>	<b>\$0</b>	<b>\$0</b>	<b>\$410,011</b>	<b>\$3,569,482</b>



## Budget Highlights

Below is a graph that displays the FY 2022-23 Tentative Budget and proposed expense and revenue growth through FY 2026-27. The bars represent expenses and the lines represent the projected revenues with the use of reserves filling in for the recurring revenue gap. Beginning in FY 2022-23, available reserves for land management operations will be insufficient, resulting in a shortfall of approximately \$2.0 million annually. The information in the graph below shows the rates at which reserves are being spent down with a \$19.1 million fund balance retained through FY 2026-27 due to restricted, committed, or assigned uses, as described in the previous paragraphs. To maintain this reserve balance, the District will have to restrict growth or reduce expenses to operate without a deficit, unless additional revenues are identified. Additionally, future new projects are dependent on funding source availability.

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT  
**LONG-TERM FUNDING PLAN**  
 TENTATIVE BUDGET - Fiscal Year 2022-23

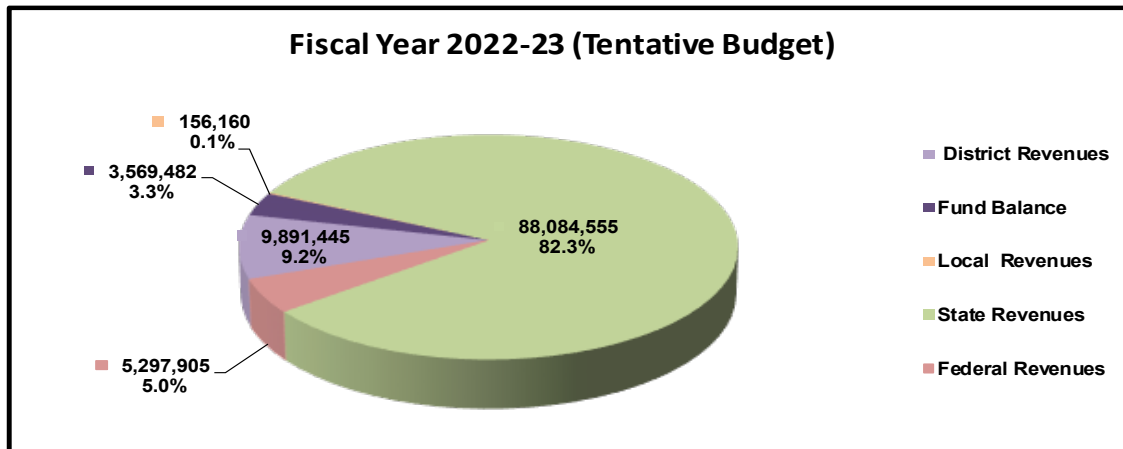
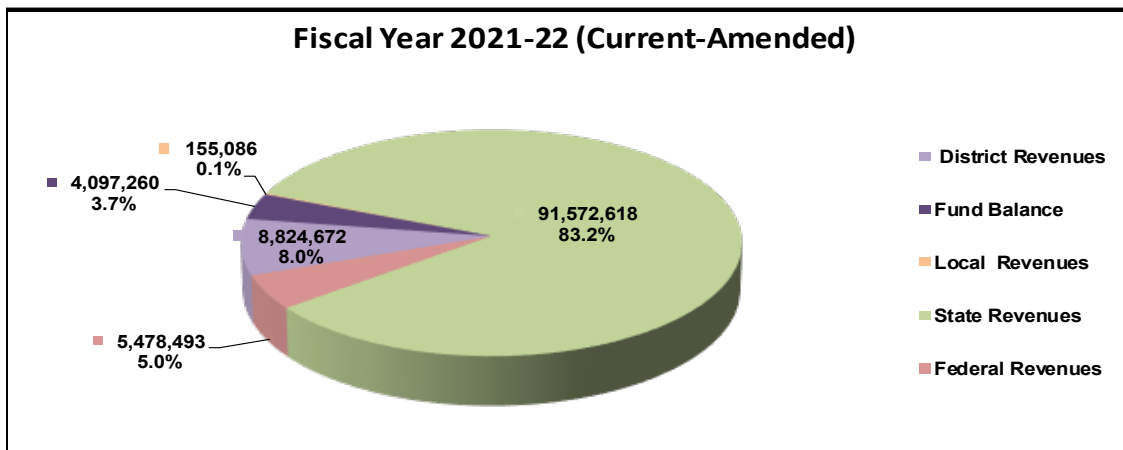
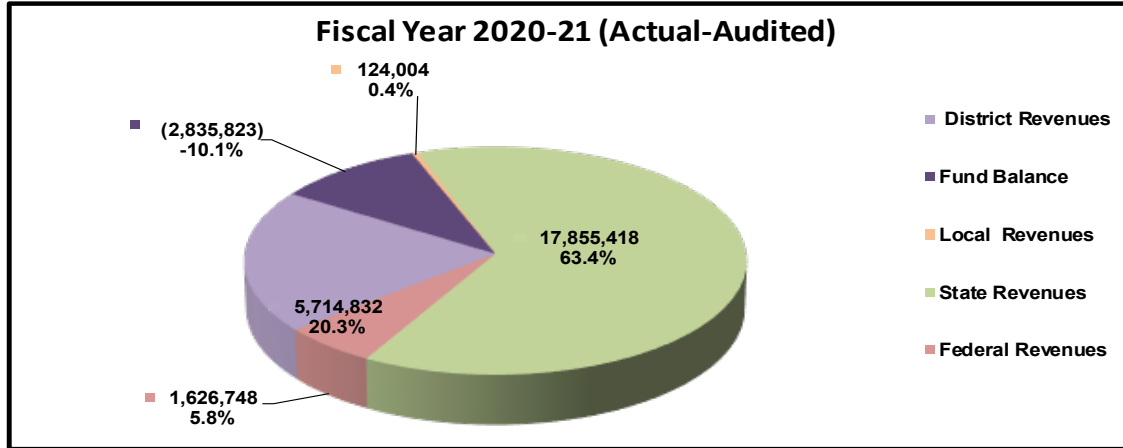


The total budget includes the use of Fund Balance Reserves and the anticipated total revenues as well as the sum of recurring and nonrecurring expenditures. The Use of Reserves line illustrates the gap between the anticipated revenues and the total budget. The recurring revenue dotted line is provided in comparison to the recurring expenditures.

## Budget Highlights

### 3. Source of Funds Three-Year Comparison

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT  
**REVENUES BY SOURCE**  
TENTATIVE BUDGET - Fiscal Year 2022-23



## Budget Highlights

**NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT**  
**SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS**  
 Fiscal Years 2020-21 (Actual-Audited), 2021-22 (Current-Amended), 2022-23 (Tentative)  
 TENTATIVE BUDGET - Fiscal Year 2022-23

<b>SOURCE OF FUNDS</b>	<b>Fiscal Year 2020-21 (Actual-Audited)</b>	<b>Fiscal Year 2021-22 (Current-Amended)</b>	<b>Fiscal Year 2022-23 (Tentative)</b>	<b>Difference in \$ (Amended to Tentative)</b>	<b>Difference in % (Amended to Tentative)</b>
District Revenues	5,714,832	8,824,672	9,891,445	1,066,773	12.1%
Fund Balance	(2,835,823)	4,097,260	3,569,482	(527,778)	-12.9%
Debt - Certificate of Participation (COPS)	-	-	-	-	-
Local Revenues	124,004	155,086	156,160	1,074	0.7%
State General Revenues	11,730,965	15,247,737	12,731,261	(2,516,476)	-16.5%
Ecosystem Management Trust Fund	18,199	71,975	71,975	-	0.0%
FDOT/Mitigation	678,577	1,659,851	1,605,011	(54,840)	-3.3%
Water Management Lands Trust Fund	322,965	820,303	762,427	(57,876)	-7.1%
Land Acquisition Trust Fund (LATF)	5,018,656	70,870,174	69,960,331	(909,843)	-1.3%
Florida Forever	60,765	-	-	-	-
Water Protection and Sustainability Trust Fund	-	2,847,880	2,847,880	-	0.0%
Other State Revenues	25,290	54,698	105,670	50,972	93.2%
Federal Revenues	1,626,748	2,904,494	2,742,405	(162,089)	-5.6%
Federal through State (FDEP)	-	2,573,999	2,555,500	(18,499)	-0.7%
<b>SOURCE OF FUND TOTAL</b>	<b>22,485,179</b>	<b>110,128,129</b>	<b>106,999,547</b>	<b>(3,128,582)</b>	<b>-2.8%</b>

<b>District Revenues include</b>	<b>Fiscal Year 2020-21 (Actual-Audited)</b>	<b>Fiscal Year 2021-22 (Current-Amended)</b>	<b>Fiscal Year 2022-23 (Tentative)</b>	<b>Difference in \$ (Amended to Tentative)</b>	<b>Difference in % (Amended to Tentative)</b>
Ad Valorem	3,606,253	3,687,899	3,792,899	105,000	2.8%
Permit & License Fees	730,680	537,000	655,000	118,000	22.0%
Timber Revenue	1,044,751	20,000	600,000	580,000	2900.0%
Ag Privilege Tax	-	-	-	-	-
Land Management Revenue	-	-	-	-	-
Investment Earnings (Loss) - Include Interest	47,520	48,500	49,500	1,000	-
Penalties & Fines	40,400	-	-	-	-
Other Revenues	245,228	4,531,273	4,794,046	262,773	5.8%

<b>REVENUES BY SOURCE</b>	<b>Fiscal Year 2020-21 (Actual-Audited)</b>	<b>Fiscal Year 2021-22 (Current-Amended)</b>	<b>Fiscal Year 2022-23 (Tentative)</b>	<b>Difference in \$ (Amended to Tentative)</b>	<b>Difference in % (Amended to Tentative)</b>
District Revenues	5,714,832	8,824,672	9,891,445	1,066,773	12.1%
Fund Balance	(2,835,823)	4,097,260	3,569,482	(527,778)	-12.9%
Debt	-	-	-	-	-
Local Revenues	124,004	155,086	156,160	1,074	0.7%
State Revenues	17,855,418	91,572,618	88,084,555	(3,488,063)	-3.8%
Federal Revenues	1,626,748	5,478,493	5,297,905	(180,588)	-3.3%
<b>TOTAL</b>	<b>22,485,179</b>	<b>110,128,129</b>	<b>106,999,547</b>	<b>(3,128,582)</b>	<b>-2.8%</b>

## Budget Highlights

### 4. Major Sources of Funds Variances

This narrative describes major revenue variances between the Amended Budget for FY 2021-22 and the Tentative Budget for FY 2022-23 by revenue source.

**District Revenues** – *Total of \$9,891,445, a \$1,066,773 or 12.1 percent increase.*

District sources include estimates for ad valorem revenues (\$3,792,899), permit fees (\$655,000), timber sales (\$600,000), and miscellaneous revenues (\$4,843,546). Miscellaneous revenues mainly include \$2,898,783 from the NRDA process for Gulf of Mexico restoration projects, \$833,798 in donations for Cypress Spring restoration and maintenance, \$770,000 from the National Fish and Wildlife Foundation (NFWF), \$260,000 from the Arbor Day Foundation, and \$49,500 in interest earnings from Land Management, Regulatory, and Mitigation Fund balances. The increase in District revenues is mostly due to adding \$580,000 in timber sales revenue, \$105,000 in ad valorem revenue, NFWF funding, Arbor Day Foundation funding and \$118,000 in permitting revenue.

**Fund Balance** – *Total of \$3,569,482, a \$527,778 or 12.9 percent decrease.*

The District has several reserve accounts earmarked for specific purposes and detailed in III.C.2 Adequacy of Fiscal Resources. The reduction in FY 2022-23 is mainly seen in MFLs due to progress made in contractual work and Land Management due to nonrecurring OCO purchases in FY 2021-22.

**Debt** – No new debt will be incurred this fiscal year.

**Local Revenues** – *Total of \$156,160, a \$1,074 or 0.7 percent increase.*

Local sources include \$60,480 for a city of Tallahassee stormwater monitoring project, \$52,881 for a Leon County stormwater monitoring project, \$33,000 for the Bay County Deer Point Lake watershed stormwater monitoring project, \$9,521 for the Bay County stormwater monitoring project, and \$278 from the Washington County School Board toward law enforcement and security services on 96.2 acres. The slight increase in local revenues is due to increased costs for hydrologic data collection and data processing.

**State Revenues** – *Total of \$88,084,555, a \$3,488,063 or 3.8 percent decrease.*

State revenue sources consist of state appropriations from the Land Acquisition Trust Fund, General Revenue Fund, Internal Improvement Trust Fund, Water Management Lands Trust Fund, Mitigation Fund, Ecosystem Management and Restoration Trust Fund, and Water Protection and Sustainability Program Trust Fund, as well as other smaller state revenue amounts. The following paragraphs address each of these sources and reasons for variances between the FY 2021-22 Amended Budget and the FY 2022-23 Tentative Budget.

**Land Acquisition Trust Fund (LATF)** – *Total of \$69,960,331, a \$909,843 or 1.3 percent decrease.*

LATF is comprised of state appropriations that include \$3,360,000 for general operations, \$1,851,231 for the Environmental Resource Permitting program, \$1,811,000 for MFLs, \$1,610,000 for land management operations, \$4,000,000 for hurricane recovery efforts,

## Budget Highlights

\$10,000,000 in potential springs funding, and \$47,328,100 from prior years' appropriated springs funding. The variance reflects the potential new springs funding offset by less budget needed for existing springs projects.

State Revenue – *Total of \$12,731,261, a \$2,516,476 or 16.5 percent decrease.*

This revenue group includes state funds of \$10,616,999 for alternative water supply initiatives, \$1,071,192 for innovative technology to combat harmful algal blooms, and \$900,000 toward a water quality assessment of St. Joseph Bay. DEP provides another \$143,070 for the Integrated Water Resource Monitoring (IWRM) program. The decrease from the FY 2021-22 Amended Budget consists of spending down \$2,453,169 in expenses for innovative technology, St. Joseph Bay, and IWRM projects and an increase of \$4,000,000 in potential funding for alternative water supply initiatives.

Water Management Lands Trust Fund (WMLTF) – *Total of \$762,427 a \$57,876 or 7.1 percent decrease.*

This funding is the remainder of a FY 2013-14 nonrecurring state appropriation of \$3,000,000 for Apalachicola Bay water quality improvement projects. The balance of \$762,427 is to complete the Carrabelle Lighthouse Estates septic-to-sewer project.

FDOT/Mitigation – *Total of \$1,605,011, a \$54,840 or 3.3 percent decrease.*

These funds are used to implement and maintain wetland mitigation projects required by state and federal permits to support FDOT transportation improvements. The decrease reflects cyclical requirements for implementation and maintenance of restoration, including prescribed fire, living shorelines, shrub reduction, hardwood eradication, replanting, and monitoring.

Ecosystem Management and Restoration Trust Fund – *Total of \$71,975, a \$0 or 0.0 percent change.*

This trust fund was terminated during the 2015 Special Session A. Funds have remained in the budget in prior fiscal years to complete St. Andrew Bay and Apalachicola River and Bay watershed restoration and protection projects. Remaining dollars for FY 2022-23 are for a septic-to-sewer project in Panama City Beach (St. Andrew Bay watershed).

Water Protection and Sustainability Program Trust Fund – *Total of \$2,847,880, a \$0 or 0.0 percent change.*

This funding is allocated by DEP through a state appropriation to support alternative water supply projects. An amount of \$280,000 is carried forward from prior fiscal years.

Other State Revenues – *Total of \$105,670, a \$50,972 or 93.2 percent increase.*

In FY 2021-22, the budget for other state revenues consisted of \$40,000 from FDACS for prescribed burns on District land and \$14,698 for the Florida DOT Efficient Transportation Decision Making (ETDM) project. In FY 2022-23, the proposed budget includes new estimated funds of \$50,000 from FDACS and \$40,000 from FWC for land management activities and increases the ETDM project by \$972 for estimated personnel costs.

**Federal Revenues** – *Total of \$5,927,905, a \$180,588 or 3.3 percent decrease.*

## Budget Highlights

Federal revenue sources are shown as being federally funded through DEP, DACS, or directly from a federal agency. Federal sources are the U.S. Environmental Protection Agency (EPA), the National Oceanic and Atmospheric Administration (NOAA), Federal Emergency Management Agency (FEMA), and the U.S. Department of Agriculture (USDA). The following paragraphs address each of these sources and reasons for variances between the FY 2021-22 Amended Budget and the FY 2022-23 Tentative Budget.

Federal Revenue through DEP – *Total of \$2,555,500, a \$18,499 or 0.7 percent change.* This budget includes \$55,500 for the NOAA-funded OysterCorps pilot project that started in FY 2021-22 and \$2,500,000 in funding provided via DEP for Phase 3 of the South Santa Rosa Reuse Initiative.

Federal Revenue (Other) – *Total of \$2,742,405, a \$162,089 or 5.6 percent decrease.* Federal funding is estimated as follows:

- FEMA – Cooperating Technical Partner (CTP) Program – FEMA Risk MAP initiatives involving flood studies make up a total of \$1,781,058 or \$163,682 less from FY 2021-22 due to progress or completion of projects.
- EPA – Farmer to Farmer Grant – This federal grant consists of \$961,347, which reflects a \$1,593 increase due to personnel cost adjustments.

## Budget Highlights

### 5. Source of Funds by Program

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT  
**SOURCE OF FUNDS BY PROGRAM**  
 Fiscal Year 2020-21 (Actual-Audited)  
 TENTATIVE BUDGET - Fiscal Year 2022-23

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2020-21 (Actual-Audited)
District Revenues	77,185	491,285	1,098,105	1,605,552	153,473	2,289,232	5,714,832
Fund Balance	(465,727)	317,641	(783,828)	(443,514)	-	(1,460,395)	(2,835,823)
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	123,726	-	278	-	-	-	124,004
State General Revenues	1,802,478	3,441,549	3,638,529	2,848,409	-	-	11,730,965
Ecosystem Management Trust Fund	-	18,199	-	-	-	-	18,199
FDOT/Mitigation	-	678,577	-	-	-	-	678,577
Water Management Lands Trust Fund	-	322,965	-	-	-	-	322,965
Land Acquisition Trust Fund (LATF)	1,811,000	1,604,346	1,603,310	-	-	-	5,018,656
Florida Forever	-	60,765	-	-	-	-	60,765
Water Protection and Sustainability Trust Fund	-	-	-	-	-	-	-
Other State Revenues	-	-	22,672	2,617	-	-	25,290
Federal Revenues	1,326,646	-	300,102	-	-	-	1,626,748
Federal through State (FDEP)	-	-	-	-	-	-	-
<b>SOURCE OF FUND TOTAL</b>	<b>4,675,308</b>	<b>6,935,328</b>	<b>5,879,169</b>	<b>4,013,064</b>	<b>153,473</b>	<b>828,837</b>	<b>22,485,179</b>

District Revenues include	
Ad Valorem	3,606,253
Permit & License Fees	730,680
Timber Revenue	1,044,751
Ag Privilege Tax	-
Land Management Revenue	-
Investment Earnings (Loss) - Include Interest	47,520
Penalties & Fines	40,400
Other Revenues	245,228

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2020-21 (Actual-Audited)
District Revenues	77,185	491,285	1,098,105	1,605,552	153,473	2,289,232	5,714,832
Fund Balance	(465,727)	317,641	(783,828)	(443,514)	-	(1,460,395)	(2,835,823)
Debt	-	-	-	-	-	-	-
Local Revenues	123,726	-	278	-	-	-	124,004
State Revenues	3,613,478	6,126,402	5,264,512	2,851,026	-	-	17,855,418
Federal Revenues	1,326,646	-	300,102	-	-	-	1,626,748
<b>TOTAL</b>	<b>4,675,308</b>	<b>6,935,328</b>	<b>5,879,169</b>	<b>4,013,064</b>	<b>153,473</b>	<b>828,837</b>	<b>22,485,179</b>

# Budget Highlights

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

### SOURCE OF FUNDS BY PROGRAM

Fiscal Year 2021-22 (Current-Amended)

TENTATIVE BUDGET - Fiscal Year 2022-23

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2021-22 (Current-Amended)
District Revenues	161,535	4,798,506	253,387	2,566,168	164,311	880,765	8,824,672
Fund Balance	473,328	2,099,539	1,358,805	165,588	-	-	4,097,260
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	154,808	-	278	-	-	-	155,086
State General Revenues	145,608	11,102,129	4,000,000	-	-	-	15,247,737
Ecosystem Management Trust Fund	-	71,975	-	-	-	-	71,975
FDOT/Mitigation	-	1,659,851	-	-	-	-	1,659,851
Water Management Lands Trust Fund	-	820,303	-	-	-	-	820,303
Land Acquisition Trust Fund (LATF)	4,482,602	63,152,744	1,416,819	1,818,009	-	-	70,870,174
Florida Forever	-	-	-	-	-	-	-
Water Protection and Sustainability Trust Fund	-	2,847,880	-	-	-	-	2,847,880
Other State Revenues	-	-	40,000	14,698	-	-	54,698
Federal Revenues	1,944,740	959,754	-	-	-	-	2,904,494
Federal through State (FDEP)	-	2,573,999	-	-	-	-	2,573,999
<b>SOURCE OF FUND TOTAL</b>	<b>7,362,621</b>	<b>90,086,680</b>	<b>7,069,289</b>	<b>4,564,463</b>	<b>164,311</b>	<b>880,765</b>	<b>110,128,129</b>

District Revenues include

Ad Valorem	3,687,899
Permit & License Fees	537,000
Timber Revenue	20,000
Ag Privilege Tax	-
Land Management Revenue	-
Investment Earnings (Loss) - Include Interest	48,500
Penalties & Fines	-
Other Revenues	4,531,273

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2021-22 (Current-Amended)
District Revenues	161,535	4,798,506	253,387	2,566,168	164,311	880,765	8,824,672
Fund Balance	473,328	2,099,539	1,358,805	165,588	-	-	4,097,260
Debt	-	-	-	-	-	-	-
Local Revenues	154,808	-	278	-	-	-	155,086
State Revenues	4,628,210	79,654,882	5,456,819	1,832,707	-	-	91,572,618
Federal Revenues	1,944,740	3,533,753	-	-	-	-	5,478,493
<b>TOTAL</b>	<b>7,362,621</b>	<b>90,086,680</b>	<b>7,069,289</b>	<b>4,564,463</b>	<b>164,311</b>	<b>880,765</b>	<b>110,128,129</b>



# Budget Highlights

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

### SOURCE OF FUNDS BY PROGRAM

Fiscal Year 2022-23 (Tentative)

TENTATIVE BUDGET - Fiscal Year 2022-23

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2022-23 (Tentative)
District Revenues	2,334,623	4,988,706	817,932	661,000	173,250	915,934	9,891,445
Fund Balance	145,000	1,958,896	1,099,215	366,371	-	-	3,569,482
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	155,882	-	278	-	-	-	156,160
State General Revenues	143,070	12,588,191	-	-	-	-	12,731,261
Ecosystem Management Trust Fund	-	71,975	-	-	-	-	71,975
FDOT/Mitigation	-	1,605,011	-	-	-	-	1,605,011
Water Management Lands Trust Fund	-	762,427	-	-	-	-	762,427
Land Acquisition Trust Fund (LATF)	2,043,917	58,392,804	5,428,462	4,095,148	-	-	69,960,331
Florida Forever	-	-	-	-	-	-	-
Water Protection and Sustainability Trust Fund	-	2,847,880	-	-	-	-	2,847,880
Other State Revenues	-	-	90,000	15,670	-	-	105,670
Federal Revenues	1,781,058	961,347	-	-	-	-	2,742,405
Federal through State (FDEP)	-	2,555,500	-	-	-	-	2,555,500
<b>SOURCE OF FUND TOTAL</b>	<b>6,603,550</b>	<b>86,732,737</b>	<b>7,435,887</b>	<b>5,138,189</b>	<b>173,250</b>	<b>915,934</b>	<b>106,999,547</b>

District Revenues include

Ad Valorem	3,792,899
Permit & License Fees	655,000
Timber Revenue	600,000
Ag Privilege Tax	-
Land Management Revenue	-
Investment Earnings (Loss) - Include Interest	49,500
Penalties & Fines	-
Other Revenues	4,794,046

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2022-23 (Tentative)
District Revenues	2,334,623	4,988,706	817,932	661,000	173,250	915,934	9,891,445
Fund Balance	145,000	1,958,896	1,099,215	366,371	-	-	3,569,482
Debt	-	-	-	-	-	-	-
Local Revenues	155,882	-	278	-	-	-	156,160
State Revenues	2,186,987	76,268,288	5,518,462	4,110,818	-	-	88,084,555
Federal Revenues	1,781,058	3,516,847	-	-	-	-	5,297,905
<b>TOTAL</b>	<b>6,603,550</b>	<b>86,732,737</b>	<b>7,435,887</b>	<b>5,138,189</b>	<b>173,250</b>	<b>915,934</b>	<b>106,999,547</b>

## Budget Highlights

### 6. Proposed Millage Rate

The District continues to levy rolled-back millage rates. In accordance with Florida statute, the rolled-back millage rate is calculated in the following manner:

The form on which the certification is made shall include instructions to each taxing authority describing the proper method of computing a millage rate which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100 percent, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115 percent of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value. That millage rate shall be known as the "rolled-back rate" (Section 200.065(1), F.S.).

When certified property values are received from the property appraisers in July, the datum from all counties in the District's jurisdiction is compiled and calculated to determine the rolled-back millage rate for the District. The annual property tax cycle known as TRIM (Truth in Millage) as defined by Florida statute begins with the certification of taxable values every July 1 so taxing authorities can determine the millage rates to levy ad valorem taxes.

The FY 2022-23 Tentative Budget ad valorem tax revenue is based on a rolled-back millage rate of 0.0261. TRIM's estimated ad valorem revenue for FY 2022-23 using the rolled-back rate is \$3,979,078, which is \$106,451 or 2.8 percent higher than TRIM's adjusted prior year ad valorem proceeds of \$3,872,627. The increase is predominately due to additional tax revenues from new construction and other sources as directed by statute.

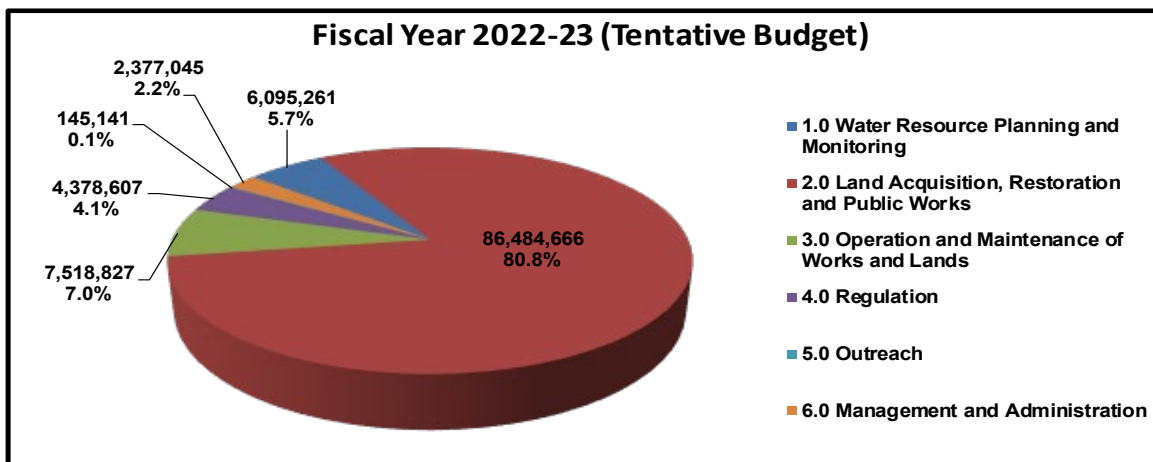
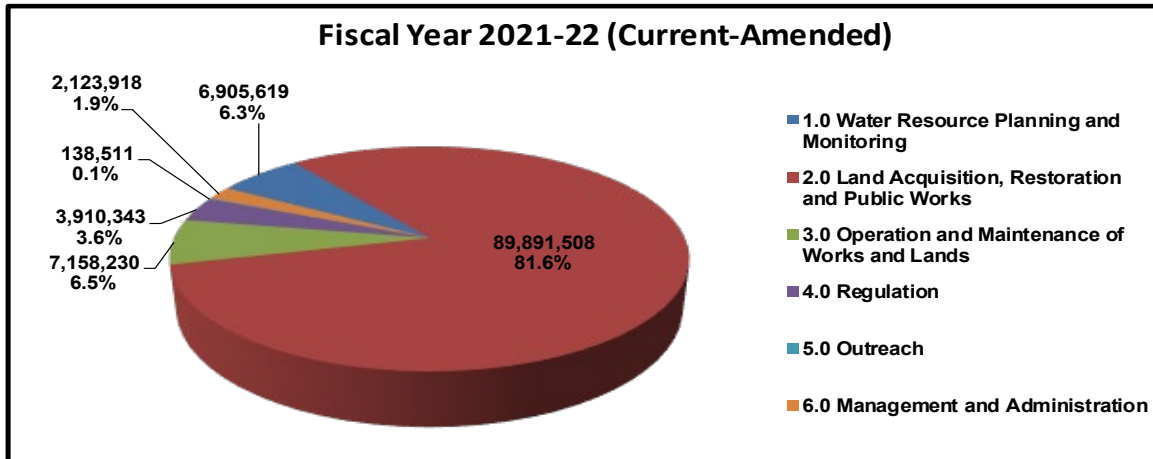
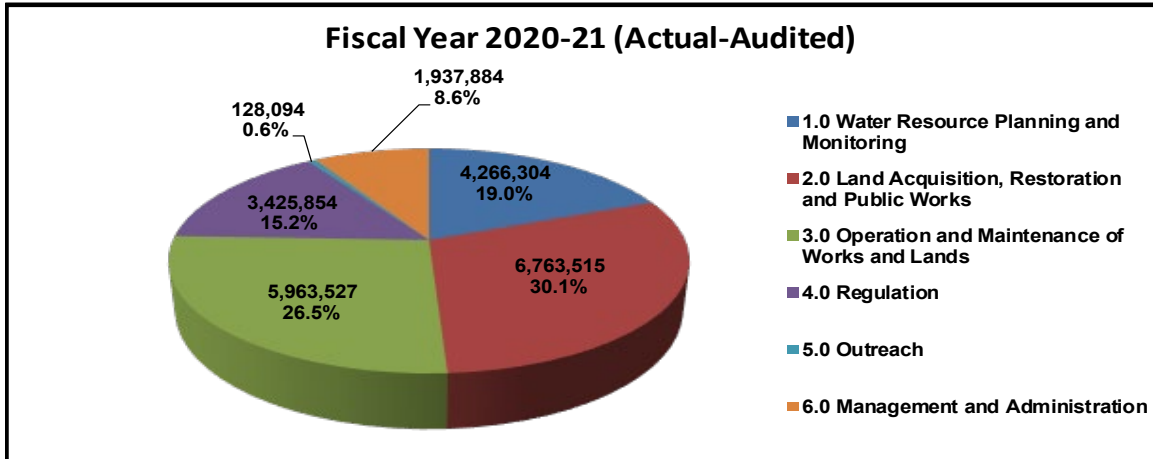
The estimated tax revenue has historically been higher than tax revenue collected. Therefore, the FY 2021-22 Tentative Budget includes \$3,792,899 for ad valorem revenue, which is 95.3 percent of the \$3,979,078 in estimated proceeds.

<b>NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT THREE-YEAR AD VALOREM TAX COMPARISON Fiscal Years 2020-21, 2021-22, and 2022-23 TENTATIVE BUDGET - Fiscal Year 2022-23</b>			
<b>DISTRICTWIDE</b>			
<b>Ad Valorem Tax Comparison</b>	<b>Fiscal Year 2020-21</b>	<b>Fiscal Year 2021-22</b>	<b>Fiscal Year 2022-23</b>
Ad Valorem Taxes	\$ 3,587,899	\$ 3,687,899	\$ 3,792,899
Adopted Millage Rate	0.0311	0.0294	0.0261
Rolled-back Rate	0.0311	0.0294	0.0261
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$ 121,281,842,838	\$131,683,477,803	\$ 152,455,086,220
Net New Taxable Value	\$ 2,550,324,270	\$ 3,353,455,827	\$ 4,217,699,109
Adjusted Taxable Value	\$ 118,731,518,568	\$128,330,021,976	\$ 152,455,086,220

## Budget Highlights

### 7. Use of Funds by Program Three-Year Comparison

NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT  
**EXPENDITURES BY PROGRAM**  
TENTATIVE BUDGET - Fiscal Year 2022-23



# Budget Highlights

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT FIVE-YEAR EXPENDITURE SUMMARY BY PROGRAM

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

Fiscal Year 2022-23 (Tentative)

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
<b>1.0 Water Resource Planning and Monitoring</b>	<b>4,221,297</b>	<b>4,865,350</b>	<b>4,266,304</b>	<b>6,905,619</b>	<b>6,095,261</b>	<b>(810,358)</b>	<b>-11.7%</b>
1.1 - District Water Management Planning	1,707,041	2,055,095	1,712,032	2,918,725	2,426,077	(492,648)	-16.9%
1.1.1 Water Supply Planning	162,439	114,284	94,843	229,887	167,143	(62,744)	-27.3%
1.1.2 Minimum Flows and Minimum Water Levels	982,681	1,384,073	1,077,187	2,089,546	1,630,885	(458,661)	-22.0%
1.1.3 Other Water Resources Planning	561,921	556,738	540,002	599,292	628,049	28,757	4.8%
1.2 - Research, Data Collection, Analysis and Monitoring	762,700	710,496	667,349	1,328,006	1,135,724	(192,282)	-14.5%
1.3 - Technical Assistance	1,277,876	1,627,787	1,381,807	2,056,377	1,943,829	(112,548)	-5.5%
1.4 - Other Water Resources Planning and Monitoring Activities	-	-	-	-	-	-	-
1.5 - Technology & Information Services	473,680	471,973	505,116	602,511	589,631	(12,880)	-2.1%
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>9,622,355</b>	<b>6,930,546</b>	<b>6,763,515</b>	<b>89,891,508</b>	<b>86,484,666</b>	<b>(3,406,842)</b>	<b>-3.8%</b>
2.1 - Land Acquisition	1,066,102	1,224,850	430,947	10,538,172	10,436,917	(101,255)	-1.0%
2.2 - Water Source Development	1,185,823	414,538	1,652,932	13,048,520	14,889,174	1,840,654	14.1%
2.2.1 Water Resource Development Projects	177,241	215,949	134,983	1,196,132	988,545	(207,587)	-17.4%
2.2.2 Water Supply Development Assistance	1,008,582	198,589	1,517,949	11,852,388	13,900,629	2,048,241	17.3%
2.2.3 Other Water Source Development Activities	-	-	-	-	-	-	-
2.3 - Surface Water Projects	6,621,028	3,969,915	4,006,803	63,847,445	58,736,938	(5,110,507)	-8.0%
2.4 - Other Cooperative Projects	-	-	-	-	-	-	-
2.5 - Facilities Construction and Major Renovations	151,833	6,240	-	-	50,000	50,000	-
2.6 - Other Acquisition and Restoration Activities	532,179	1,249,181	611,624	2,375,856	2,296,413	(79,443)	-3.3%
2.7 - Technology & Information Services	65,389	65,822	61,209	81,515	75,224	(6,291)	-7.7%
<b>3.0 Operation and Maintenance of Works and Lands</b>	<b>3,523,610</b>	<b>3,905,420</b>	<b>5,963,527</b>	<b>7,158,230</b>	<b>7,518,827</b>	<b>360,597</b>	<b>5.0%</b>
3.1 - Land Management	2,731,517	3,136,953	5,208,386	6,130,413	6,351,567	221,154	3.6%
3.2 - Works	3,473	2,896	690	11,195	106,285	95,090	849.4%
3.3 - Facilities	322,297	339,950	361,308	413,815	420,380	6,565	1.6%
3.4 - Invasive Plant Control	-	-	-	-	-	-	-
3.5 - Other Operation and Maintenance Activities	-	-	-	-	-	-	-
3.6 - Fleet Services	57,130	45,345	20,698	99,808	165,441	65,633	65.8%
3.7 - Technology & Information Services	409,192	380,275	372,445	502,999	475,154	(27,845)	-5.5%
<b>4.0 Regulation</b>	<b>3,145,179</b>	<b>3,218,817</b>	<b>3,425,854</b>	<b>3,910,343</b>	<b>4,378,607</b>	<b>468,264</b>	<b>12.0%</b>
4.1 - Consumptive Use Permitting	463,439	391,138	420,205	480,347	544,957	64,610	13.5%
4.2 - Water Well Construction Permitting and Contractor Licenses	818,601	884,823	899,792	983,996	1,062,727	78,731	8.0%
4.3 - Environmental Resource and Surface Water Permitting	1,121,684	1,177,894	1,188,161	1,405,566	1,668,937	263,371	18.7%
4.4 - Other Regulatory and Enforcement Activities	217,766	214,142	229,702	298,314	345,318	47,004	15.8%
4.5 - Technology & Information Services	523,689	550,819	687,994	742,120	756,668	14,548	2.0%
<b>5.0 Outreach</b>	<b>127,574</b>	<b>123,948</b>	<b>128,094</b>	<b>138,511</b>	<b>145,141</b>	<b>6,630</b>	<b>4.8%</b>
5.1 - Water Resource Education	-	-	-	-	-	-	-
5.2 - Public Information	122,199	119,548	123,619	129,286	135,916	6,630	5.1%
5.3 - Public Relations	-	-	-	-	-	-	-
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	5,375	4,400	4,475	9,225	9,225	-	0.0%
5.5 - Other Outreach Activities	-	-	-	-	-	-	-
5.6 - Technology & Information Services	-	-	-	-	-	-	-
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>20,640,015</i>	<i>19,044,080</i>	<i>20,547,295</i>	<i>108,004,211</i>	<i>104,622,502</i>	<i>(3,381,709)</i>	<i>-3.1%</i>
<b>6.0 Management and Administration</b>	<b>1,891,398</b>	<b>1,946,954</b>	<b>1,937,884</b>	<b>2,123,918</b>	<b>2,377,045</b>	<b>253,127</b>	<b>11.9%</b>
6.1 - Administrative and Operations Support	1,834,749	1,892,594	1,884,882	2,066,168	2,319,295	253,127	12.3%
6.1.1 - Executive Direction	628,663	682,467	665,055	709,750	723,755	14,005	2.0%
6.1.2 - General Counsel / Legal	-	-	-	-	-	-	-
6.1.3 - Inspector General	-	-	-	-	-	-	-
6.1.4 - Administrative Support	833,985	833,311	852,094	915,817	1,080,522	164,705	18.0%
6.1.5 - Fleet Services	-	-	-	-	-	-	-
6.1.6 - Procurement / Contract Administration	-	-	-	-	-	-	-
6.1.7 - Human Resources	113,004	113,108	120,722	134,988	163,877	28,889	21.4%
6.1.8 - Communications	-	-	-	-	-	-	-
6.1.9 - Technology & Information Services	259,097	263,707	247,011	305,613	351,141	45,528	14.9%
6.2 - Computer/Computer Support	-	-	-	-	-	-	-
6.3 - Reserves	-	-	-	-	-	-	-
6.4 - Other - (Tax Collector / Property Appraiser Fees)	56,649	54,360	53,002	57,750	57,750	-	0.0%
<b>TOTAL</b>	<b>22,531,413</b>	<b>20,991,034</b>	<b>22,485,179</b>	<b>110,128,129</b>	<b>106,999,547</b>	<b>(3,128,582)</b>	<b>-2.8%</b>

## Budget Highlights

### 8. Major Use of Funds Variances

Expenditures by Program	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
1.0 Water Resource Planning and Monitoring	4,221,297	4,865,350	4,266,304	6,905,619	6,095,261	(810,358)	-11.7%
2.0 Land Acquisition, Restoration and Public Works	9,622,355	6,930,546	6,763,515	89,891,508	86,484,666	(3,406,842)	-3.8%
3.0 Operation and Maintenance of Works and Lands	3,523,610	3,905,420	5,963,527	7,158,230	7,518,827	360,597	5.0%
4.0 Regulation	3,145,179	3,218,817	3,425,854	3,910,343	4,378,607	468,264	12.0%
5.0 Outreach	127,574	123,948	128,094	138,511	145,141	6,630	4.8%
6.0 Management and Administration	1,891,398	1,946,954	1,937,884	2,123,918	2,377,045	253,127	11.9%

This narrative describes major variances between the Amended Budget for FY 2021-22 and the Tentative Budget for FY 2022-23 highlighting significant variances at the program level. Within the six programs, inflationary pay and benefit rate adjustments make up most of the personnel cost increase. “Inflationary Pay Increase(s)” include the 5.38 percent pay raise for all eligible employees as provided in the FY 2022-23 General Appropriations Act, Chapter 2022-156, Laws of Florida.

#### Program 1.0 – Water Resources Planning and Monitoring

The program’s FY 2022-23 Tentative Budget is \$6,095,261, which is \$810,358 or an 11.7 percent decrease from the Amended Budget for FY 2021-22 of \$6,905,619. The largest reduction is in Contracted Services of \$908,835, primarily due to the completion of FEMA and MFL project activities and reduced funding for as-needed hydrogeologic investigations and surface water evaluations. Salaries and Benefits increases by \$140,196 due to a reallocation of staffing among programs and projects to reflect work planned for FY 2022-23. An increase in Other Capital Outlay of \$30,700 is associated with the purchase of a truck to support MFL data collection. The decrease in Operating Expenses of \$22,958 is due to realigning expenses to better match historical actuals and planned work for FY 2022-23. Interagency Expenditures decrease by \$50,000 reflecting completion of a \$30,000 grant with Washington County and reallocation of \$20,000 of grant funds to Program 2.

#### Program 2.0 – Land Acquisition, Restoration and Public Works

The program’s FY 2022-23 Tentative Budget is \$86,484,666, which is \$3,406,842 or a 3.8 percent decrease from the Amended Budget for FY 2021-22 of \$89,891,508. The primary decrease is in Interagency Expenditures (Grants) of \$3,406,842, followed by a decrease in Contracted Services of \$302,068 and in Fixed Capital Outlay of \$154,101. Salaries and Benefits had an increase of \$219,402 followed by an increase in Operating Capital Outlay of \$154,000 which is followed by an increase in Operating Expenses of \$33,452. The decrease in Grants reflects reductions of \$3.57 million in expenses due to progress on or completion of water supply development, watershed improvement, and springs projects, as well as a reduction in budget authority of \$13.3 million in springs funding as DEP is directly contracting with the local government sponsors. The Grants category also includes estimated new state funding of \$10,000,000 for springs restoration and protection and \$4,000,000 for alternative water supply initiatives, new federal funding provided through DEP in the amount of \$2,500,000 for alternative water supply funding,

## Budget Highlights

as well as another \$50,000 set aside for surface water grant opportunities using ad valorem revenue. The decrease in FCO of \$154,101 is due to progress made with land acquisition projects during FY 2021-22 and the Cypress Spring restoration project. The Salaries and Benefits category increase is mainly from increased support for water quality and spring restoration projects by way of staff hours, in addition to inflationary pay and estimated health and retirement rate adjustments. Increases are also in the Operating Expenses category mainly for the planned purchase of longleaf pine tubelings and in Operating Capital Outlay for the purchase of a new truck for use by the second Agricultural Liaison position, half the cost of a new vehicle to be shared between the MFL and Mitigation programs, and half the cost of a Marsh Master to be shared between Lands Management and Mitigation programs. The reduction in Contracted Services mostly reflects progress made at Live Oak Point and for other mitigation projects, as well as for the harmful algal bloom innovative technology project in addition to a reduction in budget for contractual prescribed burning of District lands.

### Program 3.0 – Operation and Maintenance of Lands and Works

The program's FY 2022-23 Tentative Budget is \$7,518,827, which is \$360,597 or a 5.0 percent increase from the Amended Budget for FY 2021-22 of \$7,158,230. This increase is a combination of additional budget for Salaries and Benefits and Operating Capital Outlay (OCO) purchases. The increase in Salaries and Benefits of \$208,554 is due to a \$6,658 increase for the annualization of costs for one FTE transfer mid-year in the Bureau of Land Management Operations (BLMO), the addition of \$85,742 for one new full-time position in the BLMO, \$179,076 in inflationary pay and benefit rate adjustments for the Division of Asset Management and realignment of salaries and benefits between projects to better reflect workload. Operating Expenses increased by \$57,383 due to required upgrades to maintain the WEX Telematics System; road and bridge repair supplies for the Chipola River, Econfinia Creek, Escambia and Yellow River WMA's and Phipps Park; safety supplies due to COVID-19 requirements; price increase for rental and service of portable toilets in the Chipola and Choctawhatchee River and Econfinia Creek WMA's and Phipps Park; supplies for recreation sites; annualization of Payment in Lieu of Taxes for the Revell tract; and insurance for buildings and vehicles. Increases also occur in Operating Capital Outlay of \$383,667 that include purchase of a replacement ATV, a replacement Marsh Master (costs split with mitigation program), one excavator, and carry forward of funds for the replacement purchase of one Kenworth semi-truck that is used to haul heavy equipment (bulldozers and tractors), all for the BLMO. This increase is also due to production delays in receiving two fleet vehicles budgeted in FY 2021-22 and the purchase of one truck and one vehicle for District Fleet in FY 2022-23. Other Personal Services increased by \$28,049 due to the funding of a previously unfunded OPS position in BLMO and the increase in the hourly rate for OPS positions to the new minimum wage of \$15 per hour. Fixed Capital Outlay increased by \$4,400 for the purchase of pavilions for District recreation sites.

Costs for Facilities, Fleet, Works, and related IT operations also fall within this program, and make up less than one-fifth of the budget in Program 3.0. These activities in total show an increase of \$167,288 made up mainly of an increase in Contracted Services (\$95,000) for completion of repairs at the Lake Jackson Stormwater Facility, in Operating

## Budget Highlights

Capital Outlay (\$60,000) for the purchase of one truck and one vehicle for District Fleet, and in Salaries and Benefits (\$32,783) that reflects inflationary pay and benefit rate adjustments.

### Program 4.0 – Regulation

The program's FY 2022-23 Tentative Budget is \$4,378,607, which is \$468,264 or a 12.0 percent increase from the Amended Budget for FY 2021-22 of \$3,910,343. This increase is a combination of \$453,716 in additional budget for Regulatory operations (Activities 4.1 through 4.4) and a \$14,548 increase in the IT Bureau for Regulatory support (Activity 4.5). The program's largest increase is in Salaries and Benefits of which \$184,150 is due to inflationary pay and benefit rate adjustments. A total of \$423,280 is due to the addition of two new full-time positions and the conversion of 4.0 OPS FTE positions to permanent FTE positions, which is also reflected in the \$210,475 decrease in Other Personal Services. Contracted Services increases by \$13,950 due to aligning budget with prior years' actuals, expected expenses with contract well drillers and appraisals, and the increase of the janitorial at the DeFuniak Springs office. The Operating Expenses category increases by \$46,359 due to aligning the budget with prior years' expenses, an increase in vehicle expenses with significant increases in fuel costs, and regulatory support costs for servers and software. An increase of \$11,000 in Operating Capital Outlay is due to the increase in price and availability of new vehicles

### Program 5.0 – Outreach

The program's FY 2022-23 Tentative Budget is \$145,141, which is \$6,630 or a 4.8 percent increase from the Amended Budget for FY 2021-22 of \$138,511. The reason for this increase is inflationary pay and benefit rate adjustments in Salaries and Benefits for an increase of \$9,530, offset by a reduction of \$2,900 in the Operating Expenses category to reflect removal of tuition reimbursement provided in FY 2021-22.

### Program 6.0 – District Management and Administration

The program's FY 2022-23 Tentative Budget is \$2,377,045, which is \$253,127 or an 11.9 percent increase from the Amended Budget for FY 2021-22 of \$2,123,918. This change is attributable to increases in the Salaries and Benefits category. Changes in personnel costs result in an increase of \$279,159 mainly due to inflationary pay and benefit rate adjustments along with the transfer of two part-time OPS positions from the Division of Resource Management and converting those to a full-time position in the Division of Administration. The reduction in Operating Expenses of \$11,029 is due to the reduction of maintenance and support costs for servers and software as well as less budget for Governing Board and legal counsel travel, based on reimbursements for the last two fiscal years. The Contracted Services category decrease of \$18,278 is due to a reduction in budget for legal counsel services for the Governing Board and Office of the Executive Director.

## Budget Highlights

### Districtwide Information Technology

Funds for IT are included in the above explanations for Major Uses of Funds Variances by program. The IT budget is allocated across activities and allocated by either direct usage of specific technologies or for shared technology resources by percentage based on the number of computers each division uses. The allocation in FY 2022-23 for selected IT resources is set at 16.0 percent for Regulatory Services specific to ERP operations, 17.7 percent for other Regulatory Services operations, 25.2 percent for Water Resources Planning and Monitoring, 2.5 percent for mitigation-related assistance, 16.8 percent for Operations and Maintenance of Lands and Works, and 21.8 percent for District Management and Administration, with the exception of personnel costs which are based on timesheet entry to the quarter hour.

Districtwide, Information Technology's FY 2022-23 Tentative Budget is \$2,247,818 which is \$13,060, or a 0.58 percent increase from the Amended Budget for FY 2021-22 of \$2,234,758. This change is attributable to increases in Salaries and Benefits, Other Personal Services and Operating Capital Outlay. In Salaries and Benefits, the increase of \$32,729 is due to inflationary pay and benefit rate adjustments. In Other Personal Services, the increase of \$2,241 is due to the hourly rate increase for OPS positions to the new minimum wage. In Operating Capital Outlay, the increase of \$4,775 is due to infrastructure hardware (servers, unity storage, etc.) and hardened field laptops and increased costs for computer hardware. In Operating Expenses, the decrease of \$1,183 is mainly due to the reduction of maintenance and support costs for servers and software and completed disaster recovery hardware purchases. In Contracted Services, the decrease of \$25,502 is due to the completed IT infrastructure improvements and security updates.



## Program Allocations

### IV. Program Allocations

#### A. Program and Activity Definitions, Descriptions and Budget

This section provides the FY 2022-23 Tentative Budget organized by program, activity, and subactivity. The water management districts are responsible for six program areas pursuant to subsection 373.536(5)(e)4, Florida Statutes: Water Resources Planning and Monitoring; Land Acquisition, Restoration, and Public Works; Operation and Maintenance of Lands and Works; Regulation; Outreach; and District Management and Administration.

The following information is provided for all programs:

- Program by Expenditure Category;
- Source of Funds;
- Rate, Operating and Non-Operating;
- Workforce; and
- Reductions - New Issues Summary.

In addition, for each program, activity, and subactivity, narratives include a Program Title, District Description, Changes and Trends, Budget Variances and Major Budget Items. Budget variances are based on the Program by Expenditure Category tables. Variance explanations are provided for categories that make up at least 90 percent of the total dollar variance found in each program, activity, and subactivity table.

The following information is provided for each activity and subactivity:

- Activity (or Subactivity) by Expenditure Category;
- Source of Funds; and
- Operating and Non-Operating Expenses.

Due to levying a relatively low ad valorem millage rate resulting in a small amount of revenue proportional to the total budget, it is necessary for the District to use all sources of revenue to fund the administrative support activities. All program activities that have Salaries and Benefits in their budget transfer a portion of the revenue collected to the administrative activities. The transfers-out, if presented in the budget, would overstate the requested expenditure budget as they provide authority for the transfer of cash from one fund to another. For the same reason, the transfers-in are not presented in the budget as they are revenue received by another fund being transferred to the General Fund. Including the transfers-in would overstate the available resources of the District.

Because of the required transfers, the revenue and expenditures presented in the following program and activity spreadsheets will not be balanced. Programs transferring funds out will have higher revenue receipts than the expenditure budget, and programs receiving the transfer will show lower revenue than the expenditure budget. No revenue will appear in the following charts for activities funded totally by transfers.

## Program Allocations

<b><u>Expenditure Category</u></b>	<b><u>Budget</u></b>	<b><u>Funds</u></b>	<b><u>Difference</u></b>
Salaries and Benefits	10,721,979	9,275,430	(1,446,549)
Other Personal Services	167,291	167,291	0
Contracted Services	13,471,007	13,304,931	(166,076)
Operating Expenses	2,849,478	2,399,843	(449,635)
Operating Capital Outlay	1,176,204	1,176,204	0
Fixed Capital Outlay	11,627,497	11,627,497	0
Interagency Expenditures (Cooperative Funding)	66,986,091	66,986,091	0
Interagency Transfers	0	2,062,260	2,062,260
<b>Total</b>	<b><u>106,999,547</u></b>	<b><u>106,999,547</u></b>	<b><u>0</u></b>

# Program Allocations

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

### ALL PROGRAMS

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
1.0 Water Resource Planning and Monitoring	4,221,297	4,865,350	4,266,304	6,905,619	6,095,261	(810,358)	-11.7%
2.0 Land Acquisition, Restoration and Public Works	9,622,355	6,930,546	6,763,515	89,891,508	86,484,666	(3,406,842)	-3.8%
3.0 Operation and Maintenance of Works and Lands	3,523,610	3,905,420	5,963,527	7,158,230	7,518,827	360,597	5.0%
4.0 Regulation	3,145,179	3,218,817	3,425,854	3,910,343	4,378,607	468,264	12.0%
5.0 Outreach	127,574	123,948	128,094	138,511	145,141	6,630	4.8%
6.0 Management and Administration	1,891,398	1,946,954	1,937,884	2,123,918	2,377,045	253,127	11.9%
<b>TOTAL</b>	<b>22,531,413</b>	<b>20,991,034</b>	<b>22,485,179</b>	<b>110,128,129</b>	<b>106,999,547</b>	<b>(3,128,582)</b>	<b>-2.8%</b>

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	8,101,686	8,097,697	8,319,529	9,257,708	10,721,979	1,464,271	15.8%
Other Personal Services	248,978	255,729	228,584	348,745	167,291	(181,454)	-52.0%
Contracted Services	3,430,746	5,048,356	7,752,493	15,007,694	13,471,007	(1,536,687)	-10.2%
Operating Expenses	2,173,884	2,063,467	2,257,519	2,749,171	2,849,478	100,307	3.6%
Operating Capital Outlay	572,608	514,945	293,438	593,562	1,176,204	582,642	98.2%
Fixed Capital Outlay	1,192,916	2,011,185	443,553	11,777,198	11,627,497	(149,701)	-1.3%
Interagency Expenditures (Cooperative Funding)	6,810,595	2,999,655	3,190,063	70,394,051	66,986,091	(3,407,960)	-4.8%
Debt	-	-	-	-	-	-	-
Reserves - Emergency Response	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>22,531,413</b>	<b>20,991,034</b>	<b>22,485,179</b>	<b>110,128,129</b>	<b>106,999,547</b>	<b>(3,128,582)</b>	<b>-2.8%</b>

### SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	2,725,686	-	-	89,935	6,344,002	115,807	9,275,430
Other Personal Services	54,082	-	-	-	113,209	-	167,291
Contracted Services	1,261,904	1,261,356	-	1,078	8,190,263	2,590,330	13,304,931
Operating Expenses	884,166	189,581	-	45,505	1,269,613	10,978	2,399,843
Operating Capital Outlay	205,262	530,308	-	-	440,634	-	1,176,204
Fixed Capital Outlay	863,798	35,000	-	-	10,728,699	-	11,627,497
Interagency Expenditures (Cooperative Funding)	3,002,644	1,143,226	-	-	60,284,721	2,555,500	66,986,091
Debt	-	-	-	-	-	-	-
Reserves - Emergency Response	-	-	-	-	-	-	-
Interagency Transfers	893,903	410,011	-	19,642	713,414	25,290	2,062,260
<b>TOTAL</b>	<b>9,891,445</b>	<b>3,569,482</b>	<b>-</b>	<b>156,160</b>	<b>88,084,555</b>	<b>5,297,905</b>	<b>106,999,547</b>

### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rates (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	108	7,016,845	10,610,028	111,951	10,721,979
Other Personal Services	4	126,325	167,291	-	167,291
Contracted Services			5,944,315	7,526,692	13,471,007
Operating Expenses			2,820,891	28,587	2,849,478
Operating Capital Outlay			206,204	970,000	1,176,204
Fixed Capital Outlay			50,000	11,577,497	11,627,497
Interagency Expenditures (Cooperative Funding)			211,125	66,774,966	66,986,091
Debt			-	-	-
Reserves - Emergency Response			-	-	-
<b>TOTAL</b>			<b>20,009,854</b>	<b>86,989,693</b>	<b>106,999,547</b>

### WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year					Amended to Preliminary Budget Comparison	
	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Authorized Positions	100	100	100	100	108	8	8.0%
Contingent Worker	-	-	-	-	-	-	-
Other Personal Services	9	9	9	9	4	(5)	-53.2%
Intern	-	-	-	-	-	-	-
Volunteer	-	-	-	-	-	-	-
<b>TOTAL WORKFORCE</b>	<b>109</b>	<b>109</b>	<b>109</b>	<b>109</b>	<b>112</b>	<b>3</b>	<b>2.7%</b>

## Program Allocations

The District has not budgeted any funds for activities/subactivities 1.4, 2.2.3, 2.4, 3.4, 3.5, 5.1, 5.3, 5.5, 5.6, 6.1.2, 6.1.3, 6.1.5, 6.1.6, 6.1.8, 6.2, and 6.3 nor have any funds been budgeted in those areas for the past five years:

- Activity 1.4 - Other Water Resources Planning and Monitoring Activities has had no funding for the past five years due to a budgeting practice where all other water resource planning services under this activity are reported in activities 1.1.3 or 1.2, respectively.
- Subactivity 2.2.3 - Other Water Source Development Activities has had no funding for the past five years due to a budgeting practice where all water resource development and water supply services under this activity are reported in activities 2.2.1 and 2.2.2, respectively.
- Activity 2.4 - Other Cooperative Projects has had no funding for the past five years due to the District having no additional non-water source development cooperative projects other than those accounted for in activities 2.2., and 2.3.
- Activity 3.4 - Invasive Plant Control has had no funding for the past five years due to budgeting for this activity in Activity 3.1.
- Activity 3.5 - Other Operation and Maintenance Activities has had no funding for the past five years due to the District having no right-of-way management projects and budgeting for other general maintenance is accounted for in Activity 3.1.
- Activity 5.1 - Water Resource Education has had no funding for the past five years due to a budgeting practice where all educational services under this activity are reported in Activity 5.2.
- Activity 5.3 - Public Relations has had no funding for the past five years due to a budgeting practice where all public relation services under this activity are reported in Activity 5.2.
- Activity 5.5 - Other Outreach Activities has had no funding for the past five years due to a budgeting practice where all outreach services under this activity are reported in Activity 5.2.
- Activity 5.6 - Technology and Information Services has had no funding for the past five years due to a budgeting practice where all technology and information services under this activity have been moved to Activity 5.2.
- Subactivity 6.1.2 - General Counsel/Legal has had no funding for the past five years. The District does not use this subactivity. Costs are reported in the activity or subactivity in which they are incurred.
- Subactivity 6.1.3 - Inspector General has had no funding for the past five years. The District does not use this activity. These services are contracted out and reported in Subactivity 6.1.4.
- Subactivity 6.1.5 - Fleet Services has had no funding for the past five years. The District does not use this subactivity. Fleet costs are reported in the activity or subactivity in which they are incurred. Fleet for the District pool are in Activity 3.6.
- Subactivity 6.1.6 - Procurement/Contract Administration has had no funding for the past five years. The District does not use this subactivity and does not have

## Program Allocations

dedicated staff for this purpose. Costs related to procurement are absorbed by Divisions.

- Subactivity 6.1.8 – Communications, has had no funding for the past five years due to a budgeting practice where all communication services under this subactivity are reported in Activity 5.2.
- Activity 6.2 - Computer/Computer Support has had no funding for the past five years due to a budgeting practice where all computer services under this activity have been moved to Subactivity 6.1.9.
- Activity 6.3 – Reserves has had no funding for the past five years. The District does not use this activity. If Reserves are used, they are reported in the activity or subactivity in which they are budgeted.

As a result, the District has excluded those activities entirely from this budget report.

# Program Allocations

Northwest Florida Water Management District  
NEW ISSUES - REDUCTION SUMMARY  
Fiscal Year 2022-23  
Tentative Budget -August 1, 2022

	1.0 Water Resources Planning and Monitoring	2.0 Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
Reductions							
Salaries and Benefits	165,271	43,014	95,731	27,037	0	0	331,053
Other Personal Services	2,267	111	4,053	218,777	0	0	225,208
Contracted Services	1,358,100	1,279,904	3,123,301	10,282	0	18,278	5,789,865
Operating Expenses	56,546	6,882	100,171	9,372	2,900	12,598	188,469
Operating Capital Outlay	55,000	0	16,500	0	0	0	71,500
Fixed Capital Outlay	0	204,101	15,000	0	0	0	219,101
Interagency Expenditures (Cooperative Funding)	50,000	16,886,960	0	0	0	0	16,936,960
Reserves - Emergency Response	0	0	0	0	0	0	0
	1,687,184	18,420,972	3,354,756	265,468	2,900	30,876	23,762,156

New Issues							
Salaries and Benefits	305,467	262,416	304,285	634,467	9,530	279,159	1,795,324
Other Personal Services	2,806	544	32,102	8,302	0	0	43,754
Contracted Services	449,265	977,836	2,801,845	24,232	0	0	4,253,178
Operating Expenses	33,588	40,334	157,554	55,731	0	1,569	288,776
Operating Capital Outlay	85,700	154,000	400,167	11,000	0	3,275	654,142
Fixed Capital Outlay	0	50,000	19,400	0	0	0	69,400
Interagency Expenditures (Cooperative Funding)	0	13,529,000	0	0	0	0	13,529,000
Reserves - Emergency Response	0	0	0	0	0	0	0
	876,826	15,014,130	3,715,353	733,732	9,530	284,003	20,633,574

	1.0 Water Resources Planning and Monitoring	2.0 Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
NET CHANGE							
Salaries and Benefits	140,196	219,402	208,554	607,430	9,530	279,159	1,464,271
Other Personal Services	539	433	28,049	(210,475)	0	0	(181,454)
Contracted Services	(908,835)	(302,068)	(321,456)	13,950	0	(18,278)	(1,536,687)
Operating Expenses	(22,958)	33,452	57,383	46,359	(2,900)	(11,029)	100,307
Operating Capital Outlay	30,700	154,000	383,667	11,000	0	3,275	582,642
Fixed Capital Outlay	0	(154,101)	4,400	0	0	0	(149,701)
Interagency Expenditures (Cooperative Funding)	(50,000)	(3,357,960)	0	0	0	0	(3,407,960)
Reserves - Emergency Response	0	0	0	0	0	0	0
	(810,358)	(3,406,842)	360,597	468,264	6,630	253,127	(3,128,582)

# Program Allocations

**1.0 Water Resources Planning and Monitoring** - This program includes all water management planning, including water supply planning, development of minimum flows and minimum water levels, and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review).

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this program.

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

### 1.0 - Water Resources Planning and Monitoring

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 2,012,236	\$ 1,994,396	\$ 1,858,501	\$ 2,165,191	\$ 2,305,387	\$ 140,196	6.5%
Other Personal Services	\$ 18,841	\$ 12,909	\$ 16,375	\$ 21,453	\$ 21,992	\$ 539	2.5%
Contracted Services	\$ 1,648,207	\$ 2,378,524	\$ 1,898,546	\$ 3,968,114	\$ 3,059,279	\$ (908,835)	-22.9%
Operating Expenses	\$ 274,620	\$ 276,453	\$ 336,531	\$ 525,150	\$ 502,192	\$ (22,958)	-4.4%
Operating Capital Outlay	\$ 208,755	\$ 153,068	\$ 106,350	\$ 125,711	\$ 156,411	\$ 30,700	24.4%
Fixed Capital Outlay	\$ 8,638	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ 50,000	\$ 50,000	\$ 100,000	\$ 50,000	\$ (50,000)	-50.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 4,221,297</b>	<b>\$ 4,865,350</b>	<b>\$ 4,266,304</b>	<b>\$ 6,905,619</b>	<b>\$ 6,095,261</b>	<b>\$ (810,358)</b>	<b>-11.7%</b>

### SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 1,258,515	\$ -	\$ -	\$ 89,935	\$ 859,875	\$ 97,062	\$ 2,305,387
Other Personal Services	\$ 4,392	\$ -	\$ -	\$ -	\$ 17,600	\$ -	\$ 21,992
Contracted Services	\$ 355,234	\$ 145,000	\$ -	\$ 800	\$ 905,745	\$ 1,652,500	\$ 3,059,279
Operating Expenses	\$ 346,030	\$ -	\$ -	\$ 45,505	\$ 100,357	\$ 10,300	\$ 502,192
Operating Capital Outlay	\$ 53,411	\$ -	\$ -	\$ -	\$ 103,000	\$ -	\$ 156,411
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Transfers	\$ 267,041	\$ -	\$ -	\$ 19,642	\$ 200,410	\$ 21,196	\$ 508,289
<b>TOTAL</b>	<b>\$ 2,334,623</b>	<b>\$ 145,000</b>	<b>\$ -</b>	<b>\$ 155,882</b>	<b>\$ 2,186,987</b>	<b>\$ 1,781,058</b>	<b>\$ 6,603,550</b>

### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	24	\$ 1,551,149	\$ 2,300,994	\$ 4,393	\$ 2,305,387
Other Personal Services	1	\$ 20,375	\$ 21,992	\$ -	\$ 21,992
Contracted Services			\$ 2,761,779	\$ 297,500	\$ 3,059,279
Operating Expenses			\$ 497,817	\$ 4,375	\$ 502,192
Operating Capital Outlay			\$ 91,411	\$ 65,000	\$ 156,411
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 50,000	\$ -	\$ 50,000
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 5,723,993</b>	<b>\$ 371,268</b>	<b>\$ 6,095,261</b>

### WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year						Difference in % (Amended to Tentative)
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	24.0	24.0	24.0	24.0	24.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	1.5	1.5	1.5	1.5	0.5	-1.0	-66.7%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
<b>TOTAL WORKFORCE</b>	<b>23.5</b>	<b>25.5</b>	<b>25.5</b>	<b>25.5</b>	<b>25.5</b>	<b>0.0</b>	<b>0.0%</b>

# Program Allocations

## 1.0 Water Resources Planning and Monitoring

Fiscal Year 2022-23

Tentative Budget -August 1, 2022

FY 2021-22 Budget (Current-Amended)			25.50	\$ 6,905,619	
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
<b>Salaries and Benefits</b>				165,271	
1	Salaries and benefits - MFLs	102,692			Realignment of staff hours between projects to better reflect workload
2	Salaries and benefits - Intergovernmental/Technical Assistance	35,392			Realignment of staff hours between projects to better reflect workload
3	Salaries and benefits - Monitoring/Data Collection	18,356			Realignment of staff hours between projects to better reflect workload, with net increase in Activity 120 salaries and benefits
4	Salaries and benefits - IT Bureau	3,751			Staff turnover resulting in lower salaries for new hires
5	Salaries and benefits - Water Supply Planning	3,048			Realignment of staff hours between projects to better reflect workload
6	Salaries and benefits - Other Water Resource Planning	2,032			Realignment of staff hours between projects to better reflect workload
<b>Other Personal Services</b>			1.00	2,267	
7	Other personal services - MFLs	2,267			Realignment of staff hours between projects to better reflect workload
8	Other personal services - Other Water Resources Planning	0			Deletion of two authorized unfunded 0.5 OPS FTE positions to be converted to a 1.0 permanent FTE in Program 6.0
<b>Contracted Services</b>				1,358,100	
9	Management consultants - MFLs	652,500			Reflects year-to-year variability in needs among individual MFL projects
10	Management consultants - FEMA	347,500			Completion of FEMA project activities
11	Laboratory services; data collection & report; legal counsel - Monitoring/Data Collection	250,990			Reductions reflect as-needed hydrogeological investigations and surface water evaluations; reduced legal counsel review needed for current agreements
12	Management consultants - Water Supply Planning	100,000			No expected need in FY2022-23
13	IT contractual services - IT Bureau	7,110			Completed IT infrastructure improvements and security updates
<b>Operating Expenses</b>				56,546	
14	Field, technical & safety supplies; vehicle R&M, fuel & supplies; staff travel; field equipment R&M and tent; office/lab supplies; licenses and certificates; on-line data services - Monitoring/Data Collection	24,622			Realignment to better match planned operating expenses and consolidation of some expenses
15	Field & technical supplies - MFLs	21,000			Realignment to better match historical and planned operating expenses
16	R&M servers and software - IT Bureau	5,042			Reduction in maintenance and support cost for servers and software planned usage
17	Computer equipment - IT Bureau	3,782			Completed disaster recovery hardware purchases
18	Training - Other Water Resources Planning	1,500			Decreased based on prior year expenses
19	Staff travel; office supplies - FEMA	600			Decreased based on prior year expenses
<b>Operating Capital Outlay</b>				55,000	
20	Trucks - Monitoring/Data Collection	40,000			Budget for truck purchase transferred to MFLs
21	Metering/gaging & test equipment - MFLs	15,000			Reduced need for replacement of metering/gage equipment
<b>Interagency Expenditures (Cooperative Funding)</b>				50,000	
22	Grants - Emergency Operations	30,000			Emergency pumping fuel grant to Washington Co. complete
23	Grants - Other Water Resources Planning	20,000			Funds reallocated to Activity 230 Surface Water Projects
<b>TOTAL REDUCTIONS</b>			1.00	\$ 1,687,184	



## Program Allocations

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
<b>Salaries and Benefits</b>				305,467	
1	Salaries and benefits - Intergovernmental/Technical Assistance	117,344			Realignment between projects to better reflect workload; adjustment in compensated absences; inflationary pay and benefit rate adjustments
2	Salaries and benefits - Monitoring/Data Collection	91,285			Realignment of staff hours between projects to better reflect workload; inflationary pay and benefit rate adjustments
3	Salaries and benefits - Other Water Resource Planning	48,789			Realignment between projects to better reflect workload; adjustment in compensated absences; inflationary pay and benefit rate adjustments
4	Salaries and benefits - Water Supply Planning	37,454			Realignment to support cyclic water supply assessment, regional water supply plan, and alternative water supply grant program; inflationary pay and benefit adjustments
5	Salaries and benefits - MFLs	8,850			Realignment of staff hours between projects to better reflect workload
6	Salaries and benefits - IT Bureau	1,745			Inflationary pay and benefit adjustments
<b>Other Personal Services</b>				2,806	
7	Other personal services - MFLs	2,246			Hourly rate increase to \$15/hour and health insurance adjustments
8	Other personal services - IT Bureau	560			Hourly rate increase to \$15/hour
<b>Contracted Services</b>				449,265	
9	Management consultants; Legal Counsel - MFLs	251,845			Reflects year-to-year variability in needs among individual MFL projects
10	Management consultants - Intergovernmental/Technical Assistance	180,000			Realignment of budget between projects to reflect workload and new FEMA projects initiated
11	Laboratory services; data collection & report; legal counsel - Monitoring/Data Collection	11,520			Increased share of USGS hydrologic monitoring cost for Juniper Creek station
12	IT contractual services - Technology and Info Services MFL	2,500			Increased cost for consultant support related to high performance computing cluster
13	Legal counsel - Water Supply Planning	2,400			Increased cost for Water Supply Assessment update
14	Legal counsel - Other Water Resource Planning	1,000			Increased cost based on prior year expenses
<b>Operating Expenses</b>				33,588	
15	Travel and training; watercraft R&M; field, technical & safety supplies; R&M field equipment; parts & supplies; vehicle insurance, R&M, fuel & supplies, GPS tracking; periodicals and subscriptions; on-line data Services - Monitoring/Data Collection	19,681			Realignment to better match planned operating expenses and consolidation of some expenses from Projects 15011, 15012, and 15013 into Project 15004
16	Watercraft R&M; legal ads; licenses & certificates; training; vehicle GPS tracking and fuel - MFLs	6,857			Realignment to better match historical and planned operating expenses
17	Travel and training; office supplies - Intergovernmental/Technical Assistance	3,600			Increased budget for new FEMA projects initiated
18	Travel and training - Other Water Resource Planning	2,500			Increased based on planned staff travel and more in-person staff training availability.
19	Computer software - Technology and Info Services MFL	500			Increased costs for computer software
20	Legal ads - Water Supply Planning	450			Increased cost for Water Supply Assessment update advertising
<b>Operating Capital Outlay</b>				85,700	
21	Trucks; boats - MFLs	65,000			Truck purchase for MFL data collection, 50% cost of another truck purchase to share with Mitigation, and 50% cost of a 16-ft jon boat to be shared with Monitoring/Data Collection
22	Boats; pump & sampling equipment; metering/gaging & test equipment - Monitoring/Data Collection (120)	19,200			16-ft jon boat purchase shared with Monitoring/Data Collection and replacement of pump for water quality sampling
23	Computer hardware - Technology and Info Services MFL	1,500			Increased cost of computer hardware for core node replacement
<b>TOTAL NEW ISSUES</b>			0.00	\$ 876,826	
<b>1.0 Water Resources Planning and Monitoring</b>					
<b>Total Workforce and Tentative Budget for FY 2022-23</b>			24.50	\$ 6,095,261	

## Program Allocations

### Changes and Trends

The development of MFLs, data collection, water supply planning, and technical support for floodplain management and mapping are the primary activities in this program. Increased expenses from FY 2018-19 to FY 2020-21 in Contracted Services are largely due to hydrologic modeling and peer review required for the completion of two large MFL projects and requirements for the FEMA Risk MAP program, including scope development and development of preliminary and final study products. Much of the modeling work for Jackson Blue Spring and Gainer Spring Group MFL development was deferred in FY 2018-19 due to hydrologic impacts immediately following Hurricane Michael. Increases in Operating Expenses between FY 2018-19 and FY 2020-21 are primarily associated with fuel, travel, and equipment-related expenses for hydrologic and water quality monitoring. Operating Capital Outlay declined from FY 2018-19 to FY 2020-21 mainly due to a nonrecurring purchase of a high-performance computing system in FY 2018-19 to facilitate calibration of complex groundwater flow models and a nonrecurring purchase of metering/gaging equipment in FY 2019-20. The decreasing trend in Salaries and Benefits between FY 2018-19 and FY 2020-21 is largely due to several staffing vacancies in the Hydrologic Data Services program. Similarly, the changes in Other Personal Services between FY 2018-19 to FY 2020-21 are associated with attrition.

### Budget Variances

This program's FY 2022-23 Tentative Budget is \$810,358 (11.7%) lower than the FY 2021-22 Amended Budget. The largest reduction is in Contracted Services of \$908,835 (22.9%), primarily due to the completion of FEMA and MFL project activities, and reduced funding for as-needed hydrogeologic investigations and surface water evaluations. Salaries and Benefits increases by \$140,196 (6.5%) due to filling vacant positions and a reallocation of staffing among programs and projects to reflect work planned for FY 2022-23. An increase in Other Capital Outlay of \$30,700 (24.4%) is largely attributable to the purchase of a truck for MFL data collection. The decrease in Operating Expenses of \$22,958 (4.4%) is due to realigning expenses for data collection to better match historical actuals and work planned for FY 2022-23. Interagency Expenditures decreases by \$50,000 (50%) reflecting the completion of a \$30,000 emergency grant with Washington County to alleviate flooding impacts and reallocation of \$20,000 of grant funds to Program 2.

### Major Budget Items

Major budget items for this program include the following (program categories >\$500,000 and activity/subactivity categories >\$100,000):

- Salaries and Benefits, \$2,305,387 (24.5 FTE)
- Contracted Services, \$3,059,279:
  - Subactivity 1.1.2 MFLs, \$897,845
  - Activity 1.2 Research, Data Collection, Analysis and Monitoring, \$429,830
  - Activity 1.3 Technical Assistance, \$1,652,500
- Operating Expenses, \$502,192:

## Program Allocations

- Activity 1.2 Research, Data Collection, Analysis and Monitoring, \$141,152
- Activity 1.5 Technology and Information Services, \$282,565

Refer to the activity or subactivity sections for more details on major budget items.

## Program Allocations

**1.1 District Water Management Planning** - Local and regional water management and water supply planning, minimum flows and minimum water levels, and other long-term water resource planning efforts. The District Water Management Plans developed pursuant to section 373.036, Florida Statutes, are the districtwide planning documents which encompass other levels of water management planning.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 1.1 - District Water Management Planning

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 1,164,117	\$ 1,241,713	\$ 1,161,141	\$ 1,316,736	\$ 1,304,057	\$ (12,679)	-1.0%
Other Personal Services	\$ 10,330	\$ (24)	\$ 14,390	\$ 17,621	\$ 17,600	\$ (21)	-0.1%
Contracted Services	\$ 446,054	\$ 702,116	\$ 437,399	\$ 1,403,500	\$ 906,245	\$ (497,255)	-35.4%
Operating Expenses	\$ 28,183	\$ 38,148	\$ 43,608	\$ 80,868	\$ 68,175	\$ (12,693)	-15.7%
Operating Capital Outlay	\$ 8,357	\$ 23,142	\$ 5,494	\$ 30,000	\$ 80,000	\$ 50,000	166.7%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ 50,000	\$ 50,000	\$ 70,000	\$ 50,000	\$ (20,000)	-28.6%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 1,707,041</b>	<b>\$ 2,055,095</b>	<b>\$ 1,712,032</b>	<b>\$ 2,918,725</b>	<b>\$ 2,426,077</b>	<b>\$ (492,648)</b>	<b>-16.9%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 951,722	\$ -	\$ -	\$ -	\$ 1,763,000	\$ -	\$ 2,714,722

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,304,057	\$ -	\$ 1,304,057
Other Personal Services	\$ 17,600	\$ -	\$ 17,600
Contracted Services	\$ 906,245	\$ -	\$ 906,245
Operating Expenses	\$ 68,175	\$ -	\$ 68,175
Operating Capital Outlay	\$ 15,000	\$ 65,000	\$ 80,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,361,077</b>	<b>\$ 65,000</b>	<b>\$ 2,426,077</b>

## Program Allocations

### **Changes and Trends**

The changes and trends for this activity reflect continuing efforts to develop MFLs for northwest Florida, cyclical updates to the WSA and Region II RWSP, and watershed planning in support of water quality protection and restoration efforts. Annual changes in Salaries and Benefits and Other Personal Services reflect prioritization of staff resources to develop MFLs, to support updates to the Region II RWSP and WSA, and to implement watershed planning and project development. After personnel costs, the Contracted Services category makes up the next largest portion of this activity's budget. Between FY 2018-19 and FY 2020-21, this category's expenses vary due to project activities of data collection, hydrologic modeling and analyses, scientific peer reviews, and other Contracted Services needed to support MFL technical assessments. Actual expenses in the Operating Expenses category have increased annually due to MFL tasks involving field and technical supply purchases, fuel, vehicle maintenance, staff travel, and training.

### **Budget Variances**

This activity's FY 2022-23 Tentative Budget is \$492,648 (16.9%) lower than the FY 2021-22 Amended Budget. This decrease is mainly reflected in the \$497,255 (35.4%) reduction in Contracted Services due to the planned completion of modeling work associated with Jackson Blue Spring and Gainer Spring Group MFL evaluations and reduced funding for as-needed hydrogeologic investigations and surface water evaluations. This decrease was partially offset by a \$50,000 (166.7%) increase in Operating Capital Outlay associated with replacement of field vehicles to support continued MFL data collection efforts. A decrease in Interagency Expenditures (28.6%) reflects a reallocation of grant funds to Program 2 and completion of a grant-funded flood-relief effort in Washington County.

### **Major Budget Items**

Details on the major budget items are provided in the three subactivities under 1.1 District Water Management Planning.

## Program Allocations

**1.1.1 Water Supply Planning** - Long-term planning to assess and quantify existing and reasonably expected water supply needs and sources, and to maximize the beneficial use of those sources, for humans and natural systems. This includes water supply assessments developed pursuant to section 373.036, Florida Statutes, and regional water supply plans developed pursuant to section 373.709, Florida Statutes.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this program.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 1.1.1 - Water Supply Planning

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 106,255	\$ 113,434	\$ 94,303	\$ 129,587	\$ 163,993	\$ 34,406	26.6%
Other Personal Services	\$ 4,088	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 50,402	\$ 640	\$ 540	\$ 100,000	\$ 2,400	\$ (97,600)	-97.6%
Operating Expenses	\$ 1,694	\$ 210	\$ -	\$ 300	\$ 750	\$ 450	150.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 162,439	\$ 114,284	\$ 94,843	\$ 229,887	\$ 167,143	\$ (62,744)	-27.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 202,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 202,959

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 163,993	\$ -	\$ 163,993
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 2,400	\$ -	\$ 2,400
Operating Expenses	\$ 750	\$ -	\$ 750
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 167,143	\$ -	\$ 167,143

## Program Allocations

### **Changes and Trends**

Expenditures for water supply planning vary over five-year cycles to reflect statutory requirements for updating water supply assessments and regional water supply plans. Reductions in Salaries and Benefits, Other Personal Services, Contracted Services, and Operating Expenses between FY 2018-19 and FY 2020-21 reflect completion of updates for the districtwide WSA and Region II RWSP.

### **Budget Variances**

This subactivity's FY 2022-23 Tentative Budget is \$62,744 (27.3%) lower than the FY 2021-22 Amended Budget. This decrease is mainly reflected in the \$97,600 (97.6%) reduction in Contracted Services, because there is no immediate need for management consultant assistance with the WSA. Other budget variances in support of continuing development of the next update to the districtwide WSA include increases in Salaries and Benefits of \$34,406 (26.6%) for staff time to work on the update and Operating Expenses of \$450 (150%) for legal advertising.

### **Major Budget Items**

The major budget items for this subactivity are:

- Salaries and Benefits, \$163,993

## Program Allocations

**1.1.2 Minimum Flows and Minimum Water Levels** - The establishment of minimum surface and ground water levels and surface water flow conditions required to protect water resources from significant harm, as determined by the District Governing Board.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this subactivity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 1.1.2 - Minimum Flows and Levels

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 562,438	\$ 638,966	\$ 598,025	\$ 681,175	\$ 587,333	\$ (93,842)	-13.8%
Other Personal Services	\$ 2,871	\$ (24)	\$ 14,390	\$ 17,621	\$ 17,600	\$ (21)	-0.1%
Contracted Services	\$ 394,812	\$ 696,816	\$ 431,430	\$ 1,298,500	\$ 897,845	\$ (400,655)	-30.9%
Operating Expenses	\$ 14,202	\$ 25,173	\$ 27,847	\$ 62,250	\$ 48,107	\$ (14,143)	-22.7%
Operating Capital Outlay	\$ 8,357	\$ 23,142	\$ 5,494	\$ 30,000	\$ 80,000	\$ 50,000	166.7%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 982,681</b>	<b>\$ 1,384,073</b>	<b>\$ 1,077,187</b>	<b>\$ 2,089,546</b>	<b>\$ 1,630,885</b>	<b>\$ (458,661)</b>	<b>-22.0%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ -	\$ -	\$ -	\$ -	\$ 1,763,000	\$ -	\$ 1,763,000

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 587,333	\$ -	\$ 587,333
Other Personal Services	\$ 17,600	\$ -	\$ 17,600
Contracted Services	\$ 897,845	\$ -	\$ 897,845
Operating Expenses	\$ 48,107	\$ -	\$ 48,107
Operating Capital Outlay	\$ 15,000	\$ 65,000	\$ 80,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,565,885</b>	<b>\$ 65,000</b>	<b>\$ 1,630,885</b>



## Program Allocations

### Changes and Trends

Salaries and Benefits increased from FY 2018-19 to FY 2020-21 as the MFL program moved most data collection activities in-house, which has proven more cost effective than contracting those services, and an increased level of effort associated with the completion of two large MFL projects. Higher expenses from FY 2018-19 to FY 2020-21 for Contracted Services is largely due to hydrologic modeling and peer review required for completion of the two large MFL projects. Additionally, much of the modeling work planned for Jackson Blue Spring and Gainer Spring Group MFL development was deferred in FY 2018-19 due to hydrologic impacts immediately following Hurricane Michael. Between FY 2018-19 and FY 2020-21, the greater use of Other Personal Services was associated with increased review of hydrologic data collected in-house. Also, during this three-year period, the Operating Expenses category has increased for field and technical supply purchases, fuel, vehicle maintenance, staff travel, and training. Operating Capital Outlay fluctuates among years due to purchase of metering, gaging, and other sampling equipment as needed.

### Budget Variances

This subactivity's FY 2022-23 Tentative Budget is \$458,661 (22.0%) lower than the FY 2021-22 Amended Budget. This is largely due to the decrease in Contracted Services of \$400,655 (30.9%) associated with the planned completion of hydrologic models for two large MFL projects. The Salaries and Benefits category decreased by \$93,842 (13.8%) reflecting partial realignment of workloads among other programs and activities. Operating Expenses decreased by \$14,143 (22.7%) to reflect work planned to be completed in FY 2021-2022. Operating Capital Outlay increased by \$50,000 (166.7%) for field vehicle replacement to support continued MFL data collection.

### Major Budget Items

Major budget items for this subactivity include the following (categories >\$100,000):

- Salaries and Benefits, \$587,333
- Contracted Services, \$897,845
  - General MFLs, \$192,845
  - Jackson Blue Spring MFL, \$225,000
  - Gainer Spring Group, Sylvan Spring Group, and Williford Spring Group MFL, \$220,000
  - Wakulla Springs post-MFL monitoring, \$100,000

## Program Allocations

**1.1.3 Other Water Resources Planning** - District water management planning efforts not otherwise categorized above, such as comprehensive planning, watershed assessments and plans, SWIM planning, and feasibility studies.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this subactivity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 1.1.3 - Other Resource Planning

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 495,424	\$ 489,313	\$ 468,812	\$ 505,974	\$ 552,731	\$ 46,757	9.2%
Other Personal Services	\$ 3,370	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 840	\$ 4,660	\$ 5,429	\$ 5,000	\$ 6,000	\$ 1,000	20.0%
Operating Expenses	\$ 12,287	\$ 12,764	\$ 15,761	\$ 18,318	\$ 19,318	\$ 1,000	5.5%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ 50,000	\$ 50,000	\$ 70,000	\$ 50,000	\$ (20,000)	-28.6%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 561,921</b>	<b>\$ 556,738</b>	<b>\$ 540,002</b>	<b>\$ 599,292</b>	<b>\$ 628,049</b>	<b>\$ 28,757</b>	<b>4.8%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 748,763	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 748,763

### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 552,731	\$ -	\$ 552,731
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 6,000	\$ -	\$ 6,000
Operating Expenses	\$ 19,318	\$ -	\$ 19,318
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 628,049</b>	<b>\$ -</b>	<b>\$ 628,049</b>

## Program Allocations

### Changes and Trends

This activity consists mostly of District staff time in support of water resource administration, planning, and assessments. The decrease in Salaries and Benefits and Other Personal Services expenditures between FY 2018-19 and FY 2020-21 reflects a reallocation of staff resources to Activity 2.3.0 to support surface water quality project management. The increase in Contracted Services during this three-year period was for additional legal counsel support for grant agreement development and review. The Operating Expenses category reflects staff support for travel, training, copier rental, and other office supplies and costs.

### Budget Variances

This subactivity's FY 2022-23 Tentative Budget is \$28,757 (4.8%) higher than the FY 2021-22 Amended Budget. The increase in Salaries and Benefits of \$46,757 (9.2%) reflects a reallocation of staff resources between projects to better reflect workload associated with program management and inflationary pay and benefit rate adjustments. Other increases include Contracted Services of \$1,000 (20%) reflecting additional need for legal counsel support for grant agreement development and review and Operating Expenses of \$1,000 (5.5%) for planned staff travel. The decrease of \$20,000 (28.6%) in Interagency Expenditures partially offsets an increase in Activity 2.3.0 for surface water project support.

### Major Budget Items

Major budget items for this subactivity include the following (categories >\$100,000):

- Salaries and Benefits, \$552,731

## Program Allocations

**1.2 Research, Data Collection, Analysis and Monitoring** - Activities that support district water management planning, restoration, and preservation efforts, including water quality monitoring, data collection and evaluation, and research.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 1.2 - Research, Data Collection, Analysis and Monitoring

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 434,485	\$ 432,964	\$ 376,885	\$ 455,613	\$ 528,542	\$ 72,929	16.0%
Other Personal Services	\$ 7,112	\$ 10,033	\$ 1,985	\$ -	\$ -	\$ -	
Contracted Services	\$ 147,026	\$ 133,096	\$ 123,020	\$ 669,300	\$ 429,830	\$ (239,470)	-35.8%
Operating Expenses	\$ 76,078	\$ 62,626	\$ 86,062	\$ 146,093	\$ 141,152	\$ (4,941)	-3.4%
Operating Capital Outlay	\$ 89,361	\$ 71,777	\$ 79,397	\$ 57,000	\$ 36,200	\$ (20,800)	-36.5%
Fixed Capital Outlay	\$ 8,638	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 762,700</b>	<b>\$ 710,496</b>	<b>\$ 667,349</b>	<b>\$ 1,328,006</b>	<b>\$ 1,135,724</b>	<b>\$ (192,282)</b>	<b>-14.5%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 798,431	\$ 145,000	\$ -	\$ 155,882	\$ 151,843	\$ -	\$ 1,251,156

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 528,542	\$ -	\$ 528,542
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 179,830	\$ 250,000	\$ 429,830
Operating Expenses	\$ 136,777	\$ 4,375	\$ 141,152
Operating Capital Outlay	\$ 36,200	\$ -	\$ 36,200
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 881,349</b>	<b>\$ 254,375</b>	<b>\$ 1,135,724</b>

## Program Allocations

### Changes and Trends

The decreasing trend in Salaries and Benefits between FY 2018-19 and FY 2020-21 is largely due to several staffing vacancies in the Hydrologic Data Services program. Similarly, the changes in Other Personal Services between FY 2018-19 to FY 2020-21 is also associated with attrition. The decrease in Contracted Services during this three-year period is due to the USGS discontinuing the monitoring of flow at Spring Creek Spring Group. Changes in Operating Expenses and Operating Capital Outlay reflect year-to-year variability in staff travel, fuel costs, repair and maintenance costs for vehicles, and equipment associated with data collection. The decrease in Fixed Capital Outlay between FY 2018-19 and FY 2020-21 reflects completion of updates in the lab building during FY 2018-19.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$192,282 (14.5%) lower than the FY 2021-22 Amended Budget. This change is primarily attributable to a decrease in Contracted Services of \$239,470 (35.8%) which is largely due to a reduction in funding for as needed hydrogeologic investigations and surface water evaluations. The increase in Salaries and Benefits of \$72,929 (16%) is due to filling open positions and reallocation of staff hours among programs and projects based on planned work. The decrease in Operating Capital Outlay of \$20,800 (36.5%) reflects a nonrecurring truck purchase that shifted to Program 1.1.2, combined with partially offsetting budget increases in FY 2022-23 for field equipment.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits, \$528,542
- Contracted Services, \$429,830, including funding for USGS data collection
- Operating Expenses, \$141,152

## Program Allocations

**1.3 Technical Assistance** - Activities that provide local, state, tribal, and federal planning support, including local government comprehensive plan reviews, DRI siting, and Coastal Zone Management efforts.

**District Description:** Technical assistance activities include local, state, tribal, and federal planning support, including review of state transportation projects; floodplain management and mapping efforts; assistance to the State Emergency Operations Center; local government comprehensive plan technical assistance; developments of regional impact review; and coastal zone management technical assistance.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 1.3 - Technical Assistance

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 237,077	\$ 160,477	\$ 148,678	\$ 199,077	\$ 281,029	\$ 81,952	41.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 1,037,698	\$ 1,467,037	\$ 1,233,098	\$ 1,820,000	\$ 1,652,500	\$ (167,500)	-9.2%
Operating Expenses	\$ 3,100	\$ 273	\$ 31	\$ 7,300	\$ 10,300	\$ 3,000	41.1%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ (30,000)	-100.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 1,277,876</b>	<b>\$ 1,627,787</b>	<b>\$ 1,381,807</b>	<b>\$ 2,056,377</b>	<b>\$ 1,943,829</b>	<b>\$ (112,548)</b>	<b>-5.5%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ -	\$ -	\$ -	\$ -	\$ 224,144	\$ 1,781,058	\$ 2,005,202

### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 281,029	\$ -	\$ 281,029
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 1,605,000	\$ 47,500	\$ 1,652,500
Operating Expenses	\$ 10,300	\$ -	\$ 10,300
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,896,329</b>	<b>\$ 47,500</b>	<b>\$ 1,943,829</b>

## Program Allocations

### Changes and Trends

Expenditures for this activity have varied over the last five years due to changes in FEMA projects, regional priorities, and related work plans. Funding reflects carryforward of previously awarded FEMA funds for multi-year projects as well as new tasks for Risk MAP efforts. Budget category variations in actual expenses across fiscal years reflect cyclical work and completion of work plan activities. The decrease in Salaries and Benefits between FY 2018-19 and FY 2020-21 is due to shifts in project workload for multi-year FEMA projects. The growth in Contracted Services expenditures reflects shifts in FEMA work activities including initiation of new project tasks in the St. Andrew-St. Joseph Bay, Choctawhatchee Bay, Escambia River, Yellow River, and Blackwater River watersheds. The decrease in Operating Expenses during this three-year period reflects reduced staff travel due to COVID-19 travel restrictions and associated continuing education, training, and conference cancellations, or move to a no-cost virtual platform.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$112,548 (5.5%) lower than the FY 2021-22 Amended Budget. This is mainly due to reductions in Contracted Services of \$167,500 (9.2%) to reflect the removal of excess budget for FEMA-related work tasks including base level engineering analysis, Risk MAP project scope development, and community outreach. Reductions in Interagency Expenditures of \$30,000 (100%) reflect completion of an emergency grant to Washington County. Salaries and Benefits increased by \$81,952 (41.2%) for increased workload in intergovernmental and technical assistance projects and inflationary pay and benefit rate adjustments. In addition, an increase in Operating Expenses of \$3,000 (41.1%) is for staff travel and professional development for new FEMA projects being initiated.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits, \$281,029
- Contracted Services, \$1,652,500
  - Base level engineering, \$400,000
  - Lower Choctawhatchee Watershed, \$200,000
  - St. Andrew-St. Joseph bays, \$150,000
  - Escambia Watershed, \$150,000
  - Pea Watershed, \$100,000

## Program Allocations

**1.5 Technology and Information Services** - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this program and related activities.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 1.5 - Technology and Information Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 176,556	\$ 159,243	\$ 171,798	\$ 193,765	\$ 191,759	\$ (2,006)	-1.0%
Other Personal Services	\$ 1,400	\$ 2,900	\$ -	\$ 3,832	\$ 4,392	\$ 560	14.6%
Contracted Services	\$ 17,429	\$ 76,275	\$ 105,030	\$ 75,314	\$ 70,704	\$ (4,610)	-6.1%
Operating Expenses	\$ 167,259	\$ 175,406	\$ 206,830	\$ 290,889	\$ 282,565	\$ (8,324)	-2.9%
Operating Capital Outlay	\$ 111,036	\$ 58,150	\$ 21,459	\$ 38,711	\$ 40,211	\$ 1,500	3.9%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 473,680</b>	<b>\$ 471,973</b>	<b>\$ 505,116</b>	<b>\$ 602,511</b>	<b>\$ 589,631</b>	<b>\$ (12,880)</b>	<b>-2.1%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 584,470	\$ -	\$ -	\$ -	\$ 48,000	\$ -	\$ 632,470

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating	Non-operating	TOTAL
Salaries and Benefits	\$ 187,366	\$ 4,393	\$ 191,759
Other Personal Services	\$ 4,392	\$ -	\$ 4,392
Contracted Services	\$ 70,704	\$ -	\$ 70,704
Operating Expenses	\$ 282,565	\$ -	\$ 282,565
Operating Capital Outlay	\$ 40,211	\$ -	\$ 40,211
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 585,238</b>	<b>\$ 4,393</b>	<b>\$ 589,631</b>



## Program Allocations

### Changes and Trends

The IT budget has been distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. IT has been in a support mode, maintaining technology that provides solutions to meet the business needs of the organization and replacing legacy systems with industry standard technology. Hardware and software are maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements.

The IT Bureau's Salaries and Benefits have fluctuated due to turnover, health and retirement rate increases, as well as employees' health insurance selection changes. Other Personal Services expenses were first recognized in FY 2018-19 due to the transfer of a part-time OPS position from the Resource Management Division to the IT Bureau midyear. No expenses are reflected in FY 2020-21 due to the difficulty in filling the position. The Contracted Services category had a drop in FY 2018-19 expenses resulting from an infrastructure analysis having concluded in FY 2017-18. Increases in Contracted Services during FY 2019-20 and FY 2020-21 are associated with an analysis of migrating District hydrologic and water quality databases to the Aquarius database platform. Increases in Operating Expenses through FY 2020-21 primarily reflect software maintenance and licensing costs and migration to Cloud/Software as a Solution services. Operating Capital Outlay costs have declined due to nonrecurring purchases in prior years for servers and digital storage upgrades, and electronic portable devices for field staff, as well as from unavailability of servers and computer peripherals due to COVID-19.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$12,880 (2.1%) lower than the FY 2021-22 Amended Budget. The three drivers for this reduction are decreases in Contracted Services of \$4,610 (6.1%) from completion of IT infrastructure improvements and security updates, Salaries and Benefits of \$2,006 (1.0%) from staff turnover resulting in lower yet competitive salaries for new hires, and in Operating Expenses of \$8,324 (2.9%) due to the reduction of maintenance and support costs for servers and software and completed disaster recovery hardware purchases. Operating Capital Outlay increases by \$1,500 (3.9%) for increased costs in computer hardware purchases. Other Personal Services increased by \$560 (14.6%) for an increase in the hourly rate for OPS positions to the new minimum wage of \$15 per hour.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits, \$191,759
- Operating Expenses, \$282,565
  - Software maintenance services, \$118,604
  - Cloud subscription, \$70,000
  - Computer equipment, \$34,515
  - Ethernet charges, \$15,630

## Program Allocations

- Server maintenance services, \$13,866
- Computer software, \$11,962

## Program Allocations

**2.0 Land Acquisition, Restoration and Public Works** - This program includes the development and construction of all capital projects (except for those contained in Program 3.0), including water resource development projects, water supply development assistance, water control projects, and support and administrative facilities construction; cooperative projects; land acquisition and the restoration of lands and water bodies.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this program.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 2.0 - Land Acquisition, Restoration and Public Works

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 649,829	\$ 680,079	\$ 792,505	\$ 913,154	\$ 1,132,556	\$ 219,402	24.0%
Other Personal Services	\$ 4,012	\$ 11,506	\$ 733	\$ 2,884	\$ 3,317	\$ 433	15.0%
Contracted Services	\$ 759,110	\$ 1,296,804	\$ 2,255,102	\$ 6,639,757	\$ 6,337,689	\$ (302,068)	-4.5%
Operating Expenses	\$ 260,920	\$ 153,531	\$ 130,315	\$ 292,544	\$ 325,996	\$ 33,452	11.4%
Operating Capital Outlay	\$ 43,326	\$ 6,300	\$ 1,244	\$ 2,520	\$ 156,520	\$ 154,000	6111.1%
Fixed Capital Outlay	\$ 1,144,564	\$ 1,832,671	\$ 443,553	\$ 11,746,598	\$ 11,592,497	\$ (154,101)	-1.3%
Interagency Expenditures (Cooperative Funding)	\$ 6,760,595	\$ 2,949,655	\$ 3,140,063	\$ 70,294,051	\$ 66,936,091	\$ (3,357,960)	-4.8%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 9,622,355</b>	<b>\$ 6,930,546</b>	<b>\$ 6,763,515</b>	<b>\$ 89,891,508</b>	<b>\$ 86,484,666</b>	<b>\$ (3,406,842)</b>	<b>-3.8%</b>

#### SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 105,314	\$ -	\$ -	\$ -	\$ 1,008,497	\$ 18,745	\$ 1,132,556
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ 3,317	\$ -	\$ 3,317
Contracted Services	\$ 806,450	\$ 766,170	\$ -	\$ -	\$ 3,827,239	\$ 937,830	\$ 6,337,689
Operating Expenses	\$ 260,500	\$ 4,500	\$ -	\$ -	\$ 60,318	\$ 678	\$ 325,996
Operating Capital Outlay	\$ -	\$ 40,000	\$ -	\$ -	\$ 116,520	\$ -	\$ 156,520
Fixed Capital Outlay	\$ 863,798	\$ -	\$ -	\$ -	\$ 10,728,699	\$ -	\$ 11,592,497
Interagency Expenditures (Cooperative Funding)	\$ 2,952,644	\$ 1,143,226	\$ -	\$ -	\$ 60,284,721	\$ 2,555,500	\$ 66,936,091
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Transfers	\$ -	\$ 5,000	\$ -	\$ -	\$ 238,977	\$ 4,094	\$ 248,071
<b>TOTAL</b>	<b>\$ 4,988,706</b>	<b>\$ 1,958,896</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 76,268,288</b>	<b>\$ 3,516,847</b>	<b>\$ 86,732,737</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	6	\$ 761,359	\$ 1,117,368	\$ 15,188	\$ 1,132,556
Other Personal Services	1	\$ 3,028	\$ 3,317	\$ -	\$ 3,317
Contracted Services			\$ 1,687,642	\$ 4,650,047	\$ 6,337,689
Operating Expenses			\$ 324,389	\$ 1,607	\$ 325,996
Operating Capital Outlay			\$ 2,520	\$ 154,000	\$ 156,520
Fixed Capital Outlay			\$ 50,000	\$ 11,542,497	\$ 11,592,497
Interagency Expenditures (Cooperative Funding)			\$ 161,125	\$ 66,774,966	\$ 66,936,091
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 3,346,361</b>	<b>\$ 83,138,305</b>	<b>\$ 86,484,666</b>

#### WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year					Difference in % (Amended to Tentative)	
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	6.0	6.0	6.0	6.0	6.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	0.5	0.5	0.5	0.5	0.5	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
<b>TOTAL WORKFORCE</b>	<b>7.0</b>	<b>6.5</b>	<b>6.5</b>	<b>6.5</b>	<b>6.5</b>	<b>0.0</b>	<b>0.0%</b>

## Program Allocations

### REDUCTIONS - NEW ISSUES

#### 2.0 Land Acquisition, Restoration and Public Works

Fiscal Year 2022-23

Tentative Budget -August 1, 2022

FY 2021-22 Budget (Current-Amended)			6.50	\$ 89,891,508	
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
<b>Salaries and Benefits</b>				43,014	
1	Salaries and benefits - Mitigation	34,994			Reduction reflects cyclical requirements for FDOT mitigation
2	Salaries and benefits - IT Bureau	4,162			Staff turnover resulting in lower salaries and benefits for new hires
3	Salaries and benefits - Water Supply Development Assistance	3,858			Realignment of salaries and benefits between projects to better reflect workload
<b>Other Personal Services</b>				111	
4	Other personal services - Mitigation	111			Reduction reflects cyclical requirements for FDOT mitigation
<b>Contracted Services</b>				1,279,904	
5	Other environmental services - Surface Water Projects	636,037			Progress made on water quality restoration projects - harmful algal bloom abatement and Horn Spring
6	Other contractual services; Lands Improvements - Mitigation	314,750			Cyclical restoration schedule for FDOT mitigation projects
7	Management consultants - Water Resource Development	250,000			Completion of project to evaluate groundwater resources in Gulf County
8	Contractual prescribed burning - Reforestation on District land	63,650			Less acreage requiring contractual prescribed burning in the Chipola River and Econfina Creek WMAs
9	Eradication - Reforestation on District land	14,010			Less acreage requiring eradication in Econfina Creek WMA
10	IT contractual services - IT Bureau	1,457			Completed IT infrastructure improvements and security updates
<b>Operating Expenses</b>				6,882	
11	Road/bridge repair supplies - Mitigation	5,000			No expected need in FY2022-23
12	Training - Water Resource Development	1,000			Decreased based on prior year expenses
13	R&M servers and software - IT Bureau	882			Reduction in maintenance and support cost for servers and software planned usage
<b>Fixed Capital Outlay</b>				204,101	
14	Springs projects - Land Acquisition	113,726			Decrease in carry forward amount for springs protection due to pending acquisition
15	Resource protection & improvements - Other Acquisition and Restoration Activities	90,375			Progress made on Cypress Spring Restoration, completion of step installation at Pitt Spring, and removal of budget no longer needed for Devil's Hole streambank
<b>Interagency Expenditures (Cooperative Funding)</b>				16,886,960	
16	Grants - Surface Water Projects	15,439,059			Partial completion of springs projects and water quality projects activities and returns \$13.3 million in springs projects to DEP for their direct contracting with the local government sponsors
17	Grants - Water Supply Development	1,447,901			Progress on project implementation for Okaloosa County Reuse together with reduced local government grant funding
<b>TOTAL REDUCTIONS</b>			0.00	\$ 18,420,972	

## Program Allocations

New Issues						
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative	
Salaries and Benefits				262,416		
1	Salaries and benefits - Surface Water Projects	158,598			Increased support for water quality and spring restoration projects; inflationary pay and benefit rate adjustments	
2	Salaries and benefits - Mitigation	49,134			Increase reflects cyclical requirements for FDOT mitigation; inflationary pay and benefit rate adjustments	
3	Salaries and Benefits - Water Resource Development	42,213			Based on staff allocation; staff support reuse planning, other water resource development planning, and AWS grants; inflationary pay and benefit rate adjustments	
4	Salaries and benefits - Land Acquisition	12,471			Inflationary pay and benefit rate adjustments	
Other Personal Services				544		
5	Other personal services - Mitigation	334			Hourly rate increase to \$15/hour and health insurance adjustments	
6	Other personal services - IT Bureau	210			Hourly rate increase to \$15/hour	
Contracted Services				977,836		
7	Legal counsel; other environmental services; management consultants; other contractual services - Surface Water Projects	772,026			Increased costs to include Dutex Living Shoreline project and stream assessment and planning project; also increased legal counsel cost based on prior year expenses	
8	Lands improvements; legal counsel; management consultants and other contractual services - Mitigation	140,500			Live Oak Point semi-annual monitoring; restoration project implementation for cyclical FDOT mitigation program at Dutex Escambia; Legal counsel for negotiation of cooperative agreement with Panama City Beach	
9	Tree planting - Reforestation on District land	53,280			Tree planting for 1,790 acres in the Chipola River and Econfina Creek WMA's at estimated cost of \$0.10 cents per tubeling	
10	Herbicide application - Reforestation on District land	10,830			Estimate for chemical site prep of 1,787 acres in the Chipola River and Econfina Creek WMAs at \$90 per acre	
11	Legal counsel - Water Resource Development	1,200			Increased cost based on prior year expenses and increased need for contract reviews	
Operating Expenses				40,334		
12	Tubelings and seedlings - Reforestation on District land	19,982			Increase in price and number of tubelings, including delivery	
13	Travel and training; cell phone; vehicle R&M, GPS tracking and fuel - Surface Water Projects	11,365			Increased to reflect addition of new Ag Liaison assistant position and maintenance for one additional vehicle.	
14	R&L field equipment - Reforestation on District land	4,500			Estimated price for refrigerated trailer for storing tubelings during tree planting	
15	Vehicle R&M, fuel, and GPS tracking; Legal Ad; and Licenses & Certificates - Mitigation	4,487			Increased for advertising permits for mitigation work and 50% maintenance for one new vehicle shared between MFL and Mitigation programs	
Operating Capital Outlay				154,000		
16	Trucks; special purpose vehicle - Mitigation	114,000			One Marsh Master shared between Mitigation (50%) and Land Management (50%); One new vehicle shared between Mitigation (50%) and MFLs (50%)	
17	Trucks - Surface Water Projects	40,000			Truck for Agricultural Liaison assistant position	
Fixed Capital Outlay				50,000		
18	Building and improvement - Renovation	50,000			Funds set aside for as-needed HQ renovations to 40+ year old building	
Interagency Expenditures (Cooperative Funding)				13,529,000		
19	Grants - Surface Water Projects	13,529,000			New grant funding to support FY 21-22 and FY 22-23 spring restoration projects and water quality improvement projects	
TOTAL NEW ISSUES			0.00	\$ 15,014,130		
2.0 Land Acquisition, Restoration and Public Works						
Total Workforce and Tentative Budget for FY 2022-23			6.50	\$ 86,484,666		

## Program Allocations

### Changes and Trends

Since FY 2014-15, the Florida Legislature has provided appropriations for springs restoration and protection, resulting in a substantial budget provided to the District in Interagency Expenditures (Grants). The first three years of the five-year budget comparison period, from FY 2018–19 through FY 2020–21, reflect actual expenditures from progress made by grantees as well as completion of water supply development grants. Budget for FYs 2021-22 and 2022-23 reflect new appropriations and cumulative carryforward budget from prior years. Decreases in Operating Capital Outlay from FY 2018-19 to FY 2019-20 reflect removal of budget for prior year procurement of equipment for FDOT mitigation activities. Fixed Capital Outlay costs were higher in FY 2018-19 and FY 2019-20 from land acquisition purchases and completion of Blue Spring campsite improvements. Meanwhile, reductions in the Operating Expenses category during this three-year period have decreased primarily due to changes in longleaf pine tubeling purchases needed for reforestation efforts on District lands.

### Budget Variances

This program's FY 2022-23 Tentative Budget is \$3,406,842 (3.8%) lower than the FY 2021-22 Amended Budget. The primary decrease is in Interagency Expenditures of \$3,357,960 (4.8%), followed by decreases in Contracted Services of \$302,068 (4.5%), and in Fixed Capital Outlay of \$154,101 (1.3%). Salaries and Benefits increase by \$219,402 (24%), followed by increases in Operating Capital Outlay of \$154,000 (6,111.1%), and Operating Expenses of \$33,452 (11.4%). The Grants category reflects estimated new state funding of \$10,000,000 for springs restoration and protection and \$4,000,000 for alternative water supply initiatives, as well as another \$50,000 set aside for surface water grant opportunities using ad valorem revenue. The Grants category also reflects reductions of \$6,857,960 (9.8%) due to progress on or completion of other water supply development, watershed improvement, and springs projects, and a reduction in budget authority of \$13.3 million in springs funding as DEP is directly contracting with the local government sponsors. The decrease in Fixed Capital Outlay is due to progress made with land acquisition projects during FY 2021-22. The reduction in Contracted Services mostly reflects progress made at Live Oak Point and other mitigation project sites, progress made on the harmful algal bloom innovative technology project, and a reduction in budget for contractual prescribed burning for reforestation of District lands. The Salaries and Benefits category increase is mainly from increased staff hours to support water quality and spring restoration projects in addition to inflationary pay and estimated health and retirement rate adjustments. Increases are also in the Operating Expenses category, mainly for the planned purchase of longleaf pine tubelings and in Operating Capital Outlay for the purchase of new truck for use by the second Agricultural Liaison position, half the cost of a new vehicle to be shared between the MFL and Mitigation programs, and half the cost of a Marsh Master to be shared between Lands Management and Mitigation programs.

### Major Budget Items

Major budget items for this program include the following (program categories >\$500,000 and activity/subactivity categories >\$100,000):

- Salaries and Benefits, \$1,132,556 (6.5 FTE)

## Program Allocations

- Contracted Services, \$6,337,689
  - Activity 2.1 Land Acquisition, \$310,991
  - Subactivity 2.2.1 Water Resource Development Projects, \$251,450
  - Activity 2.3 Surface Water Projects, \$5,245,297
  - Activity 2.6 Other Acquisition and Restoration Activities, \$516,170
- Fixed Capital Outlay, \$11,592,497
  - Activity 2.1 Land Acquisition, \$10,026,754
  - Activity 2.6 Other Acquisition and Restoration Activities, \$1,515,743
- Interagency Expenditures (Grants), \$66,936,091
  - Subactivity 2.2.1 Water Resource Development Projects, \$621,125
  - Subactivity 2.2.2 Water Supply Development Assistance, \$13,896,999
  - Activity 2.3 Surface Water Projects, \$52,417,967

Refer to the activity or subactivity sections for details on major budget items.

## Program Allocations

**2.1 Land Acquisition** - The acquisition of land and facilities for the protection and management of water resources. This activity category does not include land acquisition components of "water resource development projects," "surface water projects," or "other cooperative projects."

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 2.1 - Land Acquisition

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 28,365	\$ 21,293	\$ 44,845	\$ 85,401	\$ 97,872	\$ 12,471	14.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 165,029	\$ 77,787	\$ 123,878	\$ 310,991	\$ 310,991	\$ -	0.0%
Operating Expenses	\$ 65	\$ 51	\$ 50	\$ 1,300	\$ 1,300	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ 872,643	\$ 1,125,718	\$ 262,173	\$ 10,140,480	\$ 10,026,754	\$ (113,726)	-1.1%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 1,066,102</b>	<b>\$ 1,224,850</b>	<b>\$ 430,947</b>	<b>\$ 10,538,172</b>	<b>\$ 10,436,917</b>	<b>\$ (101,255)</b>	<b>-1.0%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ -	\$ -	\$ -	\$ -	\$ 10,458,292	\$ -	\$ 10,458,292

### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 97,872	\$ -	\$ 97,872
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 61,191	\$ 249,800	\$ 310,991
Operating Expenses	\$ 1,100	\$ 200	\$ 1,300
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ 10,026,754	\$ 10,026,754
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 160,163</b>	<b>\$ 10,276,754</b>	<b>\$ 10,436,917</b>



## Program Allocations

### Changes and Trends

Beginning in FY 2015-16, state appropriations were provided for land purchases related to springs protection. The District continues to pursue land acquisitions in FY 2022-23 with these and subsequent fiscal year state appropriations. Yearly expenditures vary across the budget categories including staff time charged to prepare for each purchase or research for new acquisition opportunities and in Contracted Services depending on costs for appraisal, survey, legal, and other related operating expenses to complete the purchases. Budgets in all categories for FY 2021-22 and FY 2022-23 is higher than actual costs as budget is set aside for potential purchases that may take several years to finalize. The decrease between FY 2018-19 to FY 2020-21 shown for Fixed Capital Outlay represents progress made in land acquisitions. The increase between FY 2018-19 to FY 2020-21 is a result of hours charged by the division director to land acquisition and increase in health insurance rates and retirement. The decrease in Contracted Services between FY 2018-19 to FY 2020-21 is a result of fewer land acquisition projects requiring contracted services such as appraisals, review appraisals, surveys, etc.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$101,255 (1%) lower than the FY 2021-22 Amended Budget. The variance is due to the decrease of \$113,726 (1.1%) in Fixed Capital Outlay from previous progress made in land acquisitions and the associated reduction of carry forward land acquisition funds. The Salaries and Benefits category shows an increase of \$12,471 (14.6%) for inflationary pay and estimated increases in retirement and health insurance rates. Contracted Services and Operating Expenses remain the same as in the prior year.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Contracted Services, \$310,991
  - Surveys, \$97,000
  - Appraisals, \$57,000
  - Title search/insurance, \$49,000
  - Environmental audits, \$27,000
  - Legal counsel, \$26,000
  - Baseline documentation, \$25,000
  - Appraisal review, \$18,000
- Fixed Capital Outlay, \$10,026,754
  - Northwest Florida land acquisitions

## Program Allocations

The following table represents potential land acquisitions having water quality or water supply benefit within this activity and includes budget from the following expenditure categories: Fixed Capital Outlay (\$10,026,754).

Activity/ Sub- Activity/ Budget Reference	Project Name	District Tentative Budgeted Funding
2.1.0		10,026,754
	Northwest Florida Land Acquisitions	10,026,754

## Program Allocations

**2.2 Water Source Development** - Water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 2.2 - Water Source Development

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 91,282	\$ 73,610	\$ 74,517	\$ 80,745	\$ 119,100	\$ 38,355	47.5%
Other Personal Services	\$ 3,044	\$ 10,446	\$ 485	\$ -	\$ -	\$ -	
Contracted Services	\$ 9,092	\$ 47,498	\$ 15,507	\$ 500,250	\$ 251,450	\$ (248,800)	-49.7%
Operating Expenses	\$ 903	\$ 252	\$ -	\$ 1,500	\$ 500	\$ (1,000)	-66.7%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 1,081,502	\$ 282,732	\$ 1,562,423	\$ 12,466,025	\$ 14,518,124	\$ 2,052,099	16.5%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 1,185,823</b>	<b>\$ 414,538</b>	<b>\$ 1,652,932</b>	<b>\$ 13,048,520</b>	<b>\$ 14,889,174</b>	<b>\$ 1,840,654</b>	<b>14.1%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 121,125	\$ 1,250,000	\$ -	\$ -	\$ 11,044,060	\$ 2,500,000	\$ 14,915,185

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 119,100	\$ -	\$ 119,100
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 1,450	\$ 250,000	\$ 251,450
Operating Expenses	\$ 500	\$ -	\$ 500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 121,125	\$ 14,396,999	\$ 14,518,124
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 242,175</b>	<b>\$ 14,646,999</b>	<b>\$ 14,889,174</b>

## Program Allocations

### Changes and Trends

The most significant trend for this activity is in Interagency Expenditures, reflecting expenses and budget for water supply development grant projects and their subsequent completion or progress. Beginning in FY 2019-20, annual state appropriations for alternative water supply grants have been added to the budget, including new estimated funds of \$500,000 in the FY 2022-23 Tentative Budget. Three years of actual expenses show progress made while the amounts in FYs 2021-22 and 2022-23 reflect cumulative carryforward budget from prior years. Contracted Services expenses varied between FY 2018-19 and FY 2020-21 for a hydrogeologic evaluation of groundwater availability from the intermediate aquifer system in Gulf County and budget of about \$250,000 set aside annually for continued investigative support. Changes in personnel costs are largely related to the management of grants to implement these projects, while Operating Expenses costs have decreased mainly due to reduced travel and training needs.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$1,840,654 (14.1%) higher than the FY 2021-22 Amended Budget. This is mainly due to increases in Interagency Expenditures of \$2,052,099 (16.5%) and reflects an increase of \$4,000,000 in potential funding for alternative water supply initiatives coupled with progress on project implementation for the Okaloosa County Reuse project and reduced local government grant funding. Contracted Services decreased \$248,800 (49.7%), and budget for Operating Expenses decreased \$1,000 (66.7%). In addition, Salaries and Benefits increased by \$38,355 (47.5%). Details for these variances are provided in the following discussions of Subactivities 2.2.1 and 2.2.2. Of this activity's budget, \$1,250,000 is funded with Fund Balance Reserves.

### Major Budget Items

Details on the major budget items are provided in the two subactivities under 2.2 Water Source Development.

## Program Allocations

**2.2.1 Water Resource Development Projects** - Regional projects designed to create, from traditional or alternative sources, an identifiable, quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in section 373.019(21), Florida Statutes. Such projects may include the construction, operation, and maintenance of major public works facilities that provide for the augmentation of available surface and ground water supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district regional water supply plans or district water management plans, as applicable.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this subactivity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 2.2.1 - Water Resource Development Projects

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 75,298	\$ 66,848	\$ 65,647	\$ 73,257	\$ 115,470	\$ 42,213	57.6%
Other Personal Services	\$ 3,044	\$ 10,446	\$ 485	\$ -	\$ -	\$ -	
Contracted Services	\$ 9,092	\$ 47,498	\$ 15,507	\$ 500,250	\$ 251,450	\$ (248,800)	-49.7%
Operating Expenses	\$ 900	\$ 252	\$ -	\$ 1,500	\$ 500	\$ (1,000)	-66.7%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 88,906	\$ 90,904	\$ 53,344	\$ 621,125	\$ 621,125	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 177,241</b>	<b>\$ 215,949</b>	<b>\$ 134,983</b>	<b>\$ 1,196,132</b>	<b>\$ 988,545</b>	<b>\$ (207,587)</b>	<b>-17.4%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 121,125	\$ 750,000	\$ -	\$ -	\$ 142,638	\$ -	\$ 1,013,763

### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 115,470	\$ -	\$ 115,470
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 1,450	\$ 250,000	\$ 251,450
Operating Expenses	\$ 500	\$ -	\$ 500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 121,125	\$ 500,000	\$ 621,125
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 238,545</b>	<b>\$ 750,000</b>	<b>\$ 988,545</b>

## Program Allocations

### Changes and Trends

Budget categories in this subactivity fluctuate across years due to the timing of different initiatives, including water resource investigations and technical assistance. Salaries and Benefits decreased between FY 2018-19 and FY 2020-21 reflecting progress on water resource development activities. Increases in Contracted Services during the same time period support the initiation of a water resource evaluation in Gulf County and legal services for contract reviews. Decreases in Other Personal Services reflect workload reallocation to other programs and activities, including the MFL program. Decreases in Operating Expenses between FY 2018-19 and FY 2020-21 reflect a reduction in travel and training needs. The reduction in Interagency Expenditures in FY 2020-21 is mainly due to the timing of invoices received by the Mobile Irrigation Lab for which 75 percent of the MIL expenses has been invoiced, with the remaining 25 percent expected in FY 2021-22.

### Budget Variances

This subactivity's FY 2022-23 Tentative Budget is \$207,587 (17.4%) lower than the FY 2021-22 Amended Budget. This variance is mainly due to a decrease of \$248,800 (49.7%) in Contracted Services reflecting completion of the Gulf County groundwater resources evaluation project. Salaries and Benefits increased by \$42,213 (57.6%) reflecting additional staff time associated with planned water resource evaluations. The remaining \$1,000 (66.7%) decrease is in Operating Expenses and reflects a reduction in training to align with prior years expenses. A total of \$750,000 of this subactivity's budget is funded with Fund Balance Reserves.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Contracted Services, \$251,450
  - Water resource development evaluation consultant services, \$250,000
- Interagency Expenditures, \$621,125
  - North Bay Wastewater Reuse project, \$500,000
  - UF IFAS Mobile Irrigation Laboratory assistance to agricultural producers across northwest Florida, \$71,125
  - Grants to support water resource development projects with local governments, \$50,000

## Program Allocations

The following table represents projects having water quality or water supply benefit within this activity and includes budget from the following expenditure categories: Interagency Expenditures (\$500,000).

Activity/ Sub- Activity/ Budget Reference	Project Name	District Tentative Budgeted Funding
2.2.1		500,000
	North Bay Wastewater Reuse	500,000

## Program Allocations

**2.2.2 Water Supply Development Assistance** - Financial assistance for regional or local water supply development projects. Such projects may include the construction of facilities included in the term “water supply development” as defined in section 373.019(21), Florida Statutes.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this subactivity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 2.2.2 - Water Supply Development Assistance

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 15,983	\$ 6,761	\$ 8,869	\$ 7,488	\$ 3,630	\$ (3,858)	-51.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 3	\$ (0)	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 992,596	\$ 191,828	\$ 1,509,079	\$ 11,844,900	\$ 13,896,999	\$ 2,052,099	17.3%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 1,008,582</b>	<b>\$ 198,589</b>	<b>\$ 1,008,582</b>	<b>\$ 11,852,388</b>	<b>\$ 13,900,629</b>	<b>\$ 2,048,241</b>	<b>17.3%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ -	\$ 500,000	\$ -	\$ -	\$ 10,901,422	\$ 2,500,000	\$ 13,901,422

### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

		Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits		\$ 3,630	\$ -	\$ 3,630
Other Personal Services		\$ -	\$ -	\$ -
Contracted Services		\$ -	\$ -	\$ -
Operating Expenses		\$ -	\$ -	\$ -
Operating Capital Outlay		\$ -	\$ -	\$ -
Fixed Capital Outlay		\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)		\$ -	\$ 13,896,999	\$ 13,896,999
Debt		\$ -	\$ -	\$ -
Reserves - Emergency Response		\$ -	\$ -	\$ -
<b>TOTAL</b>		<b>\$ 3,630</b>	<b>\$ 13,896,999</b>	<b>\$ 13,900,629</b>



## Program Allocations

### Changes and Trends

The District has made a significant investment in water supply development as shown in Interagency Expenditures. The substantial decrease in Salaries and Benefits between FY 2018-19 and FY 2020-21 reflects completion of grant projects and associated reductions in staff time related to administration of a separate water supply development grant program that has substantially concluded. The increase in Interagency Expenditures between FY 2018-19 and FY 2020-21 and also seen in FY 2021-22 and FY 2022-23 reflect new and carryforward funding provided by the legislature to support alternative water supply development.

### Budget Variances

This subactivity's FY 2022-23 Tentative Budget is \$2,048,241 (17.3%) higher than the FY 2021-22 Amended Budget. The increase is in Interagency Expenditures of \$2,052,099 (17.3%) reflects an increase of \$4,000,000 in potential funding for alternative water supply initiatives coupled with progress on project implementation for the Okaloosa County Reuse project and reduced local government grant funding. A decrease in the Salaries and Benefits category of \$3,858 (51.5%) reflects completion of management activities related to the District's water supply development assistance grant program. A total of \$500,000 of this subactivity's budget is funded with Fund Balance Reserves.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Interagency Expenditures, \$13,896,999
  - South Santa Rosa Reuse project, \$7,600,000
  - Water Supply Development Assistance grant opportunities, \$4,000,000
  - Okaloosa County Reuse project, \$1,122,099
  - Other alternative water supply projects, \$680,000
  - Panama City Beach Reuse project, \$494,900

## Program Allocations

The following table represents projects having water quality or water supply benefit within this activity and includes budget from the following expenditure categories: Interagency Expenditures (\$13,704,499).

Activity/ Sub-Activity/ Budget Reference	Project Name	District Tentative Budgeted Funding
2.2.2		13,704,499
	South Santa Rosa Reuse Initiative	7,600,000
	Alternative Water Supply Funding (Pending Allocation)	4,135,615
	Okaloosa County/Eglin AFB/Niceville Reclaimed Water Project	1,122,099
	Panama City Beach Parkway Reuse Transmission Extension	494,900
	Lighthouse Utilities Facility Improvements	257,500
	City of Gretna Water Tank	50,000
	City of Gretna Effluent Monitoring Equipment	44,385

## Program Allocations

**2.3 Surface Water Projects** - Those projects that restore or protect surface water quality, flood protection, or surface water-related resources through the acquisition and improvement of land, construction of public works, and other activities.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 2.3 - Surface Water Projects

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 493,401	\$ 543,673	\$ 638,369	\$ 708,871	\$ 881,609	\$ 172,738	24.4%
Other Personal Services	\$ 539	\$ 159	\$ 248	\$ 1,447	\$ 1,670	\$ 223	15.4%
Contracted Services	\$ 386,374	\$ 746,734	\$ 1,787,819	\$ 5,283,558	\$ 5,245,297	\$ (38,261)	-0.7%
Operating Expenses	\$ 36,546	\$ 12,427	\$ 2,726	\$ 25,543	\$ 36,395	\$ 10,852	42.5%
Operating Capital Outlay	\$ 25,075	\$ -	\$ -	\$ -	\$ 154,000	\$ 154,000	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 5,679,093	\$ 2,666,923	\$ 1,577,640	\$ 57,828,026	\$ 52,417,967	\$ (5,410,059)	-9.4%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 6,621,028</b>	<b>\$ 3,969,915</b>	<b>\$ 4,006,803</b>	<b>\$ 63,847,445</b>	<b>\$ 58,736,938</b>	<b>\$ (5,110,507)</b>	<b>-8.0%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 3,743,783	\$ 188,226	\$ -	\$ -	\$ 53,980,987	\$ 1,016,847	\$ 58,929,843

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 866,421	\$ 15,188	\$ 881,609
Other Personal Services	\$ 1,670	\$ -	\$ 1,670
Contracted Services	\$ 1,095,050	\$ 4,150,247	\$ 5,245,297
Operating Expenses	\$ 34,988	\$ 1,407	\$ 36,395
Operating Capital Outlay	\$ -	\$ 154,000	\$ 154,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 40,000	\$ 52,377,967	\$ 52,417,967
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,038,129</b>	<b>\$ 56,698,809</b>	<b>\$ 58,736,938</b>

## Program Allocations

### Changes and Trends

Budgeted expenditures for this activity vary greatly between categories and across years, particularly actual costs compared to budget. With additional Legislative appropriations starting in FY 2014-15 for springs restoration and protection, substantial grant funding has been spent in the Interagency Expenditures category between FY 2018-19 and FY 2020-21 representing completion or progress across numerous springs restoration and other watershed restoration projects. These projects are multi-year, with the grant expenditures reflecting start-up costs for planning, design, bidding and awarding work followed by significant outlay for construction in subsequent years. The significant increases in this category beginning in FY 2021-22 represent budget carried forward for ongoing grant-funded projects and potentially new springs funding for FY 2022-23. Similarly, Salaries and Benefits have increased every year since FY 2018-19 as new spring restoration and other watershed restoration projects are added annually. Fluctuations in costs for Operating Expenses have been driven by cyclical needs for restoration and management of regional mitigation sites. Decreases in Other Personal Services are due to reallocation of staff time from springs-related projects to other program and activity needs. Increases in Contracted Services are largely comprised of carryforward of the St. Joseph Bay Assessment project, a Harmful Algal Bloom (HAB) Innovative Technology project, and FDOT wetland mitigation needs.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$5,110,507 (8%) lower than the FY 2021-22 Amended Budget. This primarily reflects a \$5,410,059 (9.4%) decrease in Interagency Expenditures (Grants) that make up:

- Increases of \$10,000,000 in estimated new state funds for springs-related projects, and an additional \$29,000 budgeted to leverage local cooperator resources; and
- Decreases of \$15,439,059 from progress or completion on watershed improvement and springs projects and a reduction in budget authority of \$13.3 million in springs projects funding as DEP is directly contracting with the local government sponsors.

Other increases in personnel costs of \$172,738 (24.4%) in Salaries and Benefits are driven by allocating staff support for new and ongoing surface water projects and Operating Capital Outlay of \$154,000 for the purchase of a new truck for use by the second Agricultural Liaison position, half the cost of a new vehicle to be shared between the MFL and Mitigation programs, and half the cost of a Marsh Master to be shared between the Lands Management and Mitigation programs. A decrease of \$38,261 (0.7%) in Contracted Services reflects partial completion of activities for the harmful algal bloom innovative technology project and substantial progress on the Live Oak Point breakwater project. The increase in Operating Expenses of \$10,852 (42.5%) is primarily due to an increase in price and number of tubelings needed for reforestation on District lands and additional vehicle maintenance for two new vehicles purchased. A total of \$188,226 of this activity's budget is funded with Fund Balance Reserves.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

## Program Allocations

- Salaries and Benefits, \$881,609
- Contracted Services, \$5,245,297
  - Harmful Algal Bloom Innovative Technology, \$1,071,192
  - EPA Farmer to Farmer project, \$937,830
  - St. Joseph Bay Assessment, \$900,000
  - Horn Spring Restoration, \$471,225
  - Live Oak Point Mitigation, \$365,000
  - Ward Creek West Mitigation, \$176,500
  - Dutex Escambia Mitigation, \$260,500
  - NFWF Dutex Living Shoreline, \$770,000
- Operating Capital Outlay \$154,000
  - Truck for second Agricultural Liaison position, \$40,000
  - Vehicle to be shared between Mitigation and MFL programs, \$20,000
  - Special vehicle purchase of a Marsh Master to be shared between Lands Management and Mitigation programs, \$94,000
- Interagency Expenditures, \$52,417,967
  - FY 2022-23 Springs Restoration projects, \$10,000,000
  - Wakulla Gardens Sewer Expansion III, IVA, & IVB, \$12,396,790
  - Magnolia-Wakulla Gardens Sewer Phase III, \$5,545,237
  - Indian Springs Sewer Phase 2B & C, \$7,946,395
  - Blue Springs Road Sewer project, \$3,313,966
  - Carrabelle Lighthouse Estates Septic to Sewer Phase II, \$2,138,277
  - Precision Agriculture Cost Share Grant Program, \$2,500,000
  - Jackson Blue Spring Precision Agriculture Cost Share Grant Program, \$2,559,562
  - Indian Springs Sewer Extension Phase I and 2A, \$1,398,564
  - Grass-Based Crop Rotation project, \$1,146,500
  - Tara Estates Sewer project, \$1,066,722
  - Carrabelle Lighthouse Estates Septic to Sewer Phase I, \$802,585
  - Port St. Joe Stormwater Improvements, \$760,506
  - Septic Connection to Existing Sewer in the Wakulla BMAP, \$612,320
  - Surface water grant funding to leverage local cooperative resources, \$100,000
  - OysterCorps pilot project, \$55,500
  - Panama City Beach Reuse project, \$71,975

## Program Allocations

The following table represents projects having water quality or water supply benefit within this activity and includes budget from the following expenditure categories: Salaries and Benefits (\$17,486), Contracted Services (\$3,116,258), Operating Expense (\$678), and Interagency Expenditures (\$44,897,779).

Activity/ Sub- Activity/ Budget Reference	Project Name	District Tentative Budgeted Funding
2.3.0		44,762,137
	Wakulla Gardens Sewer Expansion Phases 3, 4A, & 4B	12,396,790
	Indian Springs Sewer Extension Phases 2B & 2C-revised	7,946,395
	Magnolia Gardens Sewer Phase III	5,545,237
	Blue Springs Road Sewer Project	3,313,966
	Jackson Blue Spring Precision Agriculture Cost Share Grant Program	2,559,562
	Precision Agriculture Cost Share Grant Program	2,500,000
	Lighthouse Estates Septic Tank Abatement Phase II	2,138,277
	Indian Springs Sewer Extension Phase 1 & 2A	1,398,564
	Grass-Based Crop Rotation Project	1,146,500
	Intact Cellular Algae Harvesting with Simultaneous Nutrient Export in Lake Munson and Apalachee Regional Park Pond	1,071,192
	Tara Estates Sewer in Jackson County	1,066,722
	Algae Harvesting and Biomass Reuse for Sustainable Nutrient Reduction in Agricultural Runoff to the Gulf of Mexico	957,253
	Lighthouse Estates Septic to Sewer Phase I	802,585
	Port St. Joe Stormwater Improvements	760,506
	Septic Connection to Existing Sewer in the Wakulla BMAP	612,320
	Horn Spring Restoration	471,225
	Grand Lagoon Septic to Sewer	71,975
	Apalachicola Stormwater Retrofit Facilities	3,068

## Program Allocations

**2.5 Facilities Construction and Major Renovations** - The proposed work for the facilities improvement program includes project management, permitting, and conceptual, preliminary, and detailed engineering for the development and preparation of contract plans and specification for the construction of planned replacement, improvement, or repair to the District's administrative and field station facilities.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 2.5 - Facilities Construction and Major Renovations

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 3,890	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ 15,751	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ 132,192	\$ 6,240	\$ -	\$ -	\$ 50,000	\$ 50,000	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 151,833</b>	<b>\$ 6,240</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ 50,000	\$ -	\$ 50,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>

## Program Allocations

### **Changes and Trends**

Construction, renovation, and repairs had been ongoing at the District's Headquarters office complex consisting of four buildings located near Midway through FY 2019-20. The buildings are about 40 years old and have continuous structural, electrical, and other deficiencies that require attention. The District sets aside budget annually for planned and/or unexpected major repair or upgrades as necessary but removed budget in FYs 2020-21 and 2021-22 due to economic conditions. Expenses in FY 2018-19 were due to building repairs at District Headquarters resulting from Hurricane Michael and renovations for Regulatory Services.

### **Budget Variances**

This activity's FY 2022-23 Tentative Budget is \$50,000 higher than the FY 2021-22 Amended Budget. This is due to the addition of \$50,000 to be set aside for unexpected renovations at the District Headquarters.

### **Major Budget Items**

Major budget items for this activity include the following for Facilities Construction and Major Renovations:

- Fixed Capital Outlay, \$50,000



## Program Allocations

**2.6 Other Acquisition and Restoration Activities** - Acquisition and restoration activities not otherwise categorized above, such as capital improvement projects associated with administrative and operational facilities.

**District Description:** This activity is for the protection and restoration of forests, springs, spring recharge areas, spring shorelines and creek and river shorelines located on District lands while allowing for public access and recreation.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 2.6 - Other Acquisition and Restoration Activities

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 1,339	\$ 10,511	\$ (0)	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 193,702	\$ 412,599	\$ 319,420	\$ 529,720	\$ 516,170	\$ (13,550)	-2.6%
Operating Expenses	\$ 197,410	\$ 125,359	\$ 110,825	\$ 240,018	\$ 264,500	\$ 24,482	10.2%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ 139,728	\$ 700,713	\$ 181,380	\$ 1,606,118	\$ 1,515,743	\$ (90,375)	-5.6%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 532,179</b>	<b>\$ 1,249,181</b>	<b>\$ 611,624</b>	<b>\$ 2,375,856</b>	<b>\$ 2,296,413</b>	<b>\$ (79,443)</b>	<b>-3.3%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 1,073,798	\$ 520,670	\$ -	\$ -	\$ 701,945	\$ -	\$ 2,296,413

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 516,170	\$ -	\$ 516,170
Operating Expenses	\$ 264,500	\$ -	\$ 264,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ 1,515,743	\$ 1,515,743
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 780,670</b>	<b>\$ 1,515,743</b>	<b>\$ 2,296,413</b>

## Program Allocations

### Changes and Trends

Expenditures for this activity over the last five years have varied based on the receipt of Legislative funding for springs water quality, restoration and protection, and public access improvements on District lands. Fixed Capital Outlay expenses in FY 2019-20 through FY 2020-21 reflect progress made on restoration projects, including Econfina Blue Spring Camp, Seven Runs Park, and Cypress Spring. Fixed Capital Outlay budget in FY 2021-22 and FY 2022-23 represent carryforward funding for a restoration project at Cypress Spring. Contracted Services and Operating Expenses costs represent expenses for District reforestation efforts. Examples of Contracted Services costs include contractual prescribed burning, aerial herbicide application, and tree planting, while those for Operating Expenses consist of the purchase of longleaf pine tubelings.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$79,443 (3.3%) lower than the FY 2021-22 Amended Budget. This variance is mainly due to a decrease in Contracted Services of \$13,550 (2.6%) for a decrease in acreage requiring prescribed burns for reforestation and sand pine eradication on District lands as a result of Hurricane Michael recovery efforts and timber harvesting stands. The Operating Expenses category increase of \$24,482 (10.2%) is mainly for the increased number of tubelings needed for reforestation as a result of Hurricane Michael and timber harvesting. The decrease in Fixed Capital Outlay of \$90,375 (5.6%) reflects progress on the Cypress Spring restoration project. A total of \$520,670 of this activity's budget is funded with Fund Balance Reserves.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Contracted Services, \$516,170
  - Herbicide application, \$160,830
  - Contractual prescribed burning, \$89,350
  - Tree planting, \$130,000
  - Eradication work, \$135,990
- Operating Expenses, \$264,500
  - Tubelings and seedlings, \$260,000
- Fixed Capital Outlay, \$1,515,743
  - Cypress Spring Restoration, \$1,515,743

## Program Allocations

The following table represents projects having water quality or water supply benefit within this activity and includes budget from the following expenditure categories: Fixed Capital Outlay (\$1,515,743).

Activity/ Sub- Activity/ Budget Reference	Project Name	District Tentative Budgeted Funding
2.6		1,515,743
	Cypress Spring Restoration	1,515,743

## Program Allocations

**2.7 Technology and Information Services** - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this program and related activities.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 2.7 - Technology and Information Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 35,442	\$ 30,993	\$ 34,774	\$ 38,137	\$ 33,975	\$ (4,162)	-10.9%
Other Personal Services	\$ 428	\$ 901	\$ -	\$ 1,437	\$ 1,647	\$ 210	14.6%
Contracted Services	\$ 4,913	\$ 12,187	\$ 8,478	\$ 15,238	\$ 13,781	\$ (1,457)	-9.6%
Operating Expenses	\$ 22,106	\$ 15,441	\$ 16,714	\$ 24,183	\$ 23,301	\$ (882)	-3.6%
Operating Capital Outlay	\$ 2,499	\$ 6,300	\$ 1,244	\$ 2,520	\$ 2,520	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 65,389</b>	<b>\$ 65,822</b>	<b>\$ 61,209</b>	<b>\$ 81,515</b>	<b>\$ 75,224</b>	<b>\$ (6,291)</b>	<b>-7.7%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ -	\$ -	\$ -	\$ -	\$ 83,004	\$ -	\$ 83,004

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 33,975	\$ -	\$ 33,975
Other Personal Services	\$ 1,647	\$ -	\$ 1,647
Contracted Services	\$ 13,781	\$ -	\$ 13,781
Operating Expenses	\$ 23,301	\$ -	\$ 23,301
Operating Capital Outlay	\$ 2,520	\$ -	\$ 2,520
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 75,224</b>	<b>\$ -</b>	<b>\$ 75,224</b>

## Program Allocations

### Changes and Trends

The IT budget has been distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. IT has been in a support mode, maintaining technology that provides solutions to meet the business needs of the organization and replacing legacy systems with industry standard technology. Hardware and software are maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements.

The IT Bureau's Salaries and Benefits have fluctuated due to turnover, health and retirement rate increases, as well as employees' health insurance selection changes. Other Personal Services were first recognized in FY 2018-19 due to the transfer of a part-time OPS position from the Resource Management Division to the IT Bureau midyear. No expenses are reflected in FY 2020-21 due to the difficulty in filling the position. The Contracted Services category had a drop in FY 2018-19 expenses resulting from an infrastructure analysis concluding in FY 2017-18. Increases in Contracted Services during FY 2019-20 and FY 2020-21 are primarily a result of using staff augmentation services for District web page development services, external consulting for IT controls and security improvements. Fluctuations over the years in Operating Expenses primarily reflect software maintenance and licensing costs, repair and maintenance of servers, and a reduction in computer equipment purchases. The decrease in Operating Capital Outlay costs between FY 2018-19 to FY 2020-21 is due to completion of nonrecurring purchases, including servers and digital storage upgrades and the unavailability of servers and computer peripherals due to COVID-19. Variances in Operating Capital Outlay costs are due to nonrecurring purchases in prior years for servers and digital storage upgrades, as well as from unavailability of servers and computer peripherals due to COVID-19.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$6,291 (7.7%) lower than the FY 2021-22 Amended Budget. The two drivers for this reduction are decreases in Salaries and Benefits of \$4,162 (10.9%) due to staff turnover resulting in lower yet competitive salaries and benefits for new hires, Contracted Services of \$1,457 (9.6%) from reduced costs due to the completed IT infrastructure improvements and security updates, and in Operating Expenses of \$882 (3.6%) due to the reduction of maintenance and support costs for servers and software. The increase in Other Personal Services of \$210 (14.6%) reflects an hourly rate increase for OPS positions to \$15 per hour.

### Major Budget Items

Major budget items for this activity include the following:

- Salaries and Benefits, \$33,975
- Operating Expenses, \$23,301
  - Software maintenance services, \$15,183

## Program Allocations

**3.0 Operation and Maintenance of Lands and Works** - This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, Florida Statutes.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this program.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 3.0 - Operation and Maintenance of Lands and Works

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 1,421,244	\$ 1,412,284	\$ 1,502,370	\$ 1,620,336	\$ 1,828,890	\$ 208,554	12.9%
Other Personal Services	\$ 24,166	\$ 28,328	\$ 26,168	\$ 44,375	\$ 72,424	\$ 28,049	63.2%
Contracted Services	\$ 843,002	\$ 1,087,667	\$ 3,358,404	\$ 4,068,843	\$ 3,747,387	\$ (321,456)	-7.9%
Operating Expenses	\$ 960,730	\$ 987,631	\$ 910,481	\$ 1,049,943	\$ 1,107,326	\$ 57,383	5.5%
Operating Capital Outlay	\$ 234,753	\$ 210,995	\$ 166,104	\$ 344,133	\$ 727,800	\$ 383,667	111.5%
Fixed Capital Outlay	\$ 39,715	\$ 178,514	\$ -	\$ 30,600	\$ 35,000	\$ 4,400	14.4%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 3,523,610</b>	<b>\$ 3,905,420</b>	<b>\$ 5,963,527</b>	<b>\$ 7,158,230</b>	<b>\$ 7,518,827</b>	<b>\$ 360,597</b>	<b>5.0%</b>

#### SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 248,837	\$ -	\$ -	\$ -	\$ 1,386,068	\$ -	\$ 1,634,905
Other Personal Services	\$ 27,306	\$ -	\$ -	\$ -	\$ 45,118	\$ -	\$ 72,424
Contracted Services	\$ 64,245	\$ 350,186	\$ -	\$ 278	\$ 3,293,338	\$ -	\$ 3,708,047
Operating Expenses	\$ 188,119	\$ 185,081	\$ -	\$ -	\$ 511,630	\$ -	\$ 884,830
Operating Capital Outlay	\$ 130,000	\$ 443,745	\$ -	\$ -	\$ 154,055	\$ -	\$ 727,800
Fixed Capital Outlay	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Transfers	\$ 159,425	\$ 85,203	\$ -	\$ -	\$ 128,253	\$ -	\$ 372,881
<b>TOTAL</b>	<b>\$ 817,932</b>	<b>\$ 1,099,215</b>	<b>\$ -</b>	<b>\$ 278</b>	<b>\$ 5,518,462</b>	<b>\$ -</b>	<b>\$ 7,435,887</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	17	\$ 1,176,447	\$ 1,813,576	\$ 15,314	\$ 1,828,890
Other Personal Services	2	\$ 65,228	\$ 72,424	\$ -	\$ 72,424
Contracted Services			\$ 1,168,242	\$ 2,579,145	\$ 3,747,387
Operating Expenses			\$ 1,094,201	\$ 13,125	\$ 1,107,326
Operating Capital Outlay			\$ 16,800	\$ 711,000	\$ 727,800
Fixed Capital Outlay			\$ -	\$ 35,000	\$ 35,000
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 4,165,243</b>	<b>\$ 3,353,584</b>	<b>\$ 7,518,827</b>

#### WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year						Difference in % (Amended to Tentative)
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	16.0	16.0	16.0	16.0	17.0	1.0	6.3%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	1.9	1.9	1.9	1.9	1.9	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
<b>TOTAL WORKFORCE</b>	<b>17.9</b>	<b>17.9</b>	<b>17.9</b>	<b>17.9</b>	<b>18.9</b>	<b>1.0</b>	<b>5.6%</b>

# Program Allocations

## REDUCTIONS - NEW ISSUES

### 3.0 Operation and Maintenance of Lands and Works

#### Fiscal Year 2022-23

#### Tentative Budget -August 1, 2022

FY 2021-22 Budget (Current-Amended)			17.90	\$ 7,158,230	
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits				95,731	
1	Salaries and benefits - Land Management	82,719			Change in bureau chief hourly rate and realignment of salaries and benefits between projects to better reflect workload
2	Salaries and benefits - IT Bureau	12,986			Staff turnover resulting in lower salaries and benefits for new hires
3	Salaries and benefits - Lake Jackson	26			Decrease due to the removal of staff hours
Other Personal Services				4,053	
4	Other personal services - Land Management	4,053			Realignment of staff hours to projects to better reflect workload
Contracted Services				3,123,301	
5	Debris removal - Land Management	2,425,680			Reallocation of funds from debris removal to other contractual services
6	Contractual prescribed burning - Land Management	315,000			Decrease in number of acres requiring contractual prescribed burning in the Chipola River, Choctawhatchee River and Econfina Creek WMA's
7	Contractual services - Land Management	300,000			Reduction due to anticipated completion of road projects associated with Hurricane Michael Recovery
8	Contractual services - Land Management	53,000			Reduction due to anticipated completion of projects in FY 2021-22 in Apalachicola River, Econfina Creek and St. Marks/Wakulla River WMA's
9	Management consultants - Land Management	12,964			Reduction in recreation site cleanup in the Blackwater and Yellow River WMA's
10	Land Improvements - Land Management	9,782			Reduction in herbicide treatment at mitigation tracts
11	IT contractual services - IT Bureau	6,875			Completed IT infrastructure improvements and security updates
Operating Expenses				100,171	
12	Road/bridge repair supplies - Land Management	40,500			Reduction for road and bridge repair supplies due to anticipated completion of projects in FY 2021-22 in Garcon Point and Perdido River WMA's
13	R&M buildings, grounds - Facilities	35,000			Completed partial AC replacement plan for HQ
14	Safety and other operating supplies - Land Management	16,220			Reduction based on planned purchases in FY 2021-22 for safety and recreation site supplies
15	R&M servers and software - IT Bureau	3,360			Reduction in maintenance and support cost for servers and software planned usage
16	Computer equipment - IT Bureau	2,520			Completed disaster recovery hardware purchases
17	R&M for recreation sites - Land Management	2,100			New vendor with lower price for servicing compost toilet
18	Vehicle insurance - Land Management	451			Decreased based on prior year expenses
19	Training - Land Management	20			Decreased based on prior year expenses
Operating Capital Outlay				16,500	
20	Utility trailers - Land Management	16,500			Reduction based on need for FY 2022-23
Fixed Capital Outlay				15,000	
21	Pavilions and other structures - Land Management	15,000			Reduction based on anticipated completion of pavilions in FY 2021-22
<b>TOTAL REDUCTIONS</b>			<b>0.00</b>	<b>\$ 3,354,756</b>	

## Program Allocations

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
<b>Salaries and Benefits</b>			1.00	304,285	
1	Salaries and benefits - Land Management	179,076			Inflationary Pay, health insurance and FRS adjustments and realignment of salaries and benefits between projects to better reflect workload
2	Salaries and benefits - Land Management	85,742			One new FTE, Lands Manager II
3	Salaries and benefits - Facilities	32,809			Inflationary pay and benefit rate adjustments
4	Salaries and benefits - Land Management	6,658			Annualization of costs from 1.0 FTE transfer from Program 4.0 to Program 3.0 midyear in FY 2021-22
<b>Other Personal Services</b>				32,102	
5	Other personal services - Land Management	21,711			Funded an authorized 0.625 OPS FTE that was previously unfunded, including hourly rate increase to \$15/hour
6	Other personal services - Land Management	8,920			Realignment of staff hours to projects to better reflect workload
7	Other personal services - IT Bureau	771			Hourly rate increase to \$15/hour
8	Other personal services - Land Management	700			Hourly rate increase to \$15/hour
<b>Contracted Services</b>				2,801,845	
9	Contractual services - Land Management	2,500,000			Reallocation of funds from debris removal to other contractual services for Hurricane Michael Recovery
10	Contractual prescribed burning - Land Management	140,000			Increase for prescribed burning in the Escambia, Perdido and Yellow River WMA's
11	Contractual services - Lake Jackson Facility	95,000			Anticipated completion of the replacement of pipes and valves for the marsh area and replacement of boardwalk
12	Land improvements - Land Management	39,000			Increase for high fence demo at Chipola River WMA, culvert replacement at Econfina Creek WMA and exotic plant control at Phipps Park
13	Management consultants - Land Management	13,045			Increase for field office facilities and recreation site cleanup in the Escambia River, Garcon Point, and Perdido River WMA's
14	Management consultants - Land Management	8,590			Increase to cooperative agreement with FWC for Sandhill Lakes Mitigation Bank
15	Janitorial services - Land Management	4,710			Increase for janitorial services at Econfina Field Office
16	Legal counsel - Facilities	1,500			Increased for legal review relating to facilities
<b>Operating Expenses</b>				157,554	
17	Road/bridge repair supplies - Land Management	81,000			Increase for road repairs for Chipola River, Escambia River, Yellow River and Econfina Creek WMA's and Phipps Park
18	R&M for recreation sites - Land Management	28,701			Increase for new pricing to service portable and compost toilets on District lands
19	Other operating supplies - Land Management	19,000			Increase for recreation site supplies for Choctawhatchee River and Econfina Creek WMA's, fencing and benches at Garcon Point WMA, and equestrian parking area at Musgrove Road in the Chipola River WMA
20	Vehicle GPS Tracking System - Land Management	12,525			Increase for required upgrades to maintain WEX Telematics System
21	Vehicle GPS tracking system - Facilities & Fleet	6,362			Required upgrades to maintain vehicle GPS tracking system
22	Building, contents and liability insurance - Facilities	5,000			Increase to cover additional assets
23	Payment in Lieu of Taxes (PILT) - Land Management	3,273			Increase for PILT for St. Marks/Wakulla Rivers WMA for the full fiscal year
24	Safety Supplies - Facilities	1,535			Increase due to COVID requirements
25	Vehicle insurance - Facilities	108			Estimated increase in auto insurance
26	Cellular telephones - Land Management	50			Increase in costs based on prior year expenses
<b>Operating Capital Outlay</b>				400,167	
27	Heavy equipment - Land Management	273,225			Carry forward of \$121,775 for purchase of one semi-truck on order and purchase of one excavator
28	Special purpose vehicle - Land Management	66,942			Purchase and replace one ATV for Central Region and half the cost to replace a Marsh Master
29	Trucks - Fleet	35,000			Purchase of one 4 x 4 truck for fleet
30	Automobiles - Fleet	25,000			Increase to purchase a total of three Ford Explorers for Fleet
<b>Fixed Capital Outlay</b>				19,400	
31	Pavilions and other structures - Land Management	19,400			Increase for purchase of pavilions for Apalachicola, Chipola and Choctawhatchee River WMA's
<b>TOTAL NEW ISSUES</b>			1.00	\$ 3,715,353	
<b>3.0 Operation and Maintenance of Lands and Works</b>					
<b>Total Workforce and Tentative Budget for FY 2022-23</b>			18.90	\$ 7,518,827	



## Program Allocations

### Changes and Trends

Management of District-owned lands represents a large percentage of this program's budget. Overall, Salaries and Benefits and Contracted Services continue to be significant expenses as demonstrated across the past several years in comparison to Fixed Capital Outlay which can vary substantially from year to year. Contracted Services increased in FY 2019-20 and FY 2020-21 due to debris removal and disposal and repair and maintenance to District lands as a result of Hurricane Michael. Funds from the legislature for debris removal and disposal continue to be included in the FY 2021-22 and FY 2022-23 budgets. Operating Capital Outlay costs varied between FY 2018-19 and FY 2020-21 due to timing of truck, special purpose vehicle, and heavy equipment purchases. Fixed Capital Outlay increased in FY 2019-20 due to rebuilding of the Econfina Creek Canoe Launch and replacement/new pavilions on District lands in the Econfina Creek WMA as a result of Hurricane Michael; however, the budget was significantly reduced in FY 2021-22.

Included in this program is budget for maintenance, support, and training for the timber management database; timber information dashboard; and strategic timber planning initiatives. The timber database and plans provide reports and mapping to determine and optimize pine harvest operations, and aid in the planning and evaluation for prescribed burns, reforestation, and other forest management activities.

### Budget Variances

This program's FY 2022-23 Tentative Budget is \$360,597 (5.0%) higher than the FY 2021-22 Amended Budget. This increase is mainly a combination of additional budget for Salaries and Benefits and OCO purchases. The increase in Salaries and Benefits of \$208,554 (12.9%) is due to a \$6,658 increase for the annualization of costs for one FTE transfer mid-year in the Bureau of Land Management Operations (BLMO), the addition of \$85,742 for one new full-time position in the BLMO, \$179,076 in inflationary pay and benefit rate adjustments for Division of Asset Management and realignment of salaries and benefits between projects to better reflect workload. Operating Expenses increased by \$57,383 (5.5%) due to required upgrades to maintain the WEX Telematics System; road and bridge repair supplies for the Chipola River, Econfina Creek, Escambia, and Yellow River WMAs and Phipps Park; safety supplies due to COVID-19 requirements; price increase for rental and service of portable toilets in the Chipola River, Choctawhatchee River, and Econfina Creek WMAs and Phipps Park; supplies for recreation sites; annualization of Payment in Lieu of Taxes for the Revell Tract; and insurance for buildings and vehicles. Increases also occurred in Operating Capital Outlay (OCO) of \$383,667 (111.5%) that includes the purchase of one replacement ATV, replacing a Marsh Master, carry forward of funds for the replacement purchase of one Kenworth semi-truck that is used to haul heavy equipment (bulldozers and tractors), and the purchase of one excavator, all for the BLMO. This increase is due to the delay in receiving two fleet vehicles budgeted in FY 2021-22 and the purchase of one truck and one vehicle for District Fleet in FY 2022-23. Other Personal Services increased by \$28,049 (63.2%) due to the funding of a previously unfunded OPS position in BLMO and the increase in the hourly rate for OPS positions to \$15 per hour. Fixed Capital Outlay increased by \$4,400 (14.4%) for the purchase of pavilions for District lands.

## Program Allocations

Costs for Facilities, Fleet, Works, and related IT operations also fall within this program, and make up less than one-fifth of the budget in Program 3.0. These activities in total show an increase of \$167,288 made up of mainly an increase in Contracted Services of \$95,000 for completion of repairs at the Lake Jackson Stormwater Facility, an increase of \$60,000 in Operating Capital Outlay due to the delay in receiving two fleet vehicles budgeted in FY 2021-22, and for purchase of one truck and one vehicle for District Fleet in FY 2022-23, and an increase of \$32,783 in Salaries and Benefits that reflects inflationary pay and benefit rate adjustments.

### Major Budget Items

Major budget items for this program include the following (program categories >\$500,000 and activity/subactivity categories >\$100,000):

- Salaries and Benefits, \$1,828,890 (18.9 FTE)
- Contracted Services, \$3,747,387
  - Activity 3.1 Land Management, \$3,510,555
- Operating Expenses, \$1,107,326
  - Activity 3.1 Land Management, \$681,450
  - Activity 3.3 Facilities, \$187,055

Refer to the activity sections for details on major budget items.

## Program Allocations

**3.1 Land Management** - Maintenance, custodial, and restoration efforts for lands acquired through federal, state, and locally sponsored land acquisition programs.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 3.1 - Land Management

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 1,149,542	\$ 1,164,846	\$ 1,192,673	\$ 1,288,545	\$ 1,477,177	\$ 188,632	14.6%
Other Personal Services	\$ 22,211	\$ 24,295	\$ 26,168	\$ 39,107	\$ 66,385	\$ 27,278	69.8%
Contracted Services	\$ 750,236	\$ 983,995	\$ 3,260,116	\$ 3,921,636	\$ 3,510,555	\$ (411,081)	-10.5%
Operating Expenses	\$ 596,090	\$ 670,701	\$ 570,507	\$ 593,192	\$ 681,450	\$ 88,258	14.9%
Operating Capital Outlay	\$ 175,521	\$ 114,602	\$ 158,923	\$ 257,333	\$ 581,000	\$ 323,667	125.8%
Fixed Capital Outlay	\$ 37,918	\$ 178,514	\$ -	\$ 30,600	\$ 35,000	\$ 4,400	14.4%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 2,731,517</b>	<b>\$ 3,136,953</b>	<b>\$ 5,208,386</b>	<b>\$ 6,130,413</b>	<b>\$ 6,351,567</b>	<b>\$ 221,154</b>	<b>3.6%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 659,965	\$ 1,017,325	\$ -	\$ 278	\$ 5,011,109	\$ -	\$ 6,688,677

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,464,608	\$ 12,569	\$ 1,477,177
Other Personal Services	\$ 66,385	\$ -	\$ 66,385
Contracted Services	\$ 1,010,555	\$ 2,500,000	\$ 3,510,555
Operating Expenses	\$ 668,325	\$ 13,125	\$ 681,450
Operating Capital Outlay	\$ -	\$ 581,000	\$ 581,000
Fixed Capital Outlay	\$ -	\$ 35,000	\$ 35,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 3,209,873</b>	<b>\$ 3,141,694</b>	<b>\$ 6,351,567</b>

## Program Allocations

### Changes and Trends

This activity's budget and expenditures change each year, based on management of District lands and mitigation site work. Contracted Services increased substantially between FY 2019-20 and FY 2020-21, mainly due to debris removal and disposal, and repair and maintenance to District lands associated with Hurricane Michael recovery efforts. Operating Capital Outlay costs varied between FY 2018-19 and FY 2020-21 due to timing of truck, special purpose vehicle, and heavy equipment purchases. Until FY 2019-20, Fixed Capital Outlay expenditures were mainly for pavilions and recreation improvements on District lands, but in FY 2019-20, following Hurricane Michael, the increase in expenditures began to also include land improvement efforts such as rebuilding the Econfina Creek Canoe Launch. Fixed Capital Outlay increased in FY 2019-20 due to rebuilding of the Econfina Creek Canoe Launch and replacement/new pavilions on District lands in the Econfina Creek WMA as a result of Hurricane Michael; however, the budget was significantly reduced in FY 2021-22.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$221,154 (3.6%) lower than the FY 2021-22 Amended Budget. This downward adjustment is due to the reduction in Contracted Services of \$411,081 (10.5%). The decrease in Contracted Services is mostly from reduction in prescribed burning acreage required in Chipola River, Choctawhatchee River, and Econfina Creek WMAs, reduction in budget for recreation site cleanup in the Blackwater River and Yellow River WMAs, herbicide treatment at Sacred Heart and Bayport tracts, and expected completion of projects in FY 2021-22 in Apalachicola River and Econfina Creek WMAs, and restoration at the E. Guy Revell, Jr. Nature Trail Conservation Area.

Categories with increases are Operating Capital Outlay of \$323,667 (125.8%), Salaries and Benefits of \$188,632 (14.6%), Operating Expenses of \$88,258 (14.9%), Other Personal Services of \$27,278 (69.8%), and Fixed Capital Outlay of \$4,400 (14.4%). Operating Capital Outlay increases are due to the purchase and replacement of one ATV, half the cost to replace a Marsh Master, carry forward of funds for purchase of a Kenworth semi-truck and purchase of an excavator. Personnel increases are due to a \$6,658 increase for the annualization of costs for one FTE transfer midyear in the Bureau of Land Management Operations (BLMO), the addition of \$85,742 for one new full-time position in the BLMO, \$179,076 in inflationary pay and benefit rate adjustments for the Division of Asset Management, and realignment of salaries and benefits between projects to better reflect workload. The Operating Expense category reflects a net increase mainly due to required upgrades to maintain the WEX Telematics System, road and bridge repair supplies for the Chipola River, Econfina Creek, Escambia River, and Yellow River WMAs and Phipps Park; safety supplies due to COVID-19 requirements; price increase for rental and service of portable toilets in the Chipola River, Choctawhatchee River, and Econfina Creek WMAs and Phipps Park; supplies for recreation sites; and annualization of Payment in Lieu of Taxes for the Revell Tract. Other Personal Services increased due to the funding of a previously unfunded OPS position in BLMO and the increase in the hourly rate for OPS positions to \$15 per hour in BLMO. Fixed Capital Outlay increased for the purchase of pavilions for District lands.

## Program Allocations

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits, \$1,477,177
- Contracted Services, \$3,510,555
  - Other contracted services for Hurricane Michael recovery, \$2,507,500
  - Contracted prescribed burning, \$365,000
  - Security services, \$275,299
  - Lands Improvements, \$208,218
  - Management consultants, \$128,123
- Operating Expenses, \$681,450
  - Repair and maintenance – recreation sites, \$198,251
  - Road and bridge repair supplies, \$147,500
  - Payment in Lieu of Taxes for District lands, \$89,373
  - Operating supplies – signs, fence material, gates, and recreational site supplies, \$47,250
  - Fuel and lubricants, \$34,750
  - Other field and technical supplies – power tools/equipment and parts, compost toilet supplies, \$20,757
  - Repair and maintenance – vehicles, \$20,000
- Operating Capital Outlay, \$581,000
  - Heavy equipment, \$395,000
  - Special purpose vehicle, \$106,000
  - Trucks, \$80,000

## Program Allocations

**3.2 Works** - The maintenance of flood control and water supply system infrastructure, such as canals, levees, and water control structures. This includes electronic communication and control activities.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this program.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 3.2 - Works

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 12	\$ 1,368	\$ 195	\$ 3,695	\$ 3,785	\$ 90	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 1,550	\$ -	\$ -	\$ 5,000	\$ 100,000	\$ 95,000	1900.0%
Operating Expenses	\$ 1,911	\$ 1,528	\$ 495	\$ 2,500	\$ 2,500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 3,473	\$ 2,896	\$ 690	\$ 11,195	\$ 106,285	\$ 95,090	849.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 27,967	\$ 79,145	\$ -	\$ -	\$ -	\$ -	\$ 107,112

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 3,785	\$ -	\$ 3,785
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 20,855	\$ 79,145	\$ 100,000
Operating Expenses	\$ 2,500	\$ -	\$ 2,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 27,140	\$ 79,145	\$ 106,285

## Program Allocations

### **Changes and Trends**

Salaries and Benefits, Contracted Services, and Operating Expenses fluctuate from year-to-year based on maintenance needs of the Lake Jackson Regional Stormwater Treatment Facility. District staff time includes monitoring, design, engineering, and facilitating operation and maintenance. Salaries and Benefits increased in FY 2019-20 due to follow-up regarding a spillway repair incurring Contracted Services costs in FY 2018-19. Personnel budget in FY 2021-22 and FY 2022-23 reflect potential staffing needs. Contracted Services budget in FY 2021-22 was for additional repairs to the spillway and fence repairs due to vandalism. Operating Expenses varied due to timing of repairs for electrical equipment, spray field pipes over sand filters, and utilities costs.

### **Budget Variances**

This activity's FY 2022-23 Tentative Budget is \$95,090 (849.4%) higher than the FY 2021-22 Amended Budget. The increase is attributable to the increase in Contracted Services of \$95,000 (1,900%) due to repairs to the Lake Jackson Stormwater Facility that were unable to be completed in FY 2021-22. The increase in Salaries and Benefits of \$90 (2.4%) is due to inflationary pay and allocating a proportionate share of the personnel costs that increase annually, such as for retirement and health insurance rates.

### **Major Budget Items**

There are no major budget items to list for this activity.

## Program Allocations

**3.3 Facilities** - The operation and maintenance of district support and administrative facilities.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 3.3 - Facilities

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 116,327	\$ 110,449	\$ 160,302	\$ 161,292	\$ 193,985	\$ 32,693	20.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 35,566	\$ 37,050	\$ 38,040	\$ 37,840	\$ 39,340	\$ 1,500	4.0%
Operating Expenses	\$ 158,522	\$ 160,727	\$ 162,966	\$ 214,683	\$ 187,055	\$ (27,628)	-12.9%
Operating Capital Outlay	\$ 10,085	\$ 31,724	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ 1,797	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 322,297	\$ 339,950	\$ 361,308	\$ 413,815	\$ 420,380	\$ 6,565	1.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 193,985	\$ -	\$ 193,985
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 39,340	\$ -	\$ 39,340
Operating Expenses	\$ 187,055	\$ -	\$ 187,055
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 420,380	\$ -	\$ 420,380



## Program Allocations

### Changes and Trends

The budget is for routine maintenance, including staff salaries for two full-time staff and related management support; outsourced contracts for janitorial, security, major electrical, and plumbing repairs, etc.; and supplies and materials for routine facilities and grounds maintenance. Noticeable changes in costs are due to nonrecurring needs, such as major repairs for septic tanks, air conditioning, and plumbing. The costs expended in Operating Expenses during FY 2018-19 were for nonrecurring expenses of phasing in the District Headquarters' central air conditioning/heating units, and various repairs at the Headquarters office and Maintenance buildings. Operating Expenses slightly increased in FY 2019-20 for three central air conditioning/heating unit replacements; two at Headquarters and one at the IT building. The increase in expenses also included duct work and repairs to Headquarters facilities along with safety supplies and necessary accommodations due to COVID-19. Operating Capital Outlay and Fixed Capital Outlay expenditures were incurred in FY 2018-19 for the purchase of a lawnmower at Headquarters and installation of security panels in the Governing Board room. FY 2019-20 expenditures increased in Operating Capital Outlay for replacement of the facilities truck and purchase of a landscape trailer and collection system for the lawnmower, while no expenditures were incurred in FY 2020-21 for Operating Capital Outlay. Salaries and Benefits increased overall from FY 2018-19 to FY 2020-21, with a slight decrease in FY 2019-20. The increase was due to change in staffing, selection of health care, and insurance and retirement rates.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$6,565 (1.6%) higher than the FY 2021-22 Amended Budget. This variance reflects an increase in Salaries and Benefits of \$32,693 (20.3%) due to inflationary pay and benefit rate adjustments. Contracted Services increased by \$1,500 (4%) for legal counsel services for review of contracts and other documents associated with Facilities. Operating Expenses decreased by \$27,628 (12.9%) due to the partial completion of the air conditioning replacements in FY 2021-22.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits, \$193,985
- Operating Expenses, \$187,055
  - Utilities, \$50,000
  - Building/contents/general liability insurance, \$45,000
  - Repair and maintenance of buildings and grounds, \$40,000
  - Headquarters phone services, \$18,500

## Program Allocations

**3.6 Fleet Services** - This activity includes fleet services support to all District programs and projects.

**District Description:** Fleet Services is associated with the on-road vehicles owned by the District and provided for staff use. All costs of the fleet, including repair, maintenance, tires, and fuel, are paid from this category.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 3.6 - Fleet Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 23,611	\$ 15,857	\$ 20,698	\$ 29,808	\$ 35,441	\$ 5,633	18.9%
Operating Capital Outlay	\$ 33,519	\$ 29,488	\$ -	\$ 70,000	\$ 130,000	\$ 60,000	85.7%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 57,130</b>	<b>\$ 45,345</b>	<b>\$ 20,698</b>	<b>\$ 99,808</b>	<b>\$ 165,441</b>	<b>\$ 65,633</b>	<b>65.8%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,000

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 35,441	\$ -	\$ 35,441
Operating Capital Outlay	\$ -	\$ 130,000	\$ 130,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 35,441</b>	<b>\$ 130,000</b>	<b>\$ 165,441</b>

## Program Allocations

### Changes and Trends

Fleet Operating Expenses vary based on age of fleet, usage, fuel needs, and repairs. Operating Capital Outlay costs and budget reflect vehicle purchases that included replacing a van in FY 2018-19 and a Ford Explorer in FY 2019-20. No vehicle purchase was planned in FY 2020-21, but funds were set aside in FY 2021-22 and FY 2022-23 for two fleet vehicles each year.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$65,633 (65.8%) higher than the FY 2021-22 Amended Budget. Operating Expenses increased by \$5,633 (18.9%) due to required upgrades to maintain the WEX Telematics System. The increase in Operating Capital Outlay of \$60,000 (85.7%) is due to the delay in receiving two fleet vehicles budgeted in FY 2021-22 and the purchase of one fleet automobile and 4 x 4 truck for FY 2022-23.

### Major Budget Items

Major budget items for this activity include the following for fleet services:

- Operating Expenses, \$35,441
  - Fuel and lubricants, \$11,000
  - Repair and maintenance - vehicles, \$8,859
  - Insurance, \$3,593
- Operating Capital Outlay, \$130,000
  - Automobiles, \$95,000
  - Trucks, \$35,000

## Program Allocations

**3.7 Technology and Information Services** - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this program and related activities.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 3.7 - Technology and Information Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 155,364	\$ 135,621	\$ 149,200	\$ 166,804	\$ 153,943	\$ (12,861)	-7.7%
Other Personal Services	\$ 1,955	\$ 4,033	\$ -	\$ 5,268	\$ 6,039	\$ 771	14.6%
Contracted Services	\$ 55,650	\$ 66,622	\$ 60,249	\$ 104,367	\$ 97,492	\$ (6,875)	-6.6%
Operating Expenses	\$ 180,596	\$ 138,818	\$ 155,816	\$ 209,760	\$ 200,880	\$ (8,880)	-4.2%
Operating Capital Outlay	\$ 15,628	\$ 35,182	\$ 7,181	\$ 16,800	\$ 16,800	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 409,192</b>	<b>\$ 380,275</b>	<b>\$ 372,445</b>	<b>\$ 502,999</b>	<b>\$ 475,154</b>	<b>\$ (27,845)</b>	<b>-5.5%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ -	\$ 2,745	\$ -	\$ -	\$ 507,353	\$ -	\$ 510,098

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 151,198	\$ 2,745	\$ 153,943
Other Personal Services	\$ 6,039	\$ -	\$ 6,039
Contracted Services	\$ 97,492	\$ -	\$ 97,492
Operating Expenses	\$ 200,880	\$ -	\$ 200,880
Operating Capital Outlay	\$ 16,800	\$ -	\$ 16,800
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 472,409</b>	<b>\$ 2,745</b>	<b>\$ 475,154</b>

## Program Allocations

### Changes and Trends

The IT budget has been distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. IT has been in a support mode, maintaining technology that provides solutions to meet the business needs of the organization and replacing legacy systems with industry standard technology. Hardware and software are maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements.

Unique to this IT activity is the inclusion of a Forest Information Dashboard system to better manage District lands. Dashboard expenses are across the budget categories with the main change in Contracted Services that dropped about \$25,000 in FY 2018-19 and \$18,000 in FY 2019-20 due to the completion of an upgrade of its timber management records to the dashboard.

Otherwise, costs for the IT Bureau's Salaries and Benefits have fluctuated due to turnover, health and retirement rate increases, as well as employees' health insurance selection changes. Other Personal Services were first recognized in FY 2018-19 due to the transfer of a part-time OPS position from the Resource Management Division to the IT Bureau midyear. No expenses are reflected in FY 2020-21 due to the difficulty in filling the position. While the dashboard upgrades had an impact on Contracted Services costs, this category shows an increase in FY 2019-20 to account for using staff augmentation services for GIS support. Fluctuations over the years in Operating Expenses between FY 2018-19 to FY 2020-21 are primarily due to software and server maintenance costs, computer purchases, electronic portable devices, and GPS units. The decrease in Operating Capital Outlay costs between FY 2018-19 to FY 2020-21 is due to completion of nonrecurring purchases, including servers and digital storage upgrades, and the unavailability of servers and computer peripherals due to COVID-19.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$27,845 (5.5%) lower than the FY 2021-22 Amended Budget. The variance is primarily due to the decrease in Salaries and Benefits of \$12,861 (7.7%) due to staff turnover resulting in lower yet competitive salaries and benefits for new hires, Contracted Services of \$6,875 (6.6%) from reduced costs due to the completed IT infrastructure improvements and security updates, and in Operating Expenses of \$8,880 (4.2%) due to the reduction of maintenance and support costs for servers and software, and completed disaster recovery hardware purchases. The increase in Other Personal Services of \$771 (14.6%) reflects an hourly rate increase for OPS positions to \$15 per hour.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits, \$153,943
- Contracted Services, \$97,492
  - Staff augmentation for IT services, \$63,072
  - Lands management database, \$34,000

## Program Allocations

- Operating Expenses, \$200,880
  - Software maintenance services, \$103,113
  - Ethernet charges, \$46,416
  - Computer equipment, \$16,709
  - Server maintenance services, \$9,240
  - Computer software, \$7,972

## Program Allocations

**4.0 Regulation** - This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource and surface water management permitting, permit administration and enforcement, and any delegated regulatory program.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this program.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 4.0 - Regulation

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 2,380,987	\$ 2,344,651	\$ 2,504,779	\$ 2,801,018	\$ 3,408,448	\$ 607,430	21.7%
Other Personal Services	\$ 201,960	\$ 202,987	\$ 185,307	\$ 280,033	\$ 69,558	\$ (210,475)	-75.2%
Contracted Services	\$ 65,382	\$ 156,731	\$ 99,086	\$ 152,991	\$ 166,941	\$ 13,950	9.1%
Operating Expenses	\$ 429,336	\$ 420,912	\$ 624,064	\$ 573,679	\$ 620,038	\$ 46,359	8.1%
Operating Capital Outlay	\$ 67,515	\$ 93,535	\$ 12,618	\$ 102,622	\$ 113,622	\$ 11,000	10.7%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 3,145,179</b>	<b>\$ 3,218,817</b>	<b>\$ 3,425,854</b>	<b>\$ 3,910,343</b>	<b>\$ 4,378,607</b>	<b>\$ 468,264</b>	<b>12.0%</b>

#### SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 318,886	\$ -	\$ -	\$ -	\$ 3,089,562	\$ -	\$ 3,408,448
Other Personal Services	\$ 22,384	\$ -	\$ -	\$ -	\$ 47,174	\$ -	\$ 69,558
Contracted Services	\$ 3,000	\$ -	\$ -	\$ -	\$ 163,941	\$ -	\$ 166,941
Operating Expenses	\$ 22,730	\$ -	\$ -	\$ -	\$ 597,308	\$ -	\$ 620,038
Operating Capital Outlay	\$ -	\$ 46,563	\$ -	\$ -	\$ 67,059	\$ -	\$ 113,622
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Transfers	\$ 294,000	\$ 319,808	\$ -	\$ -	\$ 145,774	\$ -	\$ 759,582
<b>TOTAL</b>	<b>\$ 661,000</b>	<b>\$ 366,371</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,110,818</b>	<b>\$ -</b>	<b>\$ 5,138,189</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	37	\$ 2,219,145	\$ 3,373,233	\$ 35,215	\$ 3,408,448
Other Personal Services	1	\$ 37,694	\$ 69,558	\$ -	\$ 69,558
Contracted Services			\$ 166,941	\$ -	\$ 166,941
Operating Expenses			\$ 610,558	\$ 9,480	\$ 620,038
Operating Capital Outlay			\$ 73,622	\$ 40,000	\$ 113,622
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 4,293,912</b>	<b>\$ 84,695</b>	<b>\$ 4,378,607</b>

#### WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year						Difference in % (Amended to Tentative)
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	31.0	31.0	31.0	31.0	37.0	6.0	19.4%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	-
Other Personal Services	5.0	5.0	5.0	5.0	1.0	-4.0	-80.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	-
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	-
<b>TOTAL WORKFORCE</b>	<b>36.0</b>	<b>36.0</b>	<b>36.0</b>	<b>36.0</b>	<b>38.0</b>	<b>2.0</b>	<b>5.6%</b>

## Program Allocations

### REDUCTIONS - NEW ISSUES

4.0 Regulation

Fiscal Year 2022-23

Tentative Budget -August 1, 2022

FY 2021-22 Budget (Current-Amended)			36.00	\$ 3,910,343	
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits				27,037	
1	Salaries and benefits - Environmental Resource Permitting	22,915			Remaining budget from 1.0 FTE transferred from Program 4.0 to Program 3.0 midyear in FY2021-22
2	Salaries and benefits - IT Bureau	4,122			Staff turnover resulting in lower salaries for new hires
Other Personal Services			4.00	218,777	
3	Other personal services - Environmental Resource Permitting	218,777			Conversion of 4.0 OPS FTE positions to permanent FTE
Contracted Services				10,282	
4	IT contractual services - IT Bureau	9,282			Completed IT infrastructure improvements and security updates and removed excess budget
5	Legal counsel - Water Well Construction	1,000			Alignment of expenses closer to prior year expenses
Operating Expenses				9,372	
6	R&M servers and software - IT Bureau	5,044			Reduction in maintenance and support cost for servers and software planned usage
7	Computer equipment - IT Bureau	3,530			Completed disaster recovery hardware purchases
8	Postage - Environmental Resource Permitting	550			Alignment of expenses closer to prior year expenses
9	Vehicle Insurance - Other Reg & Enforcement	173			Alignment of expenses closer to prior year expenses
10	Building & ground supplies - Environmental Resource Permitting	75			Transferred budget to Activity 440
TOTAL REDUCTIONS			4.00	\$ 265,468	



## Program Allocations

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
<b>Salaries and Benefits</b>			6.00	634,467	
11	Salaries and benefits - Environmental Resource Permitting	241,692			Conversion of 4.0 OPS FTE positions to permanent FTE
12	Salaries and benefits - Environmental Resource Permitting	181,588			Two new full-time, Environmental Specialist II and III
13	Salaries and benefits - Environmental Resource Permitting	76,295			Inflationary pay and benefit rate adjustments
14	Salaries and benefits - Water Well Construction	71,899			Inflationary pay, benefit rate adjustments, and leave payouts
15	Salaries and benefits - Consumptive Use	59,673			Inflationary pay and benefit rate adjustments
16	Salaries and benefits - IT Bureau	3,320			Inflationary pay and benefit rate adjustments
<b>Other Personal Services</b>				8,302	
17	Other personal services - Consumptive Use	4,427			Hourly rate increase to \$15/hour, health insurance adjustments, and reallocation of hours across the Regulatory Services Division
18	Other personal services - Water Well Construction	3,175			Hourly rate increase to \$15/hour, health insurance adjustments, and reallocation of hours across the Regulatory Services Division
19	Other personal services - IT Bureau	700			Hourly rate increase to \$15/hour
<b>Contracted Services</b>				24,232	
20	Legal counsel - Other Reg & Enforcement	17,500			Increase in legal fees based on prior year actuals associated with Environmental Resource Permitting
21	Appraisals - Environmental Resource Permitting	3,000			New budget for anticipated appraisals
22	Contract well drillers - Water Well Construction	2,000			Increase in anticipated contract well drillers work
23	Janitorial service - Other Reg & Enforcement	1,732			Increase in janitorial fee for DeFuniak Springs office
<b>Operating Expenses</b>				55,731	
24	R&M servers and software - IT Bureau	26,806			Increase in maintenance and support costs for servers and software
25	Vehicle R&M, Insurance, and Fuel - Other Reg & Enforcement	15,745			Increase in vehicle expenses due to more inspections and GPS tracking upgrades
26	Jetpacks and Ethernet charges	5,700			Increase in jetpacks based on usage and ethernet charges
27	Staff Travel - Environmental Resource Permitting	2,500			Alignment of expenses closer to prior year expenses
28	Phones/Lines - Other Reg & Enforcement	2,000			Alignment of expenses closer to prior year expenses
29	Credit transaction services - Consumptive Use and Water Well Construction	1,500			More transaction fee costs due to more on-line e-Permitting activity
30	Training - Water Well Construction	1,060			Alignment of expenses closer to prior year expenses
31	Cell phones - Water Well Construction	200			Increase in costs based on prior year actuals
32	R&M buildings/ground - Other Reg & Enforcement	200			New budget for DeFuniak Springs office
33	Memberships - Consumptive Use and Water Well Construction	20			Increase in membership dues
<b>Operating Capital Outlay</b>				11,000	
34	Trucks - Environmental Resource Permitting	11,000			Increase in pricing of trucks (total budget of \$80,000)
<b>TOTAL NEW ISSUES</b>			6.00	\$ 733,732	
<b>4.0 Regulation</b>					
<b>Total Workforce and Tentative Budget for FY 2022-23</b>			38.00	\$ 4,378,607	

## Program Allocations

### Changes and Trends

The District provides an online e-Permitting and e-Regulatory automated database for Water Use, Well Construction, Environmental Resource, and Surface Water Permitting. This enables the District's customers to apply for new permits, check the status of permit applications, and access information about existing permits online. Staff can evaluate applications and manage the permitting process in a shared database environment which has greatly increased efficiency. Salaries and Benefits increase reflects inflationary pay, benefit rate adjustments, conversion of 4.0 OPS positions to permanent FTE, and the addition of two new full-time positions. Between FY 2018-19 and FY 2020-21, Contracted Services fluctuated due to the litigation expenses associated with ERP-related legal cases. Changes in Operating Expenses primarily reflect timing of nonrecurring purchases, such as additional security, virtual network solutions, and software maintenance and licensing costs. The increase in FY 2020-21 was particularly high due to the purchase of Oracle database licensing for e-Permitting. Operating Capital Outlay costs include the replacement of a vehicle for regulatory inspectors and replacement laptops and monitors in both FYs 2018-19 and 2019-20 as well as additional IT server storage in FY 2019-20.

### Budget Variances

This program's FY 2022-23 Tentative Budget is \$468,264 (12%) higher than the FY 2021-22 Amended Budget. This increase is a combination of \$453,716 in additional budget for Regulatory operations (Activities 4.1 through 4.4) and a \$14,548 increase in the IT Bureau for Regulatory support (Activity 4.5). The program's largest increase is in Salaries and Benefits of which \$207,867 is due to inflationary pay and benefit rate adjustments. \$423,280 is the conversion of 4.0 OPS positions to permanent FTE, and the addition of two new full-time positions. These positions are due to increased ERP permitting activities and to assist in administration of the state's new 404 permitting program. The Operating Expenses category increases by \$46,359 due to aligning the budget with prior years' expenses, an increase in vehicle expenses with significant increases in fuel costs, and regulatory support costs for servers and software. An increase of \$11,000 in Operating Capital Outlay is due to the increase in price of new vehicles. This program's increase in Contracted Services of \$13,950 (9.1%) is attributable to aligning budget with prior years' actuals, expected expenses with contract well drillers and appraisals, and the increase in janitorial services at the DeFunak Springs office.

### Major Budget Items

Major budget items for this program include the following (program categories >\$500,000 and activity/subactivity categories >\$100,000):

- Salaries and Benefits, \$3,408,448 (38.0 FTE)
- Operating Expenses, \$620,038
  - Activity 4.4 Other Regulatory and Enforcement Activities, \$193,663
  - Activity 4.5 Technology and Information Services, \$376,603

Refer to the activity sections for details on major budget items.

## Program Allocations

**4.1 Consumptive Use Permitting** - The review, issuance, renewal, and enforcement of water use permits.

**District Description:** Consumptive Use Permitting includes the review, issuance, renewal, and enforcement of water use permits. The terms Consumptive Use Permitting (CUP) and Water Use Permitting (WUP) are used interchangeably throughout the document.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 4.1 - Consumptive Use Permitting

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 448,406	\$ 377,430	\$ 407,534	\$ 450,821	\$ 510,494	\$ 59,673	13.2%
Other Personal Services	\$ 3,563	\$ 3,659	\$ -	\$ 16,415	\$ 20,842	\$ 4,427	27.0%
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 11,470	\$ 10,049	\$ 12,671	\$ 13,111	\$ 13,621	\$ 510	3.9%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 463,439	\$ 391,138	\$ 420,205	\$ 480,347	\$ 544,957	\$ 64,610	13.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 35,000	\$ -	\$ -	\$ -	\$ 625,999	\$ -	\$ 660,999

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 510,494	\$ -	\$ 510,494
Other Personal Services	\$ 20,842	\$ -	\$ 20,842
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 13,621	\$ -	\$ 13,621
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 544,957	\$ -	\$ 544,957

## Program Allocations

### Changes and Trends

The District continues to work with DEP to increase regulatory consistency in the Water Use Permitting (WUP) program. The WUP program has acquired an e-Permitting capability which has improved response time and overall staff productivity. This activity mainly consists of personnel costs that vary across FY 2018-19 and FY 2020-21 due to attrition, benefit selections, and FRS and health insurance adjustments. No expenses were recognized in Other Personal Services during FY 2020-21 due to a vacant position. Budget had been set aside for this purpose in FY 2021-22 but has since been reallocated to Activity 4.1.0, 4.2.0 and 4.3.0 evenly. The Operating Expenses category reflects minor changes related to staff travel and training as well as e-Permitting transaction fee costs.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$64,610 (13.5%) higher than the FY 2021-22 Amended Budget. This increase is mainly due to an increase in Salaries and Benefits of \$59,673 (13.2%) caused by inflationary pay and benefit rate adjustments. Other Personal Services also increased \$4,427 (27%) due to an hourly rate increase of \$15 per hour, health insurance adjustments, and reallocation of hours across the Regulatory Services Division. An increase of \$510 (3.9%) in Operating Expenses is mostly for more budget to cover transaction fee costs associated with online e-Permitting activity.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits, \$510,494

## Program Allocations

**4.2 Water Well Construction Permitting and Contractor Licensing** - The review, issuance, renewal, and enforcement of water well construction permits and regulation of contractor licensing.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 4.2 - Water Well Construction Permitting and Contractor Licensing

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 796,621	\$ 873,567	\$ 883,866	\$ 947,178	\$ 1,018,464	\$ 71,286	7.5%
Other Personal Services	\$ 1,398	\$ 2,358	\$ -	\$ 17,667	\$ 20,842	\$ 3,175	18.0%
Contracted Services	\$ 901	\$ -	\$ 900	\$ 8,000	\$ 10,000	\$ 2,000	25.0%
Operating Expenses	\$ 10,704	\$ 8,898	\$ 15,026	\$ 11,151	\$ 13,421	\$ 2,270	20.4%
Operating Capital Outlay	\$ 8,977	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 818,601</b>	<b>\$ 884,823</b>	<b>\$ 899,792</b>	<b>\$ 983,996</b>	<b>\$ 1,062,727</b>	<b>\$ 78,731</b>	<b>8.0%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 220,000	\$ -	\$ -	\$ -	\$ 1,069,703	\$ -	\$ 1,289,703

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 989,288	\$ 29,176	\$ 1,018,464
Other Personal Services	\$ 20,842	\$ -	\$ 20,842
Contracted Services	\$ 10,000	\$ -	\$ 10,000
Operating Expenses	\$ 13,421	\$ -	\$ 13,421
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,033,551</b>	<b>\$ 29,176</b>	<b>\$ 1,062,727</b>

## Program Allocations

### Changes and Trends

The Water Well Construction program has implemented an e-Permitting well construction system with the SJRWMD and SRWMD, improving response time. Salaries and Benefits increased due to inflationary pay, estimated increases in retirement and health insurance rates, and higher cost health insurance coverage selections along with leave payouts. The increase is also due to the allocation of time moved to this activity as well as budgeting retirement-eligible leave payouts. Other Personal Services decreased in FY 2020-21 due to a vacant position. Budget had been set aside for this purpose in FY 2021-22 but has since been allocated to Activity 4.1.0, 4.2.0 and 4.3.0 evenly. The Contracted Services category shows intermittent e-Permitting portal costs, while expenses in Operating Capital Outlay for FY 2018-19 are due to the purchase of a well camera for field staff. Similar to the WUP program, the Operating Expenses category reflects minor changes related to staff travel, training, and e-Permitting transaction fee costs.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$78,731 (8%) higher than the FY 2021-22 Amended Budget. This is primarily due to a \$71,286 (7.5%) increase in Salaries and Benefits from inflationary pay, budgeting retirement-eligible leave payouts, estimated retirement and health insurance rates, and reallocation of time from the WUP program. Other Personal Services increases \$3,175 (18%) due to an hourly rate increase of \$15 per hour, health insurance adjustments, and reallocation of hours across the Regulatory Services Division. A \$2,000 (25%) increase in Contracted Services is due to expected contract well driller work. There is a \$2,270 (20.4%) increase in Operating Expenses due to alignment of expenses to be closer to prior year costs for cell phones, continuing education, memberships, and e-Permitting transaction fee costs.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits, \$1,018,464

## Program Allocations

**4.3 Environmental Resource and Surface Water Permitting** - The review, issuance, and enforcement of environmental resource and surface water permits.

**District Description:** The District implements the permitting, compliance monitoring, and enforcement activities of surface water regulation programs, including: Environmental Resource Permitting; Regulation of Agricultural and Forestry Surface Water Management Projects; Works of the District; and Dam Safety.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 4.3 - Environmental Resource and Surface Water Permitting

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 900,524	\$ 880,765	\$ 983,688	\$ 1,143,550	\$ 1,620,823	\$ 477,273	41.7%
Other Personal Services	\$ 195,186	\$ 193,203	\$ 185,307	\$ 241,161	\$ 22,384	\$ (218,777)	-90.7%
Contracted Services	\$ -	\$ 80,902	\$ 4,980	\$ -	\$ 3,000	\$ 3,000	
Operating Expenses	\$ 25,975	\$ 23,024	\$ 14,186	\$ 20,855	\$ 22,730	\$ 1,875	9.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 1,121,684</b>	<b>\$ 1,177,894</b>	<b>\$ 1,188,161</b>	<b>\$ 1,405,566</b>	<b>\$ 1,668,937</b>	<b>\$ 263,371</b>	<b>18.7%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 406,000	\$ 317,063	\$ -	\$ -	\$ 1,304,746	\$ -	\$ 2,027,809

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,620,823	\$ -	\$ 1,620,823
Other Personal Services	\$ 22,384	\$ -	\$ 22,384
Contracted Services	\$ 3,000	\$ -	\$ 3,000
Operating Expenses	\$ 22,730	\$ -	\$ 22,730
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,668,937</b>	<b>\$ -</b>	<b>\$ 1,668,937</b>

## Program Allocations

### Changes and Trends

The Environmental Resource Permitting (ERP) program continues to decrease permitting time for applicants while maintaining the same resource protection standards. The implementation of the new e-Regulatory database system has enabled process improvement and streamlining. Costs in the Salaries and Benefits category vary between FY 2018-19 and FY 2020-21 because of attrition, promotions, and increases in retirement and health insurance rates. Expenses in Contracted Services only reflect legal counsel services which can fluctuate substantially from litigation activity.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$263,371 (18.7%) higher than the FY 2021-22 Amended Budget. A \$477,273 (41.7%) increase in Salaries and Benefits is due to the conversion of 4.0 OPS FTE positions to permanent FTE, 2.0 new full-time positions for increased ERP permitting activities and to assist in administering the state's new 404 permitting program, as well as inflationary pay and benefit rate adjustments. This is offset by a \$218,777 (90.7%) decrease in Other Personal Services due to the conversion of positions. A \$3,000 increase in Contracted Services is new budget for expected appraisals. The \$1,875 (9%) increase in Operating Expenses is due to increases in staff travel. A total of \$317,063 of this activity's budget is funded with Fund Balance Reserves.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Salaries and Benefits, \$1,620,823



## Program Allocations

### **4.4 Other Regulatory and Enforcement Activities** - Regulatory and enforcement activities not otherwise categorized above.

**District Description:** This activity includes other regulatory service activities not associated with a specific permit and support for the regulatory activities. Costs include legal counsel; administrative hearings; office lease and associated costs; equipment rental; vehicle fuel and maintenance; and telecommunications expenses related to the District's regulatory functions.

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

### 4.4 - Other Regulatory and Enforcement Activities

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 40,525	\$ 25,230	\$ 50,648	\$ 53,423	\$ 71,655	\$ 18,232	34.1%
Operating Expenses	\$ 152,265	\$ 162,959	\$ 179,054	\$ 175,891	\$ 193,663	\$ 17,772	10.1%
Operating Capital Outlay	\$ 24,976	\$ 25,953	\$ -	\$ 69,000	\$ 80,000	\$ 11,000	15.9%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 217,766</b>	<b>\$ 214,142</b>	<b>\$ 229,702</b>	<b>\$ 298,314</b>	<b>\$ 345,318</b>	<b>\$ 47,004</b>	<b>15.8%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ -	\$ 46,563	\$ -	\$ -	\$ 298,755	\$ -	\$ 345,318

### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 71,655	\$ -	\$ 71,655
Operating Expenses	\$ 184,183	\$ 9,480	\$ 193,663
Operating Capital Outlay	\$ 40,000	\$ 40,000	\$ 80,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 295,838</b>	<b>\$ 49,480</b>	<b>\$ 345,318</b>

## Program Allocations

### Changes and Trends

This activity covers non-labor support services for Regulatory Services, which are mainly contracted expenses for legal counsel and janitorial services and operating costs such as building lease, phones, utilities, and vehicle-related expenses. Changes in Contracted Services are driven by legal counsel needs and DeFuniak Springs office janitorial service costs. Operating Expenses in FY 2018-19 to FY 2020-21 varied in part from starting the DeFuniak Springs office lease in mid FY 2018-19, increases in vehicle usage (fuel, repairs), and new office furniture in FY 2020-21. Operating Capital Outlay expenses reflect the purchase of a replacement vehicle for field inspectors in both FYs 2018-19 and 2019-20.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$47,004 (15.8%) higher than the FY 2021-22 Amended Budget. This is an increase of \$18,232 (34.1%) in Contracted Services due to aligning budget with prior years' legal expenses as well as an increase in the janitorial fee for the DeFuniak Springs office. A \$17,772 (10.1%) increase in Operating Expenses is due to increases in vehicle expenses, GPS tracking upgrades and alignment of budget with prior years' actuals in jetpack (mobile wi-fi), phones, staff travel, training, memberships, and repair and maintenance of buildings/grounds. Operating Capital Outlay increases by \$11,000 (15.9%) due to a price increase for replacement vehicles.

### Major Budget Items

Major budget items for this activity include the following (categories >\$100,000):

- Operating Expenses, \$193,663
  - Building lease, \$97,500
  - Fuel and lubricants, \$26,025
  - Repair and maintenance – vehicles, \$11,150
  - Field office phone services, \$11,100
  - Rental equipment, \$10,600
  - Utilities, \$8,700

## Program Allocations

**4.5 Technology and Information Services** - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this program and related activities.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 4.5 - Technology and Information Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 235,435	\$ 212,888	\$ 229,691	\$ 259,469	\$ 258,667	\$ (802)	-0.3%
Other Personal Services	\$ 1,813	\$ 3,767	\$ -	\$ 4,790	\$ 5,490	\$ 700	14.6%
Contracted Services	\$ 23,956	\$ 50,599	\$ 42,558	\$ 91,568	\$ 82,286	\$ (9,282)	-10.1%
Operating Expenses	\$ 228,922	\$ 215,983	\$ 403,127	\$ 352,671	\$ 376,603	\$ 23,932	6.8%
Operating Capital Outlay	\$ 33,562	\$ 67,582	\$ 12,618	\$ 33,622	\$ 33,622	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 523,689</b>	<b>\$ 550,819</b>	<b>\$ 687,994</b>	<b>\$ 742,120</b>	<b>\$ 756,668</b>	<b>\$ 14,548</b>	<b>2.0%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ -	\$ 2,745	\$ -	\$ -	\$ 811,615	\$ -	\$ 814,360

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 252,628	\$ 6,039	\$ 258,667
Other Personal Services	\$ 5,490	\$ -	\$ 5,490
Contracted Services	\$ 82,286	\$ -	\$ 82,286
Operating Expenses	\$ 376,603	\$ -	\$ 376,603
Operating Capital Outlay	\$ 33,622	\$ -	\$ 33,622
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 750,629</b>	<b>\$ 6,039</b>	<b>\$ 756,668</b>

## Program Allocations

### Changes and Trends

The IT budget has been distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. IT has been in a support mode, maintaining technology that provides solutions to meet the business needs of the organization and replacing legacy systems with industry standard technology. Hardware and software are maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements.

The IT Bureau's Salaries and Benefits have fluctuated due to turnover, health and retirement rate increases, as well as employees' health insurance selection changes. Other Personal Services started in FY 2018-19 due to the transfer of a part-time OPS position from the Resource Management Division to the IT Bureau midyear in FY 2018-19. Inability to fill the OPS position in FY 2020-21 caused a decrease in Other Personal Services. The Contracted Services category has also varied with the drop in FY 2018-19 resulting from an infrastructure analysis concluding in FY 2017-18 while, increases in Contracted Services in FY 2019-20 and FY 2020-21 are primarily a result of using staff augmentation services for District web page development services and external consulting for IT controls and security improvements. Fluctuations over the years in Operating Expenses primarily reflect timing of nonrecurring purchases, such as for additional security and virtual network solutions and software maintenance and licensing costs. The increase in FY 2020-21 was particularly high due to the purchase of Oracle database licensing for e-Permitting. Fluctuations in Operating Capital Outlay costs are nonrecurring purchases, including servers and digital storage upgrades, while decreases have occurred due to the unavailability of servers and computer peripherals due to COVID-19.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$14,548 (2%) higher than the FY 2021-22 Amended Budget. The variance is due to an increase in Operating Expenses and Other Personal Services. The increase in Operating Expenses of \$23,932 (6.8%) is mainly due to an increase in maintenance and support costs for servers and software, ethernet charges and jetpacks (mobile wi-fi). The increase in Other Personal Services of \$700 (14.6%) is due to an hourly rate increase for OPS positions to \$15 per hour. The decrease in Contracted Services of \$9,282 (10.1%) is due to the completion of IT infrastructure improvements and security updates. The decrease in Salaries and Benefits of \$802 (0.3%) is due to staff turnover resulting in lower yet competitive salaries for new hires.

### Major Budget Items

Major budget items for this activity include the following (categories > \$100,000):

- Salaries and Benefits, \$258,667
- Operating Expenses, \$376,603
  - Software maintenance services, \$190,782
  - Ethernet charges, \$84,844
  - Server maintenance services, \$36,492

## Program Allocations

- Computer equipment, \$29,421
- Computer software, \$13,953

## Program Allocations

**5.0 Outreach** - This program includes all environmental education activities, such as water conservation campaigns and water resources education; public information activities; all lobbying activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including related public service announcements and advertising in the media.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this program.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 5.0 - Outreach

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 114,705	\$ 113,756	\$ 116,082	\$ 119,174	\$ 128,704	\$ 9,530	8.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ 1,349	\$ 5,975	\$ 5,975	\$ -	0.0%
Operating Expenses	\$ 12,869	\$ 10,192	\$ 10,663	\$ 13,362	\$ 10,462	\$ (2,900)	-21.7%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 127,574</b>	<b>\$ 123,948</b>	<b>\$ 128,094</b>	<b>\$ 138,511</b>	<b>\$ 145,141</b>	<b>\$ 6,630</b>	<b>4.8%</b>

#### SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 128,704	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 128,704
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 5,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,975
Operating Expenses	\$ 10,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,462
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Transfers	\$ 28,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,109
<b>TOTAL</b>	<b>\$ 173,250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 173,250</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	1	\$ 80,281	\$ 128,704	\$ -	\$ 128,704
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services			\$ 5,975	\$ -	\$ 5,975
Operating Expenses			\$ 10,462	\$ -	\$ 10,462
Operating Capital Outlay			\$ -	\$ -	\$ -
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 145,141</b>	<b>\$ -</b>	<b>\$ 145,141</b>

#### WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year						Difference in % (Amended to Tentative)
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	1.0	1.0	1.0	1.0	1.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	0.0	0.0	0.0	0.0	0.0	0.0	
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
<b>TOTAL WORKFORCE</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>0.0</b>	<b>0.0%</b>

## Program Allocations

### REDUCTIONS - NEW ISSUES

5.0 Outreach

Fiscal Year 2022-23

Tentative Budget -August 1, 2022

FY 2021-22 Budget (Current-Amended)		1.00	\$	138,511	
<b>Reductions</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Operating Expenses				2,900	
1	Continuing Education - Outreach	2,900			Removal of tuition reimbursement provided in FY 2021-22
<b>TOTAL REDUCTIONS</b>		0.00	\$	2,900	
<b>New Issues</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits				9,530	
1	Salaries and benefits - Outreach	9,530			Inflationary pay and benefit rate adjustments
<b>TOTAL NEW ISSUES</b>		0.00	\$	9,530	
<b>5.0 Outreach</b>					
Total Workforce and Tentative Budget for FY 2022-23			1.00	\$	145,141

### Changes and Trends

Outreach, Program 5.0, has the smallest budget across the six programs. Expenses in Salaries and Benefits reflect small changes that include retirement and insurance adjustments for one full-time position. The Contracted Services category includes budget set aside for Washington, D.C. legislative services, which was last invoiced in FY 2016-17. Funding was added in FY 2020-21 to cover a portion of legal counsel costs associated with management meetings in which this program participates. Expenses in the Operating Expenses category in FY 2018-19 were higher mainly due to the purchase and consideration of two online news clip services, of which one was dropped in FY 2019-20.

### Budget Variances

This program's FY 2022-23 Tentative Budget is \$6,630 (4.8%) higher than the FY 2021-22 Amended Budget. The increase in Salaries and Benefits of \$9,530 (8%) is for inflationary pay and benefit rate adjustments and the decrease in the Operating Expenses category of \$2,900 (21.7%) reflects removal of tuition reimbursement provided in FY 2021-22.

### Major Budget Items

Major budget items for this program include the following:

- Salaries and Benefits, \$128,704 (1 FTE)
- Operating Expenses, \$10,462

## Program Allocations

**5.2 Public Information** - All public notices regarding water management district decision-making and Governing Board, basin board, and advisory committee meetings, public workshops, public hearings, and other District meetings; and factual information provided to the public and others by a water management district regarding District structure, functions, programs, budget, and other operational aspects of the District.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 5.2 - Public Information

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 114,705	\$ 113,756	\$ 116,082	\$ 119,174	\$ 128,704	\$ 9,530	8.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ 1,349	\$ 1,200	\$ 1,200	\$ -	0.0%
Operating Expenses	\$ 7,494	\$ 5,792	\$ 6,188	\$ 8,912	\$ 6,012	\$ (2,900)	-32.5%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 122,199</b>	<b>\$ 119,548</b>	<b>\$ 123,619</b>	<b>\$ 129,286</b>	<b>\$ 135,916</b>	<b>\$ 6,630</b>	<b>5.1%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 164,025	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 164,025

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 128,704	\$ -	\$ 128,704
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 1,200	\$ -	\$ 1,200
Operating Expenses	\$ 6,012	\$ -	\$ 6,012
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 135,916</b>	<b>\$ -</b>	<b>\$ 135,916</b>



## Program Allocations

### Changes and Trends

This activity encompasses the personnel budget for one full-time position. Expenses started to be recognized in FY 2020-21 for legal counsel costs associated with management meetings in which the employee budgeted in this activity participates. The only other notable change is in the Operating Expenses category that had higher expenses in FY 2018-19 mainly due to the purchase and consideration of two online news clip services, of which one was dropped in FY 2019-20.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$6,630 (5.1%) higher than the FY 2021-22 Amended Budget. The increase in Salaries and Benefits of \$9,530 (8%) is due to inflationary pay and benefit rate adjustments, and is offset by the decrease in Operating Expenses of \$2,900 (32.5%) from the removal of tuition reimbursement provided in FY 2021-22.

### Major Budget Items

Major budget items for this activity include the following:

- Salaries and Benefits, \$128,704
- Operating Expenses, \$6,012
  - News clips subscription, \$2,550
  - Newspaper subscriptions, \$1,160
  - Computer software, \$852

## Program Allocations

**5.4 Lobbying/Legislative Affairs/Cabinet Affairs** - Influencing or attempting to influence legislative action or non-action through oral or written communication or an attempt to obtain the goodwill of a member or employee of the Legislature. (See section 11.045, Florida Statutes) For purposes of the standard budget reporting format, this definition includes Federal legislative action or non-action.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this activity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 5.4 - Lobbying / Legislative Affairs / Cabinet Affairs

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ 4,775	\$ 4,775	\$ -	0.0%
Operating Expenses	\$ 5,375	\$ 4,400	\$ 4,475	\$ 4,450	\$ 4,450	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	\$ 5,375	\$ 4,400	\$ 4,475	\$ 9,225	\$ 9,225	\$ -	0.0%

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 9,225	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,225

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 4,775	\$ -	\$ 4,775
Operating Expenses	\$ 4,450	\$ -	\$ 4,450
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 9,225	\$ -	\$ 9,225

## Program Allocations

### **Changes and Trends**

This activity holds the least amount of budget across the programs. The Contracted Services category includes funding for Washington, D.C. legislative services, which was last invoiced in FY 2016-17. Budget remains in this category to cover these services. Changes in the Operating Expenses category are driven mainly by budget adjustments to address the number of users and price increases for the subscription to a governmental research and legislative monitoring website.

### **Budget Variances**

This activity's FY 2022-23 Tentative Budget remains the same as the FY 2021-22 Amended Budget.

### **Major Budget Items**

Major budget items for this activity include the following:

- Contracted Services, \$4,775
  - Legislative assistance in Washington, D.C., \$4,775
- Operating Expenses, \$4,450
  - Governmental research and legislative monitoring website, \$4,300

## Program Allocations

**6.0 District Management and Administration** - This program includes all governing support; executive support; management information systems; unrestricted Reserves; and general counsel, ombudsman, human resources, finance, audit, risk management, and administrative services.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this program.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 6.0 - Management and Administration

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 1,522,685	\$ 1,552,531	\$ 1,545,291	\$ 1,638,835	\$ 1,917,994	\$ 279,159	17.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 115,045	\$ 128,629	\$ 140,006	\$ 172,014	\$ 153,736	\$ (18,278)	-10.6%
Operating Expenses	\$ 235,408	\$ 214,748	\$ 245,465	\$ 294,493	\$ 283,464	\$ (11,029)	-3.7%
Operating Capital Outlay	\$ 18,260	\$ 51,046	\$ 7,122	\$ 18,576	\$ 21,851	\$ 3,275	17.6%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 1,891,398</b>	<b>\$ 1,946,954</b>	<b>\$ 1,937,884</b>	<b>\$ 2,123,918</b>	<b>\$ 2,377,045</b>	<b>\$ 253,127</b>	<b>11.9%</b>

#### SOURCE OF FUNDS

Fiscal Year 2022-23

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 665,430	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 665,430
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,000
Operating Expenses	\$ 56,325	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 56,325
Operating Capital Outlay	\$ 21,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,851
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Transfers	\$ 145,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 145,328
<b>TOTAL</b>	<b>\$ 915,934</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 915,934</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	23	\$ 1,228,464	\$ 1,876,153	\$ 41,841	\$ 1,917,994
Other Personal Services	1	\$ -	\$ -	\$ -	\$ -
Contracted Services			\$ 153,736	\$ -	\$ 153,736
Operating Expenses			\$ 283,464	\$ -	\$ 283,464
Operating Capital Outlay			\$ 21,851	\$ -	\$ 21,851
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 2,335,204</b>	<b>\$ 41,841</b>	<b>\$ 2,377,045</b>

#### WORKFORCE

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

WORKFORCE CATEGORY	Fiscal Year					Difference in % (Amended to Tentative)	
	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
Authorized Positions	22.0	22.0	22.0	22.0	23.0	1.0	4.5%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	-
Other Personal Services	0.5	0.5	0.5	0.5	0.5	0.0	0.0%
Intern	0.0	0.0	0.0	0.0	0.0	0.0	-
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	-
<b>TOTAL WORKFORCE</b>	<b>22.5</b>	<b>22.5</b>	<b>22.5</b>	<b>22.5</b>	<b>23.5</b>	<b>1.0</b>	<b>4.4%</b>

# Program Allocations

## REDUCTIONS - NEW ISSUES

### 6.0 District Management and Administration

Fiscal Year 2022-23

Tentative Budget -August 1, 2022

<b>FY 2021-22 Budget (Current-Amended)</b>			<b>22.50</b>	<b>\$ 2,123,918</b>	
<b>Reductions</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
<b>Contracted Services</b>				18,278	
1	Legal counsel - Governing Board	13,000			Partial reduction of FY2021-22 amendment that increased amount
2	Other contractual services - IT Bureau	3,278			Completed IT infrastructure improvements and security updates
3	Legal counsel - Executive Office	2,000			Partial reduction of FY2021-22 amendment that increased amount
<b>Operating Expenses</b>				12,598	
4	R&M servers and software - IT Bureau	4,370			Reduction in maintenance and support cost for servers and software planned usage
5	Computer equipment - IT Bureau	3,278			Completed disaster recovery hardware purchases
6	Board and legal travel - Governing Board	2,000			Less travel expenditures based on the last three fiscal years
7	Computer Equipment - Governing Board	2,000			Less need for new computer equipment
8	Office supplies - Admin	750			Reduction based on last three years of purchases
9	General postage and freight - Admin	200			Excess budget for postage needs
<b>TOTAL REDUCTIONS</b>			<b>0.00</b>	<b>\$ 30,876</b>	
<b>New Issues</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
<b>Salaries and Benefits</b>			1.00	279,159	
1	Salaries and benefits - Administration	100,878			Reallocation of 1.0 FTE transferred from Program 1.0 to Program 6.0
2	Salaries and benefits - Administration	63,827			Inflationary pay and benefit rate adjustments
3	Salaries and benefits - IT Bureau	52,560			Inflationary pay and benefit rate adjustments
4	Salaries and benefits - Executive Office	33,005			Inflationary pay and benefit rate adjustments
5	Salaries and benefits - Human Resources	28,889			Inflationary pay and benefit rate adjustments
<b>Operating Expenses</b>				1,569	
6	Online payment fees - Admin	700			Credit card/check fees from use of District's online payment portal
7	Leased office equipment - Admin	250			Increase for estimated copier/printer use
8	R&M copiers - IT Bureau	469			Increase in maintenance fees for copiers
9	Jetpacks - IT Bureau	150			Increase in jetpacks based on usage
<b>Operating Capital Outlay</b>				3,275	
10	Computer hardware - IT Bureau	3,275			Infrastructure hardware ( DELL servers, unity storage, ETC) and hardened RMD field laptops
<b>TOTAL NEW ISSUES</b>			<b>1.00</b>	<b>\$ 284,003</b>	
<b>6.0 District Management and Administration</b>					
<b>Total Workforce and Tentative Budget for FY 2022-23</b>			<b>23.50</b>	<b>\$ 2,377,045</b>	

## Program Allocations

### Changes and Trends

Reporting under this program in FY 2021-22 includes seven Office of Executive Director positions, seven Division of Administration positions, and nine full-time and one part-time IT Bureau positions. Budget for 11.5 of the 23.5 FTE positions, which include two project implementation managers and the IT Bureau staff, is shared across the programs.

Personnel costs have changed across the years due to turnover, pay adjustments, benefit selection changes and rate increases. The FY 2019-20 and FY 2020-21 variance for Salaries and Benefits include retirement and health rate increases, health selection changes, and an executive position's retirement leave benefit payment. Personnel costs in FY 2021-22 reflect the addition of a shared staffing allocation referenced in the previous paragraph with the increase in FY 2022-23 resulting from the reallocation of one FTE from the Division of Resource Management along with inflationary pay and benefit rate adjustments. The non-labor categories fluctuate based on administrative needs across IT, Human Resources, Accounting, Governing Board, and the Office of Executive Director. Changes in Operating Capital Outlay expenses are due to timing of computer hardware purchases related to disk/data backup replacement, server storage, and computer replacements for employees.

### Budget Variances

This program's FY 2022-23 Tentative Budget is \$253,127 (11.9%) higher than the FY 2021-22 Amended Budget. This change is attributable to an increase in the Salaries and Benefits of \$279,159 (17%) mainly reflecting the transfer of two part-time OPS positions from the Division of Resource Management to a full-time position in the Division of Administration along with inflationary pay and benefit rate adjustments. The Contracted Services category decrease of \$18,278 (10.6%) is due to a reduction in budget for legal counsel services for the Governing Board and Office of the Executive Director. The reduction in Operating Expenses of \$11,029 (3.7%) is due to the reduction of maintenance and support costs for servers and software as well as less budget for Governing Board and legal counsel travel, based on actual expenditures for the last two fiscal years.

### Major Budget Items

Major budget items for this program include the following (categories > \$100,000):

- Salaries and Benefits, \$279,159 (23.5 FTE)
- Contracted Services, \$153,736
- Operating Expenses, 283,464
  - Subactivity 6.1.1 Executive Direction, \$31,325
  - Subactivity 6.1.4 Administrative Support, \$53,641
  - Subactivity 6.1.7, Human Resources, \$10,792
  - Subactivity 6.1.9 Technology and Information Services, \$129,956
  - Activity 6.4 Other - Tax Collector/Property Appraiser Fees, \$57,750

Refer to the activity and subactivity sections for details on major budget items.

## Program Allocations

**6.1 Administrative and Operations Support** - Executive management, executive support, Governing Board support, ombudsman, inspector general, general counsel, human resources, insurance, risk management, finance, accounting, procurement, budget, vehicle pool.

**District Description:** This activity includes executive management, executive support, Governing Board support, general counsel, inspector general, administrative support (general), procurement and contract administration, insurance, finance, accounting, budget, and human resources. In addition, this activity includes administrative and programmatic computer systems support, maintenance and replacement of equipment, hardware and software support, and includes the Geographic Information System (GIS) staff and systems support.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 6.1 - Administrative and Operations Support

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 1,522,685	\$ 1,552,531	\$ 1,545,291	\$ 1,638,835	\$ 1,917,994	\$ 279,159	17.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 115,045	\$ 128,629	\$ 140,006	\$ 172,014	\$ 153,736	\$ (18,278)	-10.6%
Operating Expenses	\$ 178,759	\$ 160,388	\$ 192,462	\$ 236,743	\$ 225,714	\$ (11,029)	-4.7%
Operating Capital Outlay	\$ 18,260	\$ 51,046	\$ 7,122	\$ 18,576	\$ 21,851	\$ 3,275	17.6%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 1,834,749</b>	<b>\$ 1,892,594</b>	<b>\$ 1,884,882</b>	<b>\$ 2,066,168</b>	<b>\$ 2,319,295</b>	<b>\$ 253,127</b>	<b>12.3%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 890,934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 890,934

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,876,153	\$ 41,841	\$ 1,917,994
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 153,736	\$ -	\$ 153,736
Operating Expenses	\$ 225,714	\$ -	\$ 225,714
Operating Capital Outlay	\$ 21,851	\$ -	\$ 21,851
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,277,454</b>	<b>\$ 41,841</b>	<b>\$ 2,319,295</b>

## Program Allocations

### Changes and Trends

Activity 6.1 differs from Program 6.0 only by the \$57,750 budgeted annually in 6.4 Other (Tax Collector/Property Appraiser Fees). Therefore, the Changes and Trends for Activity 6.1 align with those mentioned above for Program 6.0. Personnel costs have changed across the years due to turnover, pay adjustments, and benefit selection changes and rate increases. The FY 2019-20 and FY 2020-21 variance for Salaries and Benefits include retirement and health rate increases, health selection changes, and an executive position's retirement leave benefit payment, whereas the change in FY 2021-22 includes the addition of a shared staffing allocation with the increase in FY 2022-23 resulting from the reallocation of one FTE transferred from the Division of Resource Management along with inflationary pay and benefit rate adjustments. The non-labor categories fluctuate based on administrative needs across IT, Human Resources, Accounting, Governing Board, and the Office of Executive Director. Budget is commonly higher than prior years' actual expenditures for reasons such as plans for purchases or services are revised or delayed. Changes in Operating Capital Outlay expenses are due to timing of computer hardware purchases related to disk/data backup replacement, server storage, and computer replacements for employees.

### Budget Variances

This activity's FY 2022-23 Tentative Budget is \$253,127 (12.3%) higher than the FY 2021-22 Amended Budget. This change is attributable to increases in the Salaries and Benefits category offset by decreases in Contracted Services and Operating Expenses categories. Changes in personnel costs result in an increase of \$279,159 (17%) mainly reflecting the transfer of two unfunded OPS positions in the Division of Resource Management to a full-time position in the Division of Administration and inflationary pay and benefit rate adjustments. The Contracted Services category decrease of \$18,278 (10.6%) is due to a reduction in budget for legal counsel services for the Governing Board and Office of the Executive Director. The reduction in Operating Expenses of \$11,029 (3.7%) is due to the reduction of maintenance and support costs for servers and software as well as less budget for Governing Board and legal counsel travel, based on actual expenditures for the last two fiscal years.

### Major Budget Items

Major budget items for this activity include the following (categories > \$100,000):

- Salaries and Benefits, \$1,917,994
- Contracted Services, \$153,736
  - Internal Auditor/Inspector General, \$44,000
  - District independent financial auditor, \$41,000
  - Legal counsel, \$33,046
  - IT contracted services, \$25,936
- Operating Expenses, \$225,714
  - Software maintenance services, \$75,489
  - Districtwide professional liability insurance, \$25,000



## Program Allocations

- Computer equipment, \$17,473
- Ethernet charges, \$13,547
- Server maintenance services, \$12,018
- Office of Executive Director staff travel, \$11,000
- Continuing education, \$10,956
- Computer software, \$9,068
- Required legal ads for budget proposals, \$8,350
- Governing Board and legal counsel travel, \$7,000

## Program Allocations

**6.1.1 Executive Direction** - This subactivity includes the executive office, Governing Board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the Department of Environmental Protection, the Florida Legislature, and the Executive Office of the Governor.

**District Description:** This subactivity includes the executive office, Governing Board, and executive services support. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the Department of Environmental Protection, the Florida Legislature, and the Executive Office of the Governor.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 6.1.1 - Executive Direction

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 577,690	\$ 624,269	\$ 618,326	\$ 632,425	\$ 665,430	\$ 33,005	5.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 25,700	\$ 40,861	\$ 28,277	\$ 42,000	\$ 27,000	\$ (15,000)	-35.7%
Operating Expenses	\$ 25,274	\$ 14,907	\$ 18,453	\$ 35,325	\$ 31,325	\$ (4,000)	-11.3%
Operating Capital Outlay	\$ -	\$ 2,430	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 628,663</b>	<b>\$ 682,467</b>	<b>\$ 665,055</b>	<b>\$ 709,750</b>	<b>\$ 723,755</b>	<b>\$ 14,005</b>	<b>2.0%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 869,083	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 869,083

### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 639,660	\$ 25,770	\$ 665,430
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 27,000	\$ -	\$ 27,000
Operating Expenses	\$ 31,325	\$ -	\$ 31,325
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 697,985</b>	<b>\$ 25,770</b>	<b>\$ 723,755</b>

## Program Allocations

### Changes and Trends

Budget in this activity is for the Office of Executive Director (OED) and Governing Board. While the HR Administrator reports to the Executive Director, budget for this position and other HR costs are in Activity 6.1.7 Human Resources. Salaries and Benefits for the other positions budgeted in OED have changed across the years due to turnover, pay adjustments, benefit selection changes, and insurance and retirement rate increases. Executive-level retirement/leave benefits were also paid in FY 2019-20 and FY 2021-22. Subsequent years increases are due to a shared staffing allocation added in FY 2021-22 and inflationary pay and benefit rate adjustments in FY 2022-23. Variations in actual costs for Contracted Services across the years have been the result of legal counsel needs, while those in Operating Expenses have been driven by Board and executive management travel obligations. In particular, the Contracted Services increase in FY 2019-20 is solely due to legal services, mainly related to the issuance of executive orders regarding the coronavirus pandemic and continuation of Hurricane Michael permitting timeframes. Operating Expenses decreased in FY 2019-20 due to less Board and staff travel because of the pandemic. Budget across the categories is slightly higher than actual costs to ensure enough funds are available specifically for legal counsel, travel, and IT support.

### Budget Variances

This subactivity's FY 2022-23 Tentative Budget is \$14,005 (2%) higher than the FY 2021-22 Amended Budget. This variance is the net of increases in Salaries and Benefits of \$33,005 (5.2%) for inflationary pay and benefit rate adjustments offset by a decrease in Contracted Services of \$15,000 (35.7%) and Operating Expenses of \$4,000 (11.3%) for less budget toward legal counsel assistance and Governing Board and legal travel.

### Major Budget Items

Major budget items for this subactivity include the following:

- Salaries and Benefits, \$665,430
- Operating Expenses, \$31,325
  - Office of Executive Director staff travel, \$11,000
  - Governing Board and legal consultant travel, \$7,000
  - Governing Board computer equipment, \$6,000
  - Governing Board legal ads for meetings, \$1,700

## Program Allocations

**6.1.4 Administrative Support** - This subactivity includes finance, budget, accounting, risk management, and document services which provides districtwide print and mail services, all aspects of records management and imaging services.

**District Description:** This subactivity includes administrative support (general), procurement and contract administration, risk assessment, insurance, finance, accounting, and budget.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 6.1.4 - Administrative Support

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 705,716	\$ 708,825	\$ 707,152	\$ 766,176	\$ 930,881	\$ 164,705	21.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 83,998	\$ 81,333	\$ 97,250	\$ 96,000	\$ 96,000	\$ -	0.0%
Operating Expenses	\$ 44,271	\$ 43,153	\$ 47,692	\$ 53,641	\$ 53,641	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 833,985</b>	<b>\$ 833,311</b>	<b>\$ 852,094</b>	<b>\$ 915,817</b>	<b>\$ 1,080,522</b>	<b>\$ 164,705</b>	<b>18.0%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 930,881	\$ -	\$ 930,881
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 96,000	\$ -	\$ 96,000
Operating Expenses	\$ 53,641	\$ -	\$ 53,641
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,080,522</b>	<b>\$ -</b>	<b>\$ 1,080,522</b>

## Program Allocations

### Changes and Trends

Budget in this subactivity is for the Division of Administration, which has been supported by eight full-time employees through FY 2021-22. Personnel costs have changed across the years due to turnover, pay adjustments, benefit changes, and health insurance and retirement rate increases. FY 2020-21 actual personnel costs were slightly lower than the FY 2021-22 budget due to attrition. The increasing trend since FY 2021-22 is due to the addition of a shared staffing allocation that year and the reallocation of one FTE transferred from the Division of Resource Management along with inflationary pay and benefit rate adjustments in FY 2022-23. The Contracted Services category has fluctuated since FY 2018-19 given changes in the need for temporary staffing, legal counsel, and Inspector General expenses.

### Budget Variances

This subactivity's FY 2022-23 Tentative Budget is \$164,705 (18.0%) higher than the FY 2021-22 Amended Budget. This change is due to a net increase in Salaries and Benefits of \$164,705 (21.5%) that reflect one new FTE (conversion of two part-time OPS positions from the Division of Resource Management) along with inflationary pay and benefit rate adjustments.

### Major Budget Items

Major budget items for this subactivity include the following:

- Salaries and Benefits, \$930,881
- Contracted Services, \$96,000
  - Internal Auditor/Inspector General, \$44,000
  - District independent financial auditor, \$41,000
  - Legal counsel, \$3,500
  - Other post-employment benefits annual actuarial study, \$3,000
- Operating Expenses, \$53,641
  - Districtwide professional liability insurance, \$25,000
  - Required legal ads for budget proposals, \$8,350
  - Rental postage meter/copier equipment, \$7,205
  - Continuing education, \$4,000
  - Office supplies, \$3,250

## Program Allocations

**6.1.7 Human Resources** - This subactivity provides human resources support for the District.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this subactivity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 6.1.7 - Human Resources

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 101,660	\$ 104,045	\$ 106,129	\$ 119,396	\$ 148,285	\$ 28,889	24.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 2,724	\$ 3,819	\$ 4,962	\$ 4,800	\$ 4,800	\$ -	0.0%
Operating Expenses	\$ 8,620	\$ 5,244	\$ 9,631	\$ 10,792	\$ 10,792	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 113,004</b>	<b>\$ 113,108</b>	<b>\$ 120,722</b>	<b>\$ 134,988</b>	<b>\$ 163,877</b>	<b>\$ 28,889</b>	<b>21.4%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 136,057	\$ 12,228	\$ 148,285
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 4,800	\$ -	\$ 4,800
Operating Expenses	\$ 10,792	\$ -	\$ 10,792
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 151,649</b>	<b>\$ 12,228</b>	<b>\$ 163,877</b>

## Program Allocations

### Changes and Trends

The Salaries and Benefits category represents one full-time Human Resources Administrator with costs related to pay and benefit adjustments. Personnel costs have annually increased for retirement and health insurance costs, but also to reflect a pay increase in FY 2019-20 and to cover the potential leave payout upon retirement beginning in FY 2020-21. The increase in FY 2022-23 is due to inflationary pay and benefit rate adjustments. The growth in Contracted Services costs is attributable to legal counsel expenses. The Operating Expenses category was lower in FY 2019-20 in part due to the pandemic with less expenses in travel, training, and copier usage.

### Budget Variances

This subactivity's FY 2022-23 Tentative Budget is \$28,889 (21.4%) higher than the FY 2021-22 Amended Budget. This change represents an increase in Salaries and Benefits of \$28,889 (24.2%) for inflationary pay and benefit rate adjustments.

### Major Budget Items

Major budget items for this subactivity include the following:

- Salaries and Benefits, \$148,285
- Operating Expenses, \$10,792
  - Continuing education, \$3,000
  - Background screening, drug testing, \$3,000
  - Leased copier/printer, \$1,300
  - Job advertisements, \$1,092

## Program Allocations

**6.1.9 Technology and Information Services** - This subactivity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this program and related activities.

**District Description:** The description above accurately reflects all the budgeted activities the District has captured under this subactivity.

### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

#### 6.1.9 - Technology and Information Services

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ 137,620	\$ 115,391	\$ 113,684	\$ 120,838	\$ 173,398	\$ 52,560	43.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 2,622	\$ 2,617	\$ 9,518	\$ 29,214	\$ 25,936	\$ (3,278)	-11.2%
Operating Expenses	\$ 100,595	\$ 97,084	\$ 116,687	\$ 136,985	\$ 129,956	\$ (7,029)	-5.1%
Operating Capital Outlay	\$ 18,260	\$ 48,616	\$ 7,122	\$ 18,576	\$ 21,851	\$ 3,275	17.6%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 259,097</b>	<b>\$ 263,707</b>	<b>\$ 247,011</b>	<b>\$ 305,613</b>	<b>\$ 351,141</b>	<b>\$ 45,528</b>	<b>14.9%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 21,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,851

#### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 169,555	\$ 3,843	\$ 173,398
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 25,936	\$ -	\$ 25,936
Operating Expenses	\$ 129,956	\$ -	\$ 129,956
Operating Capital Outlay	\$ 21,851	\$ -	\$ 21,851
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 347,298</b>	<b>\$ 3,843</b>	<b>\$ 351,141</b>



## Program Allocations

### Changes and Trends

The IT budget has been distributed across program areas to share in the cost of recurring IT-related expenses, e.g., licensing, software maintenance, and IT staff time. IT has been in a support mode, maintaining technology that provides solutions to meet the business needs of the organization and replacing legacy systems with industry standard technology. Hardware and software are maintained or replaced as needed to ensure capacity, performance, and adherence to support requirements.

The changes in personnel costs are due to turnover and health and FRS rate increases, as well as health insurance selection changes by employees. Fluctuations in Contracted Services are primarily a result of using staff augmentation services for District web page development services and external consulting for IT controls and security improvements. Fluctuations over the years in Operating Expenses primarily reflect software maintenance and licensing costs and the purchase of additional security and virtual network solutions. Fluctuations in Operating Capital Outlay costs are nonrecurring purchases, including servers and digital storage upgrades, while decreases have occurred due to the unavailability of servers and computer peripherals due to COVID-19 and resulting supply chain issues.

### Budget Variances

This subactivity's FY 2022-23 Tentative Budget is \$45,528 (14.9%) higher than the FY 2021-22 Amended Budget. The variance is due to increases in Salaries and Benefits and Operating Capital Outlay. The increase in Salaries and Benefits of \$52,560 (43.5%) is due to inflationary pay and benefit adjustments. The increase in Operating Capital Outlay of \$3,275 (17.6%) is a result of infrastructure hardware (servers, unit storage, etc.) and hardened field laptops. The decrease in Contracted Services is due to the completion of IT infrastructure improvements and security updates. The decrease in Operating Expenses of \$7,029 (5.1%) is due to the reduction of maintenance and support costs for servers and software and completed disaster recovery hardware purchases.

### Major Budget Items

Major budget items for this activity include the following:

- Salaries and Benefits, \$173,398
- Operating Expenses, \$129,956
  - Software maintenance services, \$75,489
  - Server maintenance services, \$12,018
  - Computer equipment, \$11,973
  - Ethernet charges, \$13,547
  - Computer software, \$9,068

## Program Allocations

### 6.4 Other - (Tax Collector/Property Appraiser Fees) - Tax collector/property appraiser fees.

**District Description:** This category includes fees charged by the tax collectors and property appraisers of the 16 counties within the District's jurisdiction. These fees are to compensate the counties for their costs associated with the noticing, collection, and remittance of ad valorem tax revenues on behalf of and to the District.

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT

### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

### 6.4 - Other - (Tax Collector / Property Appraiser Fees)

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Audited)	Fiscal Year 2021-22 (Current-Amended)	Fiscal Year 2022-23 (Tentative)	Difference in \$ (Amended to Tentative)	Difference in % (Amended to Tentative)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 56,649	\$ 54,360	\$ 53,002	\$ 57,750	\$ 57,750	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 56,649</b>	<b>\$ 54,360</b>	<b>\$ 53,002</b>	<b>\$ 57,750</b>	<b>\$ 57,750</b>	<b>\$ -</b>	<b>0.0%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2022-23	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

### OPERATING AND NON-OPERATING

Fiscal Year 2022-23

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 57,750	\$ -	\$ 57,750
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 57,750</b>	<b>\$ -</b>	<b>\$ 57,750</b>

## Program Allocations

### **Changes and Trends**

Fees paid to the property appraisers are based on a percent of their approved budget and the District's share of ad valorem taxes levied. Tax collectors are paid based on the amount of taxes collected. As the property appraisers' budgets and/or the District's share of ad valorem taxes levied continue to increase, so will the budget for this activity. The budget for this subactivity is in the Operating Expenses category only.

### **Budget Variances**

This activity's FY 2022-23 Tentative Budget remains the same as the FY 2021-22 Amended Budget.

### **Major Budget Items**

Major budget items for this activity include the following:

- Operating Expenses, \$57,750

## Program Allocations

### B. District Specific Programs

The FY 2022-23 Tentative Budget includes \$10.0 million for Springs programs based on prior years' appropriations.

#### 1. District Springs Program

The District is home to four Outstanding Florida Springs and more than 250 other springs. Since FY 2013-14, with funds from the Legislature and District and cooperator matching funds, the District has shown a commitment to funding springs restoration projects. The figures reflected below are included in, not in place of, the funding amounts in Programs 1.0 – 6.0.

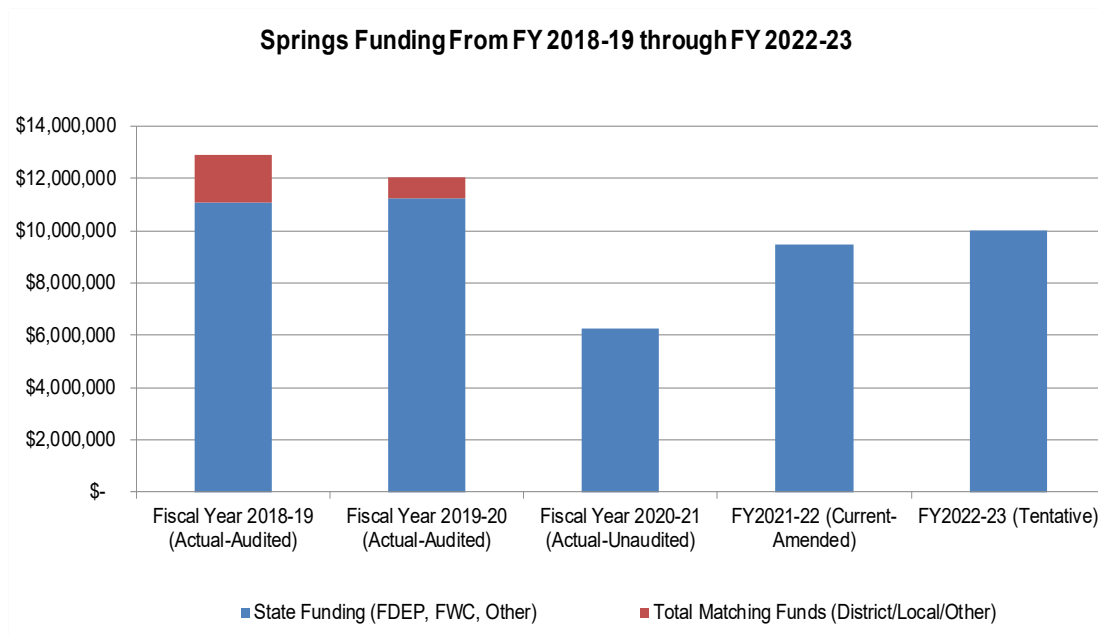
#### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23

TENTATIVE BUDGET - Fiscal Year 2022-23

##### Springs Program

	Fiscal Year 2018-19 (Actual-Audited)	Fiscal Year 2019-20 (Actual-Audited)	Fiscal Year 2020-21 (Actual-Unaudited)	FY2021-22 (Current- Amended)	FY2022-23 (Tentative)	Total
State Funding (FDEP, FWC, Other)	\$ 11,061,329	\$ 11,225,541	\$ 6,271,379	\$ 9,488,515	\$ 10,000,000	\$ 48,046,764
Total Matching Funds (District/Local/Other)	\$ 1,855,833	\$ 833,333	\$ -	\$ -	\$ -	\$ 2,689,166
<b>TOTAL</b>	<b>\$ 12,917,162</b>	<b>\$ 12,058,874</b>	<b>\$ 6,271,379</b>	<b>\$ 9,488,515</b>	<b>\$ 10,000,000</b>	<b>\$ 50,735,930</b>



Note: The FY 2022-23 Tentative Budget estimated amount is based on prior year's funding levels. This amount may be amended when actual projects are finalized.

## Program Allocations

### **C. Program Allocations by Area of Responsibility**

Subsection 373.535(1)(a)2, Florida Statutes, requires the District to report the total estimated amount in the District budget for each area of responsibility (AOR). All programs and activities at water management districts are categorized by four AORs: water supply, water quality, flood protection and floodplain management, and natural systems.

Expenditures in the four AORs are provided only at the program level. These AOR (water supply, water quality, flood protection and floodplain management, and natural systems) expenditures are estimates only and have been allocated among the programs, since a project may serve more than one purpose.

Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each AOR.

The following tables provide the AOR expenditures for fiscal years 2020-21 Actual-Unaudited, 2021-22 Amended, and 2022-23 Tentative Budget.

# Program Allocations

**NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT**  
**PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY**  
 Fiscal Year 2020-21 (Actual-Audited)  
**TENTATIVE BUDGET - Fiscal Year 2022-23**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2020-21 (Actual-Audited)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resources Planning and Monitoring</b>	<b>4,266,304</b>	<b>580,659</b>	<b>774,849</b>	<b>1,353,291</b>	<b>1,557,505</b>
1.1 - District Water Management Planning	1,712,032	X	X	X	X
1.1.1 Water Supply Planning	94,843	X	X		
1.1.2 Minimum Flows and Levels	1,077,187	X	X		X
1.1.3 Other Water Resources Planning	540,002	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	667,349	X	X	X	X
1.3 - Technical Assistance	1,381,807	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	505,116	X	X	X	X
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>6,763,515</b>	<b>1,945,835</b>	<b>2,588,408</b>	<b>685,659</b>	<b>1,543,613</b>
2.1 - Land Acquisition	430,947	X	X	X	X
2.2 - Water Source Development	1,652,932	X	X		X
2.2.1 Water Resource Development Projects	134,983	X	X		X
2.2.2 Water Supply Development Assistance	1,517,949	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	4,006,803		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	0	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	611,624	X	X	X	X
2.7 - Technology & Information Service	61,209	X	X	X	X
<b>3.0 Operation and Maintenance of Works and Lands</b>	<b>5,963,527</b>	<b>709,451</b>	<b>1,751,819</b>	<b>1,751,129</b>	<b>1,751,129</b>
3.1 - Land Management	5,208,386	X	X	X	X
3.2 - Works	690		X		
3.3 - Facilities	361,308	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services	20,698	X	X	X	X
3.7 - Technology & Information Services	372,445	X	X	X	X
<b>4.0 Regulation</b>	<b>3,425,854</b>	<b>1,450,123</b>	<b>948,573</b>	<b>421,171</b>	<b>605,987</b>
4.1 - Consumptive Use Permitting	420,205	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	899,792	X	X		X
4.3 - Environmental Resource and Surface Water Permitting	1,188,161	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	229,702	X	X	X	X
4.5 - Technology & Information Service	687,994	X	X	X	X
<b>5.0 Outreach</b>	<b>128,094</b>	<b>32,024</b>	<b>32,024</b>	<b>32,024</b>	<b>32,024</b>
5.1 - Water Resource Education	0	X	X	X	X
5.2 - Public Information	123,619	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	4,475	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<b>SUBTOTAL - Major Programs (excluding Management and Administration)</b>	<b>20,547,295</b>	<b>4,718,092</b>	<b>6,095,672</b>	<b>4,243,274</b>	<b>5,490,257</b>
<b>6.0 District Management and Administration</b>	<b>1,937,884</b>				
6.1 - Administrative and Operations Support	1,884,882				
6.1.1 - Executive Direction	665,055				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	852,094				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	120,722				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	247,011				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	53,002				
<b>TOTAL</b>	<b>22,485,179</b>				

# Program Allocations

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2021-22 (Current-Amended)

### TENTATIVE BUDGET - Fiscal Year 2022-23

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2021-22 (Current-Amended)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resources Planning and Monitoring</b>	<b>6,905,619</b>	<b>1,075,663</b>	<b>928,694</b>	<b>2,581,310</b>	<b>2,319,952</b>
1.1 - District Water Management Planning	2,918,725	X	X	X	X
1.1.1 Water Supply Planning	229,887	X	X		
1.1.2 Minimum Flows and Levels	2,089,546	X	X		X
1.1.3 Other Water Resources Planning	599,292	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	1,328,006	X	X	X	X
1.3 - Technical Assistance	2,056,377	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	602,511	X	X	X	X
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>89,891,508</b>	<b>19,189,159</b>	<b>52,131,707</b>	<b>9,225,514</b>	<b>9,345,128</b>
2.1 - Land Acquisition	10,538,172	X	X	X	X
2.2 - Water Source Development	13,048,520	X	X		X
2.2.1 Water Resource Development Projects	1,196,132	X	X		X
2.2.2 Water Supply Development Assistance	11,852,388	X	X		
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	63,847,445	X	X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	0	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	2,375,856	X	X	X	X
2.7 - Technology & Information Service	81,515	X	X	X	X
<b>3.0 Operation and Maintenance of Works and Lands</b>	<b>7,158,230</b>	<b>1,480,238</b>	<b>2,717,516</b>	<b>1,480,238</b>	<b>1,480,238</b>
3.1 - Land Management	6,130,413	X	X	X	X
3.2 - Works	11,195		X		
3.3 - Facilities	413,815	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services	99,808	X	X	X	X
3.7 - Technology & Information Services	502,999	X	X	X	X
<b>4.0 Regulation</b>	<b>3,910,343</b>	<b>1,624,161</b>	<b>1,069,991</b>	<b>874,357</b>	<b>341,835</b>
4.1 - Consumptive Use Permitting	480,347	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	983,996	X	X		X
4.3 - Environmental Resource and Surface Water Permitting	1,405,566	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	298,314	X	X	X	X
4.5 - Technology & Information Service	742,120	X	X	X	X
<b>5.0 Outreach</b>	<b>138,511</b>	<b>34,628</b>	<b>34,628</b>	<b>34,628</b>	<b>34,628</b>
5.1 - Water Resource Education	0	X	X	X	X
5.2 - Public Information	129,286	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	9,225	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>108,004,211</i>	<b>23,403,849</b>	<b>56,882,535</b>	<b>14,196,047</b>	<b>13,521,780</b>
<b>6.0 District Management and Administration</b>	<b>2,123,918</b>				
6.1 - Administrative and Operations Support	2,066,168				
6.1.1 - Executive Direction	709,750				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	915,817				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	134,988				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	305,613				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	57,750				
<b>TOTAL</b>	<b>110,128,129</b>				

# Program Allocations

## NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2022-23 (Tentative)

### TENTATIVE BUDGET - Fiscal Year 2022-23

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2022-23 (Tentative)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resources Planning and Monitoring</b>	<b>6,095,261</b>	<b>923,682</b>	<b>836,058</b>	<b>2,429,006</b>	<b>1,906,515</b>
1.1 - District Water Management Planning	2,426,077	X	X	X	X
1.1.1 Water Supply Planning	167,143	X	X		
1.1.2 Minimum Flows and Levels	1,630,885	X	X		X
1.1.3 Other Water Resources Planning	628,049	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	1,135,724	X	X	X	X
1.3 - Technical Assistance	1,943,829	X	X	X	X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	589,631	X	X	X	X
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>86,440,281</b>	<b>19,868,214</b>	<b>50,488,446</b>	<b>7,992,383</b>	<b>8,091,238</b>
2.1 - Land Acquisition	10,436,917	X	X	X	X
2.2 - Water Source Development	14,844,789	X	X		X
2.2.1 Water Resource Development Projects	988,545	X	X		X
2.2.2 Water Supply Development Assistance	13,856,244	X	X		
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	58,736,938	X	X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	50,000	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	2,296,413		X		
2.7 - Technology & Information Service	75,224	X	X	X	X
<b>3.0 Operation and Maintenance of Works and Lands</b>	<b>7,518,827</b>	<b>1,535,557</b>	<b>2,912,156</b>	<b>1,535,557</b>	<b>1,535,557</b>
3.1 - Land Management	6,351,567	X	X	X	X
3.2 - Works	106,285		X		
3.3 - Facilities	420,380	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services	165,441	X	X	X	X
3.7 - Technology & Information Services	475,154	X	X	X	X
<b>4.0 Regulation</b>	<b>4,378,607</b>	<b>1,783,637</b>	<b>1,212,075</b>	<b>998,171</b>	<b>384,724</b>
4.1 - Consumptive Use Permitting	544,957	X	X		X
4.2 - Water Well Construction Permitting and Contractor Licensing	1,062,727	X	X		X
4.3 - Environmental Resource and Surface Water Permitting	1,668,937	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	345,318	X	X	X	X
4.5 - Technology & Information Service	756,668	X	X	X	X
<b>5.0 Outreach</b>	<b>145,141</b>	<b>36,285</b>	<b>36,285</b>	<b>36,285</b>	<b>36,285</b>
5.1 - Water Resource Education	0				
5.2 - Public Information	135,916	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	9,225	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<b>SUBTOTAL - Major Programs (excluding Management and Administration)</b>	<b>104,578,117</b>	<b>24,147,375</b>	<b>55,485,020</b>	<b>12,991,403</b>	<b>11,954,320</b>
<b>6.0 District Management and Administration</b>	<b>2,377,045</b>				
6.1 - Administrative and Operations Support	2,319,295				
6.1.1 - Executive Direction	723,755				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	1,080,522				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	163,877				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	351,141				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	57,750				
<b>TOTAL</b>	<b>106,955,162</b>				



## Summary of Staffing Levels

### V. Summary of Staffing Levels

This section summarizes workforce levels at the District from FY 2018-19 to FY 2022-23.

#### NORTHWEST FLORIDA WATER MANAGEMENT DISTRICT SUMMARY OF WORKFORCE Fiscal Years 2018-19, 2019-20, 2020-21, 2021-22, and 2022-23 TENTATIVE BUDGET - Fiscal Year 2022-23

PROGRAM	WORKFORCE CATEGORY	2018-19 to 2022-23		Actual Years			Current-Amended	Tentative	Amended to Preliminary Budget Comparison	
		Difference	% Change	2018-19	2019-20	2020-21	2021-22	2022-23	Difference	% Change
All Programs	Authorized Positions	8.0	8%	100.0	100.0	100.0	100.0	108.0	8.0	8%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(5.0)	-53%	9.4	9.4	9.4	9.4	4.4	(5.0)	-53%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	3.0	3%	109.4	109.4	109.4	109.4	112.4	3.0	3%
Water Resource Planning and Monitoring	Authorized Positions	-	0%	24.0	24.0	24.0	24.0	24.0	-	0%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(1.0)	-67%	1.5	1.5	1.5	1.5	0.5	(1.0)	-67%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(1.0)	-4%	25.5	25.5	25.5	25.5	24.5	(1.0)	-4%
Land Acquisition, Restoration and Public Works	Authorized Positions	-	0%	6.0	6.0	6.0	6.0	6.0	-	0%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0%	0.5	0.5	0.5	0.5	0.5	-	0%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	-	0%	6.5	6.5	6.5	6.5	6.5	-	0%
Operations and Maintenance of Lands and Works	Authorized Positions	1.0	6%	16.0	16.0	16.0	16.0	17.0	1.0	6%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0%	1.9	1.9	1.9	1.9	1.9	-	0%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	1.0	6%	17.9	17.9	17.9	17.9	18.9	1.0	6%
Regulation	Authorized Positions	6.0	19%	31.0	31.0	31.0	31.0	37.0	6.0	19%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	(4.0)	-80%	5.0	5.0	5.0	5.0	1.0	(4.0)	-80%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	2.0	5%	36.0	36.0	36.0	36.0	38.0	2.0	6%
Outreach	Authorized Positions	-	0%	1.0	1.0	1.0	1.0	1.0	-	0%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	-	0%	1.0	1.0	1.0	1.0	1.0	-	0%
Management and Administration	Authorized Positions	1.0	4%	22.0	22.0	22.0	22.0	23.0	1.0	5%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		0.5	0.5	0.5	0.5	0.5	-	0%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	1.0	4%	22.5	22.5	22.5	22.5	23.5	1.0	4%

## Performance Measures

### VI. Performance Measures

This section presents a selection of process performance measurements that were developed through a joint effort with the Department of Environmental Protection and all five water management districts. These measures reflect three of the core mission areas of the District – natural systems, water quality, and water supply – as well as mission support activities. The information is reported as of the end of FY 2020-21 and is in a standard format developed for this report.

**Overall Goal:** The District budget maintains core missions and prioritized programs are administered both effectively and efficiently.

#### A. Natural Systems

**Primary Goal:** To restore the hydrology of natural systems and improve water quality of natural systems.

- Natural System Objective 1: Maintain the integrity and functions of water resources and related natural systems.
  - Number of Minimum Flows and Minimum Water Levels (MFLs) and Reservations, by water body type, established annually (fiscal year) and cumulatively.
  - Number and percentage of water bodies meeting their adopted MFLs.

NS Objective 1: Maintain the integrity and functions of water resources and related natural systems		
Annual Measures	Fiscal Year 20-21	
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively	Annual	Cumulative
Aquifer	0	0
Estuary	0	0
Lake	0	0
River	0	2
Spring	0	1
Wetland	0	0
Number and percentage of water bodies meeting their adopted MFLs	Annual	Percent
Number of water bodies meeting MFLs	3	100.00%
Number of water bodies with adopted MFLs	3	

## Performance Measures

- Natural System Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.
  - For waterbodies not meeting their adopted MFLs, the number and percentage of those water bodies within an adopted or approved recovery or prevention strategy.

NS Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.		
Annual Measures	Fiscal Year 20-21	
For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted recovery or prevention strategy.	Annual	Percent
Number of water bodies with an adopted recovery or prevention strategy	0	0.00%
Number of water bodies supposed to have an adopted recovery or prevention strategy	0	

## Performance Measures

### B. Water Quality

**Primary Goal:** To achieve and maintain surface water quality standards.

- Water Quality Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing.
  - For closed applications, median time to process Environmental Resource Permits (ERPs) by permit type and total.
  - For ERPs, cost to issue permit for all permit types.
  - For ERPs, in-house application to staff ratio for all permit types.

WQ Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY 20-21 Annualized Performance	
For closed applications, the median time to process ERP by permit type and total.	Median		Median		Median		Median		Median	
Exemptions and noticed general permits	2.00		2.00		2.00		2.00		2.00	
Individually processed permits	11.00		10.00		10.00		12.00		10.00	
All authorizations combined	6.00		8.00		7.00		8.00		7.00	
For ERPs, cost to issue permit for all permit types	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost	Number	Cost/Permit
Total cost	\$29,228.39	\$164.20	\$35,664.43	\$220.15	\$24,115.26	\$200.96	\$37,812.29	\$169.56	\$126,820.37	\$185.68
Number of permits	178		162		120		223		683	
For ERP, In-House Application to Staff Ratio for All Permit Types	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	178	118.67	162	97.98	120	106.78	223	114.95	683	109.86
Number of staff for the permit area	1.50		1.65		1.12		1.94		6.22	

## Performance Measures

### C. Water Supply

**Primary Goal:** To ensure a safe and adequate source of water for all users.

- Water Supply Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.
  - Districtwide, estimated amount of water (million gallons per day) made available through projects that the District has constructed or contributed funding to, excluding conservation projects.
  - Uniform residential per capita water use (Public Supply) by District (gallons per capita per day).

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.	
Annual Measure	Fiscal Year 20-21
District-wide, the quantity (mgd) of the 2010-2030 Public Supply increase in demand that has been met, excluding water conservation projects	MGD
	36.4
Uniform residential per capita water use (Public Supply) by District	GPCD
	74.00

## Performance Measures

- Water Supply Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.
  - For closed applications, median time to process Consumptive Use Permits (CUPs) by permit type and total.
  - For CUPs, cost to issue permit for all permit types.
  - For CUPs, in-house application to staff ratio for all permit types.

WS Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY 20-21 Annualized Performance	
For closed applications, the median time to process CUP by permit type and total.	Median		Median		Median		Median		Median	
Individually processed permits (all sizes)	1.00		2.00		1.00		1.00		2.00	
All authorizations combined	1.00		2.00		1.00		1.00		1.50	
For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures)	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost
Total cost	\$2,300.78	\$115.04	\$3,615.69	\$144.63	\$2,502.48	\$125.12	\$2,127.51	\$111.97	84	\$125.55
Number of permits	20		25		20		19		84	
For CUP, In-House application to staff ratio for all permit types (Metric - Report Quarterly Measures)	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	20	111.11	25	84.18	20	108.11	19	111.76	84	100.96
Number of staff for the permit area	0.18		0.30		0.19		0.17		0.83	

## Performance Measures

### D. Mission Support

**Primary Goal:** Support District core programs both effectively and efficiently.

- Mission Support Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.
  - Administrative costs as a percentage of total expenditures (cumulative totals reported for each quarter during a fiscal year).

MS Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.		
Annual Measure	Fiscal Year 20-21	
Administrative Costs as a Percentage of Total Expenditures	Number	Percentage
Administrative Costs	\$1,053,115	5.02%
Total expenditures	\$20,991,034	

## Basin Budgets

### **VII. Basin Budgets**

Not applicable to Northwest Florida Water Management District.



## Appendices

### VIII. Appendices

#### A. Related Reports

The following table includes a list of reports provided to the state that support the District's Annual Service Budget. Also, included are the due dates and the District's contact information.

PLAN/REPORT/ACTIVITY	DUE DATE	CONTACT	E-MAIL/TELEPHONE
Preliminary Budget	Annually January 15	Jack Furney	<a href="mailto:jack.furney@nwfwater.com">jack.furney@nwfwater.com</a>
Florida Department of Transportation (FDOT) Mitigation Plan	Annually March 1	Carlos Herd	<a href="mailto:carlos.herd@nwfwater.com">carlos.herd@nwfwater.com</a>
Consolidated Annual Report (CAR)	Annually March 1	Carlos Herd	<a href="mailto:carlos.herd@nwfwater.com">carlos.herd@nwfwater.com</a>
Five-year Capital Improvement Plan	Annually March 1	Danny Layfield	<a href="mailto:danny.layfield@nwfwater.com">danny.layfield@nwfwater.com</a>
Florida Forever Land Acquisition Work Plan	Annually March 1	Danny Layfield	<a href="mailto:danny.layfield@nwfwater.com">danny.layfield@nwfwater.com</a>
Tentative Budget	Annually August 1	Jack Furney	<a href="mailto:jack.furney@nwfwater.com">jack.furney@nwfwater.com</a>
Minimum Flows and Minimum Water Levels Priority List	Annually November 15	Carlos Herd	<a href="mailto:carlos.herd@nwfwater.com">carlos.herd@nwfwater.com</a>
Regulatory Plan	Annually October 1	Andrew Joslyn	<a href="mailto:andrew.joslyn@nwfwater.com">andrew.joslyn@nwfwater.com</a>
Five-Year Water Resource Development Work Program	Within 30 days of the date of the adopted budget	Carlos Herd	<a href="mailto:carlos.herd@nwfwater.com">carlos.herd@nwfwater.com</a>
Strategic Water Management Plan	Annually November 30	Carlos Herd	<a href="mailto:carlos.herd@nwfwater.com">carlos.herd@nwfwater.com</a>
Regional Water Supply Plan	Every Five Years (Last Updated 2020)	Carlos Herd	<a href="mailto:carlos.herd@nwfwater.com">carlos.herd@nwfwater.com</a>
SWIM Plans (all)	As needed (Last Updated 2017-18)	Carlos Herd	<a href="mailto:carlos.herd@nwfwater.com">carlos.herd@nwfwater.com</a>

## Appendices

### B. Water Resource Development and Alternative Water Supply Funding

Pursuant to Section 373.707(6)(a), F.S., the District has reviewed its funding for water resource development and alternative water supply (AWS) projects. To implement water resource development projects, the District's Tentative Budget includes \$988,545 for FY 2022-23. The Tentative budget identifies \$13,896,999 for alternative water supply development, as summarized by funding type in the following table. Of this amount, \$500,000 of District grant funding is within the budget for water resource development, as it advances reuse of reclaimed water and therefore advances alternative water supply goals.

Since Fiscal Year 2019-20, the Governor and Legislature have appropriated \$170 million to the Department of Environmental Protection for development of water resource and water supply projects to help communities plan for and implement reuse and other alternative water supply, conservation, and water resource development projects. Through FY 2021-22, the District has received \$10,774,900 in AWS project funding. The FY 2022-23 budget includes \$4,000,000 in potential funding to support continuing implementation of priority projects, as well as an additional \$2,500,000 in state funding and \$2,500,000 in federal funding for phases II and III of the South Santa Rosa Reuse Initiative. Of the funds appropriated from the Water Protection and Sustainability Program Trust Fund (WPSPTF), the District received \$100,000 in FY 2019-20 and was awarded \$180,000 in FY 2020-21, based upon the statutory distribution formula for funds appropriated from the WPSPTF. These funds are incorporated in the table below together with state and federal alternative water supply funding and District funding.

#### AWS Funding in FY 2022-23 Tentative Budget

<b>Funding Source</b>	<b>Amount of Funding</b>	<b>Percent of Total</b>
District Funding for AWS	\$500,000	3.6%
State Funding for AWS	\$10,896,999	78.4%
Federal Funding for AWS	\$2,500,000	18.0%
<b>Total Funding for AWS</b>	<b>\$13,896,999</b>	<b>100.0%</b>

Appendices

C. Project Worksheets

The projects listed in Appendix C include projects that provide a direct benefit to the water quality or quantity in the District or that increase recreational opportunities on public lands. For FY 2022-23, the District has included 31 projects in Appendix C totaling more than \$70.5 million to restore and protect water resources within the District.

Activity/ Sub-Activity/ Budget Reference	Project Name	Project Category	Short Project Description	Project Status	Anticipated or Actual Contract Completion Date	Waterbody Benefited	RWSP Region Supported	BMAP/RAP Supported	Quantity of Water Made Available upon Completion (MGD) for Reuse and Non-Reuse	TN Reduction (lbs./yr.)	TP Reduction (lbs./yr.)	Size of Drainage Basin Treated	Sewer Made Available	Septic Systems Eliminated	Septic Systems Upgraded or Enhanced	District Tentative Budgeted Funding (FY 2022-23)	Future District Funding Commitments
2.1.0	Northwest Florida Land Acquisitions	Water Quality & Supply	Acquisition of fee simple or less-than-fee interest in properties within the Jackson Blue Spring and Wakulla Spring BMAPs, Econfina Creek GWCA, and Chipola River GWCA for spring protection.	Underway	Jun-23	Jackson Blue Spring, Wakulla Spring, Econfina Creek, and Chipola River		Jackson Blue BMAP, Wakulla BMAP								\$ 10,026,754	
2.2.1	North Bay Wastewater Reuse	Water Quality & Supply	Construct approximately six miles of reuse line to provide reclaimed water from the North Bay WWTF to the future Southport Sports Complex.	Underway	Jun-23	St. Andrew Bay, Deer Point Lake Reservoir	NWF Region III		1.5							\$ 500,000	
2.2.2	City of Gretna Water Tank	Water Supply	Construct new 300,000 gallon potable water ground storage tank.	On Hold	Oct-23		NWF Region VI		0.3							\$ 50,000	
2.2.2	Lighthouse Utilities Facility Improvements	Water Supply	Design, permit, and construct in-line booster station and install tank fill valve, electronic controls, emergency generator, transfer switch, and associated upgrades and appurtenances.	Planned	Jun-23		NWF Region V		0.458							\$ 257,500	
2.2.2	Okaloosa County/Eglin AFB/Niceville Reclaimed Water Project	Water Supply	Construct +/-11 miles of reclaimed water main from the Arbennie Pritchett Water Reclamation Facility to Eglin Air Force Base and the City of Niceville, providing up to 4 mgd irrigation water and offsetting potable demands.	Underway	Jun-23	Floridan Aquifer	NWF Region II		4							\$ 1,122,099	
2.2.2	Alternative Water Supply Funding (Pending Allocation)	Water Supply	Reclaimed water projects to support the objectives of the Region II RWSP and other alternative water supply priorities as approved by the Department.	Planned		Floridan Aquifer, Sand and Gravel aquifer	NWF Region II									\$ 4,135,615	
2.2.2	South Santa Rosa Reuse Initiative	Water Quality & Supply	Design and construct multijurisdictional reuse system in Santa Rosa County to reduce reliance on the Floridan aquifer and effluent discharge to Santa Rosa Sound. Up to 1.4 mgd in beneficial reuse to be provided by the end of Phase IV.	Planned	Jun-25	Floridan Aquifer	NWF Region II		1.4							\$ 7,600,000	
2.2.2	Panama City Beach Parkway Reuse Transmission Extension	Water Quality & Supply	Design and construct reclaimed water transmission system along U.S. Highway 98 to provide up to 1.6 mgd of beneficial reuse for existing and future residential and commercial irrigation and offset Floridan aquifer demands.	Underway	Jun-23	Floridan Aquifer	NWF Region III		1.62							\$ 494,900	
2.2.2	City of Gretna Effluent Monitoring Equipment	Water Quality & Supply	Installation of electronic meters integrated with the SCADA system to support reuse of reclaimed water.	Planned	Jul-23	Floridan aquifer	NWF Region VI		0.322							\$ 44,385	

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Activity/ Sub-Activity/ Budget Reference	Project Name	Project Category	Short Project Description	Project Status	Anticipated or Actual Contract Completion Date	Waterbody Benefited	RWSP Region Supported	BMAP/RAP Supported	Quantity of Water Made Available upon Completion (MGD) for Reuse and Non-Reuse	TN Reduction (lbs./yr.)	TP Reduction (lbs./yr.)	Size of Drainage Basin Treated	Sewer Made Available	Septic Systems Eliminated	Septic Systems Upgraded or Enhanced	District Tentative Budgeted Funding (FY 2022-23)	Future District Funding Commitments
2.3.0	Lighthouse Estates Septic to Sewer Phase I	Water Quality	Design and construction to connect approximately 40 septic systems to central sewer proximate to St. George Sound.	Underway	Apr-23	St George Sound, Apalachicola Bay	NWF Region V			350.00			40	40		\$ 802,585	
2.3.0	Apalachicola Stormwater Retrofit Facilities	Water Quality	Construction of stormwater retrofit and development of citywide stormwater maintenance plan.	Underway	Jan-23	Apalachicola River and Bay	NWF Region V					20.0				\$ 3,068	
2.3.0	Lighthouse Estates Septic Tank Abatement Phase II	Water Quality	Design and construction to connect approximately 123 septic systems to central sewer approximate to St. George Sound.	Underway	Jun-23	St George Sound, Apalachicola Bay	NWF Region V			1,076.00			123	123		\$ 2,138,277	
2.3.0	Port St. Joe Stormwater Improvements	Water Quality	Construct stormwater retrofit for the City of Port St. Joe and develop citywide stormwater master plan.	Underway	May-24	St. Joseph Bay	NWF Region V			925.00		280.0				\$ 760,506	
2.3.0	Jackson Blue Spring Precision Agriculture Cost Share Grant Program	Water Quality & Supply	Agricultural cost-share program to assist producers with retrofits and precision agricultural equipment to improve water quality and quantity to protect Jackson Blue Spring.	Underway	Jun-23	Jackson Blue Spring	NWF Region IV	Jackson Blue BMAP								\$ 2,559,562	
2.3.0	Sod-Based Crop Rotation Pilot Project	Water Quality & Supply	Cost-share program designed to help agricultural producers improve water quality and reduce water use demands in and around Jackson Blue Spring by rotating crop types while maintaining yields.	Underway	May-22	Jackson Blue Spring	NWF Region IV	Jackson Blue BMAP		120,188.00						\$ -	
2.3.0	Grass-Based Crop Rotation Project	Water Quality & Supply	Continue sod-based crop rotation program in the Jackson Blue Spring basin.	Underway	Jun-25	Jackson Blue Spring	NWF Region IV	Jackson Blue BMAP								\$ 1,146,500	
2.3.0	Precision Agriculture Cost Share Grant Program	Water Quality & Supply	Continue agricultural cost-share program in the Chipola groundwater contribution and other BMAP springs areas. Assist approximately 50 producers with retrofits and precision agricultural equipment to restore and protect springs.	Underway	Dec-23	Chipola River Springs	NWF Region IV	Jackson Blue BMAP								\$ 2,500,000	
2.3.0	Indian Springs Sewer Extension Phase 1 & 2A	Water Quality	Design and construction to extend central sewer for up to 177 homes in upper Indian Springs subdivision reducing nitrate levels in Merritt's Mill Pond and Jackson Blue Springs.	Underway	Dec-22	Jackson Blue Spring	NWF Region IV	Jackson Blue BMAP		1,363.00			177	177		\$ 1,398,564	
2.3.0	Indian Springs Sewer Extension Phases 2B & 2C-revised	Water Quality	Continue septic to central sewer connection project for 66 additional homes (109 lots) on the south side of Merritts Mill Pond.	Underway	Dec-24	Jackson Blue Spring	NWF Region IV	Jackson Blue BMAP		439.00			57	57		\$ 7,946,395	
2.3.0	Blue Springs Road Sewer Project	Water Quality	Design and construction to extend central sewer for up to 74 homes and spring recreation area reducing nitrate levels in Merritt's Mill Pond and Jackson Blue Springs.	Underway	Jul-22	Jackson Blue Spring	NWF Region IV	Jackson Blue BMAP		570.00			74	74		\$ 3,313,966	
2.3.0	Septic Connection to Existing Sewer in the Wakulla BMAP	Water Quality	Connect up to 120 properties currently on OSTDS to existing central sewer in the Wakulla BMAP Priority Focus Area 1.	Underway	Jun-22	Wakulla Spring	NWF Region VII	Wakulla BMAP		1,203.00			120	120		\$ 612,320	
2.3.0	Magnolia Gardens Sewer Phase III	Water Quality	Design and construction to connect approximately 116 septic systems to central sewer within the Wakulla Springs Priority Focus Area 2.	Underway	Dec-24	Wakulla Spring	NWF Region VII	Wakulla BMAP		1,279.00			116	116		\$ 5,545,237	

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2.3.0	Wakulla Gardens Sewer Expansion Phases 3, 4A, & 4B	Water Quality	Continue septic to central sewer connection project for 411 additional homes in the Wakulla Spring Priority Focus Area (PFA) 2.	Underway	Dec-24	Wakulla Spring	NWF Region VII	Wakulla BMAP		4,533.00			411	411		\$ 12,396,790	
2.3.0	Tara Estates Sewer in Jackson County	Water Quality	Extend central sewer service to the Tara Estates neighborhood located north of Marianna, including abandoning up to 17 aging septic tank systems proximate to the Chipola River.	Underway	Dec-23	Chipola River Springs	NWF Region IV	Jackson Blue BMAP		131.00			17	17		\$ 1,066,722	
2.3.0	Intact Cellular Algae Harvesting with Simultaneous Nutrient Export in Lake Munson and Apalachee Regional Park Pond	Water Quality	Design, permit, fabricate, and install a 700 gpm Dissolved Air Flotation algae harvesting system on Lake Munson in Leon County, monitor and collect data, and identify optimal remedial scenario(s) to help meet water quality restoration goals.	Underway	Mar-23	Lake Munson/ Apalachee Regional Park Pond/Wakulla Spring	NWF Region VII	Wakulla BMAP								\$ 1,071,192	
2.3.0	Horn Spring Restoration	Natural Systems (Including Recreational)	Shoreline restoration and public access improvements at second magnitude spring on state-owned lands along the St. Marks River.	Underway	Dec-23	Horn Spring	NWF Region VII	Wakulla BMAP								\$ 471,225	
2.3.0	Grand Lagoon Septic to Sewer	Water Quality	Construct 2,780 LF of sewer to facilitate removal of +/- 55 existing OSTDS in Panama City Beach to reduce effluent discharges within the Grand Lagoon basin.	Underway	Dec-22	St. Andrew Bay	NWF Region III			1,689.00		32.0	97	55		\$ 71,975	
2.3.0	Algae Harvesting and Biomass Reuse for Sustainable Nutrient Reduction in Agricultural Runoff to the Gulf of Mexico	Water Quality	Algae harvesting system at agricultural facility to remove intact cellular algae from a surface water source, separate the algae, and return the clarified water back to the agricultural operation. Conduct analysis to evaluate potential for reuse of algae extract as fertilizer supplement.	Underway	Mar-23	Ochlockonee River	NWF Region VI	Wakulla BMAP								\$ 957,253	
2.3.0	FY 2021-22 Springs Restoration Projects (Placeholder)	Water Quality	FY 2021-22 awarded springs projects.	Planned												\$ -	
2.6.0	Cypress Spring Restoration	Water Quality	Construction of shoreline restoration and public access improvements at second magnitude spring along Holmes Creek in Washington County.	Underway	Dec-23	Cypress Spring	NWF Region IV									\$ 1,515,743	
2.6.0	Devils Hole Spring Streambank Restoration	Natural Systems (Including Recreational)	Shoreline stabilization and restoration at Devil's Hole Spring in Washington County.	On Hold	TBD	Devil's Hole Spring	NWF Region IV									\$ -	

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### **D. Outstanding Debt**

Not applicable to Northwest Florida Water Management District.

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### **E. Consistency Issues for Fiscal Year 2022-23**

#### **1. Prior Fiscal Years' Summary**

In FY 2011-12 the five water management districts agreed to and implemented a tiered management classification and performance metrics.

In FY 2012-13 the management tiers were re-evaluated based on district size, scope, and programs of each district. The tiers are set at SFWMD Tier 1, SWFWMD and SJRWMD at Tier 2, and NFWWMD and SRWMD at Tier 3. The Tier 2 and Tier 3 districts have all adopted common pay grades, which facilitates the development of more consistent nomenclature for positions. Initially, the Tier 2 districts achieved pay grade consistency for approximately 50 jobs, particularly jobs in information technology, engineering and science.

Additionally, the performance metrics were evaluated annually and in FY 2014-15 were finalized to include 7 CUP, 9 ERP, 1 Mission Support, 3 Natural Systems, and 3 Water Supply metrics for a total of 25 combined quarterly and annual metrics.

In addition to the structure, nomenclature, and performance metrics standards, the districts also adopted the Department of Management Services (DMS) Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, annual maintenance costs, and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a mileage (hours) / age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The water management districts evaluated their fleet and equipment replacement policies, compared them to the state's criteria, and adopted the state's minimum equipment replacement criteria (floor) or established criteria greater than the state.

#### **2. Current Fiscal Years' Summary**

##### **a. Staff Levels/Reorganization**

Each water management district continues to evaluate its organizational structure and staffing levels as it focuses on its core mission.

Staffing in FY 2021-22 is 109.4 positions. The FY 2022-23 Tentative Budget proposes an increase in total full-time equivalent positions (FTE). This includes adding three new FTEs as well as plans to transfer four full-time OPS positions to full-time authorized positions within the Division of Regulatory Services and two part-time OPS positions from the Division of Resource Management to one FTE in the Division of Administration, resulting in 112.4 positions.

##### **b. Health Insurance**

The Water Management Districts continue to explore options individually, as well as collectively, to standardize benefits and control health insurance costs for both the employee and employer. NFWWMD negotiates annual rates with insurance providers,



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taking into account budgeted increases and/or potential changes in rate structure or service delivery that may be necessary to mitigate an increase.

### c. Contract and Lease Renewals

Each water management district is encouraged, regarding contracts or lease agreements, to seek concessions from their vendors for existing contracts. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.

NWFWMD reviews all existing contract renewals and subsequent reprocurments with vendors for the possibility of reducing contract payments by at least three (3) percent. The review assumes that no impediment to the level and quality of services would result from related negotiations.

## Contact

### IX. Contact



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